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Consolidated Financial Report For the Six Months Ended August 31, 2025 (IFRS)

October 8, 2025

Company Name : KOMEDA Holdings Co., Ltd. Stock Exchange Listing : Tokyo and Nagoya
Securities Code : 3543 URL : <https://www.komeda-holdings.co.jp/english>
Representative : Yuichi Amari, President and Representative Director
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Filing date of semi-annual securities report : October 8, 2025
(as planned) :
Dividend payable date (as planned) : November 25, 2025
Supplemental material of financial results : Yes
Convening briefing of financial results : Yes

(Millions of yen; amounts are rounded to the nearest million yen)

1. Consolidated Financial Results For the Six Months Ended August 31, 2025

(1) Consolidated Operating Results

(Percentages represent year-on-year changes)

	Revenue		Operating profit		Income before income taxes		Net income		Net income attributable to owners of the parent		Total comprehensive income	
	(Millions of yen)	%	(Millions of yen)	%	(Millions of yen)	%	(Millions of yen)	%	(Millions of yen)	%	(Millions of yen)	%
Six Months ended August 31, 2025	28,529	23.7	4,699	5.5	4,659	6.1	3,201	7.0	3,173	6.0	3,285	10.9
August 31, 2024	23,058	8.3	4,456	3.1	4,390	2.4	2,992	2.5	2,992	2.5	2,963	1.1

	Basic earnings per share	Diluted earnings per share
	(Yen)	(Yen)
Six Months ended August 31, 2025	69.74	-
August 31, 2024	65.61	65.57

(2) Consolidated Financial Position

	Total assets	Total equity	Equity attributable to owners of the parent	Ratio of equity attributable to owners of the parent to total assets
	(Millions of yen)	(Millions of yen)	(Millions of yen)	(%)
As of August 31, 2025	108,998	47,832	47,665	43.7
February 28, 2025	105,739	45,618	45,618	43.1

2. Dividends

	Dividends per share				
	First quarter	Second quarter	Third quarter	Fourth quarter	Total
Fiscal year ended February 28, 2025	(Yen) -	(Yen) 27.00	(Yen) -	(Yen) 27.00	(Yen) 54.00
Fiscal year ending February 28, 2026	-	30.00			
Fiscal year ending February 28, 2026 (Forecasted)			-	30.00	60.00

(Notes) Revision of forecasts: No

3. Forecasts on the Consolidated Financial Results for the Fiscal Year Ending February 28, 2026 (March 1, 2025 - February 28, 2026)

(Percentages represent year-on-year changes)

	Revenue		Operating profit		Income before income taxes		Net income		Net income attributable to owners of the parent		Basic earnings per share
	(Millions of yen)	%	(Millions of yen)	%	(Millions of yen)	%	(Millions of yen)	%	(Millions of yen)	%	(Yen)
Fiscal year ending February 28, 2026	54,880	16.6	10,000	13.4	9,970	15.8	6,850	17.8	6,770	16.4	148.82

(Notes) Revision of forecasts: No

- (1) Significant changes in the scope of consolidation during the period

: Yes

(POON RESOURCES PTE. LTD. was newly consolidated.)

- (2) Changes in accounting policies and accounting estimates

- (i) Changes in accounting policies required by IFRSs : No
(ii) Changes in accounting policies other than those in (i) : No
(iii) Changes in accounting estimates : No

- (3) Number of issued shares (common stock)

(i) Number of issued shares (including treasury stock)	As of August 31, 2025	46,271,400	As of February 28, 2025	46,267,500
(ii) Number of treasury stock	As of August 31, 2025	760,173	As of February 28, 2025	775,905
(iii) Average number of issued shares during the period	Six Months ended August 31, 2025	45,497,990	Six Months ended August 31, 2024	45,604,692

*** This report is not subject to quarterly review procedures.**

*** Notes about using forecast information and other matters**

-The forecasts above are based on information available at the date of this report and certain assumptions deemed to be reasonable. The Company does not provide any assurance as to achievement of these forecasts. In addition, the actual results may vary materially from the forecasts due to various uncertainties.

- Supplementary materials will be posted on our website on October 10, 2025.

(Appendix)

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1. Qualitative Information on Business and Financial Results

(1) Overview of Operating Results

During the first half (March 1 to August 31, 2025) of fiscal 2025 (ending February 28, 2026), the food service industry, in which the KOMEDA Group operates, saw a moderate recovery in personal consumption due to wage increases and improvements in employment conditions, while continued strong inbound demand supported firm dining-out demand. However, the business environment remained highly uncertain mainly due to consumers' growing tendency to save amid the continued high prices of food and other goods, U.S. tariff hikes, fluctuations in exchange rates and interest rates, ongoing elevated raw material prices and energy costs caused by global instability, labor shortages and rising labor costs attributed to recruitment difficulties, and changes in customer lifestyles and values.

In such a business environment, the Group, under the slogan "Link People, Communities, and Society through KUTSUROGI" outlined in its medium-term business plan "VALUES 2025," worked to expand and enhance its existing business model, pursue the co-creation of new value, and maintain and enhance its financial value.

As a result, revenue in the first half under review stood at ¥28,529 million (an increase of 23.7% from the same period of the previous fiscal year). Operating profit, income before income taxes, and net income attributable to owners of the parent came to ¥4,699 million (up 5.5%), ¥4,659 million (up 6.1%), and ¥3,173 million (up 6.0%), respectively.

In addition, the Group mainly opened 11 Komeda Coffee stores and 1 OKAGEAN store in Japan. In overseas, the Group acquired a total of 30 stores under the three brands of "Kaffe & Toast", "Saap Saap Thai", and "Ma Mum" as a result of the consolidation of POON RESOURCES PTE. LTD. (hereinafter "POON"), bringing the total number of stores to 1,130 at the end of the subject period.

Number of Stores by Domestic Brand / Overseas Area

Segment	Brand/Area	February 28, 2025		Newly Opened		Closed		August 31, 2025	
Domestic Business	KOMEDA's Coffee	1,008	(22)	11	(-)	2	(-)	1,017	(22)
	Okagean	16	(8)	1	(1)	-	(-)	17	(9)
	Others	11	(11)	7	(7)	1	(1)	17	(17)
	Sub-total	1,035	(41)	19	(8)	3	(1)	1,051	(48)
Overseas Business	Shanghai	4	(-)	1	(-)	1	(-)	4	(-)
	Taiwan	35	(17)	-	(-)	-	(-)	35	(17)
	Hong Kong	7	(-)	-	(-)	-	(-)	7	(-)
	Indonesia	2	(2)	-	(-)	-	(-)	2	(2)
	Singapore	-	(-)	31	(31)	-	(-)	31	(31)
	Sub-total	48	(19)	32	(31)	1	(-)	79	(50)
Total		1,083	(60)	51	(39)	4	(1)	1,130	(98)

(Notes) 1. Figures for parentheses are the number of company-owned stores. These figures are included in the total number of stores.

2. In the Domestic Business, Others are as follows: BAKERY ADEMOK, KOMEDA is □, Dai-An-Kichi-Jitsu, La Vinothèque, JELYCO DO, BASE, Komeya no Taro, and BLUE LEAF CAFÉ.

3. The breakdown of new store openings under Other Brands is as follows: Two stores under the JELYCO DO brand, one store under Dai-An-Kichi-Jitsu, and four stores under BLUE LEAF CAFÉ, which were acquired by a consolidated subsidiary through a business transfer on May 1, 2025.

4. In Singapore, in addition to acquiring a total of 30 stores as a result of the consolidation of POON, a new Thai food takeout specialty store "Paad Paad Thai" was opened.

The Group previously had a single segment of café restaurants franchise business, but due to the increased importance of overseas business following the consolidation of POON, the Group has classified its reportable segments as “Domestic Business” and “Overseas Business” from the first half of the fiscal 2025, and operating results in each segment are as follows.

(Domestic Business)

The domestic business was affected by rising raw material prices and energy costs. While menu prices were raised at many stores starting June 26, wholesale prices for franchise stores remained unchanged until the end of August. Meanwhile, to enhance the value of customer experience at our stores, we ran a campaign where customers could collect stamps when ordering drinks via mobile order, and we also launched limited seasonal items. Among the seasonal items, we launched two special Choco-Noir items—“Choco-Noir Black Thunder,” in collaboration with Yuraku Confectionery Co., Ltd., and “Choco-Noir ~Made with KITKAT®,” in collaboration with Nestlé Japan Ltd.—as part of the Choco-Noir Grand Prix, as well as “Yadon’s Strawberry Chocolate Shiro Noir” and more, in the theme of “Relax Fully with Pokémon” campaign, resulting in strong customer traffic and some stores selling out of limited products quickly.

As a result of these measures, during the first half of fiscal 2025, same-store wholesale sales to franchise stores rose 12.4% from the previous fiscal year, with all-store sales increasing 17.2%.

As a result, revenue in the Domestic Business for the first half of fiscal 2025 amounted to ¥25,717 million (up 14.7% from the same period of the previous fiscal year), and segment profit was ¥5,560 million (up 1.6%).

(Overseas Business)

In the Overseas Business, the Group acquired 70% of the issued shares of POON, which operates 30 cafés and Thai restaurants in the Republic of Singapore, on March 1, 2025, making POON a consolidated subsidiary of the Group.

In Singapore, we opened Paad Paad Thai IMM, a Thai food takeout specialty store. In Taiwan, we launched “Shiro Noir Butter Coconut,” a collaboration with the long-beloved confectionery brand “Guai Guai.” The announcement we made in advance via social media generated a greater response than ever before, and many customers visited the store.

As a result, including the impact of the consolidation of POON, revenue in the Overseas Business for the first half of fiscal 2025 amounted to ¥2,825 million (up 340.7% from the same period of the previous fiscal year), and segment profit was ¥241 million (up 177.0%).

The Group, to contribute to the realization of a sustainable society through its business activities, has classified material issues that it considers a priority (materiality) into the three themes of “Quality and Customers,” “People and Job Satisfaction,” and “Environment,” and is implementing measures for each of these themes to enhance the corporate group’s economic value and address societal issues.

For details, please refer to our website:

- <https://komeda-holdings.co.jp/materiality/>
- <https://komedacomesttrue.komeda.co.jp/action/>

(2) Overview of Financial Position

Analysis of Financial Position

The assets, liabilities, and capital at the end of the first half were as follows.

Current assets increased by ¥833 million from the end of the previous consolidated fiscal year to ¥21,399 million, due mainly to an increase in trade and other receivables. Non-current assets increased by ¥2,426 million to ¥87,599 million, due mainly to an increase in property, plant, and equipment. As a result, total assets increased by ¥3,259 million from the end of the previous consolidated fiscal year to ¥108,998 million.

Current liabilities increased by ¥2,078 million from the end of the previously consolidated fiscal year to ¥16,542 million, due mainly to an increase in other financial liabilities. Non-current liabilities decreased by ¥1,033 million to ¥44,624 million, due mainly to a decrease in borrowings. As a result, total liabilities increased by ¥1,045 million from the end of the previous consolidated fiscal year to ¥61,166 million.

Total equity increased by ¥2,214 million from the end of the previous consolidated fiscal year to ¥47,832 million. This was due mainly to ¥3,201 million in net income for the half, against ¥1,228 million in dividends of surplus.

Status of Cash Flows

Cash and cash equivalents at the end of the first half increased ¥571 million from the end of the previous fiscal year, to ¥10,961 million.

Presented below is an overview of cash flows for the first half under review, along the contributing factors.

(Cash flows from operating activities)

Cash provided by operating activities was ¥5,251 million (up ¥198 million year on year). This primarily reflected an income before income taxes of ¥4,659 million (up ¥269 million year on year), an increase in trade and other receivables of ¥627 million (down ¥1,133 million year on year), an increase in other financial liabilities of ¥1,320 million (down ¥836 million year on year), and an increase in income taxes paid of ¥1,531 million (up ¥57 million year on year).

(Cash flows from investing activities)

Cash used in investing activities stood at ¥627 million (¥525 million provided in the previous first half). This is primarily attributable to an increase in purchase of property, plant and equipment of ¥474 million (down ¥62 million year on year).

(Cash flows from financing activities)

Cash used in financing activities came to ¥4,344 million (down ¥848million year on year). This is chiefly due to a repayment of borrowings of ¥1,012 million (down ¥4 million year on year), repayments of lease liabilities of ¥2,108 million (up ¥151 million year on year), and cash dividends paid to owners of the parent of ¥1,227 million (down ¥8 million year on year).

(3) Explanation of Consolidated Results Forecasts and Other Future Predictions

Consolidated results forecasts for the fiscal year ending February 28, 2026, are unchanged from those announced on April 9, 2025.

2. Consolidated Financial Statements

(1) Consolidated Statements of Financial Position (Unaudited)

	(Millions of yen)	
	February 28, 2025	August 31, 2025
Assets		
Current assets		
Cash and cash equivalents	10,390	10,961
Trade and other receivables	7,208	8,805
Other financial assets	141	419
Inventories	433	580
Other current assets	2,394	634
Total current assets	20,566	21,399
Non-current assets		
Property, plant and equipment	13,838	15,586
Goodwill	38,354	39,955
Other intangible assets	542	628
Trade and other receivables	28,213	27,255
Other financial assets	3,498	3,529
Deferred tax assets	199	135
Other non-current assets	529	511
Total non-current assets	85,173	87,599
Total assets	105,739	108,998
Liabilities and equity		
Liabilities		
Current liabilities		
Trade payables	2,789	3,176
Borrowings	2,024	2,024
Lease liabilities	4,050	4,617
Income tax payable	1,594	1,554
Other financial liabilities	2,776	3,564
Other current liabilities	1,231	1,607
Total current liabilities	14,464	16,542
Non-current liabilities		
Borrowings	7,087	6,075
Lease liabilities	30,822	30,745
Other financial liabilities	6,790	6,743
Provisions	396	488
Other non-current liabilities	562	573
Total non-current liabilities	45,657	44,624
Total liabilities	60,121	61,166
Equity		
Share capital	672	673
Capital surplus	13,062	13,043
Retained earnings	33,825	35,770
Treasury stock	(2,028)	(1,987)
Other components of equity	87	166
Equity attributable to owners of the parent	45,618	47,665
Non-controlling interests	(0)	167
Total equity	45,618	47,832
Total liabilities and equity	105,739	108,998

2. Consolidated Financial Statements (continued)

(2) Consolidated Statements of Income (Unaudited)

	(Millions of yen)	
	Six Months ended August 31,	
	2024	2025
Revenue	23,058	28,529
Cost of sales	(15,152)	(20,129)
Gross profit	7,906	8,400
Other operating income	76	133
Selling, general and administrative expenses	(3,520)	(3,809)
Other operating expenses	(6)	(25)
Operating profit	4,456	4,699
Financial income	25	45
Financial expense	(91)	(85)
Income before income taxes	4,390	4,659
Income taxes	(1,398)	(1,458)
Net income	2,992	3,201
Net income attributable to:		
Owners of the parent	2,992	3,173
Non-controlling interests	-	28
Net income	2,992	3,201
Interim earnings per share		
Basic (Yen)	65.61	69.74
Diluted (Yen)	65.57	-

(3) Consolidated Statements of Comprehensive Income (Unaudited)

	(Millions of yen)	
	Six Months ended August 31,	
	2024	2025
Net income	2,992	3,201
Other comprehensive income		
Items that may be reclassified to profit or loss		
Exchange differences on translation of foreign operations	(29)	84
Other comprehensive income after taxes	(29)	84
Total comprehensive income	2,963	3,285
Total comprehensive income attributable to:		
Owners of the parent	2,963	3,252
Non-controlling interests	-	33
Total comprehensive income	2,963	3,285

2. Consolidated Financial Statements (continued)

(4) Consolidated Statements of Changes in Equity (Unaudited)

(Millions of yen)

	Share capital	Capital surplus	Retained earnings	Treasury stock	Other components of equity	Equity attributable to owners of the parent	Total equity	
Balance as of March 1, 2024	659	13,042	30,476	(1,071)	4	43,110	43,110	
Net income			2,992			2,992	2,992	
Other comprehensive income					(29)	(29)	(29)	
Total comprehensive income	-	-	2,992	-	(29)	2,963	2,963	
Exercise of subscription rights to shares	9	7				16	16	
Share-based payment transactions		28				28	28	
Dividends			(1,237)			(1,237)	(1,237)	
Acquisition of treasury stock		3		(1,004)		(1,001)	(1,001)	
Disposal of treasury stock		(52)		52		-	-	
Total transactions with owners	9	(14)	(1,237)	(952)	-	(2,194)	(2,194)	
Balance as of August 31, 2024	668	13,028	32,231	(2,023)	(25)	43,879	43,879	
	Share capital	Capital surplus	Retained earnings	Treasury stock	Other components of equity	Equity attributable to owners of the parent	Non-controlling interests	Total equity
Balance as of March 1, 2025	672	13,062	33,825	(2,028)	87	45,618	(0)	45,618
Net income			3,173			3,173	28	3,201
Other comprehensive income					79	79	5	84
Total comprehensive income	-	-	3,173	-	79	3,252	33	3,285
Exercise of subscription rights to shares	1	1				2		2
Share-based payment transactions		21				21		21
Dividends			(1,228)			(1,228)		(1,228)
Acquisition of treasury stock		3		(3)		(0)		(0)
Disposal of treasury stock		(44)		44		-		-
Change in scope of consolidation						-	134	134
Total transactions with owners	1	(19)	(1,228)	41	-	(1,205)	134	(1,071)
Balance as of August 31, 2025	673	13,043	35,770	(1,987)	166	47,665	167	47,832

2. Consolidated Financial Statements (continued)

(5) Consolidated Statements of Cash Flows (Unaudited)

		(Millions of yen)	
		SixMonths ended August 31,	
		2024	2025
Cash flows from operating activities			
Income before income taxes		4,390	4,659
Depreciation and amortization		770	1,150
Financial income		(25)	(45)
Financial expense		91	85
Decrease (increase) in trade and other receivables		(1,760)	(627)
Decrease (increase) in guarantee deposits and construction assistance fund receivables		(44)	(25)
Increase (decrease) in trade payables		568	207
Increase (decrease) in guarantee deposits received and construction assistance fund received		20	(75)
Increase (decrease) in other financial liabilities		2,156	1,320
Others		(84)	153
	Subtotal	6,082	6,802
Interest received		1	11
Interest paid		(26)	(75)
Income taxes paid		(1,474)	(1,531)
		470	44
Net cash provided by operating activities		5,053	5,251
Cash flows from investing activities			
Decrease (increase) in time deposits		1,200	-
Purchase of property, plant and equipment		(536)	(474)
Purchase of intangible assets		(144)	(153)
		(13)	-
Others		18	(0)
Net cash provided by (used in) investing activities		525	(627)
Cash flows from financing activities			
Repayment of borrowings		(1,016)	(1,012)
Repayments of lease liabilities		(1,957)	(2,108)
Proceeds from issuance of shares		16	3
Purchase of treasury stock		(1,000)	(0)
Cash dividends paid to owners of the parent		(1,235)	(1,227)
Net cash used in financing activities		(5,192)	(4,344)
Effect of exchange rate changes on cash and cash equivalents		(34)	4
Net increase (decrease) in cash and cash equivalents		352	284
Cash and cash equivalents at beginning of period		7,923	10,390
Increase in cash and cash equivalents resulting from inclusion of subsidiaries in consolidation		-	287
Cash and cash equivalents at end of period		8,275	10,961

2. Consolidated Financial Statements (continued)

(6) Notes to Consolidated Financial Statements (Unaudited)

Notes on Assumption of Going Concern

None

Changes in Accounting Policies

The material accounting policies adopted for the consolidated financial statements are the same as those for the consolidated financial statements for the fiscal year ended February 28, 2025.

Income taxes for the six months ended August 31, 2025 are calculated based on the estimated average annual effective tax rate.

Segment Information

(1) Overview of reportable segments

The reportable segments of the Company are segments of the Company for which separate financial statements are available. These are subject to periodical examinations in order to assist decision-making on allocation of managerial resources and evaluation of business performance by the Board of Directors.

Business segments are a business units engaged in business activities that generate income and incur costs, including transactions with other business segments. Segment information includes items directly attributed to each segment, and items attributed to each segment based on reasonable criteria.

Domestically, the Group mainly operates full-service café restaurants under the KOMEDA's Coffee and Okagean brands through both franchise business and company-owned stores, as well as other food and beverage stores under various brands. Overseas affiliates are independently managed entities that respect local cultures and customs and operate KOMEDA's Coffee franchise businesses or company-owned stores and restaurants under various brands in each area.

The Group's business segments are the franchise operations of full-service café restaurants that provide products and services rooted in each area, and restaurants operated under various brands. In accordance with performance management classifications, the Group's business segments are reported as two segments: "Domestic Business" and "Overseas Business."

(Changes of reportable segments)

Due to a review of the performance management classifications within the Group,,from the first half of the current consolidated fiscal year the Company has changed its reportable segments from a single segment to two segments, "Domestic Business" and "Overseas Business," in accordance with the increased importance of overseas business following the consolidation of POON RESOURCES PTE. LTD. as a subsidiary.

Segment information for the ended August 31, 2024, is disclosed based on the changed reportable segments.

(2) Method to determine revenue and profit (loss) by reportable segment

The accounting treatment of reportable segments is generally consistent with the accounting policies used in preparing the summary quarterly consolidated financial statements, and the profit of reportable segments is operating profit.

Revenue between segments is based on amounts determined in consideration of market prices.

(3) Segment revenue and business results

Six Months ended August 31, 2024

(Millions of yen)

	Reportable segment			Adjustments	Amount recorded in Consolidated Financial Statements
	Domestic Business	Overseas Business	Sub-Total		
Revenue					
Revenue to external customers	22,417	641	23,058	-	23,058
Revenue between segments	10	-	10	(10)	-
Sub-total	22,427	641	23,068	(10)	23,058
Segment profit	5,472	87	5,559	(1,103)	4,456
Financial income	-	-	-	-	25
Financial expense	-	-	-	-	(91)
Profit before tax	-	-	-	-	4,390

(Note) Adjustments to segment profit include eliminations of inter-segment transactions and corporate expenses.

Six Months ended August 31, 2025

(Millions of yen)

	Reportable segment			Adjustments	Amount recorded in Consolidated Financial Statements
	Domestic Business	Overseas Business	Sub-Total		
Revenue					
Revenue to external customers	25,704	2,825	28,529	-	28,529
Revenue between segments	13	-	13	(13)	-
Sub-total	25,717	2,825	28,542	(13)	28,529
Segment profit	5,560	241	5,801	(1,102)	4,699
Financial income	-	-	-	-	45
Financial expense	-	-	-	-	(85)
Profit before tax	-	-	-	-	4,659

(Note) Adjustments to segment profit include eliminations of inter-segment transactions and corporate expenses.

Revenue

Six Months ended August 31, 2024

(Millions of yen)

	Domestic Business	Overseas Business	Total
Wholesale sales	16,626	397	17,023
Sales from company-owned stores	2,321	181	2,502
Revenue from store development	728	16	744
Others	1,915	43	1,958
Revenue from contract with customers	21,590	637	22,227
Income from lease contracts	827	4	831
Revenue from others	827	4	831
Total revenue	22,417	641	23,058

Six Months ended August 31, 2025

(Millions of yen)

	Domestic Business	Overseas Business	Total
Wholesale sales	19,452	401	19,853
Sales from company-owned stores	3,041	2,367	5,408
Revenue from store development	537	-	537
Others	1,823	53	1,876
Revenue from contract with customers	24,853	2,821	27,674
Income from lease contracts	851	4	855
Revenue from others	851	4	855
Total revenue	25,704	2,825	28,529

Earnings per Share

	Six Months ended August 31, 2024	Six Months ended August 31, 2025
Net income attributable to owners of the parent (millions of yen)	2,992	3,173
Weighted average number of ordinary shares (shares)	45,604,692	45,497,990
Number of ordinary shares with dilutive effects Increase due to stock options (shares)	21,602	-
Weighted average number of ordinary shares after dilution (shares)	45,626,294	-
Basic earnings per share (yen)	65.61	69.74
Diluted earnings per share (yen)	65.57	-