



SEVEN&i HLDGS. Co., Ltd.

August 3, 2026

To whom it may concern:

Company Name: Seven & i Holdings Co., Ltd.
Representative: Stephen Hayes Dacus
Representative Director & President
(Code No. 3382/Prime Market of the Tokyo Stock Exchange)

(Progress regarding the previous disclosure) Notice regarding Repurchase of Own Shares through the Off-Auction Own Share Repurchase Trading (ToSTNeT-3) System, and Issuance of 23rd through 27th Series Share Options Through a Third Party Allotment (Repurchase of Own Shares through a Facility Share Repurchase (Accelerated Share Repurchase))

Seven & i Holdings Co., Ltd. (the “Company”) hereby announces that, as published in “Notice of the Establishment of a Facility for the Repurchase of Own Shares (Under the provision of its Articles of Incorporation in accordance with Article 165, Paragraph 2 of the Companies Act)” dated July 31, 2026, with respect to the share repurchase in accordance with the resolution at the meeting of the Board of Directors dated the same day, the Company has today implemented the share repurchase through the off-auction own share repurchase trading (ToSTNeT-3) system at Tokyo Stock Exchange (“Share Repurchase (ToSTNeT-3)”). SMBC Nikko Securities Inc. (“SMBC Nikko”) placed a sell order of 189,663,300 shares (Total purchase price of shares: JPY 399,999,899,700) in Share Repurchase (ToSTNeT-3) based on its own calculation, of which 174,162,900 shares (Total purchase price of shares: JPY 367,309,556,100) were executed.

Based on the results of Share Repurchase (ToSTNeT-3), the Company hereby announces as below on matters related to the 23rd through 27th series share options (individually or collectively, the “Share Options”) as published in “Notice regarding Repurchase of Own Shares through the Off-Auction Own Share Repurchase Trading (ToSTNeT-3) System, and Issuance of 23rd through 27th Series Share Options Through a Third Party Allotment (Repurchase of Own Shares through a Facility Share Repurchase (Accelerated Share Repurchase))” dated July 31, 2026.

For details of the results of Share Repurchase (ToSTNeT-3), please refer to the “Notice of the Result and Completion of the Share Repurchase through Off-Auction Own Share Repurchase Trading (ToSTNeT-3) System” announced today.

<Details of the Share Options>

(1) Number of shares underlying the Share Options	23rd series share option: 34,832,800 shares 24th through 27th series share option: 34,832,400 shares each (total 139,329,600 shares) *The above number of shares represents the maximum which is based on the assumption that the Number of Purchasable Shares (Average VWAP) (as defined below) is 100 shares each and is calculated by deducting 100 shares from the Number of Shares Sold (Nikko) (as defined below). *The actual number of shares to be delivered upon the exercise of the Share Options is calculated by the method specified in (2) below.
---	--

Note: This document is a timely disclosure for the public announcement of the Company’s repurchase of its own shares through the Off-Auction Own Share Repurchase Trading (ToSTNeT-3) system, and has not been prepared for the purpose of the solicitation of investments. This document does not constitute an offer of securities for sale in the United States. The securities referred herein have not been and will not be registered under the U.S. Securities Act of 1933, as amended, and may not be offered or sold in the United States.

(2) Calculation of the number of shares to be delivered upon exercise of the Share Options	The actual number of shares to be delivered upon the exercise of each Share Option is calculated by the following formula on the day of its exercise in principle. Number of shares to be delivered = (i) Number of Shares Sold (Nikko) – (ii) Number of Purchasable Shares (Average VWAP) (i) “Number of Shares Sold (Nikko)” is the number of shares, obtained by dividing by five the number of shares sold by SMBC Nikko to the Company for its own account in the Share Repurchase (ToSTNeT-3) (provided, however, that for the 24th through 27th series share option, any amount less than 100 shares shall be rounded down, and such rounded-down amount shall be added to the Number of Shares Sold (Nikko) corresponding to the 23rd series share option), as follows. • 23rd series share option: 34,832,900 shares • 24th series share option: 34,832,500 shares • 25th series share option: 34,832,500 shares • 26th series share option: 34,832,500 shares • 27th series share option: 34,832,500 shares (ii) “Number of Purchasable Shares (Average VWAP)” is calculated by the following formula (Any fractional amount less than 100 shares shall be rounded up.): $\text{Number of Purchasable Shares (Average VWAP)} = \frac{\text{(a) Received Amount (Nikko)}}{\text{(b) Average VWAP}}$ (a) “Received Amount (Nikko)” is the amount calculated by multiplying the closing price of the regular trading of the Company’s common shares on the Tokyo Stock Exchange on July 31, 2026 by the Number of Shares Sold (Nikko) for each relevant case. (b) “Average VWAP” is the price calculated by multiplying, for each Share Options, the arithmetic average of the volume weighted average price (“VWAP”) of the Company’s stock in ordinary trading on the Tokyo Stock Exchange for each trading day during the period from the first day of each adjustment period corresponding to each Share Options to the trading day immediately preceding the exercise date of each Share Options (including that day) (“Average VWAP Calculation Period”) by each rate set forth below for each Share Options (calculated to the fifth decimal place and rounded off to the fourth decimal place). The Average VWAP Calculation Period shall not include the period from the day five trading days prior to the last trading day of each quarterly accounting period of the Company up to such last trading day nor market disruption date in accordance with the Terms and Conditions of Issuance of each Share Options. • 23rd series share option: 100.55% • 24th series share option: 100.90% • 25th series share option: 100.92% • 26th series share option: 101.18% • 27th series share option: 101.75% In case, for example, the tender offer for the Company’s common shares is commenced or announced, the number of shares to be delivered is calculated by the different method specified in the Terms and Conditions of Issuance of each Share Options.
--	--

Note: This document is a timely disclosure for the public announcement of the Company’s repurchase of its own shares through the Off-Auction Own Share Repurchase Trading (ToSTNeT-3) system, and has not been prepared for the purpose of the solicitation of investments. This document does not constitute an offer of securities for sale in the United States. The securities referred herein have not been and will not be registered under the U.S. Securities Act of 1933, as amended, and may not be offered or sold in the United States.