

Company Name: Eternal Hospitality Group Co., Ltd.  
 Representative: Tadashi Okura, Representative Director,  
 President, and CEO  
 (Securities code: 3193 TSE Prime)  
 Inquiries: Kou Kitagawa, General Manager of Corporate  
 Planning  
 ( TEL. 06-6206-0808 )

### Monthly Report (March 2026)

#### 1. FY7/26 Store Count

		Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul
Japan	TORIKIZOKU	Directly managed	409	409	411	412	413	413	413				
		TCC	255	254	254	256	258	258	260	263			
	(Subtotal)	664	663	665	668	671	671	673	676				
	YAKITORI DAIKICHI	475	473	471	470	469	468	469	466				
	Other	3	3	3	4	4	5	5	4				
Japan total		1,142	1,139	1,139	1,142	1,144	1,144	1,147	1,146				
Overseas	U. S.	3	3	3	3	3	3	3	3				
	South Korea	4	4	4	4	4	4	4	4				
	Taiwan	4	4	5	5	5	5	5	5				
	China	6	7	7	8	9	9	9	9				
	Hong Kong	2	2	2	4	5	5	5	5				
	Overseas total	19	20	21	24	26	26	26	26				
Group total		1,161	1,159	1,160	1,166	1,170	1,170	1,173	1,172				

- 1 The above table shows the store count at the end of each month.
- 2 Our limited number of franchise owners are referred to as "comrades" with the aim of ensuring stronger relationships as business partners than typical franchise chains, and TCC stands for TORIKIZOKU Comrade Chain.
- 3 "Other" refers to one store under the luxury brand TAIMATSU, one store under the premium brand Yakitori Hachibei, two stores under the independent system brand Torikizoku Partners.
- 4 All YAKITORI DAIKICHI restaurants are franchises.
- 5 The Taiwan stores are operated by "Tori Best Co., Ltd.", a joint venture with "City Chain Food Ltd., a group company of Dachan Great Wall Group".
- 6 The Hong Kong stores are franchise locations operated by "Four Seas Mercantile Holdings Limited".

#### 2. Domestic "Torikizoku" Monthly Trends (YoY)

##### (1) FY7/26 Monthly Trends (YoY)

(unit:%)

	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Cumulative
All-Store sales	116.3	109.1	112.6	109.9	112.7	112.5	110.5	110.3					111.8
Same-Store sales	113.7	106.6	109.7	107.1	110.5	110.7	109.0	108.7					109.5
Customer count	109.9	103.6	105.5	102.6	105.6	105.9	105.0	104.4					105.3
Average check	103.5	102.9	104.0	104.4	104.7	104.6	103.8	104.1					104.0

- 1 The above table covers directly managed restaurants of Torikizoku.
- 2 YoY same-store sales refers to restaurants that have been open for 12 months or more, excluding the month in which the new restaurant opened.
- 3 The above table covers sales, customer count, and average check, compared to the same month of the previous year.

## (2) FY7/25 Monthly Trends (YoY)

(unit:%)

	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Cumulative
All-Store sales	116.0	113.0	111.3	111.6	104.0	106.6	104.5	102.7	108.8	114.7	108.5	112.7	109.4
Same-Store sales	112.1	109.9	108.2	108.0	100.9	103.4	101.0	99.3	105.3	111.0	105.8	110.1	106.1
Customer count	110.3	108.3	108.0	108.0	101.7	103.7	100.2	99.7	104.6	107.1	103.6	107.7	105.1
Average check	101.5	101.4	100.2	100.0	99.2	99.7	100.8	99.6	100.6	103.6	102.1	102.3	100.9

- 1 The above table covers directly managed restaurants of Torikizoku.
- 2 YoY same-store sales refers to restaurants that have been open for 12 months or more, excluding the month in which the new restaurant opened.
- 3 The above table covers sales, customer count, and average check, compared to the same month of the previous year.

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