



SEVEN&i HLDGS. Co., Ltd.

February 20, 2026

To whom it may concern:

Company Name: Seven & i Holdings Co., Ltd.
Representative: Stephen Hayes Dacus
Representative Director & President
(Code No. 3382/Prime Market of the Tokyo Stock Exchange)

Notice Regarding the Status and Completion of Acquisition of Own Shares

(Under the provision of its Articles of Incorporation in accordance with Article 165, paragraph 2 of the Companies Act)

Seven & i Holdings Co., Ltd. (the “Company”) hereby announces the status of acquisition of its own shares under Article 156 which is applicable in accordance with Article 165, paragraph 3 of the Companies Act. as follows.

As a result of the acquisition, all the acquisitions of own shares that were authorized under the resolution at the meeting of the Board of Directors of the Company held on April 9, 2025 have been completed. Furthermore, the Company announces that there is no change to its plan to repurchase an additional JPY 1.4 trillion for a total of JPY 2.0 trillion by FY2030, in accordance with the “Plan to Unlock Shareholder Value Through Leadership Changes and Transformational Capital and Business Initiatives” announced on March 6, 2025.

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| 1. Class of shares acquired: | Common stock of the Company |
| 2. Total number of shares acquired: | 16,836,100 shares |
| 3. Aggregate amount of acquisition cost: | ¥38,939,642,109 |
| 4. Period of acquisition: | From February 1, 2026 to February 19, 2026 (on a contract basis) |
| 5. Method of acquisition: | Acquisitions on the Tokyo Stock Exchange based on a discretionary trading contract |

(Reference)

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| 1. Details of the resolution approved at the Board of Directors’ meeting held on April 9, 2025 | |
| (1) Class of shares to be acquired: | Common stock of the Company |
| (2) Total number of shares to be acquired: | 400,000,000 shares (maximum)
(The percentage compared to the total number of shares outstanding: 15.4%) |
| (3) Aggregate amount of acquisition cost: | ¥600,000,000,000 (maximum) |
| (4) Period of acquisition: | From April 10, 2025 to February 28, 2026 |
| 2. Total number and value of shares acquired pursuant to the resolution approved at the Board of Directors’ meeting held on April 9, 2025 (as of February 19, 2026): | |
| (1) Total number of shares acquired: | 284,297,500 shares |
| (2) Aggregate amount of acquisition cost: | ¥599,999,827,083 |

3. In regard to net income per share (EPS) in the forecasts for the fiscal year ending February 28, 2026

The EPS forecasts for the fiscal year ending February 2026, reflecting only the decrease in the number of shares outstanding as a result of the acquisition of own shares, are as follows.

(1) EPS*1: ¥109.57 (Before update: ¥109.57)

(2) EPS based on number of shares at the end of period (run rate)*2: ¥116.80 (Before update: ¥116.70)

Note: The EPS forecasts disclosed herein are provided for reference purposes only, reflecting the decrease in the number of shares outstanding resulting from the acquisition of own shares. These figures do not constitute a revision to the forecast for net income attributable to owners of parent.

*1 Based on average number of shares during the period

*2 Based on number of shares at the end of period (run rate)