July 15, 2026

To Whom It May Concern:

Company: Teijin Limited
Representative: Akimoto Uchikawa, President and CEO
Stock code: 3401 (Prime Market, Tokyo Stock Exchange)
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Notice Concerning Completion of Payment for the Disposal of Treasury Shares as "Restricted Stock" and "Performance Share Units"

Teijin Limited (the "Company") hereby announces that it has completed the payment procedure today as described below regarding the disposal of treasury shares as "Restricted Stock" and "Performance Share Units" as resolved at the Board of Directors meeting held on June 19, 2026. For details regarding the disposal, please refer to "Notice Concerning the Disposal of Treasury Shares as "Restricted Stock" and "Performance Share Units"" issued on June 19, 2026 and "(Correction) Partial Corrections of the "Notice Concerning the Disposal of Treasury Shares as Restricted Stock and Performance Share Units"" issued on June 30, 2026.

Overview of the Disposal of Treasury Shares

(1) Restricted Stock

(1)	Class and number of shares for disposal	53,479 ordinary shares of the Company
(2)	Disposal price	¥1,650 per share
(3)	Total value of disposal	¥88,240,350
(4)	Allottees and number thereof, and number of shares for disposal	Directors (excluding Outside Directors), 3 persons, 11,878 shares Teijin Group Corporate Officers, 11 persons, 25,028 shares Mission Executives, 1 person, 1,576 shares Executives of overseas Teijin Group company, 4 persons, 14,997 shares
(5)	Date of disposal	July 15, 2026

(2) Performance Share Units

(1)	Class and number of shares for disposal	102,484 ordinary shares of the Company
(2)	Disposal price	¥1,650 per share
(3)	Total value of disposal	¥169,098,600
(4)	Allottees and number thereof, and number of shares for disposal	Directors (excluding Outside Directors), 3 persons, 18,411 shares Teijin Group Corporate Officers (including two (2) retired members), 14 persons, 34,928 shares Mission Executives (including four (4) retired members), 5 persons, 28,716 shares Executives of overseas Teijin Group company, 3 persons, 20,429 shares
(5)	Date of disposal	July 15, 2026

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