SEVEN&i HLDGS. Co.,Ltd.

August 17, 2026

To whom it may concern:

Company Name: Seven & i Holdings Co., Ltd.
Representative: Stephen Hayes Dacus
Representative Director & President
(Code No. 3382/Prime Market of the Tokyo Stock Exchange)

Notice Regarding Completion of Payment for Disposal of Treasury Shares Through a Third-Party Allotment

Seven & i Holdings Co., Ltd. (the "Company") hereby announces that, with respect to the disposal of treasury shares through a third-party allotment to SoftBank Corp. ("SoftBank"), PayPay Corporation ("PayPay") and Sumitomo Mitsui Card Company, Limited ("Sumitomo Mitsui Card", and SoftBank, PayPay and Sumitomo Mitsui Card are collectively referred to as the "Allottees") (the "Treasury Shares Disposal"), as resolved at the Board of Directors dated July 31, 2026, payments from the Allottees have been completed as of today, as follows. For details regarding the Treasury Shares Disposal, please refer to the "Notice Regarding Capital and Business Alliance and Disposal of Treasury Shares Through a Third-Party Allotment" announced by the Company on July 31, 2026.

Overview of the Treasury Shares Disposal

(1)Payment Date	August 17, 2026
(2)Number of Shares to be Disposed	144,927,534 shares of common share of the Company
(3)Disposal Price	2,070 yen per share
(4)Amount of Funds to be Raised	299,999,995,380 yen
(5)Method of Disposal (Allottees)	The Company will allot 48,309,178 treasury shares to SoftBank, PayPay, and Sumitomo Mitsui Card each, through a third-party allotment
(6)Number of Treasury Shares After Disposal	50,222,254 shares of common share of the Company

(Notes)
1. The "Number of Treasury Shares After Disposal" above is based on the number of treasury shares as of July 31, 2026, and reflects changes in the number of treasury shares resulting from the acquisition of treasury shares through the Off-Auction Own Share Repurchase Trading (ToSTNeT-3) System and the Treasury Share Disposal, as announced by the Company on July 31, 2026. For details regarding the acquisition of treasury shares through the Off-Auction Own Share Repurchase Trading (ToSTNeT-3) System, please refer to the "Notice regarding Repurchase of Own Shares through the Off-Auction Own Share Repurchase Trading (ToSTNeT-3) System, and Issuance of 23rd through 27th Series Share Options Through a Third Party Allotment (Repurchase of Own Shares through a Facility Share Repurchase (Accelerated Share Repurchase))" announced by the Company on July 31, 2026.
2. The number of treasury shares does not include the shares held by Mitsubishi UFJ Trust and Banking Corporation for BIP (Board Incentive Plan) and ESOP (Employee Stock Ownership Plan).

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