

September 8, 2025

Company Japan Property Management Center Co., Ltd.

Representative Hideaki Mutoh,

JPMC Group CEO, Representative Director,

President and Chief Executive Officer

(Code number: 3276 TSE Prime Market)

Inquiries to Takayuki Okumiya,

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Officer

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Notice Concerning Absorption-type Merger (Simplified/Short-form Merger) of a Consolidated Subsidiary

Japan Property Management Center Co., Ltd. (the "Company") hereby announces that it has resolved, at the Board of Directors meeting held on September 8, 2025, to carry out absorption-type merger (hereinafter, the "merger") in which the Company will be the surviving company and its consolidated subsidiary, Requs Property Co., Ltd. (hereinafter, "Requs") is the dissolving company, with the effective date of January 1, 2026, as described below.

Since the merger is a simplified/short-form merger of a wholly-owned consolidated subsidiary, matters and details to be disclosed are partially omitted.

1. Purpose of the absorption-type merger

The merger aims at improving the efficiency of the Group's management and organizational operation.

2. Overview of the merger

(1) Merger schedule

Resolution at the Board of Directors September 8, 2025 Conclusion of the merger agreement September 8, 2025

Merger date (effective date)

January 1, 2026 (scheduled)

(Note) The merger is a simplified merger in accordance with Article 796, Paragraph 2 of the Companies Act for the Company, and a short-form merger in accordance with Article 784, Paragraph 1 of the same Act for Requs, and is therefore carried out without approval of the merger agreement at the General Meeting of Shareholders at the Company and Requs.

(2) Merger method

The merger is an absorption-type merger in which the Company will be the surviving company and Requs will be the dissolving company. Requs will be dissolved on the effective date.

- (3) Details of allotment related to the merger

 As the merger is an absorption-type merger of the Company's wholly-owned consolidated subsidiary,
 there will be no allotment of shares and other cash, etc. as a result of the merger.
- (4) Handling of share acquisition rights and bonds with share acquisition rights of the dissolving company Not applicable.

3. Overview of companies involved in the merger

. Over	view of companies involved	I in the merger	
		Surviving company	Dissolving company
		(As of December 31, 2024)	(As of June 30, 2025)
(1)	Name	Japan Property Management Center	Requs Property Co., Ltd.
		Co., Ltd.	
(2)	Location	3-4-2 Marunouchi, Chiyoda-ku,	8-16 Matsubaracho, Yokkaichi-
		Tokyo, Japan	shi, Mie Prefecture, Japan
(3)	Title and name of	Hideaki Mutoh, JPMC Group CEO,	Naoki Hoshino, Representative
	representative	Representative Director, President	Director
		and Chief Executive Officer	
(4)	Business description	Property management business	Entrustment and management
			of rental housing, renovation
			business
(5)	Capital	¥465 million	¥3 million
(6)	Date of establishment	June 7, 2002	December 13, 2007
(7)	Number of outstanding	19,025,600 shares	60 shares
	shares		
(8)	Accounting period	December 31	June 30
(9)	Major shareholders and	Mutoh Enterprise 2 Co., Ltd.	Japan Property Management
	shareholding ratio	24.31%	Center Co., Ltd. 100.00%
		The Master Trust Bank of Japan, Ltd.	
		(Trust account) 8.69%	
		HIKARI TSUSHIN, INC. 7.64%	
		Goldman Sachs and Company	
		Regular Account 3.31%	
		Hideaki Mutoh 2.99%	
(10)	Financial situation and operating results for the latest fiscal year		
	Accounting period	Fiscal year ended December 31,	Fiscal year ended June 30, 2025
		2024 (consolidated)	(non-consolidated)
	Net assets	¥9,334 million	¥94 millio
	Total assets	¥18,735 million	¥226 millio
	Net assets per share	¥532.08	¥1,578,332.6
	Net sales	¥58,987 million	¥556 millio
	Operating profit (loss)	¥2,722 million	(¥0) millio

Ordinary profit	¥2,727 million	¥0 million
Profit attributable to	¥1,831 million	¥1 million
owners of parent		
Earnings per share	¥103.28	¥25,386.90

4. Situation after the merger

There will be no changes to the Company's name, location, representative's title and name, business description, capital, and accounting period due to the merger.

5. Future outlook

The merger involves the Company and its wholly-owned consolidated subsidiary and will have no impact on the Company's consolidated financial results.