August 3, 2026

To whom it may concern:

Company Name: Seven & i Holdings Co., Ltd.
Representative: Stephen Hayes Dacus
Representative Director & President
(Code No. 3382/Prime Market of the Tokyo Stock Exchange)

Notice of the Result and Completion of the Share Repurchase through Off-Auction Own Share Repurchase Trading (ToSTNeT-3) System

Seven & i Holdings Co., Ltd. (the "Company") hereby announces that the Company has executed the repurchase of its own shares (the "Share Repurchase") as notified on July 31, 2026, as noted below.
Furthermore, the Company also hereby announces that the Share Repurchase as resolved at the meeting of Board of Directors dated July 31, 2026 has been all completed.
In addition, based on the result of the Share Repurchase, the Company has announced the progress of the disclosure relating to the 23rd through 27th series share options issued through third-party allotment based on a resolution at the meeting of Board of Directors dated July 31, 2026. For details, please refer to "(Progress regarding the previous disclosure) Notice regarding Repurchase of Own Shares through the Off-Auction Own Share Repurchase Trading (ToSTNeT-3) System, and Issuance of 23rd through 27th Series Share Options Through a Third Party Allotment (Repurchase of Own Shares through a Facility Share Repurchase (Accelerated Share Repurchase))" announced today.

(1) Class of shares repurchased:	Common stock
(2) Total number of shares repurchased:	189,663,300 shares
(3) Total purchase amount of share repurchased:	JPY 399,999,899,700
(4) Method of repurchase:	Purchase through the off-auction own share repurchase trading (ToSTNeT-3) system on the Tokyo Stock Exchange
(5) Period of repurchase:	August 3, 2026

(Notes 1) In the share repurchase described above, the Company purchased 174,162,900 shares (JPY 367,309,556,100 in total) from SMBC Nikko Securities Inc. ("SMBC Nikko"). The Company intends to conduct a transaction (the "Adjustment Transaction") with SMBC Nikko using the exercise of share options or the gratuitous transfer of the Company's shares to the Company in relation to the shares purchased from SMBC Nikko in such a way that the substantive purchase price paid by the Company will be equal to the average of the all-day volume-weighted average prices of the Company shares for a certain period after the Share Repurchase described above. As such, the substantive number of shares acquired by the Company may vary depending on the Adjustment Transaction.
(Notes 2) For details of the Adjustment Transaction, please refer to the "Notice regarding Repurchase of Own Shares through the Off-Auction Own Share Repurchase Trading (ToSTNeT-3) System, and Issuance of 23rd through 27th Series Share Options Through a Third Party Allotment (Repurchase of Own Shares through a Facility Share Repurchase (Accelerated Share Repurchase))" dated July 31, 2026.

(Reference) Details of the resolution on matters concerning the establishment of the Facility for the Share Repurchase (released on July 31, 2026)

(1) Class of shares to be repurchased:	Common stock
(2) Total number of shares to be repurchased:	210,000,000 shares (maximum) (The percentage compared to the total number of shares outstanding (excluding treasury shares) : 9.07%)
(3) Total purchase amount for share repurchase:	JPY 400,000,000,000 (maximum)
(4) Method of repurchase:	Purchase through the off-auction own share repurchase trading (ToSTNeT-3) system on the Tokyo Stock Exchange
(5) Period of repurchase:	August 3, 2026