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November 10, 2025

# Consolidated Financial Results for the Six Months Ended September 30, 2025 (Under Japanese GAAP)

Company name: TOKAI Holdings Corporation
Listing: Tokyo Stock Exchange

Securities code: 3167

URL: https://www.tokaiholdings.co.jp/english/

Representative: Katsuo Oguri, President & CEO

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Scheduled date for submission of half-year report:

Scheduled date to commence dividend payments:

November 14, 2025

November 28, 2025

Preparation of supplementary material on financial results: Yes

Holding of financial results briefing: Yes (For institutional investors)

(Yen amounts are rounded down to millions, unless otherwise noted.)

# 1. Consolidated financial results for the six months ended September 30, 2025 (from April 1, 2025 to September 30, 2025)

# (1) Consolidated operating results (cumulative)

(Percentages indicate year-on-year changes.)

|                    | Net sales       | S   | Operating profit |      | Ordinary profit |      | Profit attributable to owners of parent |      |
|--------------------|-----------------|-----|------------------|------|-----------------|------|---|------|
| Six months ended   | Millions of yen | %   | Millions of yen  | %    | Millions of yen | %    | Millions of yen                         | %    |
| September 30, 2025 | 114,458         | 3.0 | 6,249            | 34.1 | 6,475           | 32.6 | 3,611                                   | 51.1 |
| September 30, 2024 | 111,088         | 5.6 | 4,660            | 9.5  | 4,882           | 12.1 | 2,390                                   | 7.7  |

Note: Comprehensive income For the six months ended September 30, 2025: \$\frac{\pmathbf{4}}{4},981\$ million [124.1%] For the six months ended September 30, 2024: \$\frac{\pmathbf{2}}{2},222\$ million [-51.2%]

|                    | Basic earnings per share | Diluted earnings<br>per share |
|--------------------|--------------------------|-------------------------------|
| Six months ended   | Yen                      | Yen                           |
| September 30, 2025 | 27.64                    | 27.62                         |
| September 30, 2024 | 18.30                    | 18.29                         |

### (2) Consolidated financial position

| (_)                | P               |                 |                       |
|--------------------|-----------------|-----------------|-----------------------|
|                    | Total assets    | Net assets      | Equity-to-asset ratio |
| As of              | Millions of yen | Millions of yen | %                     |
| September 30, 2025 | 208,267         | 98,460          | 46.1                  |
| March 31, 2025     | 211,114         | 95,855          | 44.3                  |

Reference: Equity

As of September 30, 2025: ¥95,951 million As of March 31, 2025: ¥93,420 million

# 2. Cash dividends

|  |                   | Annual dividends per share |                   |                 |       |  |  |
|--|-------------------|----------------------------|-------------------|-----------------|-------|--|--|
|  | First quarter-end | Second quarter-end         | Third quarter-end | Fiscal year-end | Total |  |  |
|  | Yen               | Yen                        | Yen               | Yen             | Yen   |  |  |
| Fiscal year ended<br>March 31, 2025                | _                 | 17.00                      | _                 | 17.00           | 34.00 |  |  |
| Fiscal year ending<br>March 31, 2026               | _                 | 17.00                      |                   |                 |       |  |  |
| Fiscal year ending<br>March 31, 2026<br>(Forecast) |                   |                            | _                 | 17.00           | 34.00 |  |  |

Note: Revisions to the forecast of cash dividends most recently announced: None

# 3. Consolidated Earnings Forecasts for the Year Ending March 31, 2026 (April 1, 2025 to March 31, 2026)

(% figures represent year-on-year changes)

|  | Net sa             | les | Operating       | g profit | Ordinary           | profit | Profit attrib      |     | Net Income per Share |
|--|--------------------|-----|-----------------|----------|--------------------|--------|--------------------|-----|----------------------|
|  | Millions<br>of yen | %   | Millions of yen | %        | Millions<br>of yen | 0/6    | Millions<br>of yen | %   | Yen                  |
| Fiscal year ending<br>March 31, 2026<br>(Forecast) | 253,000            | 3.9 | 17,500          | 3.9      | 17,500             | 0.7    | 10,000             | 8.5 | 76.55                |

Note: Revisions to the forecast of consolidated earnings most recently announced: None

#### \* Notes

(1) Significant changes in the scope of consolidation during the period: Yes

Newly included: —

Excluded: 2 companies (AM's Unity Inc., TOKAI Human Resource Evol Co., Ltd.)

(Note) Since the consolidated subsidiary, AM's Unity Inc. was dissolved through an absorption merger with AM's Brain Inc. which is a consolidated subsidiary and the surviving company, it has been excluded from the scope of consolidation. Furthermore, the surviving company, AM's Brain Inc. changed its name to AM's Unity Inc. effective April 1, 2025.

- (2) Adoption of accounting treatment specific to the preparation of semi-annual consolidated financial statements: None
- (3) Changes in accounting policies, changes in accounting estimates, and restatement
  - (i) Changes in accounting policies due to revisions to accounting standards and other regulations: None
  - (ii) Changes in accounting policies due to other reasons: None
  - (iii) Changes in accounting estimates: None
  - (iv) Restatement: None
- (4) Number of issued shares (common shares)
  - (i) Total number of issued shares at the end of the period (including treasury shares)

| As of September 30, 2025 | 139,679,977 shares |
|--------------------------|--------------------|
| As of March 31, 2025     | 139,679,977 shares |

(ii) Number of treasury shares at the end of the period

| As of September 30, 2025 | 9,139,245 shares |
|--------------------------|------------------|
| As of March 31, 2025     | 9,040,187 shares |

(iii) Average number of shares outstanding during the period (cumulative from the beginning of the fiscal year)

| Six months ended September 30, 2025 | 130,667,367 shares |
|-------------------------------------|--------------------|
| Six months ended September 30, 2024 | 130,632,295 shares |

(Note) The shares held by Board benefit trust (BBT) are included in the number of year-end treasury shares. (637,100 stocks at Q2 FYE3/2026, 720,000 stocks at FYE3/2025)

In addition, the treasury shares to be deducted in the calculation of the average number of shares during the period includes the Company's stock held by the Board Benefit Trust (BBT) (691,913 stocks at Q2 FYE3/2026, 726,942 stocks at Q2 FYE3/2025).

- \* The semi-annual financial results summary is not subject to review by certified public accountants or auditing firms.
- \* Proper use of earnings forecasts, and other special matters

(Note on Descriptions Regarding the Future)

The forward-looking statements regarding performance forecasts and other information contained in this document are based on the information currently available to us and certain assumptions that we consider reasonable. They do not constitute a promise by us to achieve these results. Additionally, actual performance may vary significantly due to various factors.

# [Attachment]

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# 1. Qualitative Information on the Semi-annual Financial Results

#### (1) Explanation of Consolidated Business Performance

During the current semi-annual consolidated accounting period, the business environment surrounding our group showed signs of recovery in personal consumption, driven by ongoing improvements in the employment and income environment, as well as various policy effects. This resulted in a gradual recovery trend. On the other hand, amid political instability, there are ongoing concerns regarding downward risks to consumer sentiment due to continued price increases, as well as economic downturn risks stemming from U.S. trade policies. Additionally, the prolonged geopolitical risks and fluctuations in the political and financial capital markets of various countries contribute to an ongoing uncertain outlook.

Amidst this situation, our group is fully committed to achieving the goals of the 'Medium-Term Management Plan 2025,' which is now in its final year.

During the current semi-annual consolidated accounting period, the number of continuing transaction customers in the group increased by 34 thousand (an increase of 41 thousand in the same period last year), totaling 3,457 thousand. The number of TLC members increased by 28 thousand (an increase of 27 thousand in the same period last year), reaching 1,295 thousand.

Due to the increase in the number of group customers, sales amounted to 114,458 million yen (an increase of 3.0% compared to the same period last year), operating profit was 6,249 million yen (an increase of 34.1%), ordinary profit was 6,475 million yen (an increase of 32.6%), and net profit attributable to the parent company's shareholders for the semi-annual period was 3,611 million yen (an increase of 51.1%).

During the current semi-annual cumulative period, a key topic was the expansion of our telecommunications infrastructure to the Kyushu area in April 2025, aimed at providing a variety of services to support corporate digital transformation (DX) in the region. This expansion has extended our service area from the Northern Kanto region to Kyushu.

The performance of each segment is as follows.

## (Energy)

Regarding the LP gas business, because of efforts to acquire new customers, the number of customers increased by 6 thousand from the end of the previous consolidated fiscal year, reaching a total of 813 thousand. On the other hand, due to a decrease in sales prices linked to procurement costs in industrial gas, sales amounted to 37,530 million yen (a decrease of 0.1% compared to the same period last year).

Regarding the city gas business, the number of customers increased by 1 thousand from the end of the previous consolidated fiscal year, reaching a total of 75 thousand, and sales amounted to 7,958 million yen (an increase of 1.3% compared to the same period last year).

As a result, the total sales for this segment reached 45,489 million yen (an increase of 0.2% compared to the same period last year), and operating profit amounted to 635 million yen as a result of cost reductions, including customer acquisition expenses, compared to an operating loss of 65 million yen in the same period last year.

# (Information and Communications)

Regarding the consumer-oriented business, we promoted customer acquisition by collaborating with major mobile carriers in the ISP and mobile businesses. As a result, the number of broadband customers was approximately 674 thousand, similar to the end of the previous consolidated fiscal year, while the number of LIBMO customers also increased by 4 thousand, totaling 83 thousand. However, due to a decrease in ARPU, sales amounted to 11,413 million yen (a decrease of 2.5% compared to the same period last year).

Regarding the corporate-oriented business, sales increased to 18,649 million yen (an increase of 12.0% compared to the same period last year) due to the smooth progress of carrier services and cloud services.

As a result, the total sales for this segment amounted to 30,063 million yen (an increase of 6.0% compared to the same period last year), and operating profit was 1,981 million yen (an increase of 17.0% compared to the same period last year).

#### (CATV)

Regarding the CATV business, we focused on local information dissemination and program production as a community-oriented operator, striving to enhance our attractive content while actively conducting sales activities. As a result, the number of customers for broadcasting services increased by 2 thousand from the end of the previous consolidated fiscal year, reaching a total of 924 thousand, and the number of customers for communication services also increased by 9 thousand, totaling 422 thousand from the end of the previous consolidated fiscal year.

As a result, the total sales for this segment amounted to 18,522 million yen (an increase of 2.6% compared to the same period last year), and operating profit was 3,159 million yen (an increase of 8.6% compared to the same period last year).

#### (Construction, Equipment and Real Estate)

Regarding the Construction, Equipment, and Real Estate business, the equipment construction operations and others have progressed smoothly, resulting in total sales for this segment of 12,394 million yen (an increase of 3.8% compared to the same period last year) and operating profit of 548 million yen (an increase of 46.1% compared to the same period last year).

## (Aqua)

Regarding the Aqua business, we have been working to further expand our customer base through event sales at large commercial facilities, web acquisition, telemarketing, and other initiatives. As a result, customer acquisition for our water supply type purification water servers has progressed smoothly, increasing the number of customers in the Aqua business by 16 thousand from the end of the previous consolidated fiscal year, reaching a total of 207 thousand, thereby surpassing the milestone of 200 thousand.

As a result, the total sales for this segment amounted to 5,256 million yen (an increase of 9.9% compared to the same period last year), and operating profit was 244 million yen (an increase of 82.9% compared to the same period last year).

#### (Others)

Among other businesses, in the nursing care business, sales amounted to 701 million yen (a decrease of 2.6% compared to the same period last year) due to a decrease in the number of users. In the ship repair business, sales increased to 867 million yen (an increase of 10.8% compared to the same period last year) due to an increase in orders for repair work. In the wedding event business, sales rose to 556 million yen (an increase of 1.9% compared to the same period last year) due to an increase in general banquets centered around corporations and various organizations.

As a result, the total sales for this segment amounted to 2,731 million yen (an increase of 7.9% compared to the same period last year), and operating profit was 33 million yen (compared to an operating loss of 135 million yen in the same period last year).

#### (2) Explanation of Consolidated Financial Position

## 1) Status of Assets, Liabilities, and Equity

At the end of the current semi-annual consolidated accounting period, total assets amounted to 208,267 million yen, representing a decrease of 2,846 million yen compared to the end of the previous consolidated fiscal year. This was primarily due to an increase in 'Other' investment assets resulting from the rise in fair value of investment securities by 1,797 million yen and an increase in work in progress by 1,413 million yen. However, due to seasonal factors, accounts receivable, notes receivable, and contract assets decreased by 5,943 million yen.

Total liabilities amounted to 109,806 million yen, representing a decrease of 5,452 million yen compared to the end of the previous consolidated fiscal year. This was primarily due to an increase in short-term borrowings of 2,919 million yen, while 'Other' current liabilities decreased by 4,855 million yen due to a reduction in equipment payables and deposits, and accounts payable and notes payable decreased by 3,504 million yen.

Total net assets amounted to 98,460 million yen, representing an increase of 2,605 million yen compared to the end of the previous consolidated fiscal year. This was primarily due to the dividends of surplus of 2,233 million yen, the recognition of semi-annual net profit attributable to the parent company's shareholders of 3,611 million yen, and an increase in the valuation difference on available-for-sale securities of 1,366 million yen.

#### 2) Situation of Cash Flow

At the end of the current semi-annual consolidated accounting period, cash, and cash equivalents (hereinafter referred to as 'funds') decreased by 1,573 million yen from the end of the previous consolidated fiscal year, totaling 3,890 million yen.

The status of each cash flow during the current semi-annual cumulative period and the factors influencing them are as follows.

# (Cash Flow from Operating Activities)

Cash flow from operating activities resulted in an increase of 9,675 million yen in funds (a decrease of 108 million yen compared to the same period last year). This was due to a decrease in funds from payments of corporate taxes and a reduction in trade payable, while funds increased due to factors such as net profit

before income taxes adjustments for the semi-annual period, a decrease in accounts receivable, and non-cash items like depreciation.

### (Cash Flow from Investing Activities)

Cash flow from investing activities resulted in a decrease of 9,179 million yen in funds (an increase of 67 million yen compared to the same period last year). This was due to expenditures related to the acquisition of tangible and intangible fixed assets.

## (Cash Flow from Financing Activities)

Cash flow from financing activities resulted in a decrease of 2,088 million yen in funds (a decrease of 1,056 million yen compared to the same period last year). This was due to financing through borrowings, as well as repayments of borrowings and lease obligations, and the payment of dividends.

# (3) Explanation of Forward-Looking Information such as Consolidated Performance Forecasts

The performance during the current semi-annual cumulative period is progressing as planned, and there are no changes to the performance forecasts for the fiscal year ending March 2026, as announced on May 8, 2025. Please note that the performance forecasts are based on information available at this time, and actual results may differ from the forecasted figures due to various factors in the future.

# 2. Semi-annual Consolidated Financial Statements and Notes

# (1) Semi-annual Consolidated Balance Sheet

|  |                                     | (Millions of yen)                      |
|--|-------------------------------------|--|
|  | Fiscal Year Ended<br>March 31, 2025 | Six Months Ended<br>September 30, 2025 |
| Assets   |                                     |  |
| Current assets   |                                     |  |
| Cash and deposits  | 5,636                               | 4,130                                  |
| Notes and accounts receivable - trade, and contract assets | 33,277                              | 27,334                                 |
| Merchandise and finished goods                             | 4,906                               | 5,121                                  |
| Work in process  | 1,030                               | 2,444                                  |
| Raw materials and supplies                                 | 1,569                               | 1,663                                  |
| Other  | 9,046                               | 8,929                                  |
| Allowance for doubtful accounts                            | -513                                | -491                                   |
| Total current assets                                       | 54,955                              | 49,132                                 |
| Non-current assets   |                                     |  |
| Property, plant and equipment                              |                                     |  |
| Buildings and structures, net                              | 37,179                              | 36,880                                 |
| Machinery, equipment and vehicles, net                     | 26,920                              | 26,671                                 |
| Land   | 25,166                              | 25,198                                 |
| Other, net   | 25,388                              | 25,673                                 |
| Total property, plant and equipment                        | 114,655                             | 114,423                                |
| Intangible assets  |                                     |  |
| Goodwill   | 6,143                               | 7,007                                  |
| Other  | 6,811                               | 7,433                                  |
| Total intangible assets                                    | 12,954                              | 14,440                                 |
| Investments and other assets                               | -                                   |  |
| Retirement benefit asset                                   | 6,803                               | 6,868                                  |
| Other  | 22,041                              | 23,838                                 |
| Allowance for doubtful accounts                            | - 297                               | - 439                                  |
| Total investments and other assets                         | 28,546                              | 30,268                                 |
| Total non-current assets                                   | 156,156                             | 159,132                                |
| Deferred assets  | 2                                   | 1                                      |
| Total assets   | 211,114                             | 208,267                                |
| 10MI MDDOW   | 211,117                             | 200,207                                |

|   |                                     | (Millions of yen)                      |
|---|-------------------------------------|--|
|   | Fiscal Year Ended<br>March 31, 2025 | Six Months Ended<br>September 30, 2025 |
| Liabilities   |                                     |  |
| Current liabilities                                   |                                     |  |
| Notes and accounts payable-trade                      | 17,757                              | 14,253                                 |
| Short-term borrowings                                 | 13,996                              | 16,916                                 |
| Income taxes payable                                  | 3,173                               | 2,221                                  |
| Other provisions                                      | 2,236                               | 2,163                                  |
| Other   | 24,417                              | 19,562                                 |
| Total current liabilities                             | 61,582                              | 55,117                                 |
| Non-current liabilities                               |                                     |  |
| Long-term borrowings                                  | 32,124                              | 32,440                                 |
| Other provisions                                      | 499                                 | 414                                    |
| Retirement benefit liability                          | 1,661                               | 1,736                                  |
| Other   | 19,390                              | 20,097                                 |
| Total non-current liabilities                         | 53,676                              | 54,688                                 |
| Total liabilities                                     | 115,259                             | 109,806                                |
| Net assets  |                                     |  |
| Shareholders' equity                                  |                                     |  |
| Share capital   | 14,000                              | 14,000                                 |
| Capital surplus                                       | 25,575                              | 25,579                                 |
| Retained earnings                                     | 47,554                              | 48,932                                 |
| Treasury shares                                       | -2,554                              | -2,687                                 |
| Total shareholders' equity                            | 84,575                              | 85,824                                 |
| Accumulated other comprehensive income                |                                     |  |
| Valuation difference on available-for-sale securities | 4,298                               | 5,665                                  |
| Deferred gains or losses on hedges                    | _                                   | 277                                    |
| Foreign currency translation adjustment               | 1,073                               | 917                                    |
| Remeasurements of defined benefit plans               | 3,471                               | 3,266                                  |
| Total accumulated other comprehensive income          | 8,844                               | 10,126                                 |
| Share acquisition rights                              | 47                                  | 46                                     |
| Non-controlling interests                             | 2,386                               | 2,461                                  |
| Total net assets                                      | 95,855                              | 98,460                                 |
| Total liabilities and net assets                      | 211,114                             | 208,267                                |

# (2) Semi-annual Consolidated Statement of Income, and Semi-annual Consolidated Statement of Comprehensive Income

(Semi-annual Consolidated Statement of Income) (Six Months Ended September 30, 2025)

|  |  | (Millions of yes                         |
|--|--|--|
|  | Six Months Ended                         | Six Months Ended                         |
|  | September 30, 2024                       | September 30, 2025                       |
|  | (April 1, 2024 to<br>September 30, 2024) | (April 1, 2025 to<br>September 30, 2025) |
| Net sales  | 111,088                                  | 114,45                                   |
| Cost of sales                                    | 68,535                                   | 69,93                                    |
| Gross profit                                     | 42,552                                   | 44,52                                    |
| •  | 37,892                                   | 38,27                                    |
| Selling, general and administrative expenses     | 4,660                                    |  |
| Operating profit                                 | 4,660                                    | 6,24                                     |
| Non-operating income                             |  |  |
| Interest income                                  | 8  | 22                                       |
| Dividend income                                  | 173                                      | 23                                       |
| Commission income                                | 27                                       | 2  |
| Other  | 245                                      | 25                                       |
| Total non-operating income                       | 454                                      | 51                                       |
| Non-operating expenses                           | 101                                      | •  |
| Interest expenses                                | 191                                      | 24                                       |
| Other  | 41                                       | 5  |
| Total non-operating expenses                     | 233                                      | 29                                       |
| Ordinary profit                                  | 4,882                                    | 6,47                                     |
| Extraordinary income                             |  |  |
| Gain on sale of non-current assets               | 0  | 2  |
| Gain on sale of investment securities            | 109                                      |  |
| Transmission line equipment subsidy              | 36                                       | 3  |
| Subsidy income                                   | 3  |  |
| Total extraordinary income                       | 149                                      | 5  |
| Extraordinary losses                             |  |  |
| Loss on sale of non-current assets               | 0  | -  |
| Loss on retirement of non-current assets         | 663                                      | 73                                       |
| Loss on valuation of investment securities       | 65                                       | -  |
| Total extraordinary losses                       | 729                                      | 73                                       |
| Profit before income taxes                       | 4,302                                    | 5,80                                     |
| Income taxes (current)                           | 1,715                                    | 1,88                                     |
| Income taxes (deferred)                          | 132                                      | 21                                       |
| Total income taxes                               | 1,848                                    | 2,10                                     |
| Profit   | 2,453                                    | 3,69                                     |
| Profit attributable to non-controlling interests | 63                                       | 8  |
| Profit attributable to owners of parent          | 2,390                                    | 3,61                                     |

# (Semi-annual Consolidated Statement of Comprehensive Income) (Six-Months Ended September 30, 2025)

| (Six Months Ended September 50, 2025)                          |                     |                     |
|--|---------------------|---------------------|
|  |                     | (Millions of yen)   |
| <del>-</del>   | Six Months Ended    | Six Months Ended    |
|  | September 30, 2024  | September 30, 2025  |
|  | (April 1, 2024 to   | (April 1, 2025 to   |
|  | September 30, 2024) | September 30, 2025) |
| Profit   | 2,453               | 3,693               |
| Other comprehensive income                                     |                     |                     |
| Valuation difference on available-for-sale securities          | 79                  | 1,366               |
| Deferred gains or losses on hedges                             | -227                | 277                 |
| Foreign currency translation adjustment                        | 3                   | 15                  |
| Remeasurements of defined benefit plans, net of tax            | -202                | -204                |
| Share of other comprehensive income of entities accounted for  | 116                 | 1/5                 |
| using equity method  | 116                 | -165                |
| Total other comprehensive income                               | -231                | 1,288               |
| Comprehensive income   | 2,222               | 4,981               |
| (Breakdown)  |                     | <u> </u>            |
| comprehensive income attributable to owners of parent          | 2,157               | 4,893               |
| comprehensive income attributable to non-controlling interests | 65                  | 88                  |

|   |  | (Millions of yen)  |  |
|---|--|--|--|
|   | Six Months Ended<br>September 30, 2024<br>(April 1, 2024 to<br>September 30, 2024) | Six Months Ended<br>September 30, 2025<br>(April 1, 2025 to<br>September 30, 2025) |  |
| Cash flows from operating activities                                      | 1  | 1,,  |  |
| Profit before income taxes  | 4,302  | 5,800  |  |
| Depreciation  | 8,098  | 8,201  |  |
| Amortization of goodwill  | 577  | 558  |  |
| Increase (decrease) in retirement benefit asset and liability             | -285   | -287   |  |
| Interest and dividend income  | -182   | -242   |  |
| Loss (gain) on sale of investment securities                              | -109   | -0   |  |
| Interest expenses   | 191  | 241  |  |
| Loss (gain) on sale of non-current assets                                 | 0  | -23  |  |
| Loss (gain) on valuation of investment securities                         | 65   | _  |  |
| Loss on retirement of non-current assets                                  | 663  | 731  |  |
| Decrease (increase) in trade receivables                                  | 6,763  | 6,229  |  |
| Decrease (increase) in inventories  | -708   | -1,722   |  |
| Increase (decrease) in trade payables                                     | -5,287   | -3,483   |  |
| Increase (decrease) in deposits received                                  | -1,472   | -1,384   |  |
| Other   | -482   | -2,178   |  |
| Subtotal  | 12,135   | 12,440   |  |
| Income taxes paid   | -2,351   | -2,765   |  |
| Net cash provided by (used in) operating activities                       | 9,783  | 9,675  |  |
| Cash flows from investing activities                                      |  |  |  |
| Interest and dividends received   | 221  | 270  |  |
| Purchase of securities  | -8   | -7   |  |
| Proceeds from sale of securities  | 179  | 0  |  |
| Purchase of property, plant and equipment and intangible assets           | -7,760   | -9,204   |  |
| Proceeds from sale of property, plant and equipment and intangible assets | 277  | 139  |  |
| Purchase of shares of subsidiaries resulting in change in scope of        | -2,695   | _  |  |
| consolidation   | 2,073  |  |  |
| Proceeds from collection of loans receivable                              | 568  | 5  |  |
| Other   | -28  | -383   |  |
| Net cash provided by (used in) investing activities                       | -9,247   | -9,179   |  |
| Cash flows from financing activities                                      |  |  |  |
| Interest paid   | -188   | -235   |  |
| Net increase (decrease) in short-term borrowings                          | 825  | 2,775  |  |
| Repayments of lease liabilities   | -2,624   | -2,661   |  |
| Proceeds from long-term borrowings  | 8,800  | 6,200  |  |
| Repayments of long-term borrowings  | -5,673   | -5,738   |  |
| Purchase of treasury shares   | -0   | -196   |  |
| Dividends paid  | -2,232   | -2,229   |  |
| Other   | 62   | -1   |  |
| Net cash provided by (used in) financing activities                       | -1,032   | -2,088   |  |
| Effect of exchange rate change on cash and cash equivalents               | 1  | 18   |  |
| Net increase (decrease) in cash and cash equivalents                      | -494   | -1,573   |  |
| Cash and cash equivalents at beginning of period                          | 5,604  | 5,463  |  |
| Cash and cash equivalents at end of period                                | 5,109  | 3,890  |  |

## (4) Notes on Semi-annual Consolidated Financial Statements

(Note on the Assumption of a Going Concern)

There are no applicable items.

(Notes on Significant Changes in the Amount of Shareholders' Equity)

There are no applicable items.

#### (Additional Information)

(Repurchases and Cancellation of Treasury Shares)

Based on the decisions made by the Board of Directors on August 19, 2025, our company has determined matters related to the acquisition of treasury shares in accordance with Article 156 of the Companies Act of Japan, as readjusted pursuant to the provisions of Article 165, Paragraph 3 of the same Act. Additionally, the company has decided to cancel treasury shares based on the provisions of Article 178 of the Companies Act of Japan. The details of the repurchases and cancellation of treasury shares are as follows.

# (1) Reasons for the Repurchases and Cancellation of Treasury Shares

The acquisition of treasury shares is conducted to enhance shareholder returns and improve capital efficiency, while also mitigating the impact on supply and demand for the shares stemming from the issuance of our common stock, which is scheduled for settlement on September 3, 2025. Furthermore, the acquired treasury shares will be canceled to alleviate concerns regarding potential dilution of shares in the future.

(2) Contents of Repurchase

Class of shares to be repurchased
 Total number of shares to be repurchased
 Aggregate amount of repurchase cost
 Common stock of the company
 2,200,000 shares (maximum)
 2,000,000,000 yen (maximum)

④ Period of repurchase : September 4, 2025, to March 31, 2026

⑤ Method of repurchase : Market purchase on the Tokyo Stock Exchange

(3) Contents of Cancellation

① Class of shares to be canceled : Common stock of the company

② Total number of shares to be canceled : Total number of treasury shares acquired in

accordance with the above (2)

③ Scheduled date of the cancellation : April 10, 2026

(4) Cumulative Total of Treasury Shares Acquired by October 31, 2025, Based on the Above Board of Directors Resolution

(1) Class of shares repurchased

: Common stock of the company

② Total number of shares repurchased

: 541,000 shares : 556,064,000 yen

③ Total acquisition price④ Period of repurchase

: September 4, 2025, to October 31, 2025

(on an execution basis)

⑤ Method of repurchase : Market purchase on the Tokyo Stock Exchange

(Notes on Segment Information, etc.)

[Segment Information]

- I. For the previous semi-annual consolidated cumulative period (from April 1, 2024, to September 30, 2024)
- 1. Information on sales and profit or loss amounts for each reportable segment

(Millions of yen)

|  |                     |   |        |  |       |          |             |         | (1111110111    |  |
|--|---------------------|---|--------|--|-------|----------|-------------|---------|----------------|--|
|  | Reportable segments |   |        |  |       |          |             |         |                | Amount in  |
|  | Energy              | Information<br>and<br>Communicat<br>-ions | CATV   | Construction<br>, Equipment,<br>and Real<br>Estate | Aqua  | Subtotal | Other<br>*1 | Total   | Adjustments *2 | semi-annual<br>consolidated<br>statement of<br>income *3 |
| Net sales  |                     |   |        |  |       |          |             |         |                |  |
| Sales to<br>external<br>customers<br>Intra-segment | 45,406              | 28,361                                    | 18,058 | 11,944   | 4,784 | 108,555  | 2,532       | 111,088 | _              | 111,088  |
| sales and<br>transfer                              | 88                  | 2,733                                     | 157    | 478  | 139   | 3,598    | 50          | 3,648   | - 3,648        | _  |
| Subtotal   | 45,495              | 31,095                                    | 18,216 | 12,422   | 4,923 | 112,154  | 2,582       | 114,736 | - 3,648        | 111,088  |
| Segment profit (loss)                              | -65                 | 1,694                                     | 2,909  | 375  | 133   | 5,047    | -135        | 4,911   | -251           | 4,660  |

#### (Note)

- 1. The "Other" category includes business segments that are not part of the reportable segments, such as the wedding event business, ship repair business, nursing care business, and insurance business.
- 2. The adjustment amount for segment profit or loss primarily consists of inter-segment transaction eliminations.
- 3. Segment profit or loss is adjusted to align with operating profit in the semi-annual consolidated statement of income.
- 2. Information on impairment losses of fixed assets or goodwill, etc., for each reportable segment (Important Impairment Losses Related to Fixed Assets)

  There are no applicable items.

(Important Fluctuations in the Amount of Goodwill) Due to its lack of significance, it has been omitted.

(Important Negative Goodwill Gains)
Due to its lack of significance, it has been omitted.

II . For the current semi-annual consolidated cumulative period (from April 1, 2025, to September 30, 2025) 1.Information on sales and profit or loss amounts for each reportable segment

|  |                     |   |        |  |       |          |             |         | (Millions         | of yen)  |
|--|---------------------|---|--------|--|-------|----------|-------------|---------|-------------------|--|
|  | Reportable segments |   |        |  |       |          |             |         |                   | Amount in  |
|  | Energy              | Information<br>and<br>Communicat<br>-ions | CATV   | Construction<br>, Equipment,<br>and Real<br>Estate |       | Subtotal | Other<br>*1 | Total   | Adjustments<br>*2 | semi-annual<br>consolidated<br>statement of<br>income *3 |
| Net sales  |                     |   |        |  |       |          |             |         |                   |  |
| Sales to<br>external<br>customers<br>Intra-segment | 45,489              | 30,063                                    | 18,522 | 12,394   | 5,256 | 111,726  | 2,731       | 114,458 | _                 | 114,458  |
| sales and<br>transfer                              | 137                 | 2,670                                     | 132    | 489  | 158   | 3,589    | 46          | 3,635   | - 3,635           | _  |
| Subtotal   | 45,627              | 32,734                                    | 18,654 | 12,884   | 5,415 | 115,315  | 2,778       | 118,093 | - 3,635           | 114,458  |
| Segment<br>profit (loss)                           | 635                 | 1.981                                     | 3.159  | 548  | 244   | 6,568    | 33          | 6,602   | -353              | 6.249  |

(Note)

- 1. The "Other" category includes business segments that are not part of the reportable segments, such as the wedding event business, ship repair business, nursing care business, and insurance business.
- 2. The adjustment amount for segment profit or loss primarily consists of inter-segment transaction eliminations.
- 3. Segment profit or loss is adjusted to align with operating profit in the semi-annual consolidated statement of income.
- 2. Information on impairment losses of fixed assets or goodwill, etc., for each reportable segment (Important Impairment Losses Related to Fixed Assets)

  There are no applicable items.

(Important Fluctuations in the Amount of Goodwill) Due to its lack of significance, it has been omitted.

(Important Negative Goodwill Gains) There are no applicable items.