

Summary of Business Results for the Third Quarter Ended March 31, 2026 [Japan GAAP] (Consolidated)

May 13, 2026

Company **&Do Holdings Co., Ltd.** Listed on the TSE
 Stock code 3457 URL: <https://www.housedo.co.jp/and-do/en/>
 Representative Masahiro Ando, Chairman
 Contact Kazuaki Tomita, Vice Chairman and CFO
 TEL: +81-3-5220-7230

Expected starting date of dividend payment: -
 Preparation of supplementary financial document: Yes
 Holding of results briefing: None

(Rounded down to million yen)

1. Consolidated business results for the nine months ended March 2026

(July 1, 2025 through March 31, 2026)

(1) Consolidated results of operations (% change from the previous corresponding period)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
	Million yen	%	Million yen	%	Million yen	%	Million yen	%
Nine months ended Mar. 31, 2026	39,225	(16.5)	1,191	(29.8)	1,231	(28.5)	1,626	(3.5)
Nine months ended Mar. 31, 2025	47,000	(4.6)	1,696	(30.1)	1,723	(23.2)	1,686	12.9

(Note) Comprehensive income:

Nine months ended Mar. 31, 2026: 1,647 million yen (down 3.3%)

Nine months ended Mar. 31, 2025: 1,703 million yen (up 13.3%)

	Net income per share	Diluted net income per share
	Yen	Yen
Nine months ended Mar. 31, 2026	81.48	-
Nine months ended Mar. 31, 2025	85.03	84.77

(2) Consolidated financial position

	Total assets	Net assets	Shareholder's equity ratio	Net assets per share
	Million yen	Million yen	%	Yen
As of Mar. 31, 2026	69,806	19,196	27.5	961.00
As of Jun. 30, 2025	71,973	18,453	25.6	923.77

(Reference) Shareholders' equity:

As of Mar. 31, 2026: 19,189 million yen

As of Jun. 30, 2025: 18,434 million yen

2. Dividends

	Annual dividend				
	End of 1Q	End of 2Q	End of 3Q	Year-end	Total
	Yen	Yen	Yen	Yen	Yen
Fiscal year ended Jun. 30, 2025	-	0.00	-	45.00	45.00
Fiscal year ending Jun. 30, 2026	-	0.00	-	-	-
Fiscal year ending Jun. 30, 2026 (forecast)	-	-	-	46.00	46.00

(Note) Revisions to the most recently announced dividend forecast: None

3. Forecast of consolidated business results for the fiscal year ending June 2026

(July 1, 2025 through June 30, 2026)

(% change from the previous corresponding period)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Net income per share
	Million yen	%	Million yen	%	Million yen	%	Million yen	%	Yen
Fiscal year ending Jun. 30, 2026	55,000	(15.0)	2,900	10.6	3,000	1.9	2,772	18.4	138.90

(Note) Revisions to the most recently announced business forecast: None

*** Notes**

(1) Significant changes in the scope of consolidation during the period: None

(2) Application of accounting procedures specific to preparation of the quarterly consolidated financial statements: Yes

(3) Changes in accounting policies and accounting estimates, and restatements

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| 1) Changes in accounting policies associated with revision of accounting standards | : None |
| 2) Changes in accounting policies other than 1) | : None |
| 3) Changes in accounting estimates | : None |
| 4) Restatements | : None |

(4) Number of shares issued (common stock)

1) Number of shares issued at the end of the period (treasury shares included)

As of Mar. 31, 2026 19,969,200 shares

As of Jun. 30, 2025 19,956,800 shares

2) Number of treasury shares at the end of the period

As of Mar. 31, 2026 594 shares

As of Jun. 30, 2025 594 shares

3) Average number of shares during the period (cumulative)

Nine months ended Mar. 31, 2026 19,964,508 shares

Nine months ended Mar. 31, 2025 19,832,401 shares

*** Review of the attached quarterly consolidated financial statements by a certified public accountant or auditing firm:
Yes (voluntary)**

*** Explanation regarding appropriate use of business forecasts and other special instructions**

(Caution concerning forward-looking statements)

Forecasts regarding future performance in this material are based on information currently available to the Company and certain assumptions that the Company deems to be reasonable at the time this report was prepared. The Company does not make promises about the achievements. Actual results may differ significantly from the forecasts due to various factors.