

June 6, 2025

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### Monthly Report (May 2025)

#### 1. FY7/25 Store Count

					Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul
Japan			TORIKIZOKU	Directly managed	402	402	402	403	407	407	408	408	410	411		
				TCC	243	244	245	246	245	247	247	249	251	252		
			(Subtotal)	645	646	647	649	652	654	655	657	661	663			
		YAKITORI DAIKICHI	489	488	488	488	487	485	483	481	480	478				
		Other	4	4	4	4	4	4	4	4	4	4				
	Japan total				1,138	1,138	1,139	1,141	1,143	1,143	1,142	1,142	1,145	1,145		
Overseas		U. S.	2	2	2	2	2	2	3	3	3	3				
		South Korea	0	1	1	1	1	2	3	3	4	4				
		Taiwan	0	1	1	1	2	2	3	3	3	3				
		China	2	2	2	2	2	2	3	3	3	4				
		Hong Kong	0	0	0	0	1	1	1	1	1	1				
	Overseas total				4	6	6	6	8	9	13	13	14	15		
Group total				1,142	1,144	1,145	1,147	1,151	1,152	1,155	1,155	1,159	1,160			

- 1 The above table shows the store count at the end of each month.
- 2 Our limited number of franchise owners are referred to as “comrades” with the aim of ensuring stronger relationships as business partners than typical franchise chains, and TCC stands for TORIKIZOKU Comrade Chain.
- 3 “Other” refers to the two stores under the independent system model, Torikizoku Partners, and two TORIKI BURGER stores.
- 4 All YAKITORI DAIKICHI restaurants are franchises.
- 5 The Taiwan stores are operated by “Tori Best Co., Ltd.”, a joint venture with “City Chain Food Ltd., a group company of Dachan Great Wall Group”.
- 6 The Hong Kong stores are franchise locations operated by “Four Seas Mercantile Holdings Limited”.

#### 2. Domestic “Torikizoku” Monthly Trends (YoY)

(1) FY7/25 Monthly Trends (YoY)

(unit: %)

	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Cumulative
All-Store sales	116.0	113.0	111.3	111.6	104.0	106.6	104.5	102.7	108.8	114.7			109.1
Same-Store sales	112.1	109.9	108.2	108.0	100.9	103.4	101.0	99.3	105.3	111.0			105.7
Customer count	110.3	108.3	108.0	108.0	101.7	103.7	100.2	99.7	104.6	107.1			105.0
Average check	101.5	101.4	100.2	100.0	99.2	99.7	100.8	99.6	100.6	103.6			100.6

- 1 The above table covers directly managed restaurants of Torikizoku.
- 2 YoY same-store sales refers to restaurants that have been open for 12 months or more, excluding the month in which the new restaurant opened.
- 3 The above table covers sales, customer count, and average check, compared to the same month of the previous year.

## (2) FY7/24 Monthly Trends (YoY)

(unit:%)

	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Cumulative
All-Store sales	153.6	129.9	118.6	125.7	133.0	127.0	126.5	124.0	119.4	121.3	123.1	111.4	125.2
Same-Store sales	148.4	125.2	115.6	123.6	130.0	123.2	122.7	120.0	116.3	118.1	118.8	107.8	121.6
Customer count	146.2	125.9	116.5	123.3	127.8	121.4	121.4	116.9	114.0	116.6	116.2	106.2	120.2
Average check	101.5	99.4	99.3	100.3	101.7	101.4	101.1	102.6	102.0	101.3	102.3	101.5	101.2

1 The above table covers directly managed restaurants of Torikizoku.

2 YoY same-store sales refers to restaurants that have been open for 12 months or more, excluding the month in which the new restaurant opened.

3 The above table covers sales, customer count, and average check, compared to the same month of the previous year.

Note: This document has been translated from the Japanese original for reference purposes only. In the event of any discrepancy between this translated document and the Japanese original, the original shall prevail.