To whom it may concern

Company Name: TORIDOLL Holdings Corporation Representative: Takaya Awata, Representative Director, President and CEO (Code No.: 3397, Tokyo Stock Exchange Prime Market) Enquiries: Satoshi Yamaguchi, Director, CFO and Head of Finance Division Phone No.: 03-4221-8900

## NOTICE REGARDING NEW INDEPENDENT DIRECTOR CANDIDATES

TORIDOLL Holdings Corporation (the "Company"), following the Board of Directors meeting held on May 15, 2025, hereby announces the following candidate(s) to serve as an independent director of the Company. The formal appointment of each candidate is subject to approval at the 35th Ordinary General Meeting of Shareholders, scheduled for June 27, 2025.

The Company further announces the following director(s) who are scheduled to retire from the position as a director of the Company, effective as of June 27, 2025.

Name	Career Summary		
(Date of birth)			
	April 1989	Joined Nippon Lever K.K. (currently Unilever Japan K.K.)	
	March 1993	Brand Manager, Marketing, Nippon Lever K.K.	
	January 2000	Management Development Director, HR, Nippon Lever K.K.	
	May 2004	Strategic HR Group, Unilever PLC (Unilever's UK Headquarters)	
	July 2005	Member of the Board, Head of HR and General Affairs, Unilever	
Yuko Miyata	May 2013	Japan K.K.	
(August 1, 1964)	January 2021	Operating Officer, Head of HR, Bayer Holding Ltd.	
	May 2023	HR consultant (sole proprietorship) (Current position)	
		Outside Audit and Supervisory Board Member, Lawson, Inc.	
	May 2023	(Current position) (scheduled to retire on May 26, 2025)	
		Outside Director, Audit and Supervisory Committee Member,	
		Takeuchi Manufacturing Co., Ltd. (Current position)	

## 1. New Independent Director Candidate(s) and Career Summary

(Note) There is no special interest between the Company and the foregoing new independent director candidate(s).

## 2. Retiring Director(s) (effective June 27, 2025) and Current Positions

Name	Current Position	
Takashi Sugiyama	Executive Vice President, COO and General Manager of International Business Division*	
Toshiyasu Umeki	Independent Director (Audit & Supervisory Committee Member)	

\*Takaya Awata, Representative Director, President and CEO, is scheduled to concurrently serve as General Manager of the International Business Division.

[Reference] Structure of the Company's Board of Directors as of June 27, 2025 (tentative):

Representative Director, President and CEO	Takaya Awata		
Director	Satoshi Yamaguchi		
Director	Kenichi Tanaka		
Independent Director, Chairperson of the Audit & Supervisory	Rieko Shofu		
Committee			
Independent Director, Audit & Supervisory Committee Member	Maki Kataoka		
Independent Director, Audit & Supervisory Committee Member	Hiroko Miyata		