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### <u>Issuer</u>

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## **Ichigo Hotel Operating Results – November 2025**

### Portfolio Revenue, RevPAR, Occupancy, and ADR

Total (26 of Total 30 Hotels)

	Nov	(Previous)	Difference	YOY	Aug 2025 – Nov 2025 (Current Period-To-Date)			
	2025 (A)	Nov 2024 (B)	(A) - (B)	Change	Cumulative	YOY Difference	YOY Change	
Revenue (JPY million)	1,416.0	1,357.8	+58.2	+4.3%	5,082.5	+291.2	+6.1%	
RevPAR (JPY)	11,466	10,888	+578	+5.3%	10,117	+626	+6.6%	
Occupancy (%)	90.2	89.7	+0.5	+0.5%	86.8	-1.5	-1.7%	
ADR (JPY)	12,714	12,133	+580	+4.8%	11,653	+907	+8.4%	

## Variable Rent Hotels (21 of 24 Variable Rent Hotels)

	Nov 2025	(Previous)	Difference	YOY	Aug 2025 – Nov 2025 (Current Period-To-Date)				
	(A)	Nov 2024 (B)	(A) - (B)	Change	Cumulative	YOY Difference	YOY Change		
Revenue (JPY million)	1,232.8	1,188.6	+44.2	+3.7%	4,342.4	+210.6	+5.1%		
RevPAR (JPY)	12,166	11,586	+581	+5.0%	10,524	+576	+5.8%		
Occupancy (%)	90.8	90.3	+0.5	+0.6%	86.8	-2.2	-2.5%		
ADR (JPY)	13,396	12,833	+563	+4.4%	12,119	+947	+8.5%		

Fixed Rent Hotels (5 of 6 Fixed Rent Hotels)

	Nov 2025	(Previous)	Difference	YOY	Aug 2025 – Nov 2025 (Current Period-To-Date)				
	(A)	Nov 2024 (B)	(A) - (B)	Change	Cumulative	YOY Difference	YOY Change		
Revenue (JPY million)	183.2	169.2	+14.0	+8.3%	740.1	+80.6	+12.2%		
RevPAR (JPY)	8,319	7,753	+566	+7.3%	8,289	+850	+11.4%		
Occupancy (%)	87.3	87.3	+0.1	+0.1%	86.7	+1.7	+2.0%		
ADR (JPY)	9,526	8,883	+643	+7.2%	9,556	+811	+9.3%		

# Revenue, RevPAR, Occupancy, and ADR by Hotel

Variable Rent Hotels (23 Hotels)

		Nov	Nov (Previous) Difference YO		YOY	Aug 2025 – Nov 2025 (Current Period-To-Date)			
		2025 (A)	Nov 2024 (B)	(A) - (B)	Change	Cumulative	VOV	YOY Change	
Nest Hetel	Revenue (JPY million)	49.2	38.8	+10.3	+26.6%	214.8	+37.9	+21.5%	
Nest Hotel Sapporo	RevPAR (JPY)	12,493	9,713	+2,780	+28.6%	13,440	+2,471	+22.5%	
Odori	Occupancy (%)	95.4	90.7	+4.7	+5.2%	94.8	+6.1	+6.9%	
	ADR (JPY)	13,099	10,714	+2,385	+22.3%	14,181	+1,813	+14.7%	
Smile Hotel	Revenue (JPY million)	49.9	46.5	+3.4	+7.3%	49.9	-117.3	-70.1%	
Tokyo	RevPAR (JPY)	14,790	13,745	+1,045	+7.6%	3,637	-8,500	-70.0%	
Asagaya <sup>10</sup>	Occupancy (%)	98.7	99.3	-0.7	-0.7%	24.3	-75.2	-75.6%	
	ADR (JPY)	14,991	13,836	+1,155	+8.3%	14,991	+2,786	+22.8%	
The OneFive	Revenue (JPY million)	59.0	58.4	+0.6	+1.1%	195.2	_	_	
Tokyo	RevPAR (JPY)	26,805	26,656	+149	+0.6%	21,778	-146	-0.7%	
Shibuya	Occupancy (%)	98.8	100.0	-1.2	-1.2%	99.6	-0.2	-0.2%	
	ADR (JPY)	27,119	26,656	+463	+1.7%	21,862	-109	-0.5%	
Hatal Win a	Revenue (JPY million)	71.4	58.6	+12.8	+21.9%	245.9	+49.1	+25.0%	
Hotel Wing International	RevPAR (JPY)	10,204	8,107	+2,096	+25.9%	8,567	+1,758	+25.8%	
Nagoya	Occupancy (%)	89.5	86.7	+2.7	+3.1%	88.6	+5.4	+6.5%	
	ADR (JPY)	11,406	9,347	+2,059	+22.0%	9,669	+1,486	+18.2%	
	Revenue (JPY million)	64.3	64.8	-0.5	-0.7%	178.8	+13.2	+7.9%	
Smile Hotel	RevPAR (JPY)	14,234	14,428	-194	-1.3%	9,640	+737	+8.3%	
Kyoto Shijo	Occupancy (%)	85.9	85.5	+0.4	+0.5%	82.3	+1.0	+1.3%	
	ADR (JPY)	16,570	16,878	-307	-1.8%	11,712	+759	+6.9%	

		Nov	(Previous)	Difference	YOY		2025 – Nov 20 nt Period-To-	
		2025 (A)	Nov 2024 (B)	(A) - (B)	Change	Cumulative	YOY	YOY
	Revenue	(A)	2024 (D)			Cumulative	Difference	Change
Th. O. F:	(JPY million)	34.8	36.6	-1.8	-5.0%	175.7	+57.0	+47.9%
The OneFive Osaka	RevPAR (JPY)	8,893	9,372	-479	-5.1%	11,055	+3,589	+48.1%
Sakaisuji	Occupancy (%)	97.5	96.3	+1.2	+1.3%	97.1	+0.2	+0.2%
	ADR (JPY)	9,123	9,736	-614	-6.3%	11,387	+3,684	+47.8%
KOKO	Revenue (JPY million)	47.5	38.8	+8.6	+22.3%	171.1	+24.6	+16.8%
KOKO HOTEL Kobe	RevPAR (JPY)	11,260	8,947	+2,313	+25.9%	9,806	+1,550	+18.8%
Shin Nagata <sup>11</sup>	Occupancy (%)	93.2	94.3	-1.1	-1.1%	92.9	-0.2	-0.2%
	ADR (JPY)	12,078	9,489	+2,588	+27.3%	10,556	+1,686	+19.0%
	Revenue (JPY million)	64.2	61.4	+2.9	+4.6%	210.0	+19.6	+10.3%
Nest Hotel	RevPAR (JPY)	9,194	8,905	+289	+3.3%	7,424	+695	+10.3%
Matsuyama	Occupancy (%)	93.1	95.1	-2.0	-2.1%	92.4	-1.0	-1.1%
	ADR (JPY)	9,875	9,367	+509	+5.4%	8,035	+831	+11.5%
	Revenue (JPY million)	59.1	58.1	+0.9	+1.6%	208.2	+6.7	+3.3%
The OneFive	RevPAR (JPY)	9,326	9,165	+160	+1.8%	8,053	+280	+3.6%
Okayama	Occupancy (%)	99.4	99.0	+0.4	+0.5%	99.3	_	
	ADR (JPY)	9,380	9,260	+120	+1.3%	8,110	+279	+3.6%
The OneFive	Revenue (JPY million)	39.4	39.4	_	+0.1%	138.7	+2.7	+2.0%
Garden	RevPAR (JPY)	11,618	11,697	-80	-0.7%	10,018	+155	+1.6%
Kurashiki	Occupancy (%)	99.7	98.3	+1.4	+1.4%	99.0	+1.2	+1.2%
	ADR (JPY)	11,654	11,901	-247	-2.1%	10,115	+37	+0.4%
The OneFive	Revenue (JPY million)	44.9	49.1	-4.2	-8.5%	140.1	-7.4	-5.0%
Fukuoka	RevPAR (JPY)	18,851	20,683	-1,832	-8.9%	14,330	-824	-5.4%
Tenjin	Occupancy (%)	97.8	98.4	-0.6	-0.6%	98.4	-0.1	-0.1%
	ADR (JPY)	19,277	21,029	-1,752	-8.3%	14,571	-829	-5.4%
	Revenue (JPY million)	49.6	47.1	+2.4	+5.2%	155.2	-2.8	-1.7%
Nest Hotel	RevPAR (JPY)	7,769	7,365	+404	+5.5%	5,942	-100	-1.7%
Kumamoto	Occupancy (%)	88.7	80.6	+8.1	+10.1%	79.7	-0.3	-0.4%
	ADR (JPY)	8,758	9,139	-381	-4.2%	7,456	-93	-1.2%
	Revenue (JPY million)	27.6	23.1	+4.5	+19.5%	116.7	+18.0	+18.2%
Smile Hotel	RevPAR (JPY)	11,390	9,750	+1,640	+16.8%	11,803	+1,610	+15.8%
Nagano	Occupancy (%)	96.4	95.4	+1.0	+1.0%	97.2	+1.0	+1.0%
	ADR (JPY)	11,820	10,221	+1,599	+15.6%	12,138	+1,547	+14.6%

		Nov	(Previous)			Aug 2025 – Nov 20		
		2025	Nov	Difference (A) - (B)	YOY Change	(Curre	nt Period-To- YOY	-Date) YOY
		(A)	2024 (B)	(A) - (D)	Change	Cumulative	Difference	Change
Comfort Hotel Osaka	Revenue (JPY million)	80.8	75.3	+5.5	+7.4%	355.1	+85.5	+31.7%
Shinsaibashi	RevPAR (JPY)	12,485	11,653	+831	+7.1%	13,520	+3,256	+31.7%
(Ichigo Shinsaibashi	Occupancy (%)	88.6	89.4	-0.8	-0.9%	89.6	+2.3	+2.6%
Building)	ADR (JPY)	14,089	13,034	+1,055	+8.1%	15,097	+3,336	+28.4%
HOTEL	Revenue (JPY million)	78.9	73.1	+5.7	+7.9%	283.4	+12.3	+4.5%
THE KNOT	RevPAR (JPY)	17,020	15,519	+1,500	+9.7%	14,940	+812	+5.7%
ҮОКОНАМА	Occupancy (%)	95.1	96.0	-0.9	-0.9%	94.9	+0.3	+0.3%
	ADR (JPY)	17,896	16,166	+1,730	+10.7%	15,740	+805	+5.4%
Quintessa	Revenue (JPY million)	59.9	51.9	+8.0	+15.4%	219.6	+12.0	+5.8%
Hotel Ise	RevPAR (JPY)	9,901	8,083	+1,819	+22.5%	9,055	+749	+9.0%
Shima	Occupancy (%)	84.0	73.2	+10.8	+14.8%	79.3	+10.9	+15.9%
	ADR (JPY)	11,790	11,048	+742	+6.7%	11,417	-719	-5.9%
Quintessa	Revenue (JPY million)	35.0	51.5	-16.5	-32.1%	135.9	-20.0	-12.8%
Hotel	RevPAR (JPY)	6,349	7,536	-1,187	-15.8%	6,673	-237	-3.4%
Ogaki	Occupancy (%)	79.5	92.9	-13.4	-14.4%	81.3	-9.3	-10.2%
	ADR (JPY)	7,987	8,116	-129	-1.6%	8,203	+578	+7.6%
	Revenue (JPY million)	69.4	63.2	+6.3	+9.9%	304.5	+18.3	+6.4%
THE KNOT	RevPAR (JPY)	15,257	14,199	+1,058	+7.5%	16,830	+990	+6.2%
SAPPORO	Occupancy (%)	99.1	99.4	-0.3	-0.3%	99.1	-0.4	-0.4%
	ADR (JPY)	15,397	14,288	+1,109	+7.8%	16,989	+1,056	+6.6%
The OneFive	Revenue (JPY million)	50.6	54.0	-3.4	-6.3%	149.4	-5.2	-3.4%
Marine	RevPAR (JPY)	16,235	17,348	-1,113	-6.4%	11,755	-431	-3.5%
Fukuoka	Occupancy (%)	98.5	99.5	-1.0	-1.0%	99.0	-0.5	-0.5%
	ADR (JPY)	16,480	17,427	-947	-5.4%	11,877	-370	-3.0%
Nest Hotel	Revenue (JPY million)	100.9	103.4	-2.5	-2.4%	316.5	-15.2	-4.6%
Hakata	RevPAR (JPY)	20,462	20,937	-475	-2.3%	15,736	-700	-4.3%
Ekimae	Occupancy (%)	90.8	91.0	-0.2	-0.3%	88.0	-4.5	-4.8%
	ADR (JPY)	22,548	23,013	-465	-2.0%	17,885	+110	+0.6%
Comfort Hotel	Revenue (JPY million)	96.4	95.6	+0.9	+0.9%	377.5	+21.7	+6.1%
Central	RevPAR (JPY)	9,029	8,951	+78	+0.9%	8,695	+502	+6.1%
International Airport	Occupancy (%)	74.2	76.3	-2.2	-2.8%	72.1	-2.9	-3.9%
1 Import	ADR (JPY)	12,175	11,728	+447	+3.8%	12,068	+1,136	+10.4%

		Nov (Previous) 2025 Nov		Difference	YOY	Aug 2025 – Nov 2025 (Current Period-To-Date)		
		(A)	2024 (B)	(A) - (B)	Change	Cumulative	YOY Difference	YOY Change
	Revenue (JPY million)	23.8	_	+23.8	_	117.1	+117.1	_
Smile Hotel	RevPAR (JPY)	5,312	_	+5,312	_	6,584	+6,584	_
Miyakojima	Occupancy (%)	73.4	_	+73.4	_	78.6	+78.6	_
	ADR (JPY)	7,234	_	+7,234	_	8,372	+8,372	_
	Revenue (JPY million)	54.9	_	+54.9	_	142.1	+142.1	_
Hotel Enoe	RevPAR (JPY)	6,972	_	+6,972	_	6,037	+6,037	_
Toyama	Occupancy (%)	79.7	_	+79.7	_	71.7	+71.7	_
	ADR (JPY)	8,749	_	+8,749	_	8,415	+8,415	_

## Fixed Rent Hotels (4 Hotels)

		Nov	(Previous)	Difference	YOY	Aug 2025 – Nov 2025 (Current Period-To-Date)			
		2025 (A)	Nov 2024 (B)	(A) - (B)	Change	Cumulative	YOY Difference	YOY Change	
	Revenue (JPY million)	25.4	22.4	+3.0	+13.3%	155.7	+11.6	+8.1%	
Comfort Hotel	RevPAR (JPY)	6,481	5,672	+808	+14.3%	9,883	+764	+8.4%	
Kushiro	Occupancy (%)	82.9	81.7	+1.2	+1.5%	89.4	-1.0	-1.1%	
	ADR (JPY)	7,817	6,946	+871	+12.5%	11,058	+965	+9.6%	
	Revenue (JPY million)	46.8	44.5	+2.3	+5.2%	177.7	+14.7	+9.0%	
Comfort Hotel	RevPAR (JPY)	7,768	7,434	+334	+4.5%	7,270	+583	+8.7%	
Hamamatsu	Occupancy (%)	86.1	85.5	+0.6	+0.8%	84.3	+2.7	+3.3%	
	ADR (JPY)	9,019	8,697	+322	+3.7%	8,620	+428	+5.2%	
Urbain	Revenue (JPY million)	47.0	42.8	+4.2	+9.7%	169.7	+21.1	+14.2%	
Hiroshima	RevPAR (JPY)	8,960	8,167	+792	+9.7%	7,957	+977	+14.0%	
Executive	Occupancy (%)	89.1	89.7	-0.5	-0.6%	83.3	+0.4	+0.4%	
	ADR (JPY)	10,051	9,110	+940	+10.3%	9,550	+1,135	+13.5%	
Hotel Sunshine Utsunomiya	Revenue (JPY million)	45.7	41.4	+4.2	+10.2%	179.0	+29.0	+19.3%	
	RevPAR (JPY)	8,430	7,904	+526	+6.7%	8,163	+1,150	+16.4%	
	Occupancy (%)	88.1	90.0	-1.9	-2.1%	88.7	+1.7	+2.0%	
	ADR (JPY)	9,573	8,784	+789	+9.0%	9,201	+1,142	+14.2%	

### Notes:

- 1. The total number of hotels in the Ichigo Hotel portfolio as of November 30, 2025 is 30 hotels.
- 2. Although there are 30 hotels, the Capsule Plus Yokohama and the Washington Hotel Plaza Shimonoseki Eki Nishi are excluded because the hotel operators did not give consent to disclose hotel-specific data that would allow for year-on-year comparisons. Although hotel-specific data for the Smile Hotel Miyakojima and Hotel Enoe Toyama is disclosed, there is no November 2024 data for the hotels, which

- rebranded and re-opened in April 2025 and August 2025, respectively, and the hotels are thus excluded from the total and variable rent hotels data above. Therefore, the above data shows a total of 26 hotels.
- 3. Although there are 24 variable rent hotels, the Capsule Plus Yokohama, Smile Hotel Miyakojima, and Hotel Enoe Toyama are excluded, as explained in Note 2 above. Therefore, the above data shows the total of 21 variable rent hotels.
- 4. Although there are 6 fixed rent hotels, data for the Washington Hotel Plaza Shimonoseki Eki Nishi is excluded from the above data as explained in Note 2 above. Therefore, the above data shows the total of 5 fixed rent hotels. Data for the Hotel Livemax Nihombashi-Hakozaki are included in the total and fixed rent hotels data above, but not separately disclosed because the hotel operator did not provide consent to disclose hotel-specific data.
- 5. The above data are as provided by the hotel operators or as calculated by Ichigo Investment Advisors based on information provided by the hotel operators. The data have not been audited and thus their accuracy cannot be guaranteed and may not match data disclosed in future releases.
- 6. Revenue is revenue from accommodations and related services only. Rent from retail tenants at The OneFive Osaka Sakaisuji, KOKO HOTEL Kobe Shin Nagata, Smile Hotel Tokyo Asagaya, Nest Hotel Kumamoto, Hotel Sunshine Utsunomiya, Comfort Hotel Osaka Shinsaibashi (Ichigo Shinsaibashi Building), HOTEL THE KNOT YOKOHAMA, and THE KNOT SAPPORO are not included.
- 7. RevPAR (Revenue Per Available Room) is calculated with the following formula: RevPAR = Total Revenue from accommodations (excluding restaurant charges and other service fees) / number of available guest rooms
- 8. Occupancy is calculated with the following formula:
  - Occupancy = Total number of guest rooms occupied during the period / (total number of guest rooms \* number of days hotel was in operation during the period)
  - Occupancy may exceed 100% in the following cases: 1) a guest had pre-paid for a guest room but checked out early, allowing the guest room to be occupied by a different guest; or 2) a guest room is occupied for less than one day by different guests.
- 9. ADR (Average Daily Rate) is calculated with the following formula:
  - ADR = Total revenue from accommodations (excluding restaurant charges and other service fees) / number of guest rooms occupied during the period
- 10. The Smile Hotel Tokyo Asagaya was closed between June 30, 2025 and October 31, 2025 for renovations, and reopened on November 1, 2025.
- 11. KOKO HOTEL Kobe Shin Nagata was renamed from Hotel Wing International Kobe Shin Nagata Ekimae on November 17, 2025.
- 12. Pre-acquisition data for acquired hotels are based on data received from the previous owners.

### Explanation of Changes

According to the Japan National Tourism Organization (JNTO), the number of inbound tourists reached 3.51 million in November 2025, marking a 10.4% year-on-year increase and year-to-date total of 39.06 million, surpassing 2024's record high of 36.87 million.

Ichigo Hotel's hotels saw increased hotel demand driven by fall foliage season, concerts, and other events. As a result, Ichigo Hotel generated year-on-year increases in Revenue, RevPAR, Occupancy, and ADR.

The impact of the Japan travel advisory issued by China and Hong Kong on the earnings of Ichigo Hotel's portfolio has not been significant, because Ichigo Hotel primarily serves guests traveling individually. Ichigo Hotel will continue to closely monitor market trends, in particular during the Chinese New Year holidays next February, while capturing demand from diverse markets and actively managing its portfolio to maximize shareholder value.

### Value-Add Actions

The Smile Hotel Tokyo Asagaya reopened on November 1, 2025 after Ichigo Hotel completed the renovations that began on June 30, 2025.

Ichigo Hotel upgraded the guest bathrooms, the entrance and lobby areas, and elevators, significantly improving the hotel's aesthetics and increasing guest comfort. By delivering a higher-quality hotel experience, Ichigo Hotel is working to increase the hotel's ADR via greater guest comfort and satisfaction, strengthening the hotel's competitiveness and growing long-term earnings.

Ichigo Hotel will continue to drive higher tenant satisfaction via its value-add activities to grow earnings and long-term shareholder value.



