



April 16, 2026

To Whom It May Concern

Company name: TSURUHA HOLDINGS INC.  
Name of representative: Jun Tsuruha, President and Representative Director  
(Securities code: 3391, Tokyo Stock Exchange (Prime Market))  
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### Notice Regarding Partial Amendment to the Articles of Incorporation

At the meeting of the Board of Directors held on April 16, 2026, the Company resolved to submit a proposal regarding the partial amendment to its Articles of Incorporation, as outlined below, to the 64th Annual General Meeting of Shareholders scheduled for May 22, 2026.

#### 1. Reason for the Amendment

In order to more appropriately supervise and manage the business activities of the entire Group as a holding company, and to accommodate the diversification of future business development and the expansion of business domains, the Company will make the necessary amendments to Article 2 (Purpose) of its current Articles of Incorporation.

In this amendment, while taking into account the content of the current business purposes, the Company will reorganize overlapping provisions, revise certain wording, and clarify the scope of its business activities. In addition, in order to accommodate the expansion of business development in areas such as nursing care and welfare services, as well as health management and daily-life support services, the Company will add and reorganize the necessary business purposes.

This amendment reflects the actual business operations of the Group and its future business development, and will not cause any disadvantage to shareholders.

#### 2. Details of the Amendment

The details of the amendment are as follows.

Current Articles of Incorporation	Proposed Amendment
Chapter 1: General Provisions (Purpose) Article 2 The purpose of the Company shall be to engage in the following businesses. 1. To engage in the businesses set forth below, and to supervise and manage the business activities of companies engaged in such businesses by owning their shares.	Chapter 1: General Provisions (Purpose) Article 2 The purpose of the Company shall be to engage in the following businesses. 1. To supervise and manage the business activities of the companies engaged in the businesses set forth below by owning their shares, including <u>to supervise and manage the business activities of such companies.</u>

- (1) Sales of pharmaceuticals, poisons, and deleterious substances, and ~~handling of narcotics used in medical institutions~~ (Deletion)
- (2) ~~Dispensing and sales of pharmaceuticals based on prescriptions~~
- (3) ~~Sales of medical devices, sanitary products, and measuring instruments~~
- (4) ~~Sales of cosmetics, detergents, and daily household goods~~
- (5) ~~Sales of seasonings, milk, dairy products, rice, and food products~~
- (6) ~~Sales of books, magazines, office supplies, stationery, and toys~~
- (7) ~~Sales of clothing textile products, interior furnishings, and household electrical appliances~~
- (8) ~~Sales of watches, precious metals, and jewelry~~
- (9) ~~Sales of seeds and seedlings, flowers, and garden trees~~
- (10) ~~Sales of fertilizers, agricultural chemicals, hardware, pet supplies, pet food, and automotive accessories~~
- (11) ~~Sales of records, videotapes, CDs, musical instruments, cameras, photographic supplies, and eyeglasses~~
- (12) ~~Sales of alcoholic beverages, salt, tobacco, revenue stamps, postage stamps, telephone cards, and secondhand goods~~
- (13) ~~Agency services for cleaning, agency services for repair and maintenance of the machinery and equipment listed in the preceding items, and agency services for repair and maintenance of buildings~~
- (14) ~~Operation of drugstores, convenience stores, and restaurants under a franchise chain system, as well as providing management guidance and undertaking accounting services for franchisees~~
- (15) ~~Leasing and rental of goods~~
- (16) ~~Purchase, sale, leasing, brokerage, and management of real estate~~
- (17) ~~Agency services related to advertising and publicity~~
- (18) ~~Academic guidance for drugstores~~
- (19) ~~Provision of pharmaceutical information to drugstores and medical institutions~~
- (20) ~~Research on over-the-counter sales trends at drugstores, market response to new products, various questionnaire surveys, and joint research with manufacturers, wholesalers, and research institutions~~
- (21) ~~Provision of information, consultation, and guidance to general consumers regarding pharmaceuticals, medical devices, sanitary products, childcare products, food products, cosmetics, and toiletry products~~
- (22) ~~Qualification examination preparation services for pharmacists, registered sales clerks, and other related professions~~
- (23) ~~Planning and hosting of various seminars, events, and lectures~~
- (24) ~~Designated in-home care service business and designated in-home care support business under the Long-Term Care Insurance Act~~
- (25) ~~Sales and rental of specified welfare equipment, and specified preventive welfare equipment sales and rental businesses under the Long-Term Care Insurance Act~~

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| <p>(26) <u>Home welfare service business for the elderly, persons with disabilities, and others</u></p> <p>(27) <u>Sales and rental of nursing care equipment and devices</u></p> <p>(28) <u>Manufacturing, sales, and home delivery of prepared meals and lunch boxes</u></p> <p>(29) <u>Establishment and operation of childcare facilities</u></p> <p>(30) <u>Agency services for non-life insurance</u></p> <p>(31) <u>Services related to the solicitation of life insurance</u></p> <p>(32) <u>Mail-order sales business using the Internet and other information and communication systems</u></p> <p>(33) <u>Sales of meat, fresh fish, prepared foods, and fresh produce</u></p> <p>(34) <u>Operation of cafés and restaurants, and sales of catered lunch boxes</u></p> <p>(35) <u>Operation of beauty salons, barbershops, esthetic salons, nail salons, makeup salons, beauty salons, and aromatherapy salons</u></p> <p>(36) <u>Operation of treatment facilities for anma, massage, acupuncture, moxibustion, and related services</u></p> <p>(37) <u>Operation, outsourcing, and consulting services related to pharmacies, hospitals, nursing homes, medical, nursing care, and welfare facilities, as well as supermarkets</u></p> <p>(38) <u>Financial services business</u></p> <p>(39) <u>Operation of fitness clubs and sports facilities</u></p> <p>(40) <u>Planning, development, and consulting related to corporate management planning, financial management, labor management, and information systems</u></p> <p>(41) <u>Management and operation of securities</u></p> <p>(42) <u>Information processing by computers and corporate management consulting</u></p> <p>(43) <u>Operation of coin-operated laundry facilities</u></p> <p>(44) <u>Information processing services and information provision services</u></p> <p>(45) <u>Manufacturing, processing, wholesale, and import/export of private-brand products</u></p> <p>(46) <u>Design, development, operation, and maintenance of product sales systems using the Internet and other networks</u></p> <p>(47) <u>Manufacturing and sales of confectionery</u></p> <p>(48) <u>Investment in and financing for the businesses listed in the preceding items</u></p> <p>(49) <u>All businesses incidental or related to each of the preceding items</u></p> | (Deletion) |
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2. <u>Sales business of</u> pharmaceuticals, poisons, and deleterious substances, and handling of narcotics used in medical institutions	2. <u>Sales of</u> pharmaceuticals, poisons, and deleterious substances, and handling of narcotics used in medical institutions
3. Dispensing and sales of pharmaceuticals based on prescriptions	3. Dispensing and sales of pharmaceuticals based on prescriptions
4. <u>Sales business of</u> medical devices, sanitary products, and measuring instruments	4. <u>Sales of</u> medical devices and sanitary products
5. <u>Sales business of</u> cosmetics, detergents, and daily household goods	5. <u>Sales of</u> cosmetics, detergents, and daily household goods
6. <u>Sales business of</u> seasonings, milk, dairy products, rice, and food products	6. <u>Manufacturing and sales of food products (including seasonings, milk, dairy products, rice, and related items)</u>
7. <u>Sales business of</u> books, magazines, office supplies, stationery, and toys	7. <u>Sales of</u> books, magazines, office supplies, stationery, and toys
8. <u>Sales business of</u> clothing textile products, interior furnishings, and household electrical appliances	8. <u>Sales of</u> clothing textile products, interior furnishings, and household electrical appliances
9. <u>Sales business of</u> watches, precious metals, and jewelry	9. <u>Sales of</u> watches, precious metals, and jewelry
10. <u>Sales business of</u> seeds and seedlings, flowers, and garden trees	10. <u>Sales of</u> seeds and seedlings, flowers, and garden trees
11. <u>Sales business of</u> fertilizers, agricultural chemicals, hardware, pet supplies, pet food, and automotive accessories	11. <u>Sales of</u> fertilizers, agricultural chemicals, hardware, pets, pet supplies, pet food, and automotive accessories
12. <u>Sales business of</u> records, videotapes, CDs, musical instruments, cameras, photographic supplies, and eyeglasses	12. <u>Sales of</u> music and video software, musical instruments, cameras, photographic supplies, and eyeglasses
13. <u>Sales business of</u> alcoholic beverages, salt, tobacco, revenue stamps, postage stamps, <u>telephone cards</u> , and <u>secondhand goods</u>	13. <u>Sales of</u> alcoholic beverages, salt, tobacco, revenue stamps, postage stamps, and secondhand goods
14. Agency services for cleaning, agency services for repair and maintenance of the machinery and equipment listed in the preceding items, and <u>agency services for repair and maintenance of buildings</u>	14. Agency services for cleaning, and agency services for repair and maintenance of machinery, equipment, and buildings
15~24 (Provisions omitted)	15~24 (As currently provided)
25. <u>Designated in-home care services and designated in-home care support services under the Long-Term Care Insurance Act</u>	(Deletion)
26. <u>Sales of specified welfare equipment, rental of specified welfare equipment, sales of specified preventive-care welfare equipment, and rental of specified preventive-care welfare equipment under the Long-Term Care Insurance Act</u>	
27. <u>In-home welfare service programs for the elderly, persons with disabilities, and others</u>	
28. Sales and rental of nursing care equipment and devices	

(Newly established)

25. Various in-home care service programs under the Long-Term Care Insurance Act
26. In-home care support services under the Long-Term Care Insurance Act
27. Facility-based care service programs under the Long-Term Care Insurance Act
28. Community-based care service programs under the Long-Term Care Insurance Act
29. Preventive-care service programs under the Long-Term Care Insurance Act
30. Community-based preventive-care service programs under the Long-Term Care Insurance Act
31. Preventive-care support services under the Long-Term Care Insurance Act
32. Home modification services under the Long-Term Care Insurance Act
33. Disability welfare service programs under the Act on Comprehensive Support for Persons with Disabilities
34. In-home welfare service programs and household assistance service programs
35. Operation of community general support centers on a contract basis
36. Management, operation, and contracted administration of facilities for the elderly and welfare facilities
37. Manufacturing, sales, and rental of nursing care products, welfare equipment, and medical devices
38. Programs related to disease prevention, health management, and health guidance
39. Transportation services for patients, elderly persons, and others, and welfare transportation services
40. Design, construction, and supervision of building construction work
41. Design, construction, and contracting of interior work and equipment installation work
42. Design of retail stores and sales of fixtures and equipment
43. Sales of vending machines

<u>29.</u> Manufacturing, sales, and home delivery of school meals, lunch boxes, and related prepared foods	<u>44.</u> Manufacturing, sales, and home delivery of school meals, lunch boxes, and related prepared foods
<u>30.</u> Establishment and operation of nursery schools	<u>45.</u> Establishment and operation of nursery schools
<u>31.</u> Non-life insurance agency services	<u>46.</u> Non-life insurance agency services
<u>32.</u> Services related to the solicitation of life insurance	<u>47.</u> Services related to the solicitation of life insurance
<u>33.</u> Planning, development, and consulting for corporate management planning, financial management, labor management, and information systems	<u>48.</u> Planning, development, and consulting for corporate management planning, financial management, labor management, and information systems
<u>34.</u> Management of investment in securities	<u>49.</u> Management of investment in securities
<u>35.</u> Information processing by computer and corporate management consulting	<u>50.</u> Information processing by computer and corporate management consulting
<u>36.</u> Mail-order sales business using the Internet and other information and communication systems	<u>51.</u> Mail-order sales business using the Internet and other information and communication systems
<u>37.</u> Sales of meat, fresh fish, prepared foods, and fresh produce	<u>52.</u> Sales of meat, fresh fish, prepared foods, and fresh produce
<u>38.</u> Operation of cafés and restaurants, and sales of catered lunch boxes	<u>53.</u> Operation of cafés and restaurants, and sales of catered lunch boxes
<u>39.</u> Operation of beauty salons, barbershops, esthetic salons, nail salons, makeup salons, beauty salons, and aromatherapy salons	<u>54.</u> Operation of beauty salons, barbershops, esthetic salons, nail salons, makeup salons, beauty salons, and aromatherapy salons
<u>40.</u> Operation of treatment facilities for massage, acupressure, acupuncture, moxibustion, and related services	<u>55.</u> Operation of treatment facilities for massage, acupressure, acupuncture, moxibustion, and related services
<u>41.</u> Management, contracted operation, and consulting services related to pharmacies, hospitals, nursing homes, medical, nursing care, and welfare facilities, as well as supermarkets	<u>56.</u> Management, contracted operation, and consulting services related to pharmacies, hospitals, nursing homes, medical, nursing care, and welfare facilities, as well as supermarkets
<u>42.</u> Financial services	<u>57.</u> Financial services
<u>43.</u> Operation of fitness clubs and sports facilities	<u>58.</u> Operation of fitness clubs and sports facilities
<u>44.</u> Operation of coin-operated laundries	<u>59.</u> Operation of coin-operated laundries
<u>45.</u> Information processing service business and information provision service business	<u>60.</u> Information processing service business and information provision service business
<u>46.</u> Manufacturing, processing, wholesale, and import/export of private-brand products	<u>61.</u> Manufacturing, processing, wholesale, and import/export of private-brand products
<u>47.</u> Design, development, operation, and maintenance of product sales systems using the Internet and other networks	<u>62.</u> Design, development, operation, and maintenance of product sales systems using the Internet and other networks
<u>48.</u> Manufacturing and sales of confectionery	<u>63.</u> Manufacturing and sales of confectionery
<u>49.</u> Investment in and financing of the businesses listed in the preceding items	<u>64.</u> Investment in and financing of the businesses listed in the preceding items
<u>50.</u> All businesses incidental or related to the preceding items	<u>65.</u> All businesses incidental or related to the preceding items

### 3. Schedule

Item	Schedule
Scheduled date of the Shareholders' Meeting for the Articles of Incorporation amendment	May 22, 2026
Scheduled effective date of the Articles of Incorporation amendment	May 22, 2026