May 14, 2025

Summary of Consolidated Financial Results for the Three Months Ended March 31, 2025 (Based on Japanese GAAP)

GLOBAL LINK MANAGEMENT INC. Company name:

Listing: Tokyo Stock Exchange

Securities code: 3486

https://www.global-link-m.com/ URL:

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Scheduled date to commence dividend payments:

Preparation of supplementary material on financial results:

Holding of financial results briefing:

(Yen amounts are rounded down to millions, unless otherwise noted.)

Consolidated financial results for the three months ended March 31, 2025 (from January 1, 2025 to March 31, 2025)

(1) Consolidated operating results (cumulative)

(Percentages indicate year-on-year changes.)

	Net sales	S	Operating p	rofit	Ordinary p	rofit	Profit attributable t	o owners of
Three months ended	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
March 31, 2025	16,472	202.2	1,814	-	1,627	-	996	-
March 31, 2024	5,450	(21.7)	163	(63.7)	38	(88.8)	15	(93.9)

Yes

Yes (For Analysts and Investors)

Note: Comprehensive income For the three months ended March 31, 2025: ¥997 million [(93.7)%] For the three months ended March 31, 2024: ¥15 million

	Earnings per share	Diluted earnings per share
Three months ended	Yen	Yen
March 31, 2025	62.25	61.91
March 31, 2024	0.95	0.95

Note: 1. The Company has conducted a stock split at the ratio of two shares to one common shares as of April 1, 2025. "Basic earnings per share" and "Diluted earnings per share"

are calculated on the assumption that the said stock split was conducted at the beginning of the previous fiscal year.

Note: 2. The year-on-year rate of change in "Operating profit," "Profit attributable to Owners of Parent," and "Comprehensive Income" for the first quarter of the fiscal year ending December 31, 2025 is indicated as "-."

(2) Consolidated financial position

	•		
	Total assets	Net assets	Equity-to-asset ratio
As of	Millions of yen	Millions of yen	%
March 31, 2025	51,351	11,585	22.4
December 31, 2024	36,414	11,617	31.8

Reference: Equity

As of March 31, 2025: ¥11,526 million ¥11,570 million As of December 31, 2024:

Cash dividends

2. Cush dividends								
		Annual dividends per share						
	First quarter-end Second quarter-end		Third quarter-end	Third quarter-end Fiscal year-end				
	Yen	Yen	Yen	Yen	Yen			
Fiscal year ended December 31, 2024	-	0.00	-	130.00	130.00			
Fiscal year ending December 31, 2025	-							
Fiscal year ending December 31, 2025 (Forecast)		0.00		72.50	72.50			

Note: Revisions to the forecast of cash dividends most recently announced: None

Note: 2. The Company has conducted a stock split at the ratio of two shares to one common shares as of April 1, 2025. Dividends for the fiscal year ended December 31, 2024 are the actual amount of dividends before the stock split. The year-end dividend per share and the total annual dividend for the fiscal year ending December 31, 2025 (forecast) are shown taking into account the stock split. The total year-end dividend and annual dividend per share for the fiscal year ending December 31, 2025 (forecast) without taking into account the stock split will be 145 yen.

3. Forecast of consolidated financial results for the fiscal year ending December 31, 2025 (from January 1, 2025 to December 31, 2025)

(Percentages indicate year-on-year changes.)

	Net sale	es	Operating p	profit	Ordinary p	orofit	Profit attribut owners of p		Earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Fiscal year ending December 31, 2025	72,000	11.7	6,700	16.9	6,000	16.8	3,800	11.3	237.33

Note: Revisions to the earnings forecasts most recently announced: None

Note: 2. Earnings per share in the consolidated earnings forecast for the fiscal year ending December 31, 2025 is shown after taking into account the stock split noted in "2. Cash dividends". Earnings per share, excluding the stock split, would be \frac{\pmathbf{4}}{4}74.65.

* Notes

- (1) Significant changes in the scope of consolidation during the period: None
- (2) Adoption of accounting treatment specific to the preparation of quarterly consolidated financial statements: None
- (3) Changes in accounting policies, changes in accounting estimates, and restatement
 - (i) Changes in accounting policies due to revisions to accounting standards and other regulations: Yes
 - (ii) Changes in accounting policies due to other reasons: None
 - (iii) Changes in accounting estimates: None
 - (iv) Restatement: None
- (4) Number of issued shares (common shares)
 - (i) Total number of issued shares at the end of the period (including treasury shares)

As of March 31, 2025	16,012,016 shares
As of December 31, 2024	16,012,016 shares

(ii) Number of treasury shares at the end of the period

As of March 31, 2025	354 shares
As of December 31, 2024	268 shares

(iii) Average number of shares outstanding during the period (cumulative from the beginning of the fiscal year)

Three months ended March 31, 2025	16,011,719 shares
Three months ended March 31, 2024	15,992,820 shares

Note: On April 1, 2025, the Company conducted a stock split at a ratio of two shares to one common shares. "Total number of issued shares at the end of the period," "number of treasury shares at the end of the period," and "average number of shares outstanding during the period" are calculated on the assumption that the said share split was conducted at the beginning of the previous fiscal year.

- * Review of the Japanese-language originals of the attached consolidated quarterly financial statements by certified public accountants or an audit firm: Yes (optional)
- * Proper use of earnings forecasts, and other special matters

The forward-looking statements, such as earnings forecasts, contained in this material are based on information currently available to the Company and certain assumptions that the Company deems reasonable, and are not intended to be a promise by the Company to realize them. Actual financial results, etc. may differ substantially due to various factors.

	As of December 31, 2024	As of March 31, 2025
Assets		
Current assets		
Cash and deposits	11,291,524	10,189,259
Accounts receivable - trade	12,254	35,261
Work in process	5,308	12,293
Real estate for sale	3,875,136	14,079,160
Real estate for sale in process	15,923,834	22,325,269
Supplies	1,771	1,865
Advance payments to suppliers	2,369,186	1,851,881
Other	565,515	607,762
Allowance for doubtful accounts	(1,419)	(1,966)
Total current assets	34,043,112	49,100,787
Non-current assets		
Property, plant and equipment	1,320,920	1,310,643
Intangible assets	50,189	50,365
Investments and other assets		
Other	1,000,414	889,582
Total investments and other assets	1,000,414	889,582
Total non-current assets	2,371,524	2,250,591
Total assets	36,414,637	51,351,378

Current liabilities		As of December 31, 2024	As of March 31, 2025
Accounts payable - trade 32,106 21,00 Short-term borrowings 6,288,702 15,070,300 Current portion of bonds payable 114,800 114,800 Current portion of long-term borrowings 4,218,358 2,270,794 Accounts payable - other 1,366,591 3,088,728 Income taxes payable 1,290,077 537,963 Provision for bonuses 34,669 5,227 Other 688,342 1,079,404 Total current liabilities 14,033,648 22,235,762 Non-current liabilities 152,400 142,400 Long-term borrowings 152,400 142,400 Long-term borrowings 152,400 142,400 Provision for loss on subleasing business 2,172 2,113 Other 82,562 91,859 Total hon-current liabilities 10,762,993 17,530,405 Net assets 2,172 2,113 Other 82,562 91,859 Total labilities 382,192 39,766,157 Net assets 582,192 582,192 <td>Liabilities</td> <td></td> <td></td>	Liabilities		
Short-term borrowings 6,288,702 15,070,300 Current portion of bonds payable 114,800 114,800 Current portion of long-term borrowings 4,218,358 2,270,794 Accounts payable - other 1,366,591 3,088,728 Income taxes payable 1,290,077 537,963 Provision for bonuses 34,669 5,227 Other 688,342 1,079,404 Total current liabilities 14,033,648 22,235,762 Non-current liabilities 152,400 142,400 Bonds payable 152,400 147,294,032 Provision for loss on subleasing business 2,172 2,113 Other 82,562 91,859 Total non-current liabilities 10,762,993 17,530,405 Total liabilities 24,796,642 39,766,107 Net assets Share capital 582,192 382,192 Capital surplus 382,192 382,192 382,192 Retained carnings 10,606,606 10,556,255 11,506,626 Treasury shares (157) 313	Current liabilities		
Current portion of londs payable 114,800 114,800 Current portion of long-term borrowings 4,218,358 2,270,794 Accounts payable - other 1,366,591 3,088,728 Income taxes payable 1,290,077 537,963 Provision for bonuses - 47,532 Provision for loss on subleasing business 34,669 5,227 Other 688,342 1,079,404 Total current liabilities 14,033,648 22,235,762 Non-current liabilities 152,400 142,400 Long-term borrowings 10,525,859 17,294,032 Provision for loss on subleasing business 2,172 2,113 Other 82,562 91,859 Total non-current liabilities 10,762,993 17,530,405 Total liabilities 24,796,642 39,766,10 Net assets Share capital 582,192 582,192 Capital surplus 382,192 382,192 Capital surplus 382,192 382,192 Treasury shares 10,666,606 10,562,555 Trea	Accounts payable - trade	32,106	21,010
Current portion of long-term borrowings 4,218,358 2,270,794 Accounts payable - other 1,366,591 3,088,728 Income taxes payable 1,290,077 537,963 Provision for bonuses - 47,532 Provision for loss on subleasing business 34,669 5,227 Other 688,342 1,079,404 Total current liabilities 152,400 142,400 Long-term borrowings 10,525,859 17,294,032 Provision for loss on subleasing business 2,172 2,113 Other 82,562 91,859 Total non-current liabilities 10,762,993 17,530,405 Total inbilities 24,796,642 39,766,107 Net assets Starce aprital 582,192 582,192 Share capital 582,192 582,192 582,192 Capital surplus 382,192 582,192 582,192 Retained earnings 10,606,606 10,626,255 Treasury shares (157) (313) Total hareholders' equity 11,570,834 11,526,626	Short-term borrowings	6,288,702	15,070,300
Accounts payable - other 1,366,591 3,088,728 Income taxes payable 1,290,077 537,963 Provision for bonuses - 47,532 Provision for loss on subleasing business 34,669 5,227 Other 688,342 1,079,404 Total current liabilities 14,033,648 22,235,762 Non-current liabilities 152,400 142,400 Long-term borrowings 10,525,859 17,294,032 Provision for loss on subleasing business 2,172 2,113 Other 82,562 91,859 Total non-current liabilities 10,762,993 17,530,405 Total liabilities 24,796,642 39,766,107 Net assets \$82,192 582,192 Capital surplus 382,192 382,192 Capital surplus 382,192 382,192 Retained carnings 10,606,606 10,562,555 Treasury shares (157) (313) Total shareholders' equity 11,570,834 11,526,62 Share acquisition rights 34,057 <td< td=""><td>Current portion of bonds payable</td><td>114,800</td><td>114,800</td></td<>	Current portion of bonds payable	114,800	114,800
Income taxes payable 1,290,077 \$37,963 Provision for bonuses - 47,532 Provision for loss on subleasing business 34,669 5,227 Other 688,342 1,079,404 Total current liabilities 14,033,648 22,235,762 Non-current liabilities 152,400 142,400 Long-term borrowings 10,525,859 17,294,032 Provision for loss on subleasing business 2,172 2,113 Other 82,562 91,859 Total non-current liabilities 10,762,993 17,530,405 Total liabilities 24,796,642 39,766,107 Net assets Share capital 582,192 582,192 Capital surplus 382,192 582,192 Retained earnings 10,606,606 10,562,555 Treasury shares (157) (313) Total sharcholders' equity 11,570,834 11,526,62 Share acquisition rights 34,057 44,881 Non-controlling interests 13,102 13,702 Total neasests	Current portion of long-term borrowings	4,218,358	2,270,794
Provision for bonuses - 47,532 Provision for loss on subleasing business 34,669 5,227 Other 688,342 1,079,404 Total current liabilities 14,033,648 22,235,762 Non-current liabilities 87,000 12,400 Bonds payable 152,400 142,400 Long-term borrowings 10,525,859 17,294,032 Provision for loss on subleasing business 2,172 2,113 Other 82,562 91,859 Total non-current liabilities 10,762,993 17,530,405 Total liabilities 24,796,642 39,766,167 Net assets Share capital 582,192 582,192 Capital surplus 382,192 382,192 Retained earnings 10,606,606 10,562,555 Treasury shares (157) (313) Total shareholders' equity 11,570,834 11,526,62 Share acquisition rights 34,057 44,881 Non-controlling interests 13,102 13,702 Total lineasests 11,617,99	Accounts payable - other	1,366,591	3,088,728
Provision for loss on subleasing business 34,669 5,227 Other 688,342 1,079,404 Total current liabilities 14,033,648 22,235,762 Non-current liabilities Total current liabilities 152,400 142,400 Long-term borrowings 10,525,859 17,294,032 Provision for loss on subleasing business 2,172 2,113 Other 82,562 91,859 Total non-current liabilities 10,762,993 17,530,405 Total liabilities 24,796,642 39,766,167 Net assets Share capital 582,192 582,192 Capital surplus 382,192 382,192 Retained earnings 10,606,606 10,562,555 Treasury shares (157) (313) Total shareholders' equity 11,570,834 11,526,62 Share acquisition rights 34,057 44,881 Non-controlling interests 13,102 13,702 Total net assets 11,617,995 11,585,210	Income taxes payable	1,290,077	537,963
Other 688,342 1,079,404 Total current liabilities 14,033,648 22,235,762 Non-current liabilities \$\$\$\$-\$\$\$ \$\$\$\$\$\$ \$\$\$\$\$\$\$ \$\$\$\$\$\$\$\$\$ \$\$\$\$\$\$\$\$\$\$ \$\$\$\$\$\$\$\$\$\$\$ \$\$\$\$\$\$\$\$\$\$ \$\$\$\$\$\$\$\$\$\$ \$\$\$\$\$\$\$\$\$\$\$ \$\$\$\$\$\$\$\$\$\$\$\$ \$\$\$\$\$\$\$\$\$\$\$\$\$\$\$\$ \$ \$	Provision for bonuses	-	47,532
Total current liabilities 14,033,648 22,235,762 Non-current liabilities 152,400 142,400 Bonds payable 152,400 142,400 Long-term borrowings 10,525,859 17,294,032 Provision for loss on subleasing business 2,172 2,113 Other 82,562 91,859 Total non-current liabilities 10,762,993 17,530,405 Total liabilities 24,796,642 39,766,167 Net assets Share capital 582,192 582,192 Capital surplus 382,192 382,192 382,192 Retained earnings 10,606,606 10,562,555 Treasury shares (157) (313) Total shareholders' equity 11,570,834 11,526,626 Share acquisition rights 34,057 44,881 Non-controlling interests 13,102 13,702 Total net assets 11,617,995 11,585,210	Provision for loss on subleasing business	34,669	5,227
Non-current liabilities 152,400 142,400 Bonds payable 152,400 142,400 Long-term borrowings 10,525,859 17,294,032 Provision for loss on subleasing business 2,172 2,113 Other 82,562 91,859 Total non-current liabilities 10,762,993 17,530,405 Net assets 24,796,642 39,766,167 Net assets Share capital 582,192 582,192 Capital surplus 382,192 382,192 382,192 Retained earnings 10,606,606 10,562,555 10,502,555 10,502,555 Treasury shares (157) (313) 11,526,626 Share acquisition rights 34,057 44,881 Non-controlling interests 13,102 13,702 Total net assets 11,617,995 11,585,210	Other	688,342	1,079,404
Bonds payable 152,400 142,400 Long-term borrowings 10,525,859 17,294,032 Provision for loss on subleasing business 2,172 2,113 Other 82,562 91,859 Total non-current liabilities 10,762,993 17,530,405 Total liabilities 24,796,642 39,766,167 Net assets Share capital 582,192 582,192 Capital surplus 382,192 382,192 382,192 Retained carnings 10,606,606 10,562,555 Treasury shares (157) (313) Total shareholders' equity 11,570,834 11,526,626 Share acquisition rights 34,057 44,881 Non-controlling interests 13,102 13,702 Total net assets 11,617,995 11,585,210	Total current liabilities	14,033,648	22,235,762
Long-term borrowings 10,525,859 17,294,032 Provision for loss on subleasing business 2,172 2,113 Other 82,562 91,859 Total non-current liabilities 10,762,993 17,530,405 Net assets Shareholders' equity Share capital 582,192 582,192 Capital surplus 382,192 382,192 Retained earnings 10,606,606 10,562,555 Treasury shares (157) (313) Total shareholders' equity 11,570,834 11,526,626 Share acquisition rights 34,057 44,881 Non-controlling interests 13,102 13,702 Total net assets 11,617,995 11,585,210	Non-current liabilities		
Provision for loss on subleasing business 2,172 2,113 Other 82,562 91,859 Total non-current liabilities 10,762,993 17,530,405 Net assets 24,796,642 39,766,167 Net assets Share capital 582,192 582,192 Capital surplus 382,192 382,192 Retained earnings 10,606,606 10,562,555 Treasury shares (157) (313) Total shareholders' equity 11,570,834 11,526,626 Share acquisition rights 34,057 44,881 Non-controlling interests 13,102 13,702 Total net assets 11,617,995 11,585,210	Bonds payable	152,400	142,400
Other 82,562 91,859 Total non-current liabilities 10,762,993 17,530,405 Total liabilities 24,796,642 39,766,167 Net assets Shareholders' equity Share capital 582,192 582,192 Capital surplus 382,192 382,192 Retained earnings 10,606,606 10,562,555 Treasury shares (157) (313) Total shareholders' equity 11,570,834 11,526,626 Share acquisition rights 34,057 44,881 Non-controlling interests 13,102 13,702 Total net assets 11,617,995 11,585,210	Long-term borrowings	10,525,859	17,294,032
Total non-current liabilities 10,762,993 17,530,405 Total liabilities 24,796,642 39,766,167 Net assets Shareholders' equity Share capital 582,192 582,192 Capital surplus 382,192 382,192 Retained earnings 10,606,606 10,562,555 Treasury shares (157) (313) Total shareholders' equity 11,570,834 11,526,626 Share acquisition rights 34,057 44,881 Non-controlling interests 13,102 13,702 Total net assets 11,617,995 11,585,210	Provision for loss on subleasing business	2,172	2,113
Total liabilities 24,796,642 39,766,167 Net assets Shareholders' equity 582,192 582,192 Capital surplus 382,192 382,192 Retained earnings 10,606,606 10,562,555 Treasury shares (157) (313) Total shareholders' equity 11,570,834 11,526,626 Share acquisition rights 34,057 44,881 Non-controlling interests 13,102 13,702 Total net assets 11,617,995 11,585,210	Other	82,562	91,859
Net assets Shareholders' equity Share capital 582,192 582,192 Capital surplus 382,192 382,192 Retained earnings 10,606,606 10,562,555 Treasury shares (157) (313) Total shareholders' equity 11,570,834 11,526,626 Share acquisition rights 34,057 44,881 Non-controlling interests 13,102 13,702 Total net assets 11,617,995 11,585,210	Total non-current liabilities	10,762,993	17,530,405
Share holders' equity Share capital 582,192 582,192 Capital surplus 382,192 382,192 Retained earnings 10,606,606 10,562,555 Treasury shares (157) (313) Total shareholders' equity 11,570,834 11,526,626 Share acquisition rights 34,057 44,881 Non-controlling interests 13,102 13,702 Total net assets 11,617,995 11,585,210	Total liabilities	24,796,642	39,766,167
Share capital 582,192 582,192 Capital surplus 382,192 382,192 Retained earnings 10,606,606 10,562,555 Treasury shares (157) (313) Total shareholders' equity 11,570,834 11,526,626 Share acquisition rights 34,057 44,881 Non-controlling interests 13,102 13,702 Total net assets 11,617,995 11,585,210	Net assets		
Capital surplus 382,192 382,192 Retained earnings 10,606,606 10,562,555 Treasury shares (157) (313) Total shareholders' equity 11,570,834 11,526,626 Share acquisition rights 34,057 44,881 Non-controlling interests 13,102 13,702 Total net assets 11,617,995 11,585,210	Shareholders' equity		
Retained earnings 10,606,606 10,562,555 Treasury shares (157) (313) Total shareholders' equity 11,570,834 11,526,626 Share acquisition rights 34,057 44,881 Non-controlling interests 13,102 13,702 Total net assets 11,617,995 11,585,210	Share capital	582,192	582,192
Treasury shares (157) (313) Total shareholders' equity 11,570,834 11,526,626 Share acquisition rights 34,057 44,881 Non-controlling interests 13,102 13,702 Total net assets 11,617,995 11,585,210	Capital surplus	382,192	382,192
Total shareholders' equity 11,570,834 11,526,626 Share acquisition rights 34,057 44,881 Non-controlling interests 13,102 13,702 Total net assets 11,617,995 11,585,210	Retained earnings	10,606,606	10,562,555
Share acquisition rights 34,057 44,881 Non-controlling interests 13,102 13,702 Total net assets 11,617,995 11,585,210	Treasury shares	(157)	(313)
Non-controlling interests 13,102 13,702 Total net assets 11,617,995 11,585,210	Total shareholders' equity	11,570,834	11,526,626
Total net assets 11,617,995 11,585,210	Share acquisition rights	34,057	44,881
- · · · · · · · · · · · · · · · · · · ·	Non-controlling interests	13,102	13,702
Total liabilities and net assets 36,414,637 51,351,378	Total net assets	11,617,995	11,585,210
	Total liabilities and net assets	36,414,637	51,351,378

		(Thousands of yen)
	Three months ended March 31, 2024	Three months ended March 31, 2025
Net sales	5,450,251	16,472,527
Cost of sales	4,471,615	13,591,919
Gross profit	978,636	2,880,608
Selling, general and administrative expenses	815,531	1,065,877
Operating profit	163,105	1,814,730
Non-operating income		
Interest income	77	3,869
Miscellaneous income	1,324	2,006
Other	-	93
Total non-operating income	1,401	5,970
Non-operating expenses		
Interest expenses	87,609	118,616
Share of loss of entities accounted for using equity method	4,940	1,363
Commission expenses	30,717	71,743
Other	2,618	1,665
Total non-operating expenses	125,885	193,387
Ordinary profit	38,621	1,627,313
Extraordinary losses		
Loss on retirement of non-current assets	2,189	-
Total extraordinary losses	2,189	-
Profit before income taxes	36,432	1,627,313
Income taxes - current	(22,611)	513,493
Income taxes - deferred	43,272	116,508
Total income taxes	20,661	630,001
Profit	15,770	997,311
Profit attributable to non-controlling interests	622	599
Profit attributable to owners of parent	15,148	996,712

Quarterly consolidated statement of comprehensive income

(Thousands of yen)

		(Thousands of yen)
	Three months ended March 31, 2024	Three months ended March 31, 2025
Profit	15,770	997,311
Comprehensive income	15,770	997,311
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	15,148	996,712
Comprehensive income attributable to non-controlling interests	622	599

(Notes on segment information, etc.)
Segment Information
I. the three months of the previous fiscal year (January 1, 2024 to March 31, 2024)
The Group's main business is the real estate solutions business, and segment information is omitted due to the lack of importance of other business segments.

II. the three months of the current fiscal year (January 1, 2025 to March 31, 2025)

The Group's main business is the real estate solutions business, and segment information is omitted due to the lack of importance of other business segments.