

October 7, 2026

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Monthly Report (September 2026)

1. FY7/27 Store Count

				Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul
Japan			TORIKIZOKU	Directly managed	424	425									
				TCC	272	272									
				(Subtotal)	696	697									
			YAKITORI DAIKICHI	463	463										
			Other	6	6										
Japan total				1,165	1,166										
Overseas		U. S.		3	3										
		South Korea		5	5										
		Taiwan		7	7										
		China		9	9										
		Hong Kong		6	7										
		Vietnam		2	2										
		Singapore		2	3										
Overseas total				34	36										
Group total				1,199	1,202										

- The above table shows the store count at the end of each month.
- Our limited number of franchise owners are referred to as “comrades” with the aim of ensuring stronger relationships as business partners than typical franchise chains, and TCC stands for TORIKIZOKU Comrade Chain.
- “Other” refers to one Shuntoku store, which recreates the first Torikizoku store, one store under the luxury brand TAIMATSU, one store under the premium brand Yakitori Hachibei, and three stores under the independent system brand Torikizoku Partners.
- All DAIKICHI SYSTEM stores in Japan and its two stores in China are franchise stores.
- The Taiwan stores are operated by “Tori Best Co., Ltd.”, a joint venture with “City Chain Food Ltd., a group company of Dachan Great Wall Group”.
- The stores in Hong Kong and Singapore are operated under franchise agreements.

2. Domestic “Torikizoku” Monthly Trends (YoY)

(1) FY7/27 Monthly Trends (YoY)

(unit:%)

	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Cumulative
All-Store sales	105.4	106.3											105.8
Same-Store sales	100.8	101.6											101.2
Customer count	100.6	101.0											100.8
Average check	100.2	100.5											100.3

- The above table covers directly managed restaurants of Torikizoku.
- YoY same-store sales refers to restaurants that have been open for 12 months or more, excluding the month in which the new restaurant opened.
- The above table covers sales, customer count, and average check, compared to the same month of the previous year.

(2) FY7/26 Monthly Trends (YoY)

(unit:%)

	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Cumulative
All-Store sales	116.3	109.1	112.6	109.9	112.7	112.5	110.5	110.3	107.8	102.5	99.4	106.0	109.0
Same-Store sales	113.7	106.6	109.7	107.1	110.5	110.7	109.0	108.7	106.1	101.0	96.9	102.3	106.7
Customer count	109.9	103.6	105.5	102.6	105.6	105.9	105.0	104.4	102.0	102.0	97.4	102.0	103.8
Average check	103.5	102.9	104.0	104.4	104.7	104.6	103.8	104.1	104.0	99.0	99.4	100.2	102.8

1 The above table covers directly managed restaurants of Torikizoku.

2 YoY same-store sales refers to restaurants that have been open for 12 months or more, excluding the month in which the new restaurant opened.

3 The above table covers sales, customer count, and average check, compared to the same month of the previous year.

Note: This document has been translated from the Japanese original for reference purposes only. In the event of any discrepancy between this translated document and the Japanese original, the original shall prevail.