

Unlimited Excitement!

Welcome diversity

Collaborate to Create

Surprise the world

Financial Results of FY 2026 Q2 (Supplementary Material)

October 14, 2025

create restaurants holdings, inc.

【TSE Prime, Stock Code 3387】

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CR category	: create restaurants inc. (CR) and Create Dining inc. (CD)
SFP category	: SFP Holdings Co., Ltd. (SFPHD), SFP Dining Co., Ltd. (SFPD), Joh Smile Corporation (JS), CLOOC DINING Co., Ltd. (CL)
Specialty Brand category	: YUNARI Co., Ltd. (YNR), Gourmet Brands Company inc. (GBC), KR FOOD SERVICE CORPORATION (KR), YUZURU Inc. (YZ), Icchou Inc. (IC), SAINT-GERMAIN Co LTD. (SG), L'air bon inc. (LB), Ichigen Food Company Co Ltd. (IG), Noroshi Co Ltd. (NRS)
Overseas category	: CREATE RESTAURANTS ASIA PTE., LTD.(CRA), create restaurants hong kong Ltd. (CRHK), Il Fornaio (America) LLC (IF), Create Restaurants DE LLC (WF)

I Financial Highlights

1. Financial Results Overview [IFRS]

Revenue and profit increased YoY, and the progress rate against the full-year forecast is generally 50%, making steady progress.

Revenue 83.2 billion yen, Operating profit 4.9 billion yen,
Profit attributable to owners of parent 3.2 billion yen, Adjusted EBITDA 14.0 billion yen

✓ Revenue

- Despite the impact of heavy rains in several regions and a temporary decline in inbound tourism due to earthquake rumors on July 5th., sales at retail facilities increased thanks to an increase in visitors due to the heat wave. Sales of bakeries, noodle brands, and so on, which are the "daily" and "standard" formats, also continued to drive sales. Sales increased (+6.7 billion yen) compared to the previous fiscal year, driven by the consolidated contribution of two M&A acquisitions made in the latter half of the previous fiscal year.

✓ Operating Profit

- (Operating profit) Profit increased (+100 million yen) as cost increases were absorbed by appropriate control of labor costs, mainly working hours, and continued optimization of selling prices, despite the rise in raw material costs, including the rise in rice prices which continues to surge since the first quarter.

(Million yen)	FY2025 Q2 cumulative (Mar.-Aug.)		FY2026 Q1 alone (Mar.-May)		FY2025 Q2 alone (Jun.-Aug.)		FY2025 Q2 cumulative (Mar.-Aug.)		Change	FY2026	Progress Rate
	Result	Ratio to revenue	Result	Ratio to revenue	Result	Ratio to revenue	Result	Ratio to revenue		Full-year Forecast	
Revenue	76,467		41,814		41,389		83,204		+6,736	165,000	50.4%
Operating profit	4,847	6.3%	3,048	7.3%	1,892	4.6%	4,940	5.9%	+93	9,600	51.5%
Profit before taxes	4,421	5.8%	2,992	7.2%	2,139	5.2%	5,132	6.2%	+710	8,800	58.3%
Profit for the year	3,506	4.6%	2,263	5.4%	1,210	2.9%	3,474	4.2%	- 32	6,500	53.5%
Profit attributable to owners of parent	3,192	4.2%	2,088	5.0%	1,107	2.7%	3,195	3.8%	+2	5,800	55.1%
Adjusted EBITDA *	13,218	17.3%	7,420	17.7%	6,616	16.0%	14,037	16.9%	+818	27,200	51.6%
Actual operating profit (Operating income excluding impairment losses and other non-recurring expenses)	5,714	7.5%	3,439	8.2%	2,349	5.7%	5,789	7.0%	+75	11,600	49.9%

*Adjusted EBITDA = operating profit + other operating expenses - other operating revenues (excluding sponsorship income) + depreciation and amortization + non-recurring expense items (such as advisory expenses related to share acquisitions, etc.)

2. Financial Results Overview (by Category)

Group operating companies included in each category are listed at the bottom of page 2 of this material.

✓ CR category: Increasing revenue, increasing profit

Although some regional stores were affected by heavy rain, sales and profits increased due to an increase in the number of attracting customers at commercial facilities due to the extremely hot summer.

✓ SFP category: Increasing revenue, decreasing profit

While new stores contributed to higher sales, existing stores revised selling prices in response to increase in raw materials, but profits declined due to insufficient coverage of rising raw materials.

✓ Specialty Brand category: Increasing revenue, increasing profit

Bakery and Noodle brand, both of which are “daily” “standard” formats, Icchou remained strong and both sales and profits increased.

✓ Overseas Category: Increasing revenue, decreasing profit

Wildflower acquired by M&A in the last half maintained strong performance and contributed, but Il Fornaio, a high-priced concept, struggled due to inflation fatigue in North America, resulting in increased revenue but decreased profit.

✓ Same-store sales YoY

(Based on stores as of the end of Feb. 2025, incl. closed stores.)

Category	Q1 (Mar.-May)	Jun.	Jul.	Aug.	Q2 (Jun.-Aug.)	Q2 Cumulative
CR	104.6%	101.1%	102.2%	108.5%	104.2%	104.4%
SFP	99.5%	96.8%	98.9%	104.2%	100.0%	99.7%
Specialty Brand	105.4%	102.9%	103.1%	106.4%	104.3%	104.9%
Overseas	97.7%	96.6%	95.0%	97.2%	97.0%	97.4%
(Local currency)	(102.1%)	(102.0%)	(100.5%)	(101.7%)	(101.6%)	(101.9%)
Consolidated	102.7%	99.9%	100.8%	105.5%	102.3%	102.5%

(Million yen)

Category	FY2025 Q2(total)			FY2026 Q1			FY2026 Q2			FY2026 Q2(total)			Change		
	Revenue	Category CF #1	Ratio to revenue	Revenue	Category CF #1	Ratio to revenue	Revenue	Category CF #1	Ratio to revenue	Revenue	Category CF #1	Ratio to revenue	Revenue	Category CF #1	Ratio to revenue
CR	28,058	3,209	11.4%	14,648	1,709	11.7%	14,999	1,731	11.5%	29,648	3,441	11.6%	+1,590	+232	+0.2%
SFP	14,972	1,334	8.9%	7,751	765	9.9%	7,593	444	5.9%	15,344	1,209	7.9%	+372	- 124	-1.0%
Specialty Brand	23,661	2,838	12.0%	12,828	1,663	13.0%	12,885	1,537	11.9%	25,713	3,200	12.4%	+2,051	+362	+0.5%
Overseas	9,865	1,054	10.7%	6,643	691	10.4%	6,055	324	5.4%	12,698	1,015	8.0%	+2,833	- 38	-2.7%
Adjustments, etc.*2	- 90	4,782	-	- 57	2,591	-	- 143	2,578	-	- 201	5,170	-	- 110	+387	-
Total	76,467	13,218	17.3%	41,814	7,420	17.7%	41,389	6,616	16.0%	83,204	14,037	16.9%	+6,736	+818	-0.4%

(Note) Taking into account the intra-group restructuring (KR's contract business is absorbed by CR) on Sep.1 2024, the actuals for the previous fiscal year reflect the figures after the reorganization of categories.

*1:Category CF = Operating profit (JGAAP) + depreciation and amortization + sponsorship income + non-recurring expense items

*2: Other adjustments include depreciation and amortization related to the adoption of IFRS 16, as well as head office expenses that are not allocated to each category.

II FY 2026 Forecasts

1. Summary of FY 2026 Business Forecasts

Full-year earnings forecasts disclosed on April 14, 2025 and breakdown by category unchanged

(Million yen)	FY2026 (Q2 Result)		FY2026 (Full-year Forecast)		Progress Rate (vs. Forecast)	FY 2025 (Actuals for the previous FY)		Difference between (Forecast- Previous FY)
	Result	Ratio to revenue	Forecast	Ratio to revenue		Result	Ratio to revenue	
Revenue	83,204		165,000		50.4%	156,354		+8,645
Operating profit	4,940	5.9%	9,600	5.8%	51.5%	8,504	5.4%	+1,095
Profit before taxes	5,132	6.2%	8,800	5.3%	58.3%	7,659	4.9%	+1,140
Profit for the year	3,474	4.2%	6,500	3.9%	53.5%	6,228	4.0%	+271
Profit attributable to owners of parent	3,195	3.8%	5,800	3.5%	55.1%	5,590	3.6%	+209
Adjusted EBITDA *	14,037	16.9%	27,200	16.5%	51.6%	26,124	16.7%	+1,075
Actual operating profit (Operating income excluding impairment losses and other non-recurring expenses)	5,789	7.0%	11,600	7.0%	49.9%	10,794	6.9%	+805

* Adjusted EBITDA = operating profit + other operating expenses - other operating revenues (excluding sponsorship income) + depreciation and amortization + non-recurring expense items (such as advisory expenses related to share acquisitions, etc.)

[Breakdown by Category]

(Million yen)	FY2026 (Q2 Result)			FY2026 (Full-year Forecast)			Progress Rate (vs. Forecast)	
	Revenue	Category CF *1	Ratio to revenue	Revenue	Category CF *1	Ratio to revenue	Revenue	Category CF
CR	29,648	3,441	11.6%	57,000	5,900	10.4%	52.0%	58.3%
SFP	15,344	1,209	7.9%	32,500	3,300	10.2%	47.2%	36.6%
Specialty Brand	25,713	3,200	12.4%	50,000	5,500	11.0%	51.4%	58.2%
Overseas	12,698	1,015	8.0%	27,000	3,100	11.5%	47.0%	32.7%
Adjustments, etc.*2	- 201	5,170	-	- 1,500	9,400	-	-	-
Total	83,204	14,037	16.9%	165,000	27,200	16.5%	50.4%	51.6%

◆ Supplement for progress rate

(1) Initiatives in SFP Category

→ The menu was changed in August in response to the increase in raw materials for ISOMARU SUISAN.

→ Maximize revenues of Q4, the biggest demand season for the izakaya format

(2) Initiatives in Overseas category

→ Withdrawal of unprofitable stores, such as Beverly Hills stores in Il Fornaio

*1: Category CF = Operating profit (JGAAP) + depreciation and amortization + sponsorship income + non-recurring expense items

*2: In addition to depreciation expenses associated with the adoption of IFRS16 issue, head office expenses, etc. that are not allocated mainly to individual categories

2. Stock splits

- ✓ **A 2-for-1 stock split** was implemented with an effective date of September 1, 2025 (record date of August 31 of the same year) with the aim of lowering amount per unit and further expanding the investor base. (Disclosed on July 14, 2025)
- ✓ **The Dividend forecast for FY 2026 is not substantially changed.**
 - Interim (pre-split basis) 4.50 yen → Resolution on October 14, 2025
 - End of FY (post-split basis) 2.25 yen → No substantial change considering impact of stock split

■ Forecast of Dividend per Share

	Half-year (End of Q2)	End of FY	Annual
Previous forecast for the FY ending Feb. 2026 (Announced on Apr. 14 2025)	4.50yen	4.50yen	9.00yen
Previous forecast for the FY ending Feb. 2026 (Announced on Jul. 14 2025)	4.50yen	2.25yen	--
<Calculated before stock split>	<4.50yen>	<4.50yen>	<9.00yen>
Results for the FY ending Feb. 2025	4.00yen	4.00yen	8.00yen
Results for the FY ending Feb. 2024	3.50yen	3.50yen	7.00yen

■ Schedule of Dividend Payment (planned)

Schedule	Content	(Note)
Sun., August 31, 2025	Interim dividend vesting date	Adoption of the standard before the stock split
Mid-Nov. 2025	Interim dividend payment (planned)	
Sat., February 28, 2026	Year-end dividend vesting date	Adoption of the standard after the stock split
Mid-May, 2026	Year-end dividend payment (planned)	

■ Dividend policy (no change)

We regard the return of profits to shareholders as an important management policy and have adopted a basic policy of paying stable dividends. We plan to pay dividends twice a year, an interim dividend and a year-end dividend.

→ In principle, the dividend amount is set at 14% or more of the "real/adjusted EBITDA dividend payout ratio"* and is determined after taking into account overall business performance, financial condition, future business development, and etc.

* Real / adjusted EBITDA dividend payout ratio (excluding the impact of IFRS No. 16)
= Total dividends/ (Adjusted EBITDA - lease liability repayments under IFRS No.16) x 100

3. Expansion of shareholders benefits plan

✓ To **increase and expand** the amount of the shareholder benefit plan in line with the stock split on September 1, 2025 (disclosed on July 14, 2025)

- Shareholders listed or recorded in the shareholder register **as of the end of Feb. 2026** are eligible for the gift.
- Changes in the number of shares held from 8 to 11
- No substantial change** in the continuous shareholders benefits plan

Schedule	Content	(Note)
Sat., February 28, 2026	Record date for period-end benefit rights	Adopted the benefits plan after expansion of the table below
Mid-May, 2026	Dispatch of year-end benefit coupons (planned)	

(Note) Shareholder coupons for the August 25 standard (scheduled to be shipped in mid-November) are presented based on "before expansion" in the following table (1) and "before change" in (2).

(1) Shareholder benefit plan after expansion (current)

Before expansion		After expansion (current)		Increase
Twice a year (end of February/end of August)		Twice a year (end of February/end of August)		
Number of shares held	Benefits (Meal coupon)	Number of shares held *1	Benefits (Meal coupon)	
		Over 100 shares	1,500 yen	
Over 100 shares	2,000 yen	Over 200 shares	3,000 yen	
		Over 300 shares	4,000 yen	
Over 200 shares	4,000 yen	Over 400 shares	5,000 yen	
		Over 500 shares	6,000 yen	
Over 400 shares	6,000 yen	Over 800 shares	8,000 yen	
Over 600 shares	8,000 yen	Over 1,200 shares	10,000 yen	
Over 1,000 shares	10,000 yen	Over 2,000 shares	14,000 yen	
Over 3,000 shares	16,000 yen	Over 6,000 shares	20,000 yen	
Over 6,000 shares	24,000 yen	Over 12,000 shares	24,000 yen	
Over 9,000 shares	30,000 yen	Over 18,000 shares	30,000 yen	

*1:The number of shares held after the stock split is shown. The same applies to the number of shares held continuously as shown in the table in (2).

(2) Continuous shareholder benefits plan after the change (current)

Before change		After change (current) *2	
Twice a year (end of February/end of August)		Twice a year (end of February/end of August)	
Number of shares held	Benefits (Meal coupon)	Number of shares held *1	Benefits (Meal coupon)
Over 400 shares	2,000 yen Additional coupon	Over 800 shares	2,000 yen Additional coupon
Over 3,000 shares	4,000 yen Additional coupon	Over 6,000 shares	4,000 yen Additional coupon
Over 6,000 shares	6,000 yen Additional coupon	Over 12,000 shares	6,000 yen Additional coupon
Over 9,000 shares	8,000 yen Additional coupon	Over 18,000 shares	8,000 yen Additional coupon

*2:Shareholders whose holding of 800 shares or more after the stock split is listed or recorded at least three consecutive times with the same shareholder number on the shareholder register record date (the last day of February and August). If there is a change in the number of shares held during the period subject to continuous holding, the number of shares held shall be the lowest of the last three record dates for the number of shares held continuously

(Supplementary) Determination of the number of continuous holdings following a stock split

The number of shares held as of the record date prior to the end of Feb. 2026 is retroactively adjusted to reflect the stock split.

[Example] Evaluation of the number of shares as of the end of FY 2026
(400 shares before the split → 800 shares after the split)

Record Date	Before split		After split
	End of FY 2025	End of August, 2025	End of FY 2026
Number of Shares held	400 Shares	400 Shares	800 Shares
Retroactive adjustment	Regard as 800 shares	Regard as 800 shares	
Number of judgements held continuously (Same shareholder number)	①	②	③ (for continuation)

III Medium-Term Management Plan Progress

1. Medium-Term Management Plan (Outline)

*Disclosed on April 14, 2025

FY 2026 - FY 2030: "5 Years to Resolve Essential Issues"

Target
Figures

<Actual results for the year ending Feb. 2025>

Revenue 156.4 billion yen
Real Operating profit 10.8 billion yen



<Target for the year ending February 2030>

Revenue 230.0 billion yen (147% of FY2025)
Real Operating profit 18 billion yen
(167% of FY2025)

3 Growth
pillars

Evolution of intrinsic value

Food × Service × Location

Creating an exciting food
experience,
Evolving with a focus on core
brands for further growth

Same-store sales YoY 102%
New store openings
30-40 stores per/year
Capital expenditures
20 billion yen / 5 years

Synergistic M&A

Aggressive M&A

Continue to execute M&A with
around 2 projects per year in
domestic and overseas, where
synergies can be expected

Investment 50 billion yen / 5 years

Expansion of overseas business

Regional strategies

- M&A growth in North America
- Hybrid growth in Asia
(Directly managed /FC/M&A)
- Entry by M&A in Europe

Overseas sales ratio 30%

3 Foundations
for growth

Technology utilization

Improve customer satisfaction and cashflow per employee with hospitality + technology

Promotion of human capital management

Creating a rewarding workplace and reforming our corporate culture
to match the times

Sustainability promotion

Contributing to the realization of a sustainable society and enhancing corporate value over
the long term

2. Medium-Term Management Plan Progress (1)

3 Growth pillars

Refining existing brands and opening new formats

◆ Proactive renovation

10 stores
Renovated



Dessert Oukoku Mito Uchihara



Saint-Germain Tokyo Metropolitan University



Kagonoya Akashi

◆ Challenge to develop business formats under a new scheme

6 new
formats
developed

(Including
brand format
changes)



July 18
Opened



Founded 160 Years Ago
Succession of long-established sweet shop

KINOZEN
Kagurazaka



August 17
Opened

Gourmet Brands Company inc.
(Bakery Company)
Create Brand Lab
(New Business Format
Development Organization)
mugl bagel Meguro

◆ Established a store design and construction planning/management subsidiary



◆ Launch of the "Committee for the Pursuit of Oishii" across Brands

→ Began sharing expertise on deliciousness across brand boundaries

◆ Direct contracts with Agricultural producers for the purpose of stable supply of rice (quantity, quality, cost)

→ Building a supply chain that includes sustainable agricultural support, starting in the Kanto region

Evolution of location

◆ Regional store openings in intra-group FC

5 stores
Opened



◆ Promote contract business that does not generate initial investment, focusing on suburban and regional cities

10 stores
Opened



Kadokawa Shokudo
Tokorozawa Sakura Town

Total of
Q3:
22 stores

Scheduled for 12 new stores

- JA ZEN-NOH Collaboration 10 stores
- Golf Course Restaurants 2 stores

◆ Introduction system for candidates for new store location Launch of "ROKERIKU"

- Group employees nationwide are candidates for store openings Mechanism for introducing properties
- Providing incentives for useful information, leads to the strengthening of store on the street openings

Evolution of intrinsic value

2. Medium-Term Management Plan Progress (2)

3 Growth pillars

Synergistic M&A

Expansion of overseas business

◆ Famous Tsukemen noodle store at Saitama "Noroshi," grouped in on May (disclosed on April 14, 2025)



- Tsukemen Noroshi 4 stores
- Hand-kneaded Chinese Soba Nakamura 1 store

The availability of shareholder gifts started in Sep. 2025.

◆ Merged 3 companies in December 2025 (disclosed on Oct. 14, 2025) in view of the growth of the ramen business

→While protecting the uniqueness of individual brands, we will consolidate knowledge, grow by opening new stores, pursue synergies, mobilize human resources, and consolidate and streamline Central Kitchens.

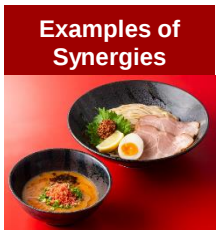


*PMI = Post Merger Integration

On the platform for future M&A

Create Noodles inc.

Number of stores: 41
(including intra-group FC and foreign FC stores)



Tsukemen TETSU
20th anniversary
commemorative menu

Supervised by Ebisoba Ichigen
"Shrimp dipping noodle in rich broth"

(End of sales at the end of
Sep. 2025 for a limited period)

◆ Strengthening cooperation for growth of the North American business

(1) PMI of Wildflower (WF) is largely completed

→ Established a management control system for the new management team after M&A, established business collaboration with the Japanese side, and reviewed the flow of location development for future growth.



(2) Synergy between Il Fornaio (IF) and WF

→ Sharing business administration methods and tools, cooking skills, purchasing data, etc. between the Italian restaurant IF and the bakery restaurant WF, the two North American companies



2. Medium-Term Management Plan Progress (3)

3 Foundations for growth

Technology utilization

◆ Digitizing shareholder benefit program (started)

[Features] Available in 2 methods



- (1) In the app
- (2) Even with paper coupons



◆ Strong promotion of DX / AI utilization

(1) "DX/AI Promotion Department" established

→ Appointment of full-time/concurrent staff across all Group companies

(2) Implementation and utilization of Generation AI training

→ More than 400 executives, general managers, SV and headquarters personnel from Group companies attended training sessions and began using them in their respective departments.

Promotion of human capital management

◆ Promoting measures that enable employees to work with peace of mind and thrive as part of human capital management

(1) The employee's salary increase fund for the current fiscal year is 5%

→ Steady salary increase aimed at becoming a group that can work with peace of mind

(2) Supporting foreign employees in acquiring specified skilled worker (ii)

→ 15 employees acquired (test conducted in Jan. and May 2025), and continue support in the future

*The status of residence permitted for foreign nationals with advanced skills and abundant practical experience, and the accompaniment of a spouse and children are possible.

Ratio of foreign employees: 11.9%
(FY 2025 actuals)

(3) First Females' participation promotion meeting

→ Theme of "Considering the Future and Challenges for Women's Active Participation"



Ratio of female employees: 62.1%
(FY 2025 actuals)

(4) Customer harassment manual established

→ Prepare a manual based on the "Policy to Respond to Customer Harassment (disclosed on January 14, 2025)" and communicate it to employees.

Sustainability promotion

◆ Strengthen corporate governance

→ Appointment of Outside Director, Harumi Matsui at the 28th Ordinary General Meeting of Shareholders

Ratio of independent directors: 36%
(As of the end of August 2025)

◆ Sustainability Initiatives

(1) Initiatives Contributing to Coexistence and Co-prosperity with Production Areas and Producers

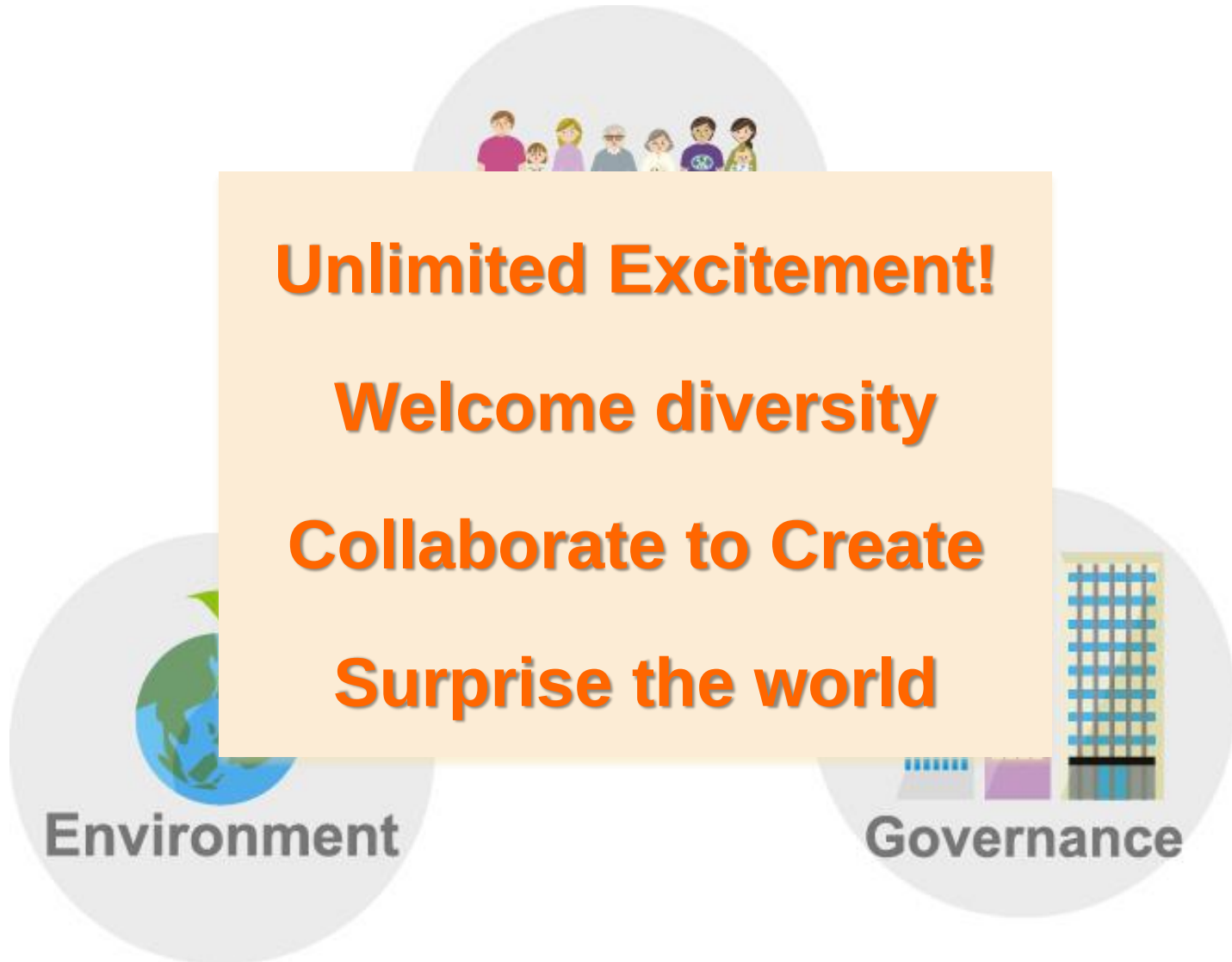
→ Lecture on regional revitalization at KINDAI UNIVERSITY

(2) Contribution to local community

→ Holding children's bread classes and selling bread devised by junior high school students



3. Group Mission



IV Appendix

1. Openings and Closings of Stores

✓ Total number of stores: 1,131 as of the end of Aug. 2025

	Number of stores	Main breakdown
New store openings	27	Core brands: "shabu-SAI" Ario Kameari, LaLaport Tachikawa Tappi, AEON Atsuta, "Cent Varie" Inada, "TANTO TANTO" Hiroshima, "AWkitchen"/"ISOMARU SUISAN Shokudo"/"Hainan Chicken Rice Shokudo", Lalaport Anjo, and "Churaya" Gotanda Tokyu Square,"ISOMARU SUISAN" Tennoji Kitaguchi, "Teppan Hormone Go no Go" Juso New/other brands: "Ichigen" Umeda, "Shall we Candy?" Gotemba P outlet, "KINOZEN" Kagurazaka, "mugi bagel" Meguro JA ZEN-NOH Collaboration: "Yakiniku Agri" 7, "Shinshu Sodachi" 1, and 1 other contract store New contract business: Food Court in SAPA, "Kadokawashokudo", Tokorozawa Sakura Town Overseas FC: "Ichigen" Gaoxiong, Taiwan
Store closures	17	(Mainly expiration of the contract)
M&A	5	"Noroshi" 4 stores, and "Temomi Chuka Soba (Hand-kneaded Chinese noodles) Nakamura"
Change in store format	10	Core brands: "Uminchu Sakaba" Kawagoe, Shinjuku Island, "JEAN FRANÇOIS" Denen Chofu, "Tsukemen TETSU" Mizonokuchi, "Torihei-chan" Tsunashima Nishiguchi New/other brands: "Shiroi Tanuki Hall," "Hassan," Kioicho," "Miso-Nikomi Udon Mikawa," AEON Mito Uchihara, and "San Antonio" Hibiya, Tokyo MT, "Hitonigiri" Aeon Sakai Teppochō

[List of stores opened and closed as of FY 2026]

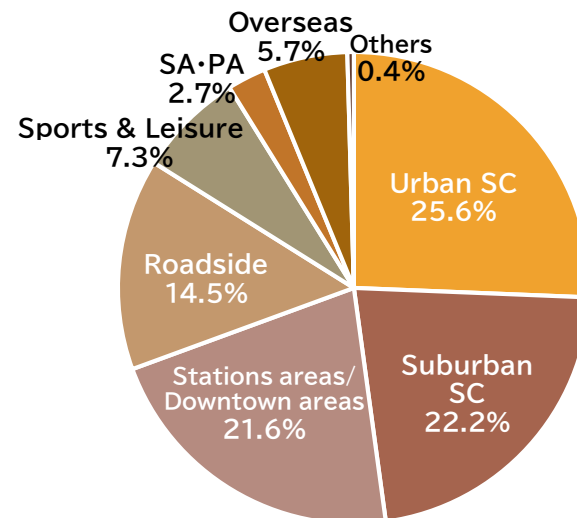
Category	Total no. at end of Feb. 2025	Increase /Decrease		M&A	Total no. at and of Aug.2025	Brand Changes *1
		New	Close			
CR	518	13	8	0	523	7
SFP	203	3	0	0	206	1
Specialty Brand	325	10	3	5	337	2
Overseas *2	70	1	6	0	65	0
Group total *3	1,116	27	17	5	1,131	10

*1: Number of stores within the Group, including changes of business format

*2: Total number of stores including 2 franchised stores of CD in Jakarta, 7 franchised stores of KR in Thailand, 5 franchised stores of IG in HK and 2 franchised stores in Taiwan.

*3: Total number of stores including contract business stores and FC stores as of the end of each quarter.

[Composition of stores by location (as of the end of Aug. 2025)]



2. Trends in same-store sales YoY ratio

Group operating companies included in each category are listed at the bottom of page 2 of this material.

【Consolidated】

	Mar.	Apr.	May	Q1 Total	Jun.	Jul.	Aug.	Q2 Total	Sep.	Oct.	Nov.	Q3 Total	Dec.	Jan.	Feb.	Full-year
FY2026	101.7%	103.2%	104.2%	102.7%	99.9%	100.8%	105.5%	102.5%	-	-	-	-	-	-	-	-
FY2025	108.8%	104.5%	104.9%	106.1%	110.4%	103.6%	108.1%	106.6%	108.8%	104.1%	108.9%	106.5%	106.0%	106.1%	104.2%	106.1%

【By category】

		Mar.	Apr.	May	Q1 Total	Jun.	Jul.	Aug.	Q2 Total	Sep.	Oct.	Nov.	Q3 Total	Dec.	Jan.	Feb.	Full-year
CR	FY2026	102.5%	104.9%	106.5%	104.6%	101.1%	102.2%	108.5%	104.4%	-	-	-	-	-	-	-	-
	FY2025	110.2%	104.2%	103.7%	106.0%	112.0%	104.1%	107.5%	106.9%	109.7%	103.7%	109.3%	107.2%	106.3%	106.1%	103.9%	106.7%
SFP	FY2026	97.3%	100.0%	101.1%	99.5%	96.8%	98.9%	104.2%	99.7%	-	-	-	-	-	-	-	-
	FY2025	107.9%	103.9%	105.3%	105.7%	107.4%	100.4%	104.0%	104.8%	105.8%	102.1%	108.1%	104.9%	103.7%	107.2%	102.9%	104.9%
Specialty Brand	FY2026	104.2%	105.1%	106.9%	105.4%	102.9%	103.1%	106.4%	104.9%	-	-	-	-	-	-	-	-
	FY2025	107.8%	103.9%	102.5%	104.7%	110.2%	103.6%	111.1%	106.5%	109.6%	104.8%	109.1%	106.8%	104.8%	102.8%	103.1%	106.1%
Overseas	FY2026	100.6%	100.1%	98.4%	97.7%	96.6%	95.0%	97.2%	97.4%	-	-	-	-	-	-	-	-
	(Local currency base)	(100.8%)	(103.1%)	(102.8%)	(102.1%)	(102.0%)	(100.5%)	(101.7%)	(101.9%)	-	-	-	-	-	-	-	-
	FY2025	108.7%	108.1%	114.1%	110.9%	111.1%	107.8%	107.9%	108.6%	108.8%	106.0%	108.7%	105.9%	109.5%	112.6%	108.1%	106.6%
	(Local currency base)	(97.3%)	(95.4%)	(100.7%)	(97.8%)	(98.3%)	(95.7%)	(97.5%)	(98.1%)	(100.0%)	(98.4%)	(101.4%)	(98.8%)	(102.3%)	(105.3%)	(101.4%)	(100.0%)

* Same-store sales YoY ratio is based on stores as of the end of Feb. 2025 including closed stores.

3. Sustainability Initiatives (1)

Lecture at KINDAI UNIVERSITY on the Community Revitalization of Kamikouchi Azusa Coffee

General Manager of Azusa Coffee Department of KR FOOD SERVICE CORPORATION with Nagano Prefectural Government and Apple producers held a lecture on initiatives to revitalize local communities at KINDAI UNIVERSITY. (July 8)

Lecture Theme

Build up local communities and agriculture with the strongest collaboration of local government, farmers and businesses



Lecture presenters



More than 200 students attended

Big hit with students!

Azusa Coffee purchases “non-standard products that cannot be shipped to market” directly from producers of Nagano Prefecture agricultural goods. They then incorporate these items into their menu in a way that highlights the origin and producers, appealing to customers. This collaborative scheme involves the government supporting this process. Benefits to 3 parties and contributes to regional revitalization

Nagano Prefectural Government

- ▶ Link producers and businesses
- ▶ Subsidizing and supporting logistics
- © Prefectural appeal/producer support

Collaboration

Apple farmers at Iizuna town

- ▶ Safety and delicious agricultural products, Sales of non-standard/processed products
- © Effective use of non-standard products



上高地 あずさ珈琲
山崎カフエ&レストラン



Azusa Coffee

- ▶ Disseminating the attractiveness of Prefecture and agricultural products
- ▶ Continuing transactions
- © Improving Brand Strength /Social Contribution

▶ Roles
© benefits



L'air bon to "Mugi change Supporter" store

On July 3, 2025, 54 stores of "L'air bon" bakery were certified as a "Mugi change Supporter" * promoted by the government of Hokkaido.

*Mugi change Supporter Store

Hokkaido Prefectural Government promotes "Mugi change!" an initiative to convert foreign wheat consumed and processed in Hokkaido wheat from the viewpoint of food safety, security, and local consumption of local production. Stores that meet standards in manufacturing and selling products using Hokkaido wheat are certified as "Mugi change Supporters"



Examples of products using 100% Hokkaido wheat

L'air bon sells 39 items of products made with 100% Hokkaido wheat (Items sold differ depending on the store and date of sale)



3. Sustainability Initiatives (2)

Contribution to local communities

Holding children's bread classes



L'air bon held "summer holiday parent-child bakery classes" for elementary school students in the vicinity of the company's headquarters with the purpose of "deepening interest in food education and bakery workers through bread making." A total of 20 people participated on August 10 and 17, 2025.



In the questionnaire after the class, 100% of the respondents were "satisfied," and the children who participated said, "I learned a lot from listening to the tips on baking bread," and "I never make bread at home, so I was happy to be able to experience it."

Job Experience Events & Junior high School Collaboration Breads Sales

Boulangerie
JEAN FRANÇOIS
FRANCE

by **Gourmet Brands Company inc.**

At **JEAN FRANÇOIS Denen-chofu store of Gourmet Brands Company inc.**

- (1) Conducted "Job Experience Events" for children during the summer holiday period
- (2) Limited-time sales of bread devised by students of Denen-chofu Junior High School, Ota-ku

(1) Participated in a "Job experience events" for children during summer vacation organized by Tokyu Malls Development Corporation, accepting a total of three elementary school students.



Tried to display freshly baked melon bread and pipe cream onto bread.

After the experience, there were comments such as "I want to try again" and "I want to become a baker in the future."

(2) A total of 109 applications were received for this project at the school, and after rigorous examination, three products were commercialized



Sale period: October 1-31, 2025

Montblanc Cream bread

(Created by third-year junior high school student)



Sale period: November 1-30, 2025

Satsumaimo(sweet potato) Coronet

(Created by a first-year junior high school student)



Sale period: January 5-31, 2026

Genovase's shirasu(whitebait) pizza Croissant

(Created by a second-year junior high school student)

(Note) The above items are limited to the JEAN FRANÇOIS Denen-chofu store, and the sales volume is limited. The products sold and the sales period are subject to change without notice.

Disclaimer

The purpose of this material is to provide information regarding the financial results of FY 2026 Q2 and is not intended to solicit investments in securities issued by the Company.

Furthermore, although the contents in this material is prescribed based on reasonable assumptions of the Company at the time of publication, it does not warrant or guarantee the information's accuracy or completeness and is subject to change without prior announcement.

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