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To our shareholders:

Keiji Okada, President and Representative Director

The Global, Ltd.

2-4-1 Nishi-Shinjuku, Shinjuku-ku, Tokyo, Japan

Notice of the 15th Annual General Meeting of Shareholders

We are pleased to announce the 15th Annual General Meeting of Shareholders of The Global, Ltd. (the “Company”), which will be held as indicated below.

For this general meeting of shareholders, the Company takes measures for providing information that constitutes the content of reference documents for the general meeting of shareholders in electronic format (items for which the measures for providing information in electronic format will be taken), and posts this information as “Notice of the 15th Annual General Meeting of Shareholders” on the Company’s website. Please access the Company’s website using the internet address shown below to review the information.

The Company’s website: <https://www.the-g.co.jp/news/irnews.php> (in Japanese)

Website for posted informational materials for the general meeting of shareholders:

<https://d.sokai.jp/3271/teiji/> (in Japanese)

In addition to posting items for which the measures for providing information in electronic format will be taken on the abovementioned website, the Company also posts this information on the website of Tokyo Stock Exchange, Inc. (TSE). To access this information from the latter website, access the TSE website (Listed Company Search) using the internet address shown below, enter the issue name (company name) or securities code, and click “Search,” and then click “Basic information” and select “Documents for public inspection/PR information.”

TSE website (Listed Company Search):

<https://www2.jpx.co.jp/tseHpFront/JJK010010Action.do?Show=Show> (in Japanese)

If you are unable to attend the meeting in person, you may exercise your voting rights in writing or by an electromagnetic method (via the internet, etc.), please review the Reference Documents for the General Meeting of Shareholders and exercise your voting rights by 6:00 p.m. on Thursday, September 25, 2025 (JST).

1. Date and time Friday, September 26, 2025, at 10:00 a.m. (JST) (Reception desk opens at 9:30 a.m.)

2. Venue NS Sky-Conference Room 1 and 2, 30th floor, Shinjuku NS Building
2-4-1 Nishi-Shinjuku, Shinjuku-ku, Tokyo, Japan

3. Purpose of the Meeting

Matters to be reported:

1. Business Report and Consolidated Financial Statements, and the Audit Reports by the Financial Auditor and the Audit & Supervisory Committee on the audit results of the Consolidated Financial Statements for the 15th fiscal year (July 1, 2024 to June 30, 2025)
2. Non-consolidated Financial Statements for the 15th fiscal year (July 1, 2024, to June 30, 2025)

Matters to be resolved:

- Proposal No. 1:** Appropriation of Surplus
- Proposal No. 2:** Election of Four Directors Who Are Not Audit & Supervisory Committee Members
- Proposal No. 3:** Election of Three Directors Who Are Audit & Supervisory Committee Members
- Proposal No. 4:** Election of Financial Auditor

Please understand that, at this general meeting of shareholders, no gifts will be offered.

If you attend the meeting in person, please submit the Voting Rights Exercise Form to the receptionist at the Meeting.

If neither approval nor disapproval of a proposal is indicated on the Voting Rights Exercise Form you returned to us, the Company will deem that you indicated your approval of the proposal.

If revisions to the items for which the measures for providing information in electronic format will be taken arise, a notice of the revisions and the content of revisions will be posted on the above websites using measures for providing information in electronic format.

Pursuant to applicable laws and regulations and provisions of Article 14 of the Company's Articles of Incorporation, the following items among the items for which the measures for providing information in electronic format will be taken have been posted on the above websites using measures for providing information in electronic format and are therefore not provided in the paper-based documents delivered to shareholders who have made a request for delivery of such documents.

(1) Notes to the consolidated financial statements (2) Notes to the non-consolidated financial statements

Accordingly, the consolidated financial statements and non-consolidated financial statements in this document are part of the consolidated financial statements and non-consolidated financial statements audited when Audit & Supervisory Committee prepared the Audit Report and the Financial Auditor the Financial Audit Report.

[Information on Live Streaming of the General Meeting of Shareholders]

1. There will be a live internet streaming of the General Meeting of Shareholders so that shareholders can view the meeting from the comfort of their own homes. For details, please refer to the "Information on the Live Streaming of the General Meeting of Shareholders" sent with this notice of convocation.
2. Please note that viewing the live streaming does not constitute attendance at the meeting under the Companies Act, and therefore the viewers will not be able to participate in the resolution on the day of the meeting. Please also note that no questions will be able to make in the live streaming.

Reference Documents for the General Meeting of Shareholders

Proposal No. 1: Appropriation of Surplus

With respect to the appropriation of surplus, the Company considers the return of profits to our shareholders to be an important management issue, and while our basic policy is to actively return profits in line with business performance, we will make comprehensive decisions taking into account factors such as the enhancement of internal reserves for future business development and the strengthening of our financial position. We aim to return profits to our shareholders by targeting a dividend payout ratio of 30% or more, and taking into account our business performance and future business development, we would like to propose the following year-end dividend accordingly.

- (1) Type of dividend property
Cash
- (2) Matters concerning the allocation of dividend property and the aggregate amount
The Company proposes to pay 40 yen per share of common stock.
In this case, the total amount of dividends will be 1,132,236,960 yen.
- (3) Effective date of dividend
September 29, 2025

Proposal No. 2: Election of Four Directors Who Are Not Audit & Supervisory Committee Members

The terms of office of all four (4) Directors who are not Audit & Supervisory Committee Members will expire at the conclusion of this general meeting of shareholders. As such, the Company proposes the election of four Directors who are not Audit & Supervisory Committee Members (hereinafter in this proposal “Directors”).

This proposal was examined at the Audit & Supervisory Committee, but no particular opinion was presented.

The candidates for Directors are as follows:

Candidate No.	Name (Date of birth)	Career summary, position and responsibilities in the Company, and significant concurrent position outside the Company	Number of the Company's shares owned
1	Keiji Okada (December 15, 1975)	<div>Apr. 1998 Joined Kondo Sangyo Co., Ltd.</div> <div>July 2008 Joined Toshiken Corporation</div> <div>Jan. 2012 Joined Global L-Seed Corporation</div> <div>Oct. 2015 General Manager of Development Department</div> <div>Sep. 2016 Director and General Manager of Development Department</div> <div>May 2021 Vice President and Director</div> <div>Aug. 2021 President and Representative Director</div> <div>Sep. 2021 Director of the Company</div> <div>Sep. 2023 President and Representative Director</div> <div>Oct. 2023 President and Representative Director, and Executive Officer (current position)</div> <div>Sep. 2024 Director of Global Juhan Corporation (current position)</div> <div>Sep. 2024 Director of Global Heart Co., Ltd. (current position)</div>	1,200
<div>[Reasons for nomination as a candidate for Director]</div> <div>Keiji Okada has contributed to the expansion of the group's development business, including development of condominiums, which is the foundation of the group's business, through his extensive knowledge and experience of real estate business. He currently plays an important role in the group's development as the representative of the Company. In order to ensure the strengthening of the management structure and the growth of the Company, we nominated him as a candidate for Director believing that his continued management of the Company will contribute to the enhancement of corporate value and the common interests of shareholders.</div>			

Candidate No.	Name (Date of birth)	Career summary, position and responsibilities in the Company, and significant concurrent position outside the Company	Number of the Company's shares owned
2	Norio Yamana (November 13, 1967)	<p>Apr. 1991 Joined The Sanwa Bank, Limited (currently, MUFG Bank, Ltd.)</p> <p>Apr. 2005 Joined ITX Corporation</p> <p>July 2008 General Manager of Corporate Planning Department</p> <p>Feb. 2014 Joined Tsutsui Corporation as General Manager of Corporate Planning Department</p> <p>Mar. 2015 Joined ITX Corporation as General Manager of Treasury Department</p> <p>July 2017 Joined SBC Medical Group as General Manager of Finance Strategy Office</p> <p>Jan. 2021 Joined the Company</p> <p>Aug. 2021 General Manager of Corporate Administration Department</p> <p>Sep. 2021 Director and General Manager of Corporate Administration Department</p> <p>Sep. 2022 Audit & Supervisory Board Member of Global L-Seed Corporation</p> <p>Sep. 2022 Audit & Supervisory Board Member of Global Cast Corporation</p> <p>Sep. 2022 Audit & Supervisory Board Member of Global Juhan Corporation (current position)</p> <p>Sep. 2022 Audit & Supervisory Board Member of Global Heart Co., Ltd.</p> <p>Sep. 2022 Audit & Supervisory Board Member of Global Hotel Partners Ltd.</p> <p>Sep. 2023 Director of Global Heart Co., Ltd. (current position)</p> <p>Oct. 2023 Director, Executive Officer and General Manager of Corporate Management Division of the Company (current position)</p>	—
<p>[Reasons for nomination as a candidate for Director]</p> <p>Norio Yamana has a wealth of experience and a broad range of high-level knowledge as well as execution skills based on overseeing operations over many years as the head of the corporate planning departments, treasury and finance departments, etc. of financial institutions and corporations, and he contributes to enhancing the corporate value of the Group. In order to ensure the strengthening of the management structure and the growth of the Company, we nominated him as a candidate for Director believing that his continued management of the Company will contribute to the enhancement of corporate value and the common interests of shareholders.</p>			

Candidate No.	Name (Date of birth)	Career summary, position and responsibilities in the Company, and significant concurrent position outside the Company	Number of the Company's shares owned
3	Masato Takamura (February 26, 1969)	<p>Apr. 1992 Joined The Sanwa Bank, Limited (currently, MUFG Bank, Ltd.)</p> <p>Mar. 2005 Joined E*TRADE SECURITIES Co., Ltd. (currently, SBI SECURITIES Co., Ltd.)</p> <p>Oct. 2005 General Manager of Corporate Dept.</p> <p>Mar. 2006 Executive Officer and General Manager of Corporate Dept.</p> <p>June 2007 Director and Executive Officer, management of Corporate Dept. of SBI E*TRADE SECURITIES Co., Ltd. (currently, SBI SECURITIES Co., Ltd.)</p> <p>Apr. 2012 Managing Director, management of Corporate Dept. of SBI SECURITIES Co., Ltd.</p> <p>Mar. 2013 Representative Director and President (current position)</p> <p>June 2013 Director of SBI Holdings, Inc.</p> <p>June 2016 Director & Managing Executive Officer</p> <p>June 2017 Director & Senior Managing Executive Officer</p> <p>June 2018 Representative Director and President of SBI FINANCIAL SERVICES Co., Ltd. (current position)</p> <p>June 2018 Director, Senior Executive Vice President of SBI Holdings, Inc.</p> <p>July 2018 Director of SBI NEO FINANCIAL SERVICES Co., Ltd. (current position)</p> <p>Mar. 2019 Director of Money Tap Co., Ltd. (currently, SBI Remit Co., Ltd.)</p> <p>June 2019 Representative Director, Senior Executive Vice President of SBI Holdings, Inc. (current position)</p> <p>June 2020 Director of Rheos Capital Works Inc.</p> <p>Dec. 2020 Outside Director of Ascot Corp.</p> <p>Jan. 2021 Director of the Company (current position)</p> <p>Aug. 2021 Outside Director of ALBERT Inc.</p> <p>June 2023 Director of SBI Regional Revitalization Partners Co., Ltd. (current position)</p> <p>June 2024 Representative Director of SBI PTS Holdings, Inc. (current position)</p>	—
<p>[Reasons for nomination as a candidate for Director]</p> <p>Masato Takamura has a wealth of experience, high-level insight related to corporate management, and professional and wide-ranging insight as a director and a top executive of the SBI Group and other corporations, and plays an important role in the Group's management. In order to ensure the strengthening of the management structure and the growth of the Company, we nominated him as a candidate for Director believing that his continued management of the Company will contribute to the enhancement of corporate value and the common interests of shareholders.</p>			

Candidate No.	Name (Date of birth)	Career summary, position and responsibilities in the Company, and significant concurrent position outside the Company	Number of the Company's shares owned
4	Masaru Akashi (February 1, 1963)	<p>Apr. 1985 Joined Daiwa House Industry Co., Ltd.</p> <p>Apr. 2011 Representative Director of Daiwa Living Co., Ltd. President and Representative Director of Daiwa Estate Co., Ltd.</p> <p>Jan. 2012 Representative Director of Daiwa Living Management Co., Ltd.</p> <p>July 2014 President and Representative Director of Daiwa Living Utilities Co., Ltd.</p> <p>Oct. 2016 President and Representative Director of Daiwa Living Stay Co., Ltd.</p> <p>Sep. 2019 President and Representative Director of Daiwa Living Care Co., Ltd.</p> <p>Mar. 2021 Director of Sanyo Co., Ltd. (current position)</p> <p>Apr. 2021 Director of Bankers Holding Co., Ltd. (current position)</p> <p>Apr. 2021 Representative Director of WiLLBE Co., Ltd. (current position)</p> <p>Sep. 2021 Outside Director of the Company</p> <p>Sep. 2022 Chairman and Outside Director</p> <p>Sep. 2023 Outside Director (current position)</p> <p>Jan. 2024 Chairman and Director of Hiromi NEXT Co., Ltd. (current position)</p>	—
<p>[Reasons for nomination as a candidate for outside Director and the outline of roles he is expected to play]</p> <p>Masaru Akashi has a wealth of experience and achievements in the real estate business, professional and wide-ranging insight, and a high-level management perspective gained from his long career as a top executive of group companies of Daiwa House Industry Co., Ltd. He utilizes his experience and viewpoints to supervise and provide guidance on the execution of duties from an objective and management perspective. In order to ensure the strengthening of the management structure and the sustainable growth of the Company, we nominated him as a candidate for outside Director believing that his continued management of the Company will contribute to the enhancement of corporate value and the common interests of shareholders.</p>			

- (Notes)
1. There are no special interests between each candidate and the Company.
 2. Masato Takamura holds the concurrent position of Representative Director, Senior Executive Vice President of SBI Holdings, Inc., the parent company of the Company. His position and responsibilities in the said company for the past ten years are as stated in the above "Career summary, position and responsibilities in the Company, and significant concurrent position outside the Company."
 3. Masaru Akashi is a candidate for outside Director. The Company has registered him as an independent officer in accordance with the regulations of Tokyo Stock Exchange, Inc. If he is elected as originally proposed, he will remain as independent officer.
 4. Masaru Akashi is currently an outside Director of the Company, and at the conclusion of this general meeting of shareholders, his tenure as outside Director will have been four years.
 5. The Company has entered into an agreement with Masaru Akashi and Masato Takamura to limit their liability for damages, pursuant to the provisions of Article 427, paragraph (1) of the Companies Act. The maximum amount of liability for damages under this agreement is the minimum liability amount stipulated by the laws and regulations. If the election of them is approved, the Company plans to extend the agreement.
 6. Pursuant to the provisions of Article 430-3, paragraph (1) of the Companies Act, the Company has entered into a directors and officers liability insurance policy with an insurance company. The insurance policy will cover damages that would otherwise be borne by the insured due to the insured being held liable for the performance of his/her duties or being subject to a claim relating to the pursuit of such liability. If the candidates take office, each of the candidates will be included in the insured in the insurance policy. The Company intends to renew the policy when it expires, with the same coverage.

Proposal No. 3: Election of Three Directors Who Are Audit & Supervisory Committee Members

The terms of office of all three (3) Directors who are Audit & Supervisory Committee Members will expire at the conclusion of this general meeting of shareholders. As such, the Company proposes the election of three Directors who are Audit & Supervisory Committee Members.

The consent of the Audit & Supervisory Committee has been obtained for the submission of this proposal.

The candidates for Directors who are Audit & Supervisory Committee Members are as follows:

The candidates for Directors who are Audit & Supervisory Committee Members are as follows:				
Candidate No.	Name (Date of birth)	Career summary, position and responsibilities in the Company, and significant concurrent position outside the Company		Number of the Company's shares owned
1	Takaaki Nakano (November 30, 1963)	Apr. 1986	Joined Daiwa House Industry Co., Ltd.	
		Oct. 2005	Joined Daiwa Living Co., Ltd.	
		June 2011	General Manager of Corporate Planning Department	
		Apr. 2017	Executive Officer and General Manager of Corporate Planning Department	
		Apr. 2021	Joined SBI SECURITIES Co., Ltd.	
		Apr. 2022	General Manager of Business Development Department	
		Sep. 2022	Audit & Supervisory Board Member of Global L-Seed Corporation	
		Sep. 2022	Audit & Supervisory Board Member of Global Cast Corporation	
		Sep. 2022	Audit & Supervisory Board Member of Global Juhan Corporation (current position)	
		Sep. 2022	Audit & Supervisory Board Member of Global Heart Co., Ltd. (current position)	
		Sep. 2022	Audit & Supervisory Board Member of Global Hotel Partners Ltd. (current position)	
		Sep. 2022	Audit & Supervisory Board Member of the Company	
		Sep. 2023	Director (Full-time Audit & Supervisory Committee Member) (current position)	
		[Reasons for nomination as a candidate for Director who is an Audit & Supervisory Committee Member] Takaaki Nakano has extensive knowledge of real estate and experience in management gained over many years as an Executive Officer and the General Manager of the Corporate Planning Department at the Daiwa House Group. We nominated him as a candidate for Director who is an Audit & Supervisory Committee Member, believing that he will provide appropriate and useful advice and guidance to the management of the entire Group from an objective perspective based on this knowledge and experience.		
2	Yuichiro Yamagami (September 6, 1973)	Apr. 1996	Joined Mitsubishi Electric Corporation	
		Nov. 2006	Joined Grant Thornton Taiyo ASG (currently, Grant Thornton Taiyo LLC)	
		July 2010	Registered as a certified public accountant	
		July 2019	Established Preemption Audit Corporation, Representative Partner (current position)	
		Sep. 2022	Outside Audit & Supervisory Board Member of the Company	
		Sep. 2023	Outside Director (Audit & Supervisory Committee Member) (current position)	
[Reasons for nomination as a candidate for outside Director who is an Audit & Supervisory Committee Member and the outline of roles he is expected to play] Yuichiro Yamagami has never been directly involved in the management of a company. However, he has specialized knowledge, a wealth of experience, and high-level insight related to finance and corporate auditing as a certified public accountant. We nominated him as a candidate for outside Director who is an Audit & Supervisory Committee Member believing that he will continue to provide useful advice and suggestions based on this knowledge and experience to further strengthen the Company's audit system.				

Candidate No.	Name (Date of birth)	Career summary, position and responsibilities in the Company, and significant concurrent position outside the Company	Number of the Company's shares owned
3	Naoko Kamimura (June 18, 1973)	<p>Apr. 1999 Registered as an attorney at law</p> <p>Apr. 1999 Joined Nagashima & Ohno (currently, Nagashima Ohno & Tsunematsu)</p> <p>Sep. 2003 Worked at Schulte Roth & Zabel LLP (New York)</p> <p>Sep. 2004 Joined Economic and Social Treaties Division, International Legal Affairs Bureau, Ministry of Foreign Affairs</p> <p>Oct. 2006 Returned to Nagashima Ohno & Tsunematsu</p> <p>Nov. 2019 Head of Legal and Compliance, Japan Investment Corporation (current position)</p> <p>Sep. 2023 Outside Director (Audit & Supervisory Committee Member) of the Company (current position)</p>	—
<p>[Reasons for nomination as a candidate for outside Director who is an Audit & Supervisory Committee Member and the outline of roles she is expected to play]</p> <p>Naoko Kamimura has never been directly involved in the management of a company. However, she has a wealth of experience in judicial communities inside and outside Japan and at a government office, as well as a high degree of expertise and insight gained through her experience. We nominated her as a candidate for outside Director who is an Audit & Supervisory Committee Member believing that she will continue to provide commitment, supervision, and advice on Directors' execution of their duties from a neutral and objective standpoint to improve the Company's corporate governance.</p>			

- (Notes)
1. There are no special interests between each candidate and the Company.
 2. Yuichiro Yamagami and Naoko Kamimura are candidates for outside Directors who are Audit & Supervisory Committee Members. The Company has registered Yuichiro Yamagami and Naoko Kamimura as independent officers in accordance with the regulations of the Tokyo Stock Exchange, and if they are elected as originally proposed, they will remain as independent officers.
 3. Yuichiro Yamagami and Naoko Kamimura are currently outside Directors of the Company, and at the conclusion of this general meeting of shareholders, their tenure as outside Directors will have been two years.
 4. The Company has entered into an agreement with Takaaki Nakano, Yuichiro Yamagami, and Naoko Kamimura to limit their liability for damages, pursuant to the provisions of Article 427, paragraph (1) of the Companies Act. The maximum amount of liability for damages under this agreement is the minimum liability amount stipulated by the laws and regulations. If the election of them is approved, the Company plans to extend the agreement.
 5. Pursuant to the provisions of Article 430-3, paragraph (1) of the Companies Act, the Company has entered into a directors and officers liability insurance policy with an insurance company. The insurance policy will cover damages that would otherwise be borne by the insured due to the insured being held liable for the performance of his/her duties or being subject to a claim relating to the pursuit of such liability. If the candidates take office, each of the candidates will be included in the insured in the insurance policy. The Company intends to renew the policy when it expires, with the same coverage.

[Reference]

Expertise and Experience of Directors (Skill Matrix)

If Proposal No. 2 and Proposal No. 3 are approved and adopted as originally proposed at this annual general meeting of shareholders, the composition, expertise and experience of the Board of Directors will be as follows. (The main skills possessed by each Director are marked with ●. Up to four skills can be marked.)

	Candidate No.	Name	Current position and responsibilities at the Company	Corporate management	Business	Finance Accounting	Legal affairs Risk management	Human resource development Organizational development	ESG Sustainability
Candidates for Director who is not an Audit & Supervisory Committee Member	1	Keiji Okada	President and Representative Director, and Executive Officer	●	●			●	
	2	Norio Yamana	Director and Executive Officer			●	●	●	●
	3	Masato Takamura	Director	●				●	
	4	Masaru Akashi	Outside Director	●	●			●	
Candidates for Director who is an Audit & Supervisory Committee Member	1	Takaaki Nakano	Director Full-time Audit & Supervisory Committee Member		●		●		
	2	Yuichiro Yamagami	Outside Director Audit & Supervisory Committee Member			●			●
	3	Naoko Kamimura	Outside Director Audit & Supervisory Committee Member				●		●

Proposal No. 4: Election of Financial Auditor

Financial auditor Aska & Co. will resign at the conclusion of this general meeting of shareholders. Therefore, the Company requests your approval of the election of Grant Thornton Taiyo LLC as the new financial auditor.

This proposal is based on the decision made by the Audit & Supervisory Committee.

Note that the Audit & Supervisory Committee has selected Grant Thornton Taiyo LLC as the candidate based on a comprehensive evaluation of factors such as the audit firm's scale, quality control, professional ethics, audit system in terms of independence, and audit fees, and determined that it is suitable to serve as the Company's financial auditor.

The candidate for financial auditor is as follows:

Name	Grant Thornton Taiyo LLC	
Office	1-2-7 Motoakasaka, Minato-ku, Tokyo, Akasaka K-tower 22F	
History	Sep. 1971	Established Taiyo Audit Corporation
	Jan. 2006	Merged Taiyo Audit Corporation and ASG Audit Corporation and changed the name to Grant Thornton Taiyo ASG
	July 2008	Became a limited liability corporation and changed the name to Grant Thornton Taiyo ASG LLC
	July 2012	Merged with Eisho Audit Corporation
	Oct. 2013	Merged with Kasumigaseki Audit Corporation
	Oct. 2014	Changed the name to Grant Thornton Taiyo LLC
	July 2018	Merged with YUSEI Audit & Co.
Overview	Capital (as of December 31, 2024): 530 million yen	
	Members (as of June 30, 2025):	
	Representative partners / Partners	95
	Specified partners	5
	Certified public accountants	375
	Passers of certified public accountant exam, etc.	262
	Other professionals	216
	Administrative staff	103
	Advisors	2
	Contract staff	235
	Total	1,293
	Number of audited companies (as of June 30, 2025): 1,113	

(Note) If Grant Thornton Taiyo LLC is elected, the Company plans to enter into an agreement with Grant Thornton Taiyo LLC to limit their liability for damages under Article 423, paragraph (1) of the Companies Act, pursuant to the provisions of Article 427, paragraph (1) of said Act. The maximum amount of liability for damages under this agreement is the minimum liability amount stipulated by the laws and regulations.