

Summary of Business Results for the First Quarter Ended September 30, 2025

[Japan GAAP] (Consolidated)

November 13, 2025

Company **&Do Holdings Co., Ltd.** Listed on the TSE
 Stock code 3457 URL: <https://www.housedo.co.jp/and-do/en/>
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Expected starting date of dividend payment: -
 Preparation of supplementary financial document: Yes
 Holding of results briefing: None

(Rounded down to million yen)

1. Consolidated business results for the three months ended September 2025

(July 1, 2025 through September 30, 2025)

(1) Consolidated results of operations (% change from the previous corresponding period)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
	Million yen	%	Million yen	%	Million yen	%	Million yen	%
Three months ended Sep. 30, 2025	11,946	(17.9)	207	(46.0)	186	(36.3)	18	(87.2)
Three months ended Sep. 30, 2024	14,545	(5.5)	384	(60.4)	292	(65.4)	143	(74.3)

(Note) Comprehensive income:

Three months ended Sep. 30, 2025: 19 million yen (down 86.3%)

Three months ended Sep. 30, 2024: 145 million yen (down 74.5%)

	Net income per share	Diluted net income per share
	Yen	Yen
Three months ended Sep. 30, 2025	0.92	0.92
Three months ended Sep. 30, 2024	7.21	7.19

(2) Consolidated financial position

	Total assets	Net assets	Shareholder's equity ratio	Net assets per share
	Million yen	Million yen	%	Yen
As of Sep. 30, 2025	69,911	17,575	25.1	879.74
As of Jun. 30, 2025	71,973	18,453	25.6	923.77

(Reference) Shareholders' equity:

As of Sep. 30, 2025: 17,557 million yen

As of Jun. 30, 2025: 18,434 million yen

2. Dividends

	Annual dividend				
	End of 1Q	End of 2Q	End of 3Q	Year-end	Total
	Yen	Yen	Yen	Yen	Yen
Fiscal year ended Jun. 30, 2025	-	0.00	-	45.00	45.00
Fiscal year ending Jun. 30, 2026	-				
Fiscal year ending Jun. 30, 2026 (forecast)		0.00	-	46.00	46.00

(Note) Revisions to the most recently announced dividend forecast: None

3. Forecast of consolidated business results for the fiscal year ending June 2026

(July 1, 2025 through June 30, 2026)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Net income per share
	Million yen	%	Million yen	%	Million yen	%	Million yen	%	Yen
Six months ending Dec. 31, 2025	23,850	(33.6)	900	(43.9)	1,000	(43.0)	660	(42.0)	33.07
Fiscal year ending Jun. 30, 2026	55,000	(15.0)	2,900	10.6	3,000	1.9	2,772	18.4	138.90

(Note) Revisions to the most recently announced business forecast: None

*** Notes**

(1) Significant changes in the scope of consolidation during the period: None

(2) Application of accounting procedures specific to preparation of the quarterly consolidated financial statements: Yes

(3) Changes in accounting policies and accounting estimates, and restatements

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|--|--------|
| 1) Changes in accounting policies associated with revision of accounting standards | : None |
| 2) Changes in accounting policies other than 1) | : None |
| 3) Changes in accounting estimates | : None |
| 4) Restatements | : None |

(4) Number of shares issued (common stock)

1) Number of shares issued at the end of the period (treasury shares included)

As of Sep. 30, 2025	19,958,000 shares
As of Jun. 30, 2025	19,956,800 shares

2) Number of treasury shares at the end of the period

As of Sep. 30, 2025	594 shares
As of Jun. 30, 2025	594 shares

3) Average number of shares during the period (cumulative)

Three months ended Sep. 30, 2025	19,957,132 shares
Three months ended Sep. 30, 2024	19,906,212 shares

*** Review of the attached quarterly consolidated financial statements by a certified public accountant or auditing firm:**
Yes (voluntary)

*** Explanation regarding appropriate use of business forecasts and other special instructions**

(Caution concerning forward-looking statements)

Forecasts regarding future performance in this material are based on information currently available to the Company and certain assumptions that the Company deems to be reasonable at the time this report was prepared. The Company does not make promises about the achievements. Actual results may differ significantly from the forecasts due to various factors.