This document has been translated from the Japanese original for reference purposes only. In the event of any discrepancy between this translated document and the Japanese original, the latter shall prevail.

July 16, 2026

To Whom It May Concern

Company name: TSURUHA HOLDINGS INC.
Name of representative: Jun Tsuruha, President and Representative Director
(Securities code: 3391, Tokyo Stock Exchange (Prime Market))
Inquiries: Norihito Ojima, Operating Officer in charge of Group Human Resources and General Affairs Department
(Telephone: +81-11-783-2755)

Announcement of Completion of Payment Procedures for New Shares as Restricted Stock Compensation

TSURUHA HOLDINGS INC.(hereafter "the Company") today announced the completion of payment procedures for new shares issued as restricted stock compensation, which was resolved at the Board of Directors meeting held on June 19, 2026.

For more details regarding this matter, please refer to the " Announcement of Issuance of New Shares for Restricted Stock Compensation" released on June 19, 2026.

1.Summary of Share Issuance

(1)	Payment Due Date	July 16, 2026
(2)	Type and Number of Shares to Be Issued	65,000shares of our common stock
(3)	Issuance Price	JPY 2,027 per share
(4)	Total Issuance Price	JPY 131,755,000
(5)	Allottees of Shares	Our Directors* : 4 individuals, 21,500 shares Our Executive Officers : 14 individuals,37,100shares Directors of our subsidiaries : 4 individuals,6,400shares *Excluding Directors who are Audit and Supervisory Committee Members and Outside Directors.
(6)	Others	Regarding this New Share Issuance, we have submitted an extraordinary report in accordance with the Financial Instruments and Exchange Act.