FOR TRANSLATION PURPOSE ONLY

August 13, 2026

Summary of Consolidated Financial Results for the Full-Term of the Fiscal Year ended June 30, 2026 (FY06/2026)

[Japanese GAAP]

Company name: AMBITION DX HOLDINGS Co., Ltd.
Stock exchange listing: Tokyo
Stock code: 3300 URL: https://www.am-bition.jp/
Representative: President & Representative Director *Takeshi Shimizu*
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Scheduled date of ordinary general meeting of shareholders: September 25, 2026
Scheduled date to file Securities Report: September 24, 2026
Scheduled date to commence dividend payments: September 28, 2026
Preparation of supplementary material on financial results: Yes
Holding of financial results meeting: Yes (for institutional/private investors and analysts)

(Amounts less than one mil. yen are rounded down)

1. Consolidated financial results of FY06/2026 (July 1, 2025 – June 30, 2026)

(1) Consolidated operating results (Percentages indicate year-on-year changes)

	Net sales		Operating profit (loss)		Ordinary profit (loss)		Net profit (loss) attributable to owners of parent	
	mil. yen	%	mil. yen	%	mil. yen	%	mil. yen	%
FY06/2026	54,131	3.4	4,124	4.5	3,508	(0.5)	2,312	(1.6)
FY06/2025	52,372	24.5	3,946	44.8	3,524	40.6	2,350	43.5

(Note) Comprehensive profit FY06/2026: 2,303 mil. yen [(2.4)%]
FY06/2025: 2,360 mil. yen [43.2%]

	Net profit per share	Diluted earnings per share	Return on equity	Ordinary profit to total assets ratio	Operating profit to net sales ratio
	yen	yen	%	%	%
FY06/2026	323.98	306.56	25.2	8.2	7.6
FY06/2025	335.91	305.98	32.5	10.6	7.5

(2) Consolidated financial position

	Total assets	Net assets	Equity ratio	Net assets per share
	mil. yen	mil. yen	%	yen
FY06/2026	46,127	10,037	21.7	1,348.88
FY06/2025	39,308	8,362	21.2	1,171.51

(Reference) Shareholders' equity FY06/2026: 10,009 mil. yen
FY06/2025: 8,340 mil. yen

(3) Consolidated cash flows

	Cash flows from operating activities	Cash flows from investing activities	Cash flows from financing activities	Cash and cash equivalents at the end of period
	mil. yen	mil. yen	mil. yen	mil. yen
FY06/2026	540	(3,682)	4,140	9,502
FY06/2025	16	(5,664)	8,963	8,502

2. Cash dividends

	Annual dividends per share					Total cash dividends	Dividend payout ratio (consolidated)	Ratio of dividends to net assets (consolidated)
	1Q-end	2Q-end	3Q-end	Year-end	Total			
	yen	yen	yen	yen	yen	mil. yen	%	%
FY06/2025	–	0.00	–	105.00	105.00	747	31.3	10.2
FY06/2026	–	0.00	–	110.00	110.00	816	34.0	8.7
FY06/2027 (forecasts)	–	0.00	–	112.00	112.00		32.0	

(Note) Annual dividend for FY06/2025 consisted of ordinary dividend of 55.00 yen and commemorative dividend of 50.00 yen.

3. Consolidated performance forecasts for FY06/2027 (July 1, 2026 – June 30, 2027)

(Percentages indicate year-on-year changes)

	Net sales		Operating profit (loss)		Ordinary profit (loss)		Net profit (loss) attributable to owners of parent		Net profit (loss) per share
	mil. yen	%	mil. yen	%	mil. yen	%	mil. yen	%	yen
Full-term	60,000	10.8	5,100	23.6	4,200	19.7	2,600	12.4	350.38

***Notes**

(1) Important changes in the scope of consolidation during the period: No

(2) Changes in accounting policies, changes in accounting estimates, and restatement of prior period financial statements
① Changes in accounting policies due to revisions to accounting standards and other regulations: No
② Changes in accounting policies due to other reasons: No
③ Changes in accounting estimates: No
④ Restatement of prior period financial statements: No

(3) Number of issued shares (common shares)
① Total number of issued shares at the end of the period (including treasury stock)

FY06/2026:	7,420,600 shares	FY06/2025:	7,119,200 shares

② Number of treasury stock at the end of the period

FY06/2026:	93 shares	FY06/2025:	93 shares

③ Average number of shares during the period

FY06/2026:	7,137,424 shares	FY06/2025:	6,997,730 shares

(Reference) Non-consolidated financial results

1. Non-consolidated financial results of FY06/2026 (July 1, 2025 – June 30, 2026)

(1) Non-consolidated operating results

Percentages indicate year-on-year changes

	Net sales		Operating profit		Ordinary profit		Net profit	
	mil. yen	%	mil. yen	%	mil. yen	%	mil. yen	%
FY06/2026	34,881	1.1	2,790	9.4	2,699	4.3	1,952	2.2
FY06/2025	34,518	13.2	2,551	57.1	2,587	45.0	1,911	47.3

	Net profit per share	Diluted earnings per share
	yen	yen
FY06/2026	273.54	258.83
FY06/2025	273.13	248.79

(2) Non-consolidated financial position

	Total assets	Net assets	Equity ratio	Net assets per share
	mil. yen	mil. yen	%	yen
FY06/2026	27,027	7,218	26.7	972.47
FY06/2025	21,306	5,896	27.7	827.93

(Reference) Shareholders' equity FY06/2026: 7,216 mil. yen
FY06/2025: 5,894 mil. yen

* The attached consolidated financial statements are not to be reviewed by a certified public accountant or an auditing firm.

* Explanation regarding appropriate use of the earnings forecast and other special notes

1. Descriptions about the future such as performance forecasts contained in this document are based on information currently available to the Company and certain presumptions considered to be reasonable, and therefore actual business performance and other elements may differ substantially due to various factors. For preconditions for performance forecasts and other matters, please see the appendix, page 5, "1. Overall Operating Results, etc., (4) Forecasts for the future".
2. Briefing for institutional investors will be held on August 17, 2026 (Mon.).

○ Table of Contents: Appendix

1. Overall Operating Results, etc.

(1) Overall operating results of the current period

During the current consolidated FY, the Japanese economy remained on a moderate recovery path, supported by improvements in the employment and income environment and the effects of various policies. Personal consumption showed signs of picking up despite the impact of rising prices, and capital investment also picked up, remaining solid mainly in domestic demand. On the other hand, towards the second half of the current consolidated fiscal year, weakness remained in consumer sentiment against the backdrop of rising crude oil prices due to heightened tensions in the Middle East and continued consumer price increases. In addition, changes in the financial environment were seen, such as the Bank of Japan's policy interest rate hikes. Looking ahead, while it is expected that improvements in the employment and income environment and the effects of various policies will support a moderate recovery, it is necessary to continue to closely monitor the impact of the situation in the Middle East, fluctuations in financial capital markets, trends surrounding U.S. trade policy, and the impact of continued price increases on consumer sentiment.

In the real estate industry to which the Group belongs, firm demand for real estate, mainly in metropolitan areas, continued, and land prices maintained an upward trend. In the 2026 officially published land prices, the average for all uses rose for the fifth consecutive year nationwide, and the margin of increase expanded in the Tokyo area. In the rental market, asking rents continued to rise mainly in the 23 wards of Tokyo, and demand for rental housing remained solid. On the other hand, new housing starts decreased due to a reactionary drop following the revision of the Building Standards Act and the prolongation of building confirmation procedures. Furthermore, careful attention must be paid to the continued soaring costs of construction materials and labor, as well as the impact of rising interest rates on real estate transactions.

In this business environment, the Group has been promoting various initiatives with the aim of becoming a unique "Real Estate DX Platform Provider" that integrates digital and physical operations by transforming the real estate business through DX. Since listing in September 2014, our performance has expanded significantly, with revenue growing approximately 8x and operating profit approximately 22x.

During the current consolidated FY, our principal Leasing DX Property Management Business segment has worked on increasing the number of managed units and at the same time made use of the next-generation management system named “AMBITION Cloud” that helped higher productivity in the process of receiving property management contract through to gathering information about rooms where residents thereof are going to vacate. And further, investment in human resources greatly contributed to our greater leasing abilities which has helped maintaining high level of occupancy rate at 98.4%. With respect to Sales/Purchase DX Investment Business, the subsidiary VERITAS INVESTMENT proceeded with the sale of internally developed properties, while our Investment Department continued to focus on the acquisition and sale of pre-owned properties. Although procurement progressed smoothly as planned, sales of real estates for sale were delayed as compared to their initial plans. Real Estate DX Business that belongs to Other Businesses segment has mainly promoted development of its own application for residents called “AMBITION Me”, to strive for the enhancement of tenant satisfaction and engagement while maximizing LTV (Life Time Value). In addition, facilitation of proactive M&A and alliance is under consideration.

Consequently financial results of the current consolidated FY were as follows: Net sales: 54,131,222 thousand yen (increase by 3.4% [1,758,898 thousand yen] YoY); Operating profit: 4,124,996 thousand yen (increase by 4.5% [178,577 thousand yen] YoY); Ordinary profit: 3,508,440 thousand yen (decrease by 0.5% [16,290 thousand yen] YoY); and Net profit attributable to owners of parent: 2,312,389 thousand yen (decrease by 1.6% [38,202 thousand yen] YoY). Furthermore, from the current consolidated fiscal year, Incubation Business has been reclassified into Other Businesses due to its decreased materiality.

(Leasing DX Property Management Business)

This business segment is the Group’s principal one which undertakes mainly subleasing of residential real estates, and has its basic policies as to increase number of managed units and to maintain high occupancy rates. “AMBITION Cloud” transforms every operation for real estate leasing management to a digitalized one, and realizes much higher operational efficiency and improved productivity.

During the current consolidated FY, number of managed units smoothly increased to 28,427 (increase by 1,073 YoY), as well as 16,437 subleased units (increase by 816 YoY). Overall occupancy rate as of the end of the current consolidated FY was 98.4% (which had been 98.3% as of the end of the previous FY).

These operations resulted in Net sales of 23,656,199 thousand yen (increase by 9.3% [2,006,203 thousand yen] YoY), and Segment profit (Operating profit) of 3,169,708 thousand yen (increase by 31.4% [758,306 thousand yen] YoY).

(Leasing DX Brokerage Business)

This business segment undertakes brokerage business for leased properties, mainly those managed by the Company. AMBITION AGENCY Co., Ltd. (which operates “ROOMPIA”) and AMBITION VALOR Co., Ltd. (which operates “VALOR”), both of which are subsidiaries, run 17 shops in total including 6 in Tokyo, 8 in Kanagawa Pref., 2 in Saitama

Pref., and 1 in Fukuoka Pref. High leasing ability of this segment contributes to the high occupancy rates maintained by the principal Property Management Business segment.

During the current consolidated FY, by making use of an AIxRPA tool named "RAC-TECH", the Company continued to work on personnel downsizing for inputting work and increase in the number of response. In addition, not only reinforcement of sales activities targeting corporations, measures for attracting guests such as those via WEB by strengthened advertising strategies and remote customer services / VR preview, but also reinforcement of electronic contract package integrated with our unique electronic signature system called "AMBITION Sign" which utilizes blockchain (distributed ledger) technologies, have realized improvement in our customers' values of experiences with finding rooms.

These operations resulted in Net sales of 1,083,158 thousand yen (increase by 6.2% [62,937 thousand yen] YoY), and Segment profit (Operating profit) of 78,903 thousand yen (increase by 44.2% [24,194 thousand yen] YoY).

(Sales/Purchase DX Investment Business)

This business is carried out by Investment Division of the Company which develops its business around selling renovated condominium apartments with emphasis on location, in collaboration with VERITAS INVESTMENT Co., Ltd., a subsidiary of the Company, which develops its business around selling self-developed newly built designers' condominiums for investment focusing on "Good location", "Good design" and "Superior equipment specification", supported by wide variety of procurement channels. Also, by procuring properties with high added values mainly in and around Tokyo, this segment has realized sales of high-price properties and high average gross profit per property.

During the current consolidated FY, sales of real estates for sale were delayed as compared to their initial plans. Consequently, numbers of houses sold by VERITAS and Investment Division of the Company were 226 (decrease by 65 YoY) and 41 (decrease by 28 YoY), respectively.

These operations resulted in Net sales of 27,916,460 thousand yen (decrease by 0.5% [145,303 thousand yen] YoY), and Segment profit (Operating profit) of 3,629,566 thousand yen (decrease by 5.3% [204,317 thousand yen] YoY).

(Other Businesses)

The Real Estate DX Business (including an overseas subsidiary for system development), Small-Amount & Short-Term Insurance Business, Utilities Business, and Incubation Business are collectively referred to as Other Businesses.

For the Real Estate DX Business subsegment, the next-generation leasing management system "AMBITION Cloud" has been developed by our overseas subsidiary, AMBITION VIETNAM Co., Ltd., etc., and thus DX for our internal operations is pursued on a priority basis. Meanwhile, DX for the Leasing DX Business segment realized packaging of electronic contracts, through integration with IT-enabled explanation of important matters and "AMBITION Sign" (our unique electronic signature system utilizing blockchain technologies). Moreover, our original DX application "AMBITION Me" for residents provides various services in connection starting from move-in, through contract renewal to eventual vacating, and further, online healthcare services, useful services for living, and FAQ services incorporating Generative AI are also available.

Small Amount Short-term Insurance Business has continued to obtain new contracts smoothly during the current consolidated FY, along with playing a role in facilitating DX in the Group by using the "MONOLITH" system developed by a subsidiary, in which the whole process from application through to payment can be completed on a paperless basis.

Utilities Business is undertaken by DRAFT Inc. (a subsidiary), which manages operations for opening/switching services of utilities operators and also sales of water-servers. During the current consolidated FY, Operating (Segment) loss was recorded due to substantial upfront investment aiming at expanding sales channels.

In the Incubation Business, our subsidiary AMBITION VENTURES conducts investments, capital and business alliances, and support for venture companies that have a high affinity with the Group's businesses. During the current consolidated fiscal year, it made investments in 2 new companies and executed the sale of 2 companies, bringing the total number of invested companies to 32 at the end of the period.

These operations resulted in Net sales of 1,475,402 thousand yen (decrease by 10.1% [164,939 thousand yen] YoY) and Segment loss (Operating loss) of 147,253 thousand yen (as opposed to Segment profit of 12,375 thousand yen in the same period of the previous FY). This was affected mainly by the upfront investment in the Utilities Business.

(2) Overall financial position of the current period

(Assets)

Total assets at the end of the current consolidated FY was 46,127,548 thousand yen, i.e. increase by 6,819,286 thousand yen as compared to the end of the previous consolidated FY. This is mainly due to increase in Real estate for sale by 6,871,311 thousand yen, in Cash and deposits by 1,018,044 thousand yen, and in Buildings and structures by 218,953 thousand yen on one hand, whereas Decrease in real estate for sale in process by 1,056,928 thousand yen, in Land by 443,254 thousand yen, and in Goodwill by 82,589 thousand yen on the other.

(Liabilities)

Total liabilities at the end of the current consolidated FY was 36,090,114 thousand yen i.e. increase by 5,144,762 thousand yen as compared to the end of the previous consolidated FY. This is mainly due to increase in Short-term borrowings by 2,750,800 thousand yen, in Current portion of long-term borrowings by 1,603,675 thousand yen, and in Long-term borrowings by 464,410 thousand yen on one hand, whereas decrease in Consumption taxes payable by 178,559 thousand yen and in Provision for bonuses by 51,267 thousand yen on the other.

(Net assets)

Total net assets at the end of the current consolidated FY was 10,037,433 thousand yen, i.e. increase by 1,674,524 thousand yen as compared to the end of the previous consolidated FY. This is mainly due to increase in Retained earnings by 1,564,883 thousand yen.

(3) Overall cash flows of the current period

Balance of cash and cash equivalents at the end of the current consolidated FY was 9,502,274 thousand yen, i.e. increase by 1,000,006 thousand yen as compared to the end of the previous consolidated FY.

Cash flow status for each activity category and main factors thereof are as follows.

(Cash flows from operating activities)

Net cash provided by operating activities during the current consolidated FY was 540,687 thousand yen (to the contrary, 16,418 thousand yen had been provided during the previous consolidated FY). This is mainly due to recording Net profit before income taxes of 3,551,367 thousand yen, proceeds from a Decrease in real estate for sale in process of 1,056,928 thousand yen, and expense due to an Increase in real estate for sale of 3,382,868 thousand yen.

(Cash flows from investing activities)

Net cash used in investing activities during the current consolidated FY was 3,682,325 thousand yen (which had been 5,664,661 thousand yen used in the previous consolidated FY). This is mainly due to Purchase of property, plant and equipment of 3,494,223 thousand yen.

(Cash flows from financing activities)

Net cash provided by financing activities during the current consolidated FY was 4,140,107 thousand yen (which had been 8,963,732 thousand yen provided in the previous consolidated FY). This is mainly due to Proceeds from long-term borrowings of 10,669,700 thousand yen, Net increase in short-term borrowings of 2,750,800 thousand yen, and Repayments of long-term borrowings of 8,633,569 thousand yen.

(4) Forecasts for the future

The Group intends to promote digital transformation (DX) and build up DX platform for real estate industry as a pioneer, thereby evolving to a leading company in this industry. The entire Group is going to utilize AI proactively in order for higher operational efficiency and greater customer satisfaction.

Our principal Leasing DX Property Management Business segment will continue to put its efforts to increasing the number of managed units and maintaining high occupancy rates.

Leasing DX Brokerage Business segment will not only put its efforts to obtaining more corporate customers but also pursue greater customer satisfaction with the help of DX including such as online customer services and online contracting.

Sales/Purchase DX Investment Business segment will continue to proactively procure properties in good locations, thereby taking in more demands while avoiding risks as far as possible. Also, by steadily proceeding with sales of real estates for sales which have still been held at the end of the current consolidated FY, recovery of assets efficiency will be pursued.

Other Businesses segment will also continue to provide wide variety of services related to real estate.

Meanwhile, investment in systems which include AI will be aggressively carried out to accelerate growth of the Group as a whole.

Consolidated performance forecasts for the next term (FY06/2027) are as follows: Net sales: 60,000,000 thousand yen (increase by 10.8% YoY); Operating profit: 5,100,000 thousand yen (increase by 23.6%); Ordinary profit: 4,200,000 thousand yen (increase by 19.7% YoY); and Net profit attributable to owners of parent: 2,600,000 thousand yen (increase by 12.4% YoY). Also, annual dividend per share is expected to be 112.00 yen (as ordinary dividend), i.e. increase by 2.00 yen from 110.00 yen for the current term (FY06/2026).

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2. Basic Idea for the Selection of Accounting Standards

Since many of the Group's stakeholders such as its shareholders, creditors and business partners reside in Japan and therefore there is little need for funding from overseas, the Group employs Japanese accounting standards.

3. Consolidated Financial Statements and Principal Notes

(1) Consolidated Balance Sheets

(thousand yen)

	Previous consolidated FY (June 30, 2025)	Current consolidated FY (June 30, 2026)
Assets		
Current assets		
Cash and deposits	8,570,268	9,588,313
Operating accounts receivable	471,359	449,717
Real estate for sale	14,147,684	21,018,996
Real estate for sale in process	6,054,232	4,997,303
Supplies	6,712	10,487
Operational investment securities	274,836	192,711
Others	746,216	1,065,504
Allowance for doubtful accounts	(15,850)	(16,788)
Total current assets	30,255,460	37,306,247
Non-current assets		
Property, plant and equipment		
Buildings and structures	1,757,043	1,975,996
Land	4,784,599	4,341,345
Construction in progress	—	4,490
Others	73,906	62,052
Total property, plant and equipment	6,615,548	6,383,884
Intangible assets		
Goodwill	558,377	475,787
Others	431,911	435,187
Total intangible assets	990,289	910,975
Investments and other assets		
Investment securities	18,040	18,047
Guarantee deposits	193,824	194,439
Deferred tax assets	500,724	551,621
Others	842,360	835,136
Allowance for doubtful accounts	(108,138)	(72,803)
Total investment and other assets	1,446,810	1,526,441
Total non-current assets	9,052,648	8,821,301
Deferred assets		
Bond issuance cost	152	—
Total deferred assets	152	—
Total assets	39,308,261	46,127,548

(thousand yen)

	Previous consolidated FY (June 30, 2025)	Current consolidated FY (June 30, 2026)
Liabilities		
Current liabilities		
Operating accounts payable	468,409	452,194
Short-term borrowings	7,517,600	10,268,400
Current portion of long-term borrowings	4,474,487	6,078,162
Current portion of bonds	16,500	—
Accounts payable - other	200,171	216,137
Accrued expenses	360,431	359,198
Income taxes payable	774,770	934,329
Consumption taxes payable	226,756	48,196
Advances received	1,835,885	2,038,464
Operating deposits received	283,987	286,822
Provision for bonuses	207,607	156,340
Others	296,050	344,241
Total current liabilities	16,662,658	21,182,487
Non-current liabilities		
Long-term borrowings	13,181,210	13,645,620
Provision for directors' retirement benefits	50,688	119,675
Long-term guarantee deposits	873,051	1,000,842
Deferred tax liabilities	7,878	2,954
Others	169,865	138,533
Total non-current liabilities	14,282,694	14,907,627
Total liabilities	30,945,352	36,090,114
Net assets		
Shareholders' equity		
Capital stock	482,483	541,965
Capital surplus	564,932	624,414
Retained earnings	7,271,586	8,836,469
Treasury stock	(99)	(99)
Total shareholders' equity	8,318,903	10,002,750
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	21,370	5,242
Foreign currency translation adjustment	(189)	1,348
Total accumulated other comprehensive income	21,181	6,590
Subscription rights to shares	2,798	2,227
Non-controlling interests	20,026	25,865
Total net assets	8,362,909	10,037,433
Total liabilities and net assets	39,308,261	46,127,548

(2) Consolidated Statements of Income and Statements of Comprehensive Income

(Consolidated Statements of Income)

(thousand yen)

	Previous consolidated FY (Jul. 1, 2024 – Jun. 30, 2025)	Current consolidated FY (Jul. 1, 2025 – Jun. 30, 2026)
Net sales	52,372,323	54,131,222
Cost of sales	41,724,677	43,163,233
Gross profit	10,647,645	10,967,988
SG&A expenses	6,701,226	6,842,992
Operating profit (loss)	3,946,419	4,124,996
Non-operating profit (loss)		
Interest income	3,152	13,234
Dividend income	82	1,479
Commission/Fee income	1	1
Gain on investments in partnership	8,847	5,906
Subsidy income	6,900	4,075
Miscellaneous income	8,569	11,583
Total non-operating profit	27,553	36,281
Non-operating expenses		
Interest expenses	335,454	564,129
Amortization of bond issuance cost	699	152
Foreign exchange losses	855	4,563
Commission fee	108,864	76,315
Miscellaneous loss	3,366	7,676
Total non-operating expenses	449,240	652,837
Ordinary profit (loss)	3,524,731	3,508,440
Extraordinary profit		
Reversal of allowance for doubtful accounts	—	43,050
Total extraordinary profit	—	43,050
Extraordinary losses		
Loss on sales of non-current assets	13	—
Loss on retirement of non-current assets	1,833	123
Impairment loss	3,125	—
Office transfer expenses	16,656	—
Provision of allowance for doubtful accounts	78,045	—
Total extraordinary losses	99,674	123
Net profit (loss) before income taxes	3,425,056	3,551,367
Income taxes	1,196,030	1,280,843
Income taxes - deferred	(124,986)	(47,705)
Total income taxes	1,071,044	1,233,138
Net profit (loss)	2,354,012	2,318,228
Net profit (loss) attributable to non-controlling interests	3,419	5,839
Net profit (loss) attributable to owners of parent	2,350,592	2,312,389

(Consolidated Statements of Comprehensive Income)

(Thousand yen)

	Previous consolidated FY (Jul. 1, 2024 – Jun. 30, 2025)	Current consolidated FY (Jul. 1, 2025 – Jun. 30, 2026)
Net profit (loss)	2,354,012	2,318,228
Other comprehensive income (loss)		
Valuation difference on available-for-sale securities	8,300	(16,128)
Foreign currency translation adjustment	(1,818)	1,537
Total other comprehensive income (loss)	6,481	(14,590)
Comprehensive income (loss)	2,360,493	2,303,638
(detail)		
Comprehensive income (loss) attributable to owners of parent	2,357,073	2,297,798
Comprehensive income (loss) attributable to non-controlling interests	3,419	5,839

(3) Consolidated Statements of Changes in Equity

Previous consolidated FY (July 1, 2024 – June 30, 2025)

(thousand yen)

	Shareholders' equity				
	Capital stock	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity
Balance at the beginning of the period	427,999	510,448	5,178,221	(99)	6,116,571
Changes of items during the period					
Issuance of new shares	54,483	54,483			108,967
Dividends of surplus			(257,227)		(257,227)
Profit attributable to owners of parent			2,350,592		2,350,592
Net changes of items other than shareholders' equity					
Total changes of items during the period	54,483	54,483	2,093,364	—	2,202,331
Balance at the end of the period	482,483	564,932	7,271,586	(99)	8,318,903

	Accumulated other comprehensive income			Subscription rights to shares	Non-controlling interests	Total net assets
	Valuation difference on available-for-sale securities	Foreign currency translation adjustment	Total accumulated other comprehensive income			
Balance at the beginning of the period	13,070	1,629	14,700	2,882	16,606	6,150,759
Changes of items during the period						
Issuance of new shares						108,967
Dividends of surplus						(257,227)
Profit attributable to owners of parent						2,350,592
Net changes of items other than shareholders' equity	8,300	(1,818)	6,481	(83)	3,419	9,817
Total changes of items during the period	8,300	(1,818)	6,481	(83)	3,419	2,212,149
Balance at the end of the period	21,370	(189)	21,181	2,798	20,026	8,362,909

Current consolidated FY (July 1, 2025 – June 30, 2026)

(thousand yen)

	Shareholders' equity				
	Capital stock	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity
Balance at the beginning of the period	482,483	564,932	7,271,586	(99)	8,318,903
Changes of items during the period					
Issuance of new shares	59,481	59,481			118,963
Dividends of surplus			(747,506)		(747,506)
Profit attributable to owners of parent			2,312,389		2,312,389
Net changes of items other than shareholders' equity					
Total changes of items during the period	59,481	59,481	1,564,883	—	1,683,846
Balance at the end of the period	541,965	624,414	8,836,469	(99)	10,002,750

	Accumulated other comprehensive income			Subscription rights to shares	Non-controlling interests	Total net assets
	Valuation difference on available-for-sale securities	Foreign currency translation adjustment	Total accumulated other comprehensive income			
Balance at the beginning of the period	21,370	(189)	21,181	2,798	20,026	8,362,909
Changes of items during the period						
Issuance of new shares						118,963
Dividends of surplus						(747,506)
Profit attributable to owners of parent						2,312,389
Net changes of items other than shareholders' equity	(16,128)	1,537	(14,590)	(570)	5,839	(9,322)
Total changes of items during the period	(16,128)	1,537	(14,590)	(570)	5,839	1,674,524
Balance at the end of the period	5,242	1,348	6,590	2,227	25,865	10,037,433

(4) Consolidated Cash Flow Statements

(thousand yen)

	Previous consolidated FY (Jul. 1, 2024 – Jun. 30, 2025)	Current consolidated FY (Jul. 1, 2025 – Jun. 30, 2026)
Cash flows from operating activities		
Net profit (loss) before income taxes	3,425,056	3,551,367
Depreciation	265,745	275,829
Amortization of goodwill	175,246	168,023
Impairment loss	3,125	－
Loss (gain) on investments in investment partnerships	(8,847)	(5,906)
Decrease (increase) in operational investment securities	(42,071)	82,125
Increase (decrease) in allowance for doubtful accounts	31,845	(34,398)
Increase (decrease) in provision for bonuses	18,983	(51,267)
Increase (decrease) in provision for directors’ retirement benefits	50,688	68,986
Increase (decrease) in ordinary underwriting reserve	39,240	19,403
Interest and dividends income	(3,234)	(14,714)
Amortization of bond issuance cost	699	152
Interest expenses	335,454	564,129
Loss (gain) on sale of non-current assets	13	－
Loss on retirement of non-current assets	1,833	123
Decrease (increase) in notes and accounts receivable - trade	61,936	112,509
Decrease (increase) in inventories	(9,210)	18,305
Decrease (increase) in real estate for sale	(1,951,055)	(3,382,868)
Decrease (increase) in real estate for sale in progress	(1,397,267)	1,056,928
Increase (decrease) in long-term guarantee deposits	59,853	81,208
Increase (decrease) in operating deposits received	29,353	2,834
Increase (decrease) in advances received	130,402	202,579
Decrease (increase) in prepaid expenses	58,196	(34,460)
Increase (decrease) in notes and accounts payable - trade	121,986	(19,291)
Increase (decrease) in accrued expenses	75,585	(5,866)
Increase (decrease) in accrued consumption taxes	66,871	(180,099)
Others	(73,647)	(252,528)
Subtotal	1,466,783	2,223,104
Income taxes paid	(1,094,069)	(1,122,506)
Interest and dividends income received	3,234	14,714
Interest expenses paid	(359,531)	(574,625)
Net cash provided by (used in) operating activities	16,418	540,687
Cash flows from investing activities		
Payments into time deposits	(95,901)	(140,077)
Proceeds from withdrawal of time deposits	98,401	115,839
Purchase of property, plant and equipment	(5,426,590)	(3,494,223)
Purchase of intangible assets	(105,665)	(104,573)
Purchase of investment securities	(178)	(213)
Proceeds from sales of investment securities	192	192
Payments for investments in capital	(110)	(100)
Collection of investments in capital	4,547	9,177
Expense by payment of guarantee deposits	(3,241)	(10,190)
Proceeds from collection of guarantee deposits	41,650	2,597
Purchase of investments in subsidiaries resulting in change in scope of consolidation	(207,200)	(56,253)
Others	29,434	(4,499)
Net cash provided by (used in) investing activities	(5,664,661)	(3,682,325)

(thousand yen)

	Previous consolidated FY (Jul. 1, 2024 – Jun. 30, 2025)	Current consolidated FY (Jul. 1, 2025 – Jun. 30, 2026)
Cash flows from financing activities		
Net increase (decrease) in short-term borrowings	4,479,600	2,750,800
Repayments of long-term borrowings	(5,986,650)	(8,633,569)
Proceeds from long-term borrowings	10,650,700	10,669,700
Dividends paid	(255,401)	(748,716)
Expense by redemption of bonds	(33,400)	(16,500)
Proceeds from issuance of subscription rights to shares	108,883	118,392
Net cash provided by (used in) financing activities	8,963,732	4,140,107
Effect of exchange rate change on cash and cash equivalents	(1,563)	1,537
Net increase (decrease) in cash and cash equivalents	3,313,926	1,000,006
Cash and cash equivalents at beginning of period	5,188,341	8,502,267
Cash and cash equivalents at end of period	8,502,267	9,502,274

(5) Notes on Consolidated Financial Statements

(Going Concern Assumption)

Not applicable.

(Segment Information, etc.)

[Segment Information]

1. Information on net sales, profit or loss of each reportable segment and disaggregation of revenue

Previous consolidated FY (July 1, 2024 – June 30, 2025)

(thousand yen)

	Reportable segments				Other Businesses (see Note)	Total
	Leasing DX Property Management Business	Leasing DX Brokerage Business	Sales/Purchase DX Investment Business	Subtotal		
Net sales						
Revenue from contracts with customers	3,372,493	1,020,221	27,855,658	32,248,373	871,896	33,120,269
Other revenue	18,277,502	—	206,105	18,483,607	768,445	19,252,053
Sales to external customers	21,649,995	1,020,221	28,061,763	50,731,981	1,640,342	52,372,323
Inter-segment sales or transfer	84,352	149,594	—	233,946	64,848	298,794
Total	21,734,348	1,169,815	28,061,763	50,965,927	1,705,190	52,671,118
Segment profit (loss)	2,411,401	54,708	3,833,884	6,299,995	12,375	6,312,370

Note: "Other Businesses" refer to business segments not included in the reportable segments, to which the following subsegments belong: Real Estate DX Business (including an overseas subsidiary for system development), Small-Amount & Short-Term Insurance Business, Utilities Business, and Incubation Business.

Current consolidated FY (July 1, 2025 – June 30, 2026)

(thousand yen)

	Reportable segments				Other Businesses (see Note)	Total
	Leasing DX Property Management Business	Leasing DX Brokerage Business	Sales/Purchase DX Investment Business	Subtotal		
Net sales						
Revenue from contracts with customers	3,728,388	1,083,158	27,703,707	32,515,255	451,592	32,966,847
Other revenue	19,927,811	—	212,753	20,140,564	1,023,810	21,164,374
Sales to external customers	23,656,199	1,083,158	27,916,460	52,655,819	1,475,402	54,131,222
Inter-segment sales or transfer	93,622	139,818	—	233,441	16,795	250,236
Total	23,749,822	1,222,977	27,916,460	52,889,260	1,492,198	54,381,458
Segment profit (loss)	3,169,708	78,903	3,629,566	6,878,178	(147,253)	6,730,924

Note: "Other Businesses" refer to business segments not included in the reportable segments, to which the following subsegments belong: Real Estate DX Business (including an overseas subsidiary for system development), Small-Amount & Short-Term Insurance Business, Utilities Business, and Incubation Business.

2. *Difference between the total amounts of profit or loss of reportable segments and the amount presented on the Consolidated Financial Statements of Income; and main contents of said difference (items in relation to adjustment of difference)*

(thousand yen)

Profit	Previous consolidated FY	Current consolidated FY
Reportable segments total	6,299,995	6,878,178
"Other" profit	12,375	(147,253)
Inter-segment transactions elimination	(2,500)	7,789
Corporate expenses (see Note)	(2,363,451)	(2,613,717)
Operating profit (loss) on the Consolidated Statements of Income	3,946,419	4,124,996

Note: Corporate expenses comprises of SG&A expenses not attributable to reportable segments.

3. *Information on changes in reportable segments, etc.*

(Change in sorting of reportable segments)

From the current consolidated FY, "Incubation Business" has been included in "Other" due to its decreased materiality.

It should be noted that segment information for the previous consolidated FY is disclosed based on the categorization of segments after such change.

4. *Information on impairment loss on non-current assets for each reportable segment*

Previous consolidated FY (July 1, 2024 – June 30, 2025)

(thousand yen)

	Leasing DX Property Management Business	Leasing DX Brokerage Business	Sales/Purchase DX Investment Business	Other Businesses	Corporate/ Elimination	Total
Impairment loss	—	3,125	—	—	—	

Current consolidated FY (July 1, 2025 – June 30, 2026)

(thousand yen)

	Leasing DX Property Management Business	Leasing DX Brokerage Business	Sales/Purchase DX Investment Business	Other Businesses	Corporate/ Elimination	Total
Impairment loss	—	—	—	—	—	—

5. *Information on amortization of goodwill and undepreciated balance for each reportable segment*

Previous consolidated FY (July 1, 2024 – June 30, 2025)

(thousand yen)

	Leasing DX Property Management Business	Leasing DX Brokerage Business	Sales/Purchase DX Investment Business	Other Businesses	Corporate/ Elimination	Total
Amortizations of goodwill	1,636	—	126,736	34,879	13,630	176,882
Unamortized balance of goodwill at end of period	—	—	285,158	273,219	—	558,377

Current consolidated FY (July 1, 2025 – June 30, 2026)

(thousand yen)

	Leasing DX Property Management Business	Leasing DX Brokerage Business	Sales/Purchase DX Investment Business	Other Businesses	Corporate/ Elimination	Total
Amortizations of goodwill	—	—	126,736	41,286	—	168,023
Unamortized balance of goodwill at end of period	—	—	158,421	317,366	—	475,787

6. *Information on gain on bargain purchase for each reportable segment*

Not applicable.

(Per share data)

	Previous consolidated FY (July 1, 2024 – June 30, 2025)	Current consolidated FY (July 1, 2025 – June 30, 2026)
Net assets per share	1,171.51 yen	1,348.88 yen
Net profit per share	335.91 yen	323.98 yen
Diluted net profit per share	305.98 yen	306.56 yen

(Note) Calculation bases of net profit per share and diluted net profit per share are as follows.

	Previous consolidated FY (July 1, 2024 – June 30, 2025)	Current consolidated FY (July 1, 2025 – June 30, 2026)
Net profit (loss) per share		
Net profit attributable to owners of parent (thousand yen)	2,350,592	2,312,389
Amount not attributable to common stockholders (thousand yen)	—	—
Net profit (loss) attributable to owners of parent applicable to common shares (thousand yen)	2,350,592	2,312,389
Average number of common shares outstanding during the period (shares)	6,997,730	7,137,424
Diluted net profit per share		
Adjusted net profit (loss) attributable to owners of parent (thousand yen)	—	—
Increased number of shares (common stock) (shares)	684,549	405,713
(number of shares with subscription rights) (shares)	(684,549)	(405,713)
Summary of residual securities not included in calculating diluted earnings per share, because of having no dilution effect	—	—

(Significant Post-Balance Sheet Events)

Not applicable.