

October 30, 2025

## Consolidated Financial Results

### For the Six Months from April 1 to September 30, 2025

<under Japanese GAAP>

*Note: The accompanying consolidated financial statements were not audited since they have been prepared only for reference purpose. All statements were based on Tanshin report prepared in accordance with the provisions set forth in accounting regulations and principles generally accepted in Japan.*

Name of company listed : Nomura Real Estate Holdings, Inc.  
 Shares traded : TSE  
 Code number : 3231  
 URL : <https://www.nomura-re-hd.co.jp/english/>  
 Representative : Satoshi Arai, President and Representative Director  
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 Scheduled date to file semi-annual securities report : November 14, 2025  
 Scheduled starting date for dividend payments : December 1, 2025  
 Preparation of explanatory materials for financial results : No  
 Information meetings arranged related to financial results : Yes (for institutional investors and analysts)

(Values of less than one million yen rounded down)

### I. Consolidated operating results for the Six Months from April 1, 2025 to September 30, 2025

#### (1) Consolidated business results

(% indicate the rate of changes from previous fiscal term)

|                  | Operating revenue |     | Operating profit |        | Business profit |        | Ordinary profit |        | Profit attributable to owners of parent |        |
|------------------|-------------------|-----|------------------|--------|-----------------|--------|-----------------|--------|-----------------------------------------|--------|
| Six months ended | Millions of yen   | %   | Millions of yen  | %      | Millions of yen | %      | Millions of yen | %      | Millions of yen                         | %      |
| Sep. 30, 2025    | 397,749           | 4.3 | 57,194           | (16.3) | 60,736          | (12.0) | 50,838          | (14.8) | 31,358                                  | (26.2) |
| Sep. 30, 2024    | 381,343           | 3.5 | 68,363           | 11.4   | 68,999          | 12.3   | 59,652          | 9.2    | 42,514                                  | 29.0   |

(Note) Comprehensive income: From April 1, 2025 to September 30, 2025 : 16,196 million yen (down 72.2%)

From April 1, 2024 to September 30, 2024 : 58,208 million yen (up 53.7%)

(Note) Business profit = operating profit + share of profit (loss) of entities accounted for using equity method + amortization of intangible assets associated with corporate acquisitions + gain or loss on sale of equity interest in project companies (\*1) in the Overseas Business Unit (\*2)

\*1 They refer to SPCs, etc. which are mainly engaged in holding/development of real estate.

\*2 "Gain or loss on sale of equity interest in project companies in the Overseas Business Unit" has been added to the definition of business profit. The change to this definition has been applied from the fiscal year ended March 31, 2025.

(Note) The rate of changes from previous fiscal year in business profit for the previous fiscal year has also been calculated based on this definition.

|                  | Basic earnings per share | Diluted earnings per share |
|------------------|--------------------------|----------------------------|
| Six months ended | Yen                      | Yen                        |
| Sep. 30, 2025    | 36.48                    | 36.47                      |
| Sep. 30, 2024    | 49.19                    | 49.14                      |

(Note) Nomura Real Estate Holdings, Inc. (the “Company”) conducted a stock split at a ratio of five shares for every one share of common stock on April 1, 2025. “Basic earnings per share” and “Diluted earnings per share” have been calculated based on the assumption that the stock split was conducted at the beginning of the previous fiscal year.

(2) Consolidated financial position

|               | Total assets    | Net assets      | Shareholders' equity ratio |
|---------------|-----------------|-----------------|----------------------------|
| As of         | Millions of yen | Millions of yen | %                          |
| Sep. 30, 2025 | 2,775,077       | 749,351         | 27.0                       |
| Mar. 31, 2025 | 2,686,569       | 751,439         | 27.9                       |

(Reference) Shareholders' equity: As of September 30, 2025 : 748,080 million yen As of March 31, 2025 : 750,048 million yen

## II. Dividends

|                                                    | Dividend per share |                 |                 |                 |        |
|----------------------------------------------------|--------------------|-----------------|-----------------|-----------------|--------|
|                                                    | 1st quarter-end    | 2nd quarter-end | 3rd quarter-end | Fiscal year-end | Total  |
|                                                    | Yen                | Yen             | Yen             | Yen             | Yen    |
| Fiscal year ended<br>Mar. 31, 2025                 | -                  | 82.50           | -               | 87.50           | 170.00 |
| Fiscal year ending<br>Mar. 31, 2026                | -                  | 18.00           |                 |                 |        |
| Fiscal year ending<br>Mar. 31, 2026<br>(Forecasts) |                    |                 | -               | 18.00           | 36.00  |

(Notes) 1. Revision of dividend forecasts during this period: No

2. The Company conducted a stock split at a ratio of five shares for every one share of common stock on April 1, 2025. The amounts shown for the fiscal year ended March 31, 2025 are the actual amount of dividends paid before the stock split. The amounts shown for the fiscal year ending March 31, 2026 (forecast) are the figures after the stock split. The annual dividend per share for the fiscal year ending March 31, 2026 (forecast) without considering the stock split would be 180 yen.

## III. Forecasts of consolidated operating results for the fiscal year from April 1, 2025 to March 31, 2026

(% indicates the rate of changes from previous fiscal year)

|                                     | Operating revenue |      | Operating profit |     | Business profit |     | Ordinary profit |     | Profit attributable to owners of parent |     | Basic earnings per share |
|-------------------------------------|-------------------|------|------------------|-----|-----------------|-----|-----------------|-----|-----------------------------------------|-----|--------------------------|
|                                     | Millions of yen   | %    | Millions of yen  | %   | Millions of yen | %   | Millions of yen | %   | Millions of yen                         | %   |                          |
| Fiscal year ending<br>Mar. 31, 2026 | 940,000           | 24.1 | 122,000          | 2.6 | 135,000         | 7.9 | 108,000         | 1.2 | 75,000                                  | 0.2 | 87.49                    |

(Note) Revision of operating results forecasts during this period: No

\* Notes

- (1) Significant changes in the scope of consolidation during the period: None
- (2) Adoption of specific accounting policies for semi-annual consolidated financial statements: None
- (3) Changes in accounting policies, changes in accounting estimates and restatements
- |                                                                                 |        |
|---------------------------------------------------------------------------------|--------|
| 1) Changes in accounting policies due to revision of accounting standards, etc. | : None |
| 2) Changes in accounting policies other than the above                          | : None |
| 3) Changes in accounting estimates                                              | : None |
| 4) Restatements                                                                 | : None |

(4) Number of shares issued (common stock)

|                                                                         | As of Sep. 30                    | As of Mar. 31                    |
|-------------------------------------------------------------------------|----------------------------------|----------------------------------|
|                                                                         | 2025                             | 2025                             |
| 1) Number of shares issued at end of period (including treasury shares) | 917,895,685                      | 917,388,185                      |
| 2) Treasury shares at end of period                                     | 60,436,478                       | 58,618,355                       |
|                                                                         | From April 1 to<br>Sep. 30, 2025 | From April 1 to<br>Sep. 30, 2024 |
| 3) Average number of shares outstanding during the period               | 859,723,134                      | 864,259,015                      |

- (Notes) 1. The Company conducted a stock split at a ratio of five shares for every one share of common stock on April 1, 2025. The number of shares issued (common stock) has been calculated based on the assumption that the stock split was conducted at the beginning of the previous fiscal year.
2. The number of treasury shares at end of each period includes the Company's share owned by BIP trust and ESOP trust (15,772,978 shares as of September 30, 2025 and 13,955,135 shares as of March 31, 2025). The Company's shares owned by BIP trust and ESOP trust are included in the number of treasury shares deducted in the calculation of average number of shares outstanding during the period (13,293,733 shares from April 1 to September 30, 2025 and 14,506,135 shares from April 1 to September 30, 2024).

\* The English translations and Japanese originals of the semi-annual financial results reports are exempt from review conducted by certified public accountants or an audit firm.

\* Proper use of forecasts of operating results, and other special matters

Forward-looking statements in this document, including the forecasts of financial results, etc., are based on the information currently available to the Company and certain assumptions deemed to be reasonable. These statements do not purport that the Company pledges to realize such statements. Actual performance and other results may differ materially from these forecasts due to various factors. For matters related to the forecasts of financial results, please refer to "1. Business Results and Financial Position (3) Consolidated Operating Result Forecasts" on page 4 of the Attachments.

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## 1. Business Results and Financial Position

### (1) Business Results

The Nomura Real Estate Group (the “Group”) posted the following consolidated performance for the six months ended September 30, 2025: Operating revenue of 397,749 million yen, which represents an increase of 16,406 million yen, or 4.3% year on year; operating profit of 57,194 million yen, a decrease of 11,169 million yen, or 16.3%; business profit of 60,736 million yen, a decrease of 8,263 million yen, or 12.0%; ordinary profit of 50,838 million yen, a decrease of 8,814 million yen, or 14.8%; and profit attributable to owners of parent of 31,358 million yen, a decrease of 11,155 million yen, or 26.2%.

(Note) Business profit = operating profit + share of profit (loss) of entities accounted for using equity method + amortization of intangible assets associated with corporate acquisitions + gain or loss on sale of equity interest in project companies (\*1) in the Overseas Business Unit

\*1 They refer to SPCs, etc. which are mainly engaged in holding/development of real estate.

An overview of business unit achievements is given below:

1. Operating revenue for each business unit includes internal sales and transfer amount among business units.
2. Total figures may not match due to the rounding of fractions.

#### 1) Residential Development Business Unit

Operating revenue in this Business Unit totaled 179,438 million yen, which represents a decrease of 6,731 million yen, or 3.6% year on year, and business profit totaled 20,971 million yen, a decrease of 4,977 million yen, or 19.2%, resulting in decreases in both operating revenue and business profit compared with the financial results of the six months ended September 30, 2024.

#### 2) Commercial Real Estate Business Unit

Operating revenue in this Business Unit totaled 130,546 million yen, which represents an increase of 21,043 million yen, or 19.2% year on year, and business profit totaled 23,933 million yen, a decrease of 2,575 million yen, or 9.7%, resulting in an increase in operating revenue and a decrease in business profit compared with the financial results of the six months ended September 30, 2024.

#### 3) Overseas Business Unit

Operating revenue in this Business Unit totaled 2,091 million yen, which represents a decrease of 6,393 million yen, or 75.4% year on year, and business profit totaled 925 million yen, a decrease of 3,138 million yen, or 77.2% year on year, resulting in decreases in both operating revenue and business profit compared with the financial results of the six months ended September 30, 2024.

Share of profit of entities accounted for using equity method included in the business profit in this Business Unit was 2,841 million yen.

#### 4) Investment Management Business Unit

Operating revenue in this Business Unit totaled 7,672 million yen, which represents an increase of 9 million yen, or 0.1% year on year, and business profit totaled 4,966 million yen, an increase of 73 million yen, or 1.5%, resulting in increases in both operating revenue and business profit compared with the financial results of the six months ended September 30, 2024.

#### 5) Property Brokerage & CRE Business Unit

Operating revenue in this Business Unit totaled 30,123 million yen, which represents an increase of 3,728 million yen, or 14.1% year on year, and business profit totaled 9,414 million yen, an increase of 1,585 million yen, or 20.3%, resulting in increases in both operating revenue and business profit compared with the financial results of the six months ended September 30, 2024.

#### 6) Property & Facility Management Business Unit

Operating revenue in this Business Unit totaled 59,888 million yen, which represents an increase of 8,480 million yen, or 16.5% year on year, and business profit totaled 5,696 million yen, an increase of 1,195 million yen, or 26.6%, resulting in increases in both operating revenue and business profit compared with the financial results of the six months ended September 30, 2024.

#### 7) Other

Operating revenue totaled 138 million yen, which represents an increase of 1 million yen, or 1.1% year on year, and business profit totaled 68 million yen, which represents an increase of 2 million yen, or 3.2% year on year.

## (2) Financial Position

|                            | As of March 31, 2025<br>(Millions of yen) | As of September 30, 2025<br>(Millions of yen) | Changes<br>(Millions of yen) | Changes |
|----------------------------|-------------------------------------------|-----------------------------------------------|------------------------------|---------|
| Total assets               | 2,686,569                                 | 2,775,077                                     | 88,508                       | 3.3%    |
| Total liabilities          | 1,935,129                                 | 2,025,725                                     | 90,596                       | 4.7%    |
| Net assets                 | 751,439                                   | 749,351                                       | (2,088)                      | (0.3%)  |
| Shareholders' equity ratio | 27.9%                                     | 27.0%                                         | -                            | -       |

### 1) Total Assets

Total assets were 2,775,077 million yen, which represents an increase of 88,508 million yen compared to the end of the previous fiscal year. This increase was mainly because investment securities increased by 60,243 million yen and real estate for sale in process by 40,636 million yen, while land held for development decreased by 12,342 million yen.

### 2) Total liabilities

Total liabilities were 2,025,725 million yen, which represents an increase of 90,596 million yen compared to the end of the previous fiscal year. This increase was mainly because commercial papers increased by 90,000 million yen and long-term borrowings by 72,143 million yen, while notes and accounts payable - trade decreased by 28,908 million yen.

### 3) Net assets

Net assets were 749,351 million yen, which represents a decrease of 2,088 million yen compared to the end of the previous fiscal year. This decrease was mainly because foreign currency translation adjustment decreased by 16,383 million yen, deferred gains or losses on hedges by 3,195 million yen, and treasury shares by 3,118 million yen, while retained earnings increased by 16,086 million yen and valuation difference on available-for-sale securities by 4,489 million yen.

The shareholders' equity ratio was 27.0%, a decrease of 1.0 percentage point from the end of the previous fiscal year.

### 4) Cash Flows

Cash and cash equivalents as of the end of the six months ended September 30, 2025 totaled 39,647 million yen, which represents an increase of 3,752 million yen compared to the previous fiscal year. The status of each cash flow and the factors behind it were as follows:

Net cash used in operating activities amounted to 32,412 million yen. This was mainly due to cash outflow from an increase in inventories (cash outflow of 29,891 million yen) and a decrease in trade payables (cash outflow of 28,900 million yen), despite cash inflow from profit before income taxes (cash inflow of 44,005 million yen).

Net cash used in investing activities amounted to 86,650 million yen. This was mainly due to cash outflow from purchase of investment securities (cash outflow of 47,727 million yen) and purchase of property, plant and equipment and intangible assets (cash outflow of 42,343 million yen), despite cash inflow from proceeds from lease and guarantee deposits received (cash inflow of 7,446 million yen).

Net cash provided by financing activities amounted to 124,045 million yen. This was mainly due to cash inflow from proceeds from long-term borrowings (cash inflow of 99,528 million yen) and issuance of commercial papers (cash inflow of 90,000 million yen), despite cash outflow from repayments of long-term borrowings (cash outflow of 97,650 million yen).

(3) Consolidated Operating Result Forecasts

No change in the consolidated operating result forecast which was announced on April 24, 2025.

## 2. Semi-annual Consolidated Financial Statements and Notes

## (1) Semi-annual Consolidated Balance Sheets

(Millions of yen)

|                                                            | As of March 31, 2025 | As of September 30, 2025 |
|------------------------------------------------------------|----------------------|--------------------------|
| <b>Assets</b>                                              |                      |                          |
| Current assets                                             |                      |                          |
| Cash and deposits                                          | 37,265               | 40,791                   |
| Notes and accounts receivable - trade, and contract assets | 32,432               | 36,318                   |
| Real estate for sale                                       | 527,417              | 530,860                  |
| Real estate for sale in process                            | 370,730              | 411,367                  |
| Land held for development                                  | 264,096              | 251,754                  |
| Equity investments                                         | 103,060              | 97,341                   |
| Other                                                      | 149,582              | 128,344                  |
| Allowance for doubtful accounts                            | (22)                 | (24)                     |
| <b>Total current assets</b>                                | <b>1,484,563</b>     | <b>1,496,753</b>         |
| Non-current assets                                         |                      |                          |
| Property, plant and equipment                              |                      |                          |
| Buildings and structures, net                              | 320,755              | 321,044                  |
| Land                                                       | 513,933              | 520,780                  |
| Other, net                                                 | 55,561               | 61,649                   |
| <b>Total property, plant and equipment</b>                 | <b>890,250</b>       | <b>903,474</b>           |
| Intangible assets                                          | 36,278               | 38,240                   |
| Investments and other assets                               |                      |                          |
| Investment securities                                      | 189,916              | 250,160                  |
| Leasehold and guarantee deposits                           | 36,880               | 38,205                   |
| Deferred tax assets                                        | 21,666               | 21,231                   |
| Other                                                      | 27,624               | 27,622                   |
| Allowance for doubtful accounts                            | (611)                | (612)                    |
| <b>Total investments and other assets</b>                  | <b>275,476</b>       | <b>336,608</b>           |
| <b>Total non-current assets</b>                            | <b>1,202,005</b>     | <b>1,278,323</b>         |
| <b>Total assets</b>                                        | <b>2,686,569</b>     | <b>2,775,077</b>         |

(Millions of yen)

|                                                          | As of March 31, 2025 | As of September 30, 2025 |
|----------------------------------------------------------|----------------------|--------------------------|
| <b>Liabilities</b>                                       |                      |                          |
| Current liabilities                                      |                      |                          |
| Notes and accounts payable - trade                       | 94,382               | 65,473                   |
| Short-term borrowings                                    | 211,799              | 185,290                  |
| Commercial papers                                        | 110,000              | 200,000                  |
| Current portion of bonds payable                         | 30,000               | 10,000                   |
| Income taxes payable                                     | 19,733               | 12,847                   |
| Deposits received                                        | 21,330               | 16,092                   |
| Provision for bonuses                                    | 15,829               | 13,743                   |
| Provision for bonuses for directors (and other officers) | 656                  | 344                      |
| Other                                                    | 96,890               | 79,781                   |
| Total current liabilities                                | 600,622              | 583,574                  |
| Non-current liabilities                                  |                      |                          |
| Bonds payable                                            | 140,000              | 167,000                  |
| Long-term borrowings                                     | 1,053,505            | 1,125,649                |
| Leasehold and guarantee deposits received                | 63,338               | 67,308                   |
| Deferred tax liabilities                                 | 43,497               | 42,654                   |
| Deferred tax liabilities for land revaluation            | 4,021                | 4,021                    |
| Provision for share awards                               | 6,624                | 5,578                    |
| Retirement benefit liability                             | 5,848                | 5,973                    |
| Other                                                    | 17,671               | 23,965                   |
| Total non-current liabilities                            | 1,334,506            | 1,442,151                |
| Total liabilities                                        | 1,935,129            | 2,025,725                |
| <b>Net assets</b>                                        |                      |                          |
| Shareholders' equity                                     |                      |                          |
| Share capital                                            | 119,706              | 119,829                  |
| Capital surplus                                          | 115,712              | 115,836                  |
| Retained earnings                                        | 519,307              | 535,393                  |
| Treasury shares                                          | (36,220)             | (39,338)                 |
| Total shareholders' equity                               | 718,506              | 731,721                  |
| Accumulated other comprehensive income                   |                      |                          |
| Valuation difference on available-for-sale securities    | 4,038                | 8,527                    |
| Deferred gains or losses on hedges                       | 2,822                | (372)                    |
| Revaluation reserve for land                             | 7,761                | 7,761                    |
| Foreign currency translation adjustment                  | 10,658               | (5,724)                  |
| Remeasurements of defined benefit plans                  | 6,260                | 6,165                    |
| Total accumulated other comprehensive income             | 31,542               | 16,358                   |
| Share acquisition rights                                 | 130                  | 19                       |
| Non-controlling interests                                | 1,260                | 1,252                    |
| Total net assets                                         | 751,439              | 749,351                  |
| <b>Total liabilities and net assets</b>                  | <b>2,686,569</b>     | <b>2,775,077</b>         |

(2) Semi-annual Consolidated Statements of Income and Semi-annual Consolidated Statements of Comprehensive Income  
(Semi-annual Consolidated Statements of Income for the Six Months from April 1 to September 30, 2025)

(Millions of yen)

|                                                               | Six months ended<br>September 30, 2024 | Six months ended<br>September 30, 2025 |
|---------------------------------------------------------------|----------------------------------------|----------------------------------------|
| Operating revenue                                             | 381,343                                | 397,749                                |
| Operating costs                                               | 243,792                                | 264,658                                |
| Operating gross profit                                        | 137,550                                | 133,091                                |
| Selling, general and administrative expenses                  | 69,186                                 | 75,897                                 |
| Operating profit                                              | 68,363                                 | 57,194                                 |
| Non-operating income                                          |                                        |                                        |
| Interest income                                               | 74                                     | 100                                    |
| Dividend income                                               | 65                                     | 72                                     |
| Share of profit of entities accounted for using equity method | 201                                    | 2,840                                  |
| Other                                                         | 271                                    | 277                                    |
| Total non-operating income                                    | 613                                    | 3,290                                  |
| Non-operating expenses                                        |                                        |                                        |
| Interest expenses                                             | 7,867                                  | 8,472                                  |
| Other                                                         | 1,456                                  | 1,173                                  |
| Total non-operating expenses                                  | 9,324                                  | 9,646                                  |
| Ordinary profit                                               | 59,652                                 | 50,838                                 |
| Extraordinary losses                                          |                                        |                                        |
| Impairment losses                                             | 88                                     | 6,096                                  |
| Loss on building reconstruction                               | 846                                    | 736                                    |
| Total extraordinary losses                                    | 934                                    | 6,833                                  |
| Profit before income taxes                                    | 58,718                                 | 44,005                                 |
| Income taxes - current                                        | 18,716                                 | 12,065                                 |
| Income taxes - deferred                                       | (2,536)                                | 559                                    |
| Total income taxes                                            | 16,179                                 | 12,625                                 |
| Profit                                                        | 42,538                                 | 31,380                                 |
| Profit attributable to non-controlling interests              | 24                                     | 21                                     |
| Profit attributable to owners of parent                       | 42,514                                 | 31,358                                 |

## (Semi-annual Consolidated Statements of Comprehensive Income for the Six Months from April 1 to September 30, 2025)

(Millions of yen)

|                                                                                      | Six months ended<br>September 30, 2024 | Six months ended<br>September 30, 2025 |
|--------------------------------------------------------------------------------------|----------------------------------------|----------------------------------------|
| Profit                                                                               | 42,538                                 | 31,380                                 |
| Other comprehensive income                                                           |                                        |                                        |
| Valuation difference on available-for-sale securities                                | (1,628)                                | 4,489                                  |
| Deferred gains or losses on hedges                                                   | 8,756                                  | (3,195)                                |
| Revaluation reserve for land                                                         | (0)                                    | (0)                                    |
| Foreign currency translation adjustment                                              | 7,217                                  | (12,282)                               |
| Remeasurements of defined benefit plans, net of tax                                  | 75                                     | (94)                                   |
| Share of other comprehensive income of entities<br>accounted for using equity method | 1,248                                  | (4,100)                                |
| Total other comprehensive income                                                     | 15,670                                 | (15,183)                               |
| Comprehensive income                                                                 | 58,208                                 | 16,196                                 |
| Comprehensive income attributable to                                                 |                                        |                                        |
| Comprehensive income attributable to owners of<br>parent                             | 58,186                                 | 16,175                                 |
| Comprehensive income attributable to non-controlling<br>interests                    | 22                                     | 21                                     |

## (3) Semi-annual Consolidated Statements of Cash Flows

(Millions of yen)

|                                                                                      | Six months ended<br>September 30, 2024 | Six months ended<br>September 30, 2025 |
|--------------------------------------------------------------------------------------|----------------------------------------|----------------------------------------|
| <b>Cash flows from operating activities</b>                                          |                                        |                                        |
| Profit before income taxes                                                           | 58,718                                 | 44,005                                 |
| Depreciation                                                                         | 10,008                                 | 14,560                                 |
| Impairment losses                                                                    | 88                                     | 6,096                                  |
| Share of loss (profit) of entities accounted for using equity method                 | (201)                                  | (2,840)                                |
| Increase (decrease) in allowance for doubtful accounts                               | 4                                      | 2                                      |
| Increase (decrease) in retirement benefit liability                                  | 23                                     | 127                                    |
| Interest and dividend income                                                         | (140)                                  | (173)                                  |
| Interest expenses                                                                    | 7,867                                  | 8,472                                  |
| Decrease (increase) in trade receivables                                             | 8,688                                  | (3,921)                                |
| Decrease (increase) in inventories                                                   | 2,457                                  | (29,891)                               |
| Decrease (increase) in equity investments                                            | (21,508)                               | (1,224)                                |
| Increase (decrease) in trade payables                                                | (36,733)                               | (28,900)                               |
| Increase (decrease) in deposits received                                             | (15,128)                               | (5,235)                                |
| Other, net                                                                           | (26,365)                               | (9,041)                                |
| Subtotal                                                                             | (12,219)                               | (7,965)                                |
| Interest and dividends received                                                      | 2,115                                  | 3,183                                  |
| Interest paid                                                                        | (8,100)                                | (8,911)                                |
| Income taxes refund (paid)                                                           | (10,792)                               | (18,718)                               |
| Net cash provided by (used in) operating activities                                  | (28,996)                               | (32,412)                               |
| <b>Cash flows from investing activities</b>                                          |                                        |                                        |
| Purchase of investment securities                                                    | (7,840)                                | (47,727)                               |
| Proceeds from sales and liquidation of investment securities                         | 1                                      | —                                      |
| Purchase of shares of subsidiaries resulting in change in scope of consolidation     | (20,963)                               | —                                      |
| Purchase of property, plant and equipment and intangible assets                      | (47,203)                               | (42,343)                               |
| Proceeds from sale of property, plant and equipment and intangible assets            | 78                                     | 3                                      |
| Payments of leasehold and guarantee deposits                                         | (3,007)                                | (2,142)                                |
| Proceeds from refund of leasehold and guarantee deposits                             | 1,127                                  | 1,944                                  |
| Repayments of lease and guarantee deposits received                                  | (2,179)                                | (4,479)                                |
| Proceeds from lease and guarantee deposits received                                  | 2,799                                  | 7,446                                  |
| Other, net                                                                           | (616)                                  | 648                                    |
| Net cash provided by (used in) investing activities                                  | (77,804)                               | (86,650)                               |
| <b>Cash flows from financing activities</b>                                          |                                        |                                        |
| Net increase (decrease) in short-term borrowings                                     | 16,649                                 | 44,334                                 |
| Repayments of finance lease liabilities                                              | (87)                                   | (218)                                  |
| Net increase (decrease) in commercial papers                                         | —                                      | 90,000                                 |
| Proceeds from long-term borrowings                                                   | 75,163                                 | 99,528                                 |
| Repayments of long-term borrowings                                                   | (29,089)                               | (97,650)                               |
| Proceeds from issuance of shares                                                     | 164                                    | 148                                    |
| Proceeds from issuance of bonds                                                      | 29,860                                 | 26,868                                 |
| Redemption of bonds                                                                  | —                                      | (20,000)                               |
| Proceeds from sale of treasury shares                                                | 436                                    | 1,454                                  |
| Purchase of treasury shares                                                          | —                                      | (5,178)                                |
| Dividends paid                                                                       | (13,174)                               | (15,272)                               |
| Dividends paid to non-controlling interests                                          | (30)                                   | (35)                                   |
| Proceeds from investments in silent partnerships                                     | —                                      | 67                                     |
| Purchase of shares of subsidiaries not resulting in change in scope of consolidation | (52)                                   | —                                      |

|                                                             |          |         |
|-------------------------------------------------------------|----------|---------|
| Net cash provided by (used in) financing activities         | 79,840   | 124,045 |
| Effect of exchange rate change on cash and cash equivalents | 719      | (1,230) |
| Net increase (decrease) in cash and cash equivalents        | (26,241) | 3,752   |
| Cash and cash equivalents at beginning of period            | 53,811   | 35,894  |
| Cash and cash equivalents at end of period                  | 27,570   | 39,647  |

(4) Notes to Semi-annual Consolidated Financial Statements

(Notes to Segment Information, etc.)

1) Six months from April 1 to September 30, 2024

a. Information regarding sales, gains or losses, by reportable segment

(Millions of yen)

|                                                                                                     | Reportable segments             |                           |          |                               |                                |                                              |          | Other<br>(Note) 1 | Total   | Adjustments<br>(Note) 2 | Amount<br>recorded in<br>semi-annual<br>consolidated<br>statement of<br>income<br>(Note) 3 |
|-----------------------------------------------------------------------------------------------------|---------------------------------|---------------------------|----------|-------------------------------|--------------------------------|----------------------------------------------|----------|-------------------|---------|-------------------------|--------------------------------------------------------------------------------------------|
|                                                                                                     | Residential<br>Develop-<br>ment | Commercial<br>Real Estate | Overseas | Investment<br>Manage-<br>ment | Property<br>Brokerage<br>& CRE | Property<br>&<br>Facility<br>Manage-<br>ment | Subtotal |                   |         |                         |                                                                                            |
| Operating revenue                                                                                   |                                 |                           |          |                               |                                |                                              |          |                   |         |                         |                                                                                            |
| External customers                                                                                  | 185,524                         | 108,117                   | 8,484    | 7,603                         | 25,956                         | 45,523                                       | 381,208  | 134               | 381,343 | -                       | 381,343                                                                                    |
| Internal sales and transfer amount among segments                                                   | 645                             | 1,385                     | -        | 59                            | 439                            | 5,884                                        | 8,414    | 2                 | 8,417   | (8,417)                 | -                                                                                          |
| Subtotal                                                                                            | 186,170                         | 109,502                   | 8,484    | 7,662                         | 26,395                         | 51,407                                       | 389,623  | 136               | 389,760 | (8,417)                 | 381,343                                                                                    |
| Operating profit (Note) 3                                                                           | 25,642                          | 26,338                    | 3,977    | 4,807                         | 7,829                          | 4,513                                        | 73,108   | 66                | 73,174  | (4,811)                 | 68,363                                                                                     |
| Share of profit (loss) of entities accounted for using equity method (Note) 3                       | 12                              | 52                        | 64       | 85                            | -                              | (12)                                         | 201      | -                 | 201     | -                       | 201                                                                                        |
| Amortization of intangible assets associated with corporate acquisitions (Note) 3                   | 295                             | 117                       | 21       | -                             | -                              | -                                            | 434      | -                 | 434     | -                       | 434                                                                                        |
| Gain or loss on sale of equity interest in project companies in the Overseas Business Unit (Note) 3 | -                               | -                         | -        | -                             | -                              | -                                            | -        | -                 | -       | -                       | -                                                                                          |
| Segment profit or loss (Business profit or loss) (Note) 3                                           | 25,949                          | 26,508                    | 4,063    | 4,893                         | 7,829                          | 4,500                                        | 73,744   | 66                | 73,811  | (4,811)                 | 68,999                                                                                     |

(Notes) 1. The “Other” category represents operating segments that are not included in reportable segments.

2. The deduction of 4,811 million yen shown in the adjustments column for segment profit or loss (business profit or loss) includes elimination of intersegment transactions of 1,739 million yen and a deduction of 6,550 million yen for corporate expenses not allocated to each reportable segment. These corporate expenses mainly consist of general and administrative expenses not attributable to reportable segments.

3. Segment profit or loss (Business profit or loss) = operating profit + share of profit (loss) of entities accounted for using equity method + amortization of intangible assets associated with corporate acquisitions + gain or loss on sale of equity interest in project companies (\*1) in the Overseas Business Unit

\*1 They refer to SPCs, etc. which are mainly engaged in holding/development of real estate.

b. Information regarding impairment loss on non-current assets or goodwill by reportable segment

(i) Significant impairment loss relating to non-current assets

(Millions of yen)

|                   | Residential<br>Development | Commercial<br>Real Estate | Overseas | Investment<br>Management | Property Brokerage<br>&<br>CRE | Property &<br>Facility<br>Management | Total |
|-------------------|----------------------------|---------------------------|----------|--------------------------|--------------------------------|--------------------------------------|-------|
| Impairment losses | -                          | 88                        | -        | -                        | -                              | -                                    | 88    |

(ii) Significant changes in amount of goodwill

In the Residential Development Business Unit, goodwill increased by 17,179 million yen in the six months

ended September 30, 2024 mainly because of the inclusion of UDS Ltd. and Okinawa UDS Ltd. in the scope of consolidation.

2) Six months from April 1 to September 30, 2025

a. Information regarding sales, gains or losses, by reportable segment

(Millions of yen)

|                                                                                                                    | Reportable segments             |                           |          |                               |                                |                                              |          | Other<br>(Note) 1 | Total   | Adjustments<br>(Note) 2 | Amount<br>recorded in<br>semi-annual<br>consolidated<br>statement of<br>income<br>(Note) 3 |
|--------------------------------------------------------------------------------------------------------------------|---------------------------------|---------------------------|----------|-------------------------------|--------------------------------|----------------------------------------------|----------|-------------------|---------|-------------------------|--------------------------------------------------------------------------------------------|
|                                                                                                                    | Residential<br>Develop-<br>ment | Commercial<br>Real Estate | Overseas | Investment<br>Manage-<br>ment | Property<br>Brokerage<br>& CRE | Property<br>&<br>Facility<br>Manage-<br>ment | Subtotal |                   |         |                         |                                                                                            |
| Operating revenue                                                                                                  |                                 |                           |          |                               |                                |                                              |          |                   |         |                         |                                                                                            |
| External customers                                                                                                 | 178,774                         | 127,650                   | 2,091    | 7,557                         | 29,450                         | 52,090                                       | 397,613  | 135               | 397,749 | -                       | 397,749                                                                                    |
| Internal sales and<br>transfer amount<br>among segments                                                            | 664                             | 2,896                     | -        | 115                           | 673                            | 7,797                                        | 12,146   | 2                 | 12,148  | (12,148)                | -                                                                                          |
| Subtotal                                                                                                           | 179,438                         | 130,546                   | 2,091    | 7,672                         | 30,123                         | 59,888                                       | 409,760  | 138               | 409,898 | (12,148)                | 397,749                                                                                    |
| Operating profit<br>(Note) 3                                                                                       | 20,410                          | 23,773                    | (1,937)  | 4,959                         | 9,414                          | 5,745                                        | 62,365   | 68                | 62,433  | (5,239)                 | 57,194                                                                                     |
| Share of profit (loss)<br>of entities accounted<br>for using equity<br>method (Note) 3                             | (2)                             | 42                        | 2,841    | 7                             | -                              | (48)                                         | 2,840    | -                 | 2,840   | -                       | 2,840                                                                                      |
| Amortization of<br>intangible assets<br>associated with<br>corporate acquisitions<br>(Note) 3                      | 563                             | 117                       | 20       | -                             | -                              | -                                            | 702      | -                 | 702     | -                       | 702                                                                                        |
| Gain or loss on sale<br>of equity interest in<br>project companies in<br>the Overseas<br>Business Unit<br>(Note) 3 | -                               | -                         | -        | -                             | -                              | -                                            | -        | -                 | -       | -                       | -                                                                                          |
| Segment profit or loss<br>(Business profit or<br>loss) (Note) 3                                                    | 20,971                          | 23,933                    | 925      | 4,966                         | 9,414                          | 5,696                                        | 65,908   | 68                | 65,976  | (5,239)                 | 60,736                                                                                     |

(Notes) 1. The "Other" category represents operating segments that are not included in reportable segments.

2. The deduction of 5,239 million yen shown in the adjustments column for segment profit or loss (business profit or loss) includes elimination of intersegment transactions of 1,776 million yen and a deduction of 7,015 million yen for corporate expenses not allocated to each reportable segment. These corporate expenses mainly consist of general and administrative expenses not attributable to reportable segments.

3. Segment profit or loss (Business profit or loss) = operating profit + share of profit (loss) of entities accounted for using equity method + amortization of intangible assets associated with corporate acquisitions + gain or loss on sale of equity interest in project companies (\*1) in the Overseas Business Unit

\*1 They refer to SPCs, etc. which are mainly engaged in holding/development of real estate.

b. Information regarding impairment loss on non-current assets or goodwill by reportable segment

(i) Significant impairment loss relating to non-current assets

(Millions of yen)

|                      | Residential<br>Development | Commercial<br>Real Estate | Overseas | Investment<br>Management | Property Brokerage<br>&<br>CRE | Property &<br>Facility<br>Management | Total |
|----------------------|----------------------------|---------------------------|----------|--------------------------|--------------------------------|--------------------------------------|-------|
| Impairment<br>losses | -                          | 6,096                     | -        | -                        | -                              | -                                    | 6,096 |

(Notes to Significant Changes in Shareholder's Equity)

Not applicable.

(Notes to Going Concern Assumptions)

Not applicable.

(Significant Subsequent Events)

The Group started to demolish the following owned properties in October 2025.

Accordingly, the Company will record 13,993 million yen of demolition cost for said buildings, etc. under extraordinary losses (loss on building reconstruction) in the third quarter of the fiscal year ending March 31, 2026 (from October 1, 2025, to December 31, 2025).

| Name of assets (Location)                                                     |
|-------------------------------------------------------------------------------|
| Hamamatsucho Building and Toshiba Hamamatsucho Building<br>(Minato-ku, Tokyo) |