

September 9, 2025

For Immediate Release

Company name: Sanyo Trading Co., Ltd.
Representative: Masanobu Shintani, President & CEO
(Code: 3176 TSE Prime Market)
Inquiries: Yoshimi Namba, Director, Head of Corporate Planning Department
(Tel: +81-3-3518-1111)

Notice Regarding Share Acquisition Involving Change in Subsidiaries

Sanyo Trading Co., Ltd. (the "Company") announces that at a meeting of its Board of Directors held today it decided to acquire all shares of EMAS Supplies & Services Pte Ltd ("EMAS"), a Singapore-based company, to make it a subsidiary. Details are as follows.

1. Reason for the acquisition

With a view toward achieving the Sanyo Vision 2028, its long-term management plan, the Company has been executing its growth strategy based on three initiatives, namely, nurturing potential core businesses, implementing M&A activities and pursuing initiatives for investment in start-ups. The Company has selected the mobility business as one of the target businesses for growth investment, and decided to proceed with the acquisition based on this strategy.

EMAS is a Singapore-based trading company, specializing in the provision of automotive air conditioner-related parts to the automotive aftermarket. EMAS, which has more than 30 years of experience operating in the country, provides products to more than 50 countries around the world with a focus on the Middle East and Southeast Asia, leveraging its high-level expertise and extensive purchasing network. With the acquisition of shares, the Company will expand the area of its current mobility business, which has been mainly based on the provision of interior parts for new automobiles, to include the automotive aftermarket, which is expected to grow with rising automobile ownership. This in turn will facilitate the diversification of value chain functions.

In addition, it will accelerate its overseas business expansion by utilizing the sales network of EMAS while simultaneously facilitating the strengthening of a consolidated management structure, one of the key measures of Sanyo Vision 2028.

2. Overview of new subsidiary

(1) Name	EMAS Supplies & Services Pte Ltd
(2) Location	46 Kaki Bukit Crescent, Kaki Bukit Techpark I, Singapore 416269
(3) Representative	Tan See Muay, Managing Director

(4) Business	Sales of automotive air conditioner-related parts
(5) Share capital	500 thousand Singaporean dollars
(6) Established	December 26, 1992

3. Schedule

(1) Date of share transfer agreement	September 9, 2025
(2) Date of share transfer	October 1, 2025 (planned)

4. Future outlook

The impact of the acquisition of the shares on the consolidated business results for the current fiscal year is minor.