



June 24, 2025

To whom it may concern:

Company name: Seven & i Holdings Co., Ltd.

Representative: Stephen Hayes Dacus

Representative Director & President

(Code No. 3382 / Prime Market of the Tokyo Stock Exchange)

(Progress of Matters for Disclosure) Notice Regarding Completion of Change of Subsidiaries

As announced in the "Notice Regarding Transfer of Subsidiary Shares and Resulting Change of Subsidiaries" dated June 19, 2025, SEVEN-ELEVEN JAPAN CO.,LTD., Ito-Yokado Co., Ltd., and York-Benimaru Co., Ltd., which are wholly owned subsidiaries of Seven & i Holdings Co. Ltd. (the "Company"), have tendered some or all of their shares in Seven Bank, Ltd. (hereinafter referred to as "Seven Bank") in response to the share repurchase announced by Seven Bank on June 19, 2025 (hereinafter referred to as "the Transfers"). We hereby announce that the change of subsidiaries was completed on June 24, 2025.

As a result of the Transfers, Seven Bank and its subsidiaries have become equity method affiliates of the Company and have been excluded from its consolidated subsidiaries. The impact of the Transfers on the Company's consolidated financial results for the fiscal year ending February 28, 2026 is expected to be immaterial. In our consolidated financial results for the fiscal year ending February 28, 2026, we will record the results of Seven Bank and its subsidiaries through the second quarter as consolidated subsidiaries.