Summary of Business Results for the Fiscal Year Ended June 30, 2026
[Japan GAAP] (Consolidated)

August 14, 2026

Company &Do Holdings Co., Ltd. Listed on the TSE
Stock code 3457 URL: https://www.housedo.co.jp/and-do/en/
Representative Masahiro Ando, Chairman
Contact Kazuaki Tomita, Vice Chairman and CFO
TEL: +81-3-5220-7230

Expected date of annual shareholders' meeting: September 25, 2026
Expected starting date of dividend payment: September 28, 2026
Expected date of filing of annual securities report: September 24, 2026
Preparation of supplementary financial document: Yes
Holding of results briefing: Yes (for securities analysts)

(Rounded down to million yen)

1. Consolidated business results for the fiscal year ended June 2026 (July 1, 2025 through June 30, 2026)

(1) Consolidated results of operations (% change from the previous corresponding period)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
	Million yen	%	Million yen	%	Million yen	%	Million yen	%
Fiscal year ended Jun. 30, 2026	49,617	(23.4)	1,120	(57.3)	1,120	(61.9)	1,452	(38.0)
Fiscal year ended Jun. 30, 2025	64,735	(4.2)	2,620	(27.0)	2,943	(14.9)	2,341	(5.5)

(Note) Comprehensive income: Fiscal year ended Jun. 30, 2026: 1,469 million yen (down 37.5%)
Fiscal year ended Jun. 30, 2025: 2,348 million yen (down 5.6%)

	Net income per share	Diluted net income per share	Return on equity	Ratio of ordinary profit to total assets	Ratio of operating profit to net sales
	Yen	Yen	%	%	%
Fiscal year ended Jun. 30, 2026	72.74	-	7.8	1.6	2.3
Fiscal year ended Jun. 30, 2025	118.86	118.51	13.1	3.9	4.0

(Reference) Investment earnings/loss on equity-method:
Fiscal year ended Jun. 30, 2026: 0 million yen Fiscal year ended Jun. 30, 2025: (2) million yen

(2) Consolidated financial position

	Total assets	Net assets	Shareholder's equity ratio	Net assets per share
	Million yen	Million yen	%	Yen
As of Jun. 30, 2026	67,798	19,018	28.0	952.07
As of Jun. 30, 2025	71,973	18,453	25.6	923.77

(Reference) Shareholders' equity:
As of Jun. 30, 2026: 19,011 million yen As of Jun. 30, 2025: 18,434 million yen

(3) Consolidated cash flows

	Cash flows from operating activities	Cash flows from investing activities	Cash flows from financing activities	Cash and cash equivalents at end of the period
	Million yen	Million yen	Million yen	Million yen
Fiscal year ended Jun. 30, 2026	5,129	523	(4,570)	8,954
Fiscal year ended Jun. 30, 2025	7,522	(735)	(8,116)	7,852

2. Dividends

	Annual dividend					Total dividends	Dividend payout ratio (Consolidated)	Ratio of total dividend to net assets (Consolidated)
	End of 1Q	End of 2Q	End of 3Q	Year-end	Total			
	Yen	Yen	Yen	Yen	Yen	Million yen	%	%
Fiscal year ended Jun. 30, 2025	-	0.00	-	45.00	45.00	898	37.9	5.0
Fiscal year ended Jun. 30, 2026	-	0.00	-	46.00	46.00	918	63.2	4.9
Fiscal year ending Jun. 30, 2027 (forecast)	-	0.00	-	46.00	46.00		103.1	

3. Forecast of consolidated business results for the fiscal year ending June 2027 (July 1, 2026 through June 30, 2027)

(% change from the previous corresponding period)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Net income per share
	Million yen	%	Million yen	%	Million yen	%	Million yen	%	Yen
Six months ending Dec. 31, 2026	22,600	(13.0)	570	45.2	540	4.8	349	335.7	17.52
Fiscal year ending Jun. 30, 2027	45,000	(9.3)	1,400	25.0	1,350	20.5	891	(38.7)	44.62

*** Notes**

(1) Significant changes in the scope of consolidation during the period: None

(2) Changes in accounting policies and accounting estimates, and restatements

1) Changes in accounting policies associated with revision of accounting standards	: None
2) Changes in accounting policies other than 1)	: None
3) Changes in accounting estimates	: None
4) Restatements	: None

(3) Number of shares issued (common stock)

1) Number of shares issued at the end of the period (treasury shares included)

As of Jun. 30, 2026	19,969,200 shares
As of Jun. 30, 2025	19,956,800 shares

2) Number of treasury shares at the end of the period

As of Jun. 30, 2026	594 shares
As of Jun. 30, 2025	594 shares

3) Average number of shares during the period (cumulative)

Fiscal year ended Jun. 30, 2026	19,965,529 shares
Fiscal year ended Jun. 30, 2025	19,697,501 shares

Reference: Summary of non-consolidated business results

Non-consolidated business results for the fiscal year ended June 2026 (July 1, 2025 through June 30, 2026)

(1) Non-consolidated results of operations (% change from the previous corresponding period)

	Net sales		Operating profit		Ordinary profit		Profit	
	Million yen	%	Million yen	%	Million yen	%	Million yen	%
Fiscal year ended Jun. 30, 2026	11,194	(56.3)	189	(85.6)	1,011	(60.1)	2,089	13.7
Fiscal year ended Jun. 30, 2025	25,632	(26.4)	1,316	(47.5)	2,532	(23.1)	1,837	(29.7)

	Net income per share	Diluted net income per share
	Yen	Yen
Fiscal year ended Jun. 30, 2026	104.64	-
Fiscal year ended Jun. 30, 2025	93.30	93.03

(2) Non-consolidated financial position

	Total assets	Net assets	Shareholder's equity ratio	Net assets per share
	Million yen	Million yen	%	Yen
As of Jun. 30, 2026	48,513	16,108	33.2	806.32
As of Jun. 30, 2025	49,088	14,922	30.4	746.84

(Reference) Shareholders' equity:

As of Jun. 30, 2026: 16,101 million yen　As of Jun. 30, 2025: 14,904 million yen

*** The current financial report is not subject to audit by certified public accountants or auditing firms.**

*** Explanation regarding appropriate use of business forecasts and other special instructions**

(Caution concerning forward-looking statements)

Forecasts regarding future performance in this material are based on information currently available to the Company and certain assumptions that the Company deems to be reasonable at the time this report was prepared. The Company does not make promises about the achievements. Actual results may differ significantly from the forecasts due to various factors.