

February 13, 2026

## Consolidated Financial Results for the Fiscal Year Ended December 31, 2025 (Under Japanese GAAP)

Company name: TEIKOKU SEN-I CO.,Ltd.  
 Listing: Tokyo Stock Exchange  
 Securities code: 3302  
 URL: <https://www.teisen.co.jp/>  
 Representative: Tsuyoshi Shiraiwa, Chairman & CEO  
 Inquiries: Tatsuru Okamura, Vice President  
 Telephone: +81-3-3281-3022  
 Scheduled date of annual general meeting of shareholders: March 27, 2026  
 Scheduled date to commence dividend payments: March 30, 2026  
 Scheduled date to file annual securities report: March 17, 2026  
 Preparation of supplementary material on financial results: None  
 Holding of financial results briefing: Yes

(Yen amounts are rounded down to millions, unless otherwise noted.)

### 1. Consolidated financial results for the fiscal year ended December 31, 2025 (from January 1, 2025 to December 31, 2025)

#### (1) Consolidated operating results

(Percentages indicate year-on-year changes.)

Fiscal year ended	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
December 31, 2025	33,639	6.9	4,055	17.2	5,308	16.6	3,742	15.0
December 31, 2024	31,481	12.3	3,459	33.8	4,553	27.6	3,253	33.0

Note: Comprehensive income For the fiscal year ended December 31, 2025: ¥8,690 million [203.7%]  
 For the fiscal year ended December 31, 2024: ¥2,861 million [(65.8)%]

Fiscal year ended	Basic earnings per share	Diluted earnings per share	Return on equity	Ratio of ordinary profit to total assets	Ratio of operating profit to net sales
	Yen	Yen	%	%	%
December 31, 2025	145.41	144.58	5.4	6.1	12.1
December 31, 2024	124.48	123.45	5.0	5.6	11.0

Reference: Share of profit (loss) of entities accounted for using equity method  
 For the fiscal year ended December 31, 2025: ¥0 million  
 For the fiscal year ended December 31, 2024: ¥0 million

#### (2) Consolidated financial position

As of	Total assets	Net assets	Equity-to-asset ratio	Net assets per share
	Millions of yen	Millions of yen	%	Yen
December 31, 2025	91,343	72,388	79.1	2,821.33
December 31, 2024	82,850	66,536	80.0	2,534.19

Reference: Equity  
 As of December 31, 2025: ¥72,229 million  
 As of December 31, 2024: ¥66,269 million

#### (3) Consolidated cash flows

Fiscal year ended	Cash flows from operating activities	Cash flows from investing activities	Cash flows from financing activities	Cash and cash equivalents at end of period
	Millions of yen	Millions of yen	Millions of yen	Millions of yen
December 31, 2025	2,905	(848)	(2,927)	11,872
December 31, 2024	1,951	(11)	(1,242)	12,743

## 2. Cash dividends

	Annual dividends per share					Total cash dividends (Total)	Payout ratio (Consolidated)	Ratio of dividends to net assets (Consolidated)
	First quarter-end	Second quarter-end	Third quarter-end	Fiscal year-end	Total			
	Yen	Yen	Yen	Yen	Yen	Millions of yen	%	%
Fiscal year ended December 31, 2024	-	0.00	-	50.00	50.00	1,329	40.2	2.0
Fiscal year ended December 31, 2025	-	0.00	-	55.00	55.00	1,438	37.8	2.1
Fiscal year ending December 31, 2026 (Forecast)		0.00		65.00	65.00		43.8	

## 3. Forecast of consolidated financial results for the fiscal year ending December 31, 2026 (from January 1, 2026 to December 31, 2026)

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Basic earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Fiscal year ending December 31, 2026	36,000	7.0	4,300	6.0	5,500	3.6	3,800	1.5	148.43

Note: The earnings forecast for the second quarter (interim period) has been omitted.

\* **Notes**

- (1) Significant changes in the scope of consolidation during the period: None
- (2) Changes in accounting policies, changes in accounting estimates, and restatement
- (i) Changes in accounting policies due to revisions to accounting standards and other regulations: Yes
- (ii) Changes in accounting policies due to other reasons: None
- (iii) Changes in accounting estimates: None
- (iv) Restatement: None
- (3) Number of issued shares (common shares)

- (i) Total number of issued shares at the end of the period (including treasury shares)

As of December 31, 2025	27,584,400 shares
As of December 31, 2024	27,524,400 shares

- (ii) Number of treasury shares at the end of the period

As of December 31, 2025	1,983,052 shares
As of December 31, 2024	1,374,209 shares

- (iii) Average number of shares outstanding during the period

Fiscal year ended December 31, 2025	25,735,771 shares
Fiscal year ended December 31, 2024	26,132,903 shares

\* The Company has introduced a performance-linked stock-based compensation plan, the Stock Benefit Trust (BBT), and includes the Company's remaining shares in the Stock Benefit Trust (BBT) in the number of treasury shares at the end of the fiscal year and the number of treasury shares to be deducted for the calculation of the average number of shares during the period.

**[Reference] Overview of non-consolidated financial results**

**1. Non-consolidated financial results for the fiscal year ended December 31, 2025 (from January 1, 2025 to December 31, 2025)**

**(1) Non-consolidated operating results**

(Percentages indicate year-on-year changes.)

Fiscal year ended	Net sales		Operating profit		Ordinary profit		Profit	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
December 31, 2025	26,428	11.1	2,924	15.2	4,232	14.6	3,054	14.9
December 31, 2024	23,787	12.0	2,540	24.9	3,693	20.1	2,659	23.9

Fiscal year ended	Basic earnings per share	Diluted earnings per share
	Yen	Yen
December 31, 2025	118.70	118.03
December 31, 2024	101.77	100.93

**(2) Non-consolidated financial position**

As of	Total assets	Net assets	Equity-to-asset ratio	Net assets per share
	Millions of yen	Millions of yen	%	Yen
December 31, 2025	81,168	63,856	78.5	2,488.05
December 31, 2024	73,529	58,691	79.5	2,234.19

Reference: Equity

As of December 31, 2025: ¥63,697 million

As of December 31, 2024: ¥58,424 million

\* Financial results reports are exempt from audit conducted by certified public accountants or an audit firm.

\* Proper use of earnings forecasts, and other special matters

The forward-looking statements, including forecasts of financial results, contained in these materials are based on information currently available to the Company and on certain assumptions deemed to be reasonable. However, the Company makes no guarantee that these forecasts will be achieved. Actual financial results, etc. may differ substantially due to various factors. For matters related to earnings forecasts, please refer to "1. Please refer to "Summary of Business Results (4) Future Outlook".

# Consolidated balance sheet

(Thousands of yen)

	As of December 31, 2024	As of December 31, 2025
<b>Assets</b>		
<b>Current assets</b>		
Cash and deposits	12,693,887	12,823,287
Notes and accounts receivable - trade, and contract assets	8,660,575	8,463,641
Securities	5,999,384	4,998,770
Merchandise and finished goods	7,864,569	9,026,725
Work in process	1,199,072	1,918,006
Raw materials and supplies	987,751	772,161
Other	2,852,290	3,041,910
<b>Total current assets</b>	<b>40,257,532</b>	<b>41,044,503</b>
<b>Non-current assets</b>		
<b>Property, plant and equipment</b>		
Buildings and structures	10,764,065	10,844,290
Accumulated depreciation	(3,842,320)	(4,253,310)
Buildings and structures, net	6,921,745	6,590,980
Machinery, equipment and vehicles	3,553,457	3,695,201
Accumulated depreciation	(2,839,350)	(2,937,136)
Machinery, equipment and vehicles, net	714,107	758,064
Tools, furniture and fixtures	1,505,321	1,600,522
Accumulated depreciation	(1,130,455)	(1,253,480)
Tools, furniture and fixtures, net	374,866	347,041
Land	4,000,340	3,990,155
Construction in progress	97,138	258,414
<b>Total property, plant and equipment</b>	<b>12,108,198</b>	<b>11,944,656</b>
<b>Intangible assets</b>	<b>47,206</b>	<b>59,039</b>
<b>Investments and other assets</b>		
Investment securities	29,767,694	37,104,602
Retirement benefit asset	116,575	122,090
Deferred tax assets	154,570	149,323
Other	398,562	919,672
<b>Total investments and other assets</b>	<b>30,437,403</b>	<b>38,295,689</b>
<b>Total non-current assets</b>	<b>42,592,807</b>	<b>50,299,385</b>
<b>Total assets</b>	<b>82,850,340</b>	<b>91,343,888</b>

	As of December 31, 2024	As of December 31, 2025
<b>Liabilities</b>		
Current liabilities		
Accounts payable - trade	3,845,321	3,905,138
Current portion of long-term borrowings	44,000	44,000
Income taxes payable	857,851	821,034
Other	1,960,770	1,715,001
<b>Total current liabilities</b>	<b>6,707,944</b>	<b>6,485,174</b>
Non-current liabilities		
Long-term borrowings	56,000	12,000
Long-term guarantee deposits	409,403	341,944
Deferred tax liabilities	8,077,357	10,668,814
Retirement benefit liability	134,320	137,385
Provision for share awards for directors (and other officers)	665,169	832,699
Asset retirement obligations	76,477	76,483
Long-term accounts payable - other	78,650	78,650
Other	108,590	322,137
<b>Total non-current liabilities</b>	<b>9,605,969</b>	<b>12,470,115</b>
<b>Total liabilities</b>	<b>16,313,913</b>	<b>18,955,289</b>
<b>Net assets</b>		
Shareholders' equity		
Share capital	1,635,762	1,689,882
Capital surplus	1,028,587	1,100,156
Retained earnings	45,998,548	48,411,105
Treasury shares	(1,062,870)	(2,589,034)
<b>Total shareholders' equity</b>	<b>47,600,028</b>	<b>48,612,110</b>
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	18,597,568	23,381,428
Deferred gains or losses on hedges	71,893	236,303
<b>Total accumulated other comprehensive income</b>	<b>18,669,461</b>	<b>23,617,732</b>
Share acquisition rights	266,936	158,756
<b>Total net assets</b>	<b>66,536,426</b>	<b>72,388,598</b>
<b>Total liabilities and net assets</b>	<b>82,850,340</b>	<b>91,343,888</b>

# Consolidated statement of income

(Thousands of yen)

	Fiscal year ended December 31, 2024	Fiscal year ended December 31, 2025
Net sales	31,481,564	33,639,887
Cost of sales	22,848,362	24,004,301
Gross profit	8,633,202	9,635,585
Selling, general and administrative expenses	5,173,449	5,580,111
Operating profit	3,459,752	4,055,474
Non-operating income		
Interest income	6,690	26,212
Dividend income	1,072,593	1,190,443
Share of profit of entities accounted for using equity method	443	485
Other	23,349	47,357
Total non-operating income	1,103,076	1,264,498
Non-operating expenses		
Interest expenses	3,140	4,079
Foreign exchange losses	5,584	5,283
Commission expenses	-	1,351
Other	368	1,002
Total non-operating expenses	9,092	11,717
Ordinary profit	4,553,737	5,308,255
Extraordinary income		
Gain on sale of non-current assets	1,100	579
Gain on sale of membership	12,011	-
Gain on sale of businesses	74,000	-
Total extraordinary income	87,112	579
Extraordinary losses		
Loss on disposal of non-current assets	4,006	3,268
Loss on disposal of membership	5,710	172
Total extraordinary losses	9,717	3,441
Profit before income taxes	4,631,131	5,305,394
Income taxes - current	1,440,170	1,592,108
Income taxes - deferred	(62,116)	(28,885)
Total income taxes	1,378,054	1,563,223
Profit	3,253,077	3,742,171
Profit attributable to owners of parent	3,253,077	3,742,171

## Consolidated statement of comprehensive income

(Thousands of yen)

	Fiscal year ended December 31, 2024	Fiscal year ended December 31, 2025
Profit	3,253,077	3,742,171
Other comprehensive income		
Valuation difference on available-for-sale securities	(414,457)	4,783,859
Deferred gains or losses on hedges	23,323	164,410
Total other comprehensive income	(391,133)	4,948,270
Comprehensive income	2,861,943	8,690,441
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	2,861,943	8,690,441

## Consolidated statement of changes in equity

Fiscal year ended December 31, 2024

(Thousands of yen)

	Shareholders' equity					Accumulated other comprehensive income		
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity	Valuation difference on available-for-sale securities	Deferred gains or losses on hedges	Total accumulated other comprehensive income
Balance at beginning of period	1,582,867	957,371	44,070,500	(1,067,446)	45,543,293	19,012,026	48,569	19,060,595
Changes during period								
Issuance of new shares - exercise of share acquisition rights	52,895	52,895			105,790			
Dividends of surplus			(1,325,029)		(1,325,029)			
Profit attributable to owners of parent			3,253,077		3,253,077			
Purchase of treasury shares				(131)	(131)			
Disposal of treasury shares		18,320		4,707	23,028			
Net changes in items other than shareholders' equity						(414,457)	23,323	(391,133)
Total changes during period	52,895	71,215	1,928,047	4,575	2,056,734	(414,457)	23,323	(391,133)
Balance at end of period	1,635,762	1,028,587	45,998,548	(1,062,870)	47,600,028	18,597,568	71,893	18,669,461

	Share acquisition rights	Total net assets
Balance at beginning of period	372,646	64,976,535
Changes during period		
Issuance of new shares - exercise of share acquisition rights		105,790
Dividends of surplus		(1,325,029)
Profit attributable to owners of parent		3,253,077
Purchase of treasury shares		(131)
Disposal of treasury shares		23,028
Net changes in items other than shareholders' equity	(105,710)	(496,843)
Total changes during period	(105,710)	1,559,890
Balance at end of period	266,936	66,536,426

## Consolidated statement of changes in equity

Fiscal year ended December 31, 2025

(Thousands of yen)

	Shareholders' equity					Accumulated other comprehensive income		
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity	Valuation difference on available-for-sale securities	Deferred gains or losses on hedges	Total accumulated other comprehensive income
Balance at beginning of period	1,635,762	1,028,587	45,998,548	(1,062,870)	47,600,028	18,597,568	71,893	18,669,461
Changes during period								
Issuance of new shares - exercise of share acquisition rights	54,120	54,120			108,240			
Dividends of surplus			(1,329,614)		(1,329,614)			
Profit attributable to owners of parent			3,742,171		3,742,171			
Purchase of treasury shares				(1,538,433)	(1,538,433)			
Disposal of treasury shares		17,449		12,269	29,718			
Net changes in items other than shareholders' equity						4,783,859	164,410	4,948,270
Total changes during period	54,120	71,569	2,412,556	(1,526,164)	1,012,082	4,783,859	164,410	4,948,270
Balance at end of period	1,689,882	1,100,156	48,411,105	(2,589,034)	48,612,110	23,381,428	236,303	23,617,732

		Total net assets
--	--	------------------

	Share acquisition rights	
Balance at beginning of period	266,936	66,536,426
Changes during period		
Issuance of new shares - exercise of share acquisition rights		108,240
Dividends of surplus		(1,329,614)
Profit attributable to owners of parent		3,742,171
Purchase of treasury shares		(1,538,433)
Disposal of treasury shares		29,718
Net changes in items other than shareholders' equity	(108,180)	4,840,090
Total changes during period	(108,180)	5,852,172
Balance at end of period	158,756	72,388,598

## Consolidated statement of cash flows

(Thousands of yen)

	Fiscal year ended December 31, 2024	Fiscal year ended December 31, 2025
Cash flows from operating activities		
Profit before income taxes	4,631,131	5,305,394
Depreciation	739,562	743,140
Interest and dividend income	(1,079,283)	(1,216,656)
Interest expenses	3,140	4,079
Share of loss (profit) of entities accounted for using equity method	(443)	(485)
Decrease (increase) in retirement benefit asset	9,857	(5,514)
Increase (decrease) in retirement benefit liability	12,371	3,064
Increase (decrease) in provision for share awards for directors (and other officers)	83,116	167,530
Loss (gain) on disposal of non-current assets	2,906	2,688
Loss (gain) on sale of businesses	(74,000)	-
Decrease (increase) in trade receivables	(2,081,804)	45,670
Decrease (increase) in inventories	(1,238,916)	(1,665,500)
Increase (decrease) in trade payables	601,626	(67,057)
Increase (decrease) in guarantee deposits received	(65,753)	(21,083)
Decrease (increase) in other current assets	(226,060)	180,081
Increase (decrease) in other current liabilities	345,757	(56,331)
Other, net	35,938	(87,735)
Subtotal	1,699,148	3,331,286
Interest and dividends received	1,078,380	1,212,264
Interest paid	(3,984)	(4,032)
Income taxes paid	(821,907)	(1,634,073)
Net cash provided by (used in) operating activities	1,951,637	2,905,444

(Thousands of yen)

	Fiscal year ended December 31, 2024	Fiscal year ended December 31, 2025
Cash flows from investing activities		
Payments into time deposits	(1,900,601)	(1,900,601)
Proceeds from withdrawal of time deposits	2,903,377	1,900,601
Purchase of securities	(11,998,552)	(9,995,012)
Proceeds from redemption of securities	12,000,000	10,000,000
Purchase of property, plant and equipment	(606,160)	(644,923)
Proceeds from sale of property, plant and equipment	1,100	580
Payments for retirement of property, plant and equipment	(34,664)	(97)
Purchase of intangible assets	(19,590)	(26,062)
Purchase of investment securities	(282,088)	-
Purchase of long-term prepaid expenses	(134,200)	(184,565)
Purchase of golf club membership	(39,136)	-
Proceeds from sale of businesses	74,000	-
Other, net	24,973	1,900
Net cash provided by (used in) investing activities	(11,540)	(848,180)
Cash flows from financing activities		
Proceeds from short-term borrowings	720,000	720,000
Repayments of short-term borrowings	(720,000)	(720,000)
Proceeds from long-term borrowings	100,000	-
Repayments of long-term borrowings	-	(44,000)
Repayments of lease liabilities	(22,123)	(22,123)
Proceeds from issuance of shares	80	60
Purchase of treasury shares	(131)	(1,538,433)
Dividends paid	(1,319,858)	(1,323,367)
Net cash provided by (used in) financing activities	(1,242,032)	(2,927,864)
Net increase (decrease) in cash and cash equivalents	698,063	(870,599)
Cash and cash equivalents at beginning of period	12,045,523	12,743,587
Cash and cash equivalents at end of period	12,743,587	11,872,987

(Segment information, etc.)

Segment Information

1. Overview of Reporting Segments

The Company's reporting segments are those of the Company's constituent units for which segregated financial information is available and is subject to periodic review by the Board of Directors in order to determine the allocation of management resources and evaluate performance.

We formulate a comprehensive strategy for the products and services handled by each business and develop our business activities.

Accordingly, the Company is comprised of segments by product and service based on each business, with three reporting segments: "Disaster Prevention," "Textiles," and "Real Estate Leasing."

Disaster Prevention manufactures, purchases, and sells firefighting hoses, CBRNE disaster response materials and equipment, rescue vehicles, disaster prevention special vehicles, and chemical fire trucks for airports. In the "Textiles" segment, we manufacture, process, and sell high-performance textile materials such as textile materials for government offices and Nomex for industrial materials for private demand. "Real estate leasing" is engaged in the leasing business of shopping center land leases.

As a result of the transfer of the insurance agency business that was included in the "Other" section in the previous fiscal year, the "Other" reporting segment was abolished from the current fiscal year.

2. Method of calculating the amount of sales, profits or losses, assets, liabilities and other items for each reporting segment

The method of accounting for the reported business segments is generally the same as described in the "Fundamental Important Matters for the Preparation of Consolidated Financial Statements".

Profit in the reporting segment is a figure based on operating income.

Internal revenues and transfers between segments are based on prevailing market prices.

3. Information on the amount of sales, profits or losses, assets, liabilities and other items for each reported segment, and information on the breakdown of earnings

The previous fiscal year (January 1, 2024 to December 31, 2024)

(Thousands of yen)

	Disaster Prevention and Preparedness	Textile	Real Estate	Other	Total	Adjustment amount (Note 1)	Amount recorded in consolidated financial statements (Note 2)
Sales							
Government	8,329,672	2,637,931	-	-	10,967,604	-	10,967,604
Other	16,658,861	3,285,289	-	40,259	19,984,411	-	19,984,411
Revenue generated from customer contracts	24,988,534	5,923,221	-	40,259	30,952,015	-	30,952,015
Other Earnings	-	-	529,548	-	529,548	-	529,548
Revenues from external customers	24,988,534	5,923,221	529,548	40,259	31,481,564	-	31,481,564
Transactions with other segments	10	93,419	-	-	93,429	(93,429)	-
Total	24,988,544	6,016,641	529,548	40,259	31,574,994	(93,429)	31,481,564
Segment Profit	3,673,340	867,132	398,409	19,890	4,958,773	(1,499,020)	3,459,752
Segment Assets	29,095,522	6,222,541	660,882	68	35,979,014	46,871,326	82,850,340
Other items							
Depreciation	668,535	9,673	43,091	-	721,300	18,262	739,562
Increase in property, plant and equipment and intangible assets	608,289	1,223	-	-	609,513	84,041	693,554

Note: 1. The amount of adjustment is as follows.

(1) The adjustment for segment profit of (1,499,020) thousand yen includes 1,745 thousand yen for the elimination of inter-segment transactions and (1,500,765) thousand yen for company-wide expenses that have not been allocated to each reporting segment. Corporate expenses are primarily general and administrative expenses that are not attributable to the Reporting segment.

(2) The main adjustments to segment assets of 46,871,326 thousand yen are surplus funds under management (cash, deposits, and securities), long-term investment funds (investment securities), and assets related to the management division.

2. The sum of segment profit and adjustments are in line with operating income in the consolidated statements of income.

In addition, the sum of segment assets and the sum of adjustments are in line with the total assets on the consolidated balance sheet.

The current fiscal year (January 1, 2025 to December 31, 2025)

(Thousands of yen)

	Disaster Prevention and Preparedness	Textile	Real Estate	Total	Adjustment amount (Note 1)	Amount recorded in consolidated financial statements (Note 2)
Sales						
Government	8,733,604	2,365,687	-	11,099,292	-	11,099,292
Other	18,523,973	3,469,772	-	21,993,746	-	21,993,746
Revenue generated from customer contracts	27,257,578	5,835,460	-	33,093,038	-	33,093,038
Other Earnings	-	-	546,849	546,849	-	546,849
Revenues from external customers	27,257,578	5,835,460	546,849	33,639,887	-	33,639,887
Transactions with other segments	2,033	87,888	-	89,921	(89,921)	-
Total	27,259,611	5,923,348	546,849	33,729,809	(89,921)	33,639,887
Segment Profit	4,296,423	991,969	411,263	5,699,656	(1,644,181)	4,055,474
Segment Assets	31,047,984	6,248,916	621,478	37,918,379	53,425,509	91,343,888
Other items						
Depreciation	676,491	8,574	41,239	726,305	16,835	743,140
Increase in property, plant and equipment and intangible assets	551,588	49,607	4,324	605,521	4,731	610,253

Note: 1. The amount of adjustment is as follows.

(1) The adjustment for segment profit of (1,644,181) thousand yen includes the elimination of inter-segment transactions of 279 thousand yen and the company-wide expenses of (1,644,461) thousand yen that have not been allocated to each reporting segment. Corporate expenses are primarily general and administrative expenses that are not attributable to the Reporting segment.

(2) The main adjustments to segment assets of 53,425,509 thousand yen are surplus funds under management (cash, deposits, and securities), long-term investment funds (investment securities), and assets related to the management division.

2. The sum of segment profit and adjustments are in line with operating income in the consolidated statements of income.

In addition, the sum of segment assets and the sum of adjustments are in line with the total assets on the consolidated balance sheet.

Related Information

The previous fiscal year (January 1, 2024 to December 31, 2024)

1. Product and Service Information

Since the same information is disclosed in the segment information, it is omitted.

2. Regional Information

(1) Net sales

Since sales to external customers in Japan exceed 90% of sales in the consolidated statements of income, the description is omitted.

(2) Property, plant and equipment

The amount of property, plant and equipment located in Japan exceeds 90% of the amount of property, plant and equipment on the consolidated balance sheet, so the description is omitted.

3. Information per main customer

(Thousands of yen)

Name or surname of the customer	Sales	Relevant Segment Names
Government	10,967,604	Disaster Prevention, Textiles

The current fiscal year (January 1, 2025 to December 31, 2025)

1. Product and Service Information

Since the same information is disclosed in the segment information, it is omitted.

2. Regional Information

(1) Net sales

Since sales to external customers in Japan exceed 90% of sales in the consolidated statements of income, the description is omitted.

(2) Property, plant and equipment

The amount of property, plant and equipment located in Japan exceeds 90% of the amount of property, plant and equipment on the consolidated balance sheet, so the description is omitted.

3. Information per main customer

(Thousands of yen)

Name or surname of the customer	Sales	Relevant Segment Names
Government	11,099,292	Disaster Prevention, Textiles

Information on impairment losses on fixed assets by reporting segment

The previous fiscal year (January 1, 2024 to December 31, 2024)

Not applicable.

The current fiscal year (January 1, 2025 to December 31, 2025)

Not applicable.

Information on amortization and unamortized balances of goodwill by reporting segment

The previous fiscal year (January 1, 2024 to December 31, 2024)

Not applicable.

The current fiscal year (January 1, 2025 to December 31, 2025)

Not applicable.

Information on Negative Goodwill Accrual Gains by Reporting Segment

The previous fiscal year (January 1, 2024 to December 31, 2024)

Not applicable.

The current fiscal year (January 1, 2025 to December 31, 2025)

Not applicable.