Note: This document has been translated from a part of the Japanese original for reference purposes only. In the event of any discrepancy between this translated document and the Japanese original, the original shall prevail.

Securities Code: 3167

June 9, 2025

Start date of measures for electronic provision: June 4, 2025

To our shareholders:

Katsuo Oguri President and CEO **TOKAI Holdings Corporation** 2-6-8 Tokiwa-cho, Aoi-ku, Shizuoka City, Shizuoka Prefecture, Japan

NOTICE OF THE 14TH ORDINARY GENERAL MEETING OF SHAREHOLDERS

You are hereby notified that the 14th Ordinary General Meeting of Shareholders of TOKAI Holdings Corporation (the "Company") will be held as described below.

When the Company convenes the General Meeting of Shareholders, it takes measures for providing in an electronic format the information that constitutes the content of reference documents for the general meeting of shareholders, etc. (items for which measures for providing information in an electronic format are taken) and posts the items subject to these measures on the Company's website as the "Notice of the 14th Ordinary General Meeting of Shareholders."

The Company's website:

https://www.tokaiholdings.co.jp/ir/library/meeting.html (in Japanese)

The materials will also be posted to the following website.

• Tokyo Stock Exchange (TSE) website (Listed Company Search):

https://www2.jpx.co.jp/tseHpFront/JJK010010Action.do?Show=Show (in Japanese)

After you access the TSE website, please enter the company name or its securities code and then search. Next, under "Basic Information," select "Basic Information" and then select "Documents for public inspection/PR information."

• Website for posted informational materials for the General Meeting of Shareholders: https://d.sokai.jp/3167/teiji/ (in Japanese)

Please note that if you are unable to attend on the day itself, you can exercise your voting rights using any of the following methods. We would ask that you examine the Reference Documents for the General Meeting of Shareholders and vote before the close of the Company's business day (5:45 p.m.) on Wednesday, June 25, 2025 (JST).

Guidance on the Exercising of Voting Rights

[For persons exercising voting rights in writing]

Please indicate your approval or disapproval of the proposals on the voting form, and return it so that it arrives no later than 5:45 p.m. on Wednesday, June 25, 2025 (JST).

[For persons exercising voting rights via the Internet, etc.]

Please access the voting website (https://www.web54.net (in Japanese)), and enter your approval or disapproval of each proposal no later than 5:45 p.m. on Wednesday, June 25, 2025 (JST).

Date and Time: Thursday, June 26, 2025 at 10:00 a.m. (JST) (Reception will begin at 9:00 a.m.)
 Place: Aoi Tower GRANDAIR, Bouquet TOKAI "Symphony" on the fourth floor 17-1 Kouyamachi, Aoi-ku, Shizuoka City, Shizuoka Prefecture, Japan

3. Agenda:

Matters to be reported:

 Business Report and Consolidated Financial Statements for the 14th Term (from April 1, 2024 to March 31, 2025), as well as the results of audit of the Consolidated Financial Statements by the Accounting Auditor and the Audit & Supervisory Board

2. Non-Consolidated Financial Statements for the 14th Term (from April 1, 2024 to March 31, 2025)

Matters to be resolved:

Proposal 1: Distribution of dividends of surplus Proposal 2: Election of nine (9) Directors

Proposal 3: Accounting Auditor

- 1. If revisions to the items subject to measures for electronic provision arise, the Company will report the revisions and post the details of the items before and after the revisions on the websites.
- 2. If attending in person, please bring your voting form sent out with this notice with you and present it at the reception.
- 3. Shareholders who request paper-based documents will also receive a document describing matters subject to measures for electronic provision. The document will be prepared in accordance with laws and regulations and the provisions of Article 16 of the Company's Articles of Incorporation, except for the items below.

Therefore, the Business Report, the Consolidated Financial Statements and Non-Consolidated Financial Statements provided in this Notice constitute portions of the consolidated financial statements and non-consolidated financial statements audited by the Accounting Auditor and Audit & Supervisory Board Members in the course of preparing the audit report.

- "The Internal Control system to ensure the appropriateness of operations in a company group" from the Business Report
- "Statement of Changes in Consolidated Shareholders' Equity" and "Notes to Consolidated Financial Statements" from Consolidated Financial Statements
- "Statement of Changes in Non-Consolidated Shareholders' Equity" and the "Notes to Non-Consolidated Financial Statements" from Non-consolidated Financial Statements

Reference Documents for the General Meeting of Shareholders

Proposal 1: Distribution of dividends of surplus

Matters related to year-end dividends

Taking into account earnings and economic conditions and from the standpoint of paying continuous dividends to shareholders, the Company wishes to pay the year-end dividend for the fiscal year under review as follows.

- (1) Type of dividend property Cash
- (2) Allocation of dividend property and total amount thereof 17 yen per common share of the Company. Total amount of dividends: 2,233,116,430 yen.
- (3) Effective date of distribution of dividends of surplus June 27, 2025

Proposal 2: Election of nine (9) Directors

The terms of office of all nine (9) Directors expire at the conclusion of this Ordinary General Meeting of Shareholders. Accordingly, the Company proposes the election of nine (9) Directors, comprising the reelection of seven (7) Directors and the new election of two (2) Directors.

The candidates for Directors are as follows:

No.	Name	Current position and responsibilities in the Company	Attributes
1	Katsuo Oguri	Representative Director, President and CEO	Reelection
2	Junichi Yamada	Representative Director, Senior Executive Officer and General Manager of Administration Headquarters	Reelection
3	Mitsugu Hamazaki	Director	Reelection
4	Tsuyoshi Takahashi	Director	Reelection
5	Koji Iwamoto	Executive Operating Officer	New election
6	Nobuko Kawashima	Director	Reelection Outside Independent
7	Ryoko Ueda	Director	Reelection Outside Independent
8	Hiroshi Tsunemine	Director	Reelection Outside Independent
9	Tomohisa Imada		New election Outside Independent

New election: New candidate for Director Reelection: Candidate for reelection as Director Outside: Candidate for Outside Director

Independent: Independent officer as provided for by the Tokyo Stock Exchange

No.	Name (Date of birth)	Career sumn	Number of the Company's shares owned				
1	Katsuo Oguri (February 10, 1959) Reelection Tenure as Director 10 years Attendance at meetings of the Board of Directors 12/12 (100%)	Apr. 1982 Apr. 1995 June 2008 Apr. 2011 Apr. 2015 Apr. 2015 Apr. 2015 Apr. 2015 Apr. 2016 Sept. 2019 Apr. 2021	Joined TOKAI CORPORATION Head of Chuen Branch of TOKAI CORPORATION Operating Officer of TOKAI CORPORATION Managing Director of TOKAI CORPORATION Representative Director and Vice President of TOKAI CORPORATION Executive Operating Officer of the Company Representative Director and Chairman of Energy Line Corporation Representative Director and President of JOYNET Co., Ltd. Director of the Company Representative Director and President of TOKAI CORPORATION Representative Director and Chairman of Nissan Tri Star Construction, Inc. Representative Director and Chairman of Marco Polo Inc. Representative Director, President and CEO of	51,950			
	the Company (present position)						
	Reasons, etc. for nomination as c			as Renresentative			
		Katsuo Oguri has served as Representative Director and President of TOKAI CORPORATION and as Representative Director, President and CEO of the Company, and has abundant experience and track record in the Group management.					
	As we expect him to contribute to the further development of the Group, we have nominated him as a candidate to						
	continue serving as a Director.						

No.	Name (Date of birth)	Career summand significant	Number of the Company's shares owned			
2	Junichi Yamada (June 8, 1963) Reelection Tenure as Director 4 years Attendance at meetings of the Board of Directors 12/12 (100%)	Apr. 1986 Apr. 2006 Apr. 2011 Apr. 2012 Apr. 2016 Apr. 2017 Apr. 2020 June 2021 Apr. 2025	Joined TOKAI CORPORATION General Manager of Human Resources Division of TOKAI CORPORATION Operating Officer and General Manager of Human Resources Division of the Company Operating Officer and General Manager of Human Resources Planning Division of the Company Operating Officer, in charge of Human Resources Planning Division and Human Resources Recruitment and Training Office of the Company Senior Operating Officer and Deputy General Manager of Administration Headquarters of the Company Senior Operating Officer and General Manager of Administration Headquarters of the Company Representative Director, Senior Operating Officer and General Manager of Administration Headquarters of the Company Representative Director, Senior Executive Officer and General Manager of Administration Headquarters of the Company (present position)	13,177		
	Reasons, etc. for nomination as candidate for Director Junichi Yamada has served as a person in charge of Human Resources Planning Division and Human Resources Recruitment and Training Office, and as General Manager of Administration Headquarters Division and other positions of the Company, and has abundant experience and track record in the Group operations. As we expect him to contribute to the further development of the Group, we have nominated him as a candidate to continue serving as a Director.					

No.	Name (Date of birth)	Career summand signif	(Omnany's share					
		Apr. 1982 Feb. 2004	Joined TOKAI CORPORATION Representative Director and President of Bouquet TOKAI Corporation					
		Jan. 2009	Representative Director and President of TOKAI City Service Corporation					
		Apr. 2013	Managing Director of TOKAI CORPORATION					
	Mitsugu Hamazaki	Apr. 2015	Senior Managing Director of TOKAI CORPORATION					
	(October 23, 1959)	Apr. 2019	Director and Vice President of TOKAI GAS CORPORATION					
	Reelection	Apr. 2021	Executive Operating Officer of the Company					
	Tenure as Director 2 years	Apr. 2022	Representative Director and President of TOKAI GAS CORPORATION	36,382				
3	Attendance at meetings of the Board of Directors	Apr. 2023	Representative Director and President of TOKAI CORPORATION (present position)					
	12/12 (100%)	Apr. 2023	Representative Director and Chairman of Nissan Tri Star Construction, Inc. (present position)					
		Apr. 2023	Representative Director and Chairman of Marco Polo Inc. (present position)					
		June 2023	Representative Director and President of					
			JOYNET Co., Ltd. (present position)					
		June 2023	Director of the Company (present position)					
	Reasons, etc. for nomination as candidate for Director Mitsugu Hamazaki has served as Representative Director of TOKAI CORPORATION, our group company. As we expect him to provide advice on the Group's business from the professional perspectives, we have nominated him as a							
	candidate to continue serving as a Director.							
		July 1992	Joined TOKAI Communications Corporation					
		Apr. 2007	General Manager of Planning and Development					
			Department, Communication Services Head Quarters of TOKAI Communications Corporation					
	Tsuyoshi Takahashi	Apr. 2014	General Manager of Service Innovation					
	(December 21, 1964)	71pi. 2011	Division of TOKAI Communications					
	(2 6661116 61 21, 15 6 1)		Corporation					
	Reelection	June 2016	Director of TOKAI Communications					
	Tenure as Director		Corporation	3,90				
	1 year	Apr. 2021	Managing Director of TOKAI Communications					
4	Attendance at meetings of the Board of Directors	A 2022	Corporation					
	9/9 (100%)	Apr. 2023	Representative Director and Executive Officer of TOKAI Communications Corporation					
	3/3 (100/0)	Apr. 2024	Representative Director and President of					
		71pi. 2021	TOKAI Communications Corporation (present position)					
		Apr. 2024	Executive Operating Officer of the Company					
		June 2024	Director of the Company (present position)					
	Reasons, etc. for nomination as c	andidate for D	1 1 1 1					
		_	e Director of TOKAI Communications Corporation,					
			n the Group's business from the professional perspec	1				

No.	Name (Date of birth)		mary, position and responsibilities in the Company, ficant concurrent positions outside the Company	Number of the Company's shares owned				
		Jan. 1990 Oct. 2004	Joined TOKAI CORPORATION General Manager of Sales Department, ADSL Business Division of TOKAI Communications Corporation					
	Koji Iwamoto (November 30, 1966)	Apr. 2012 Apr. 2018	Director of TOKAI Cable Network Corporation Director and General Manager of Broadcasting Division of TOKAI Cable Network Corporation Managing Director of TOKAI Cable Network					
	New election Tenure as Director	Apr. 2019 Apr. 2021	14,992					
5	- years Attendance at meetings of the Board of Directors	Apr. 2021 Apr. 2022	Executive Officer of the Company Senior Managing Director of TOKAI Cable Network Corporation					
	-/- (-%)	Apr. 2022 Apr. 2025	Managing Executive Officer of the Company Executive Operating Officer of the Company (present position)					
		Apr. 2025	Representative Director and President of TOKAI Cable Network Corporation (present position)					
	Reasons, etc. for nomination as candidate for Director Koji Iwamoto has served as Representative Director of TOKAI Cable Network Corporation, our group company. As we expect him to provide advice on the Group's business from the professional perspectives, we have nominated him as a							
	expect him to provide advice on candidate to serve as a Director.	the Group's bu	siness from the professional perspectives, we have n					
	candidate to serve as a Director. Nobuko Kawashima	Apr. 1986	Joined The Long-Term Credit Bank of Japan, Limited					
	candidate to serve as a Director.	_	Joined The Long-Term Credit Bank of Japan, Limited Joined Dentsu Institute					
	Nobuko Kawashima (October 27, 1962) Reelection	Apr. 1986 Sept. 1987 Sept. 1995	Joined The Long-Term Credit Bank of Japan, Limited Joined Dentsu Institute Research Fellow at Cultural Policy Research Center of University of Warwick, UK					
	Nobuko Kawashima (October 27, 1962)	Apr. 1986 Sept. 1987	Joined The Long-Term Credit Bank of Japan, Limited Joined Dentsu Institute Research Fellow at Cultural Policy Research					
	Nobuko Kawashima (October 27, 1962) Reelection Outside	Apr. 1986 Sept. 1987 Sept. 1995	Joined The Long-Term Credit Bank of Japan, Limited Joined Dentsu Institute Research Fellow at Cultural Policy Research Center of University of Warwick, UK Full-time Lecturer at Faculty of Economics, Doshisha University Professor at Faculty of Economics, Doshisha	ominated him as a				
6	Candidate to serve as a Director. Nobuko Kawashima (October 27, 1962) Reelection Outside Independent Tenure as Director	Apr. 1986 Sept. 1987 Sept. 1995 Apr. 1999	Joined The Long-Term Credit Bank of Japan, Limited Joined Dentsu Institute Research Fellow at Cultural Policy Research Center of University of Warwick, UK Full-time Lecturer at Faculty of Economics, Doshisha University	ominated him as a				
6	candidate to serve as a Director. Nobuko Kawashima (October 27, 1962) Reelection Outside Independent Tenure as Director 4 years Attendance at meetings of the	Apr. 1986 Sept. 1987 Sept. 1995 Apr. 1999 Apr. 2004	Joined The Long-Term Credit Bank of Japan, Limited Joined Dentsu Institute Research Fellow at Cultural Policy Research Center of University of Warwick, UK Full-time Lecturer at Faculty of Economics, Doshisha University Professor at Faculty of Economics, Doshisha University (present position) External Director of Takara Bio Inc. (present	ominated him as a				
6	candidate to serve as a Director. Nobuko Kawashima (October 27, 1962) Reelection Outside Independent Tenure as Director 4 years Attendance at meetings of the Board of Directors 12/12 (100%)	Apr. 1986 Sept. 1987 Sept. 1995 Apr. 1999 Apr. 2004 June 2016 June 2021	Joined The Long-Term Credit Bank of Japan, Limited Joined Dentsu Institute Research Fellow at Cultural Policy Research Center of University of Warwick, UK Full-time Lecturer at Faculty of Economics, Doshisha University Professor at Faculty of Economics, Doshisha University (present position) External Director of Takara Bio Inc. (present position) Outside Director of the Company (present	ominated him as a				
6	Reelection Outside Independent Tenure as Director 4 years Attendance at meetings of the Board of Directors 12/12 (100%) Reason for nomination as candid Nobuko Kawashima has never in	Apr. 1986 Sept. 1987 Sept. 1995 Apr. 1999 Apr. 2004 June 2016 June 2021 ate for Outside the past been in	Joined The Long-Term Credit Bank of Japan, Limited Joined Dentsu Institute Research Fellow at Cultural Policy Research Center of University of Warwick, UK Full-time Lecturer at Faculty of Economics, Doshisha University Professor at Faculty of Economics, Doshisha University (present position) External Director of Takara Bio Inc. (present position) Outside Director of the Company (present position) Director, overview of expected role, etc.	ominated him as a 0 an outside officer.				
6	Reelection Outside Independent Tenure as Director 4 years Attendance at meetings of the Board of Directors 12/12 (100%) Reason for nomination as candid Nobuko Kawashima has never in However, she has served as a pro	Apr. 1986 Sept. 1987 Sept. 1995 Apr. 1999 Apr. 2004 June 2016 June 2021 ate for Outside the past been if fessor of Dosh	Joined The Long-Term Credit Bank of Japan, Limited Joined Dentsu Institute Research Fellow at Cultural Policy Research Center of University of Warwick, UK Full-time Lecturer at Faculty of Economics, Doshisha University Professor at Faculty of Economics, Doshisha University (present position) External Director of Takara Bio Inc. (present position) Outside Director of the Company (present position) Director, overview of expected role, etc. involved in the management of a company except as isha University Faculty of Economics and has expert	ominated him as a 0 an outside officer.				
6	Reelection Outside Independent Tenure as Director 4 years Attendance at meetings of the Board of Directors 12/12 (100%) Reason for nomination as candid Nobuko Kawashima has never in However, she has served as a pro knowledge. We judge that she wi	Apr. 1986 Sept. 1987 Sept. 1995 Apr. 1999 Apr. 2004 June 2016 June 2021 ate for Outside the past been if fessor of Dosh II participate in	Joined The Long-Term Credit Bank of Japan, Limited Joined Dentsu Institute Research Fellow at Cultural Policy Research Center of University of Warwick, UK Full-time Lecturer at Faculty of Economics, Doshisha University Professor at Faculty of Economics, Doshisha University (present position) External Director of Takara Bio Inc. (present position) Outside Director of the Company (present position) Director, overview of expected role, etc. involved in the management of a company except as isha University Faculty of Economics and has expert a decision making from a fair and neutral standpoint	an outside officer.				
6	Reelection Outside Independent Tenure as Director 4 years Attendance at meetings of the Board of Directors 12/12 (100%) Reason for nomination as candid Nobuko Kawashima has never in However, she has served as a pro knowledge. We judge that she wi Director and provide appropriate	Apr. 1986 Sept. 1987 Sept. 1995 Apr. 1999 Apr. 2004 June 2016 June 2021 ate for Outside the past been if fessor of Dosh ll participate in guidance and a	Joined The Long-Term Credit Bank of Japan, Limited Joined Dentsu Institute Research Fellow at Cultural Policy Research Center of University of Warwick, UK Full-time Lecturer at Faculty of Economics, Doshisha University Professor at Faculty of Economics, Doshisha University (present position) External Director of Takara Bio Inc. (present position) Outside Director of the Company (present position) Director, overview of expected role, etc. involved in the management of a company except as isha University Faculty of Economics and has expert a decision making from a fair and neutral standpoint advice regarding management, and we have therefore	an outside officer. t academic as an Outside e nominated her as a				
6	Reelection Outside Independent Tenure as Director 4 years Attendance at meetings of the Board of Directors 12/12 (100%) Reason for nomination as candid Nobuko Kawashima has never in However, she has served as a pro knowledge. We judge that she wi Director and provide appropriate candidate to continue serving as a	Apr. 1986 Sept. 1987 Sept. 1995 Apr. 1999 Apr. 2004 June 2016 June 2021 ate for Outside the past been if fessor of Dosh ll participate in guidance and a an Outside Dire	Joined The Long-Term Credit Bank of Japan, Limited Joined Dentsu Institute Research Fellow at Cultural Policy Research Center of University of Warwick, UK Full-time Lecturer at Faculty of Economics, Doshisha University Professor at Faculty of Economics, Doshisha University (present position) External Director of Takara Bio Inc. (present position) Outside Director of the Company (present position) Director, overview of expected role, etc. involved in the management of a company except as isha University Faculty of Economics and has expert a decision making from a fair and neutral standpoint	an outside officer. t academic as an Outside e nominated her as a sect her to provide				

No.	Name (Date of birth)	Career summand significant	Number of the Company's shares owned	
		Oct. 2001	Joined Mizuho Securities Co., Ltd.	
		Apr. 2002	Seconded to Japan Investor Relations and	
			Investor Support, Inc.	
		July 2008	Transferred to Japan Investor Relations and	
			Investor Support, Inc.	
		Nov. 2013	Special Research Fellow of Financial Research	
			Center of Financial Services Agency	
	Ryoko Ueda	Nov. 2017	Seconded to Mizuho International plc (London)	
	(February 25, 1973)	Nov. 2019	Senior Researcher of Japan Investor Relations	
			and Investor Support, Inc. (present position)	
	Reelection	Feb. 2020	External Director of Money Forward, Inc.	
	Outside	Apr. 2022	Member of the Certified Public Accountants	
	Independent		and Auditing Oversight Board (present	1,000
	Tenure as Director		position)	
	2 years	June 2022	Outside Director of Hirata Corporation (present	
7	Attendance at meetings of the		position)	
	Board of Directors	June 2022	Professor of SBI Graduate School (present	
	11/12 (91.7%)		position)	
		Oct. 2022	Visiting Professor of National University	
			Corporation, Kyoto University (present	
			position)	
		June 2023	Outside Director of the Company (present	
			position)	
		June 2024	Outside Director of KOEI CHEMICAL	
			COMPANY, LIMITED (present position) Director, overview of expected role, etc.	

Ryoko Ueda has never in the past been involved in the management of a company except as an outside officer. However, she has expert knowledge on corporate governance, ESG, etc. We judge that she will participate in decision making from a fair and neutral standpoint as an Outside Director and provide appropriate guidance and advice regarding management, and we have therefore nominated her as a candidate to continue serving as an Outside Director. If she is elected as an Outside Director, we expect her to provide advice, etc. for increasing corporate value based on her own insight regarding management policy and strategy from the perspective of an expert.

	Name (Date of birth)		mary, position and responsibilities in the Company, ficant concurrent positions outside the Company	Number of the Company's shares owned			
		A 1001	Joined Shizuoka Bank, Ltd.	owned			
		Apr. 1981	•				
		June 2002	General Manager of Izunagaoka Branch of				
			Shizuoka Bank, Ltd.				
		June 2003	General Manager of Fujinomiya Branch of Shizuoka Bank, Ltd.				
	Hiroshi Tsunemine (November 3, 1957)	June 2005	General Manager of Corporate Support Division of Shizuoka Bank, Ltd.				
	Reelection	Jan. 2007	Director & General Manager of Mishima Branch of Shizuoka Bank, Ltd.				
	Outside	Jan. 2009	Director & General Manager of Fuji Chuo				
		Jan. 2009	Branch Shizuoka Bank, Ltd.				
	Independent	. 2011		'			
	Tenure as Director	June 2011	Executive Officer & General Manager of Audit				
	1 year		Department of Shizuoka Bank, Ltd.				
	Attendance at meetings of the	Apr. 2015	Senior Executive Officer and Company				
8	Board of Directors 9/9 (100%)		President of Eastern Area Business Unit Shizuoka Bank, Ltd.				
		June 2017	Representative Director of Shizuoka Hoken				
		July 2023	Outside Audit & Supervisory Board Member of				
			TOKAI GAS CORPORATION				
		June 2024	Outside Director of the Company (present				
		valle 202 !	position)				
	Reason for nomination as candidate for Outside Director, overview of expected role, etc.						
	Hiroshi Tsunemine participates in decision making from a fair and neutral standpoint as an Outside Director and						
	provides appropriate guidance and advice regarding management. He has served as Executive Officer of Shizuoka						
	Bank, Ltd. and as Representative Director of Shizuoka Hoken, and therefore has abundant experience and deep insight						
	related to corporate management. As such, we judge that he will reflect his insight in the management of the Group, and						
	we have nominated him as a candidate to continue serving as an Outside Director. If he is elected as an Outside						
	=			nt of the Group, and			
	we have nominated him as a cand	lidate to contin	tue serving as an Outside Director. If he is elected as	nt of the Group, and an Outside			
	we have nominated him as a cano Director, we expect him to provide	lidate to continue de advice, etc.	nue serving as an Outside Director. If he is elected as for increasing corporate value based on his own insig	nt of the Group, and an Outside			
	we have nominated him as a cand	lidate to continue de advice, etc.	nue serving as an Outside Director. If he is elected as for increasing corporate value based on his own insigutive of corporate management.	nt of the Group, and an Outside			
	we have nominated him as a cano Director, we expect him to provide	lidate to continue advice, etc. from a perspect	nue serving as an Outside Director. If he is elected as for increasing corporate value based on his own insiguive of corporate management. Joined Shizuoka Railway Co., Ltd.	nt of the Group, and an Outside			
	we have nominated him as a cano Director, we expect him to provide	didate to continue advice, etc. from a perspect Apr. 1980 June 2001	nue serving as an Outside Director. If he is elected as for increasing corporate value based on his own insiguive of corporate management. Joined Shizuoka Railway Co., Ltd. Director of Shizuoka Railway Co., Ltd.	nt of the Group, and an Outside			
	we have nominated him as a cand Director, we expect him to provid management policy and strategy Tomohisa Imada	lidate to continue advice, etc. from a perspect	nue serving as an Outside Director. If he is elected as for increasing corporate value based on his own insigutive of corporate management. Joined Shizuoka Railway Co., Ltd. Director of Shizuoka Railway Co., Ltd. Managing Director of Shizuoka Railway Co.,	nt of the Group, and an Outside			
	we have nominated him as a cand Director, we expect him to provid management policy and strategy	lidate to continue advice, etc.: from a perspector Apr. 1980 June 2001 June 2005	nue serving as an Outside Director. If he is elected as for increasing corporate value based on his own insigutive of corporate management. Joined Shizuoka Railway Co., Ltd. Director of Shizuoka Railway Co., Ltd. Managing Director of Shizuoka Railway Co., Ltd.	nt of the Group, and an Outside			
	we have nominated him as a cand Director, we expect him to provio management policy and strategy Tomohisa Imada (September 5, 1956)	didate to continue advice, etc. from a perspect Apr. 1980 June 2001	nue serving as an Outside Director. If he is elected as for increasing corporate value based on his own insiguitive of corporate management. Joined Shizuoka Railway Co., Ltd. Director of Shizuoka Railway Co., Ltd. Managing Director of Shizuoka Railway Co., Ltd. Ltd. Senior Managing Director of Shizuoka Railway	nt of the Group, and an Outside			
	we have nominated him as a cand Director, we expect him to provio management policy and strategy Tomohisa Imada (September 5, 1956) New election	Apr. 1980 June 2005 June 2009	nue serving as an Outside Director. If he is elected as for increasing corporate value based on his own insignative of corporate management. Joined Shizuoka Railway Co., Ltd. Director of Shizuoka Railway Co., Ltd. Managing Director of Shizuoka Railway Co., Ltd. Ltd. Senior Managing Director of Shizuoka Railway Co., Ltd.	nt of the Group, and an Outside			
	we have nominated him as a cand Director, we expect him to provide management policy and strategy Tomohisa Imada (September 5, 1956) New election Outside	lidate to continue advice, etc.: from a perspector Apr. 1980 June 2001 June 2005	nue serving as an Outside Director. If he is elected as for increasing corporate value based on his own insignative of corporate management. Joined Shizuoka Railway Co., Ltd. Director of Shizuoka Railway Co., Ltd. Managing Director of Shizuoka Railway Co., Ltd. Senior Managing Director of Shizuoka Railway Co., Ltd. Outside Audit & Supervisory Board Member of	nt of the Group, an an Outside ght regarding			
	we have nominated him as a cand Director, we expect him to provid management policy and strategy Tomohisa Imada (September 5, 1956) New election Outside Independent	Apr. 1980 June 2005 June 2009	nue serving as an Outside Director. If he is elected as for increasing corporate value based on his own insignative of corporate management. Joined Shizuoka Railway Co., Ltd. Director of Shizuoka Railway Co., Ltd. Managing Director of Shizuoka Railway Co., Ltd. Senior Managing Director of Shizuoka Railway Co., Ltd. Outside Audit & Supervisory Board Member of TOKAI CORPORATION	nt of the Group, an an Outside ght regarding			
	we have nominated him as a cand Director, we expect him to provid management policy and strategy Tomohisa Imada (September 5, 1956) New election Outside Independent Tenure as Director	Apr. 1980 June 2005 June 2009	nue serving as an Outside Director. If he is elected as for increasing corporate value based on his own insignative of corporate management. Joined Shizuoka Railway Co., Ltd. Director of Shizuoka Railway Co., Ltd. Managing Director of Shizuoka Railway Co., Ltd. Senior Managing Director of Shizuoka Railway Co., Ltd. Outside Audit & Supervisory Board Member of TOKAI CORPORATION Executive Representative Director of Shizuoka	nt of the Group, an an Outside ght regarding			
9	we have nominated him as a cand Director, we expect him to provid management policy and strategy Tomohisa Imada (September 5, 1956) New election Outside Independent Tenure as Director — years	Apr. 1980 June 2001 June 2009 June 2012	nue serving as an Outside Director. If he is elected as for increasing corporate value based on his own insignative of corporate management. Joined Shizuoka Railway Co., Ltd. Director of Shizuoka Railway Co., Ltd. Managing Director of Shizuoka Railway Co., Ltd. Senior Managing Director of Shizuoka Railway Co., Ltd. Outside Audit & Supervisory Board Member of TOKAI CORPORATION	nt of the Group, an an Outside ght regarding			
9	we have nominated him as a cand Director, we expect him to provid management policy and strategy Tomohisa Imada (September 5, 1956) New election Outside Independent Tenure as Director — years Attendance at meetings of the	Apr. 1980 June 2001 June 2009 June 2012	nue serving as an Outside Director. If he is elected as for increasing corporate value based on his own insignative of corporate management. Joined Shizuoka Railway Co., Ltd. Director of Shizuoka Railway Co., Ltd. Managing Director of Shizuoka Railway Co., Ltd. Senior Managing Director of Shizuoka Railway Co., Ltd. Outside Audit & Supervisory Board Member of TOKAI CORPORATION Executive Representative Director of Shizuoka	nt of the Group, and an Outside ght regarding			
9	we have nominated him as a cand Director, we expect him to provide management policy and strategy Tomohisa Imada (September 5, 1956) New election Outside Independent Tenure as Director - years Attendance at meetings of the Board of Directors	Apr. 2013 Apr. 2013	nue serving as an Outside Director. If he is elected as for increasing corporate value based on his own insignative of corporate management. Joined Shizuoka Railway Co., Ltd. Director of Shizuoka Railway Co., Ltd. Managing Director of Shizuoka Railway Co., Ltd. Senior Managing Director of Shizuoka Railway Co., Ltd. Outside Audit & Supervisory Board Member of TOKAI CORPORATION Executive Representative Director of Shizuoka Railway Co., Ltd.	nt of the Group, an an Outside ght regarding			
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9	we have nominated him as a cand Director, we expect him to provid management policy and strategy Tomohisa Imada (September 5, 1956) New election Outside Independent Tenure as Director — years Attendance at meetings of the Board of Directors —/— (—%) Reason for nomination as candid Tomohisa Imada has served as Reand therefore has abundant experreflect his insight in the managen	Apr. 2013 Apr. 2021 Apr. 2021 Apr. 2021 Apr. 2015 Apr. 2016 Apr. 2016 Apr. 2017 Apr. 2017 Apr. 2017	nue serving as an Outside Director. If he is elected as for increasing corporate value based on his own insignative of corporate management. Joined Shizuoka Railway Co., Ltd. Director of Shizuoka Railway Co., Ltd. Managing Director of Shizuoka Railway Co., Ltd. Senior Managing Director of Shizuoka Railway Co., Ltd. Outside Audit & Supervisory Board Member of TOKAI CORPORATION Executive Representative Director of Shizuoka Railway Co., Ltd. Representative Director and President of Shizuoka Railway Co., Ltd. Representative Director and Chair of Toyota United Shizuoka Inc. (present position) Director, overview of expected role, etc.	nited Shizuoka Inc ve judge that he wi			

Notes:

- 1. Nobuko Kawashima, Ryoko Ueda, Hiroshi Tsunemine, and Tomohisa Imada are candidates for Outside Director.
- 2. There is no special interest between any of the candidates and the Company.
- 3. Nobuko Kawashima currently serves as Outside Director of the Company, and as of the conclusion of this Ordinary General Meeting of Shareholders, she will have served as Outside Director for four (4) years.
- 4. Ryoko Ueda currently serves as Outside Director of the Company, and as of the conclusion of this Ordinary General Meeting of Shareholders, she will have served as Outside Director for two (2) years.

- 5. Hiroshi Tsunemine currently serves as Outside Director of the Company, and as of the conclusion of this Ordinary General Meeting of Shareholders, he will have served as Outside Director for one (1) year.
- 6. The Company has designated and registered Nobuko Kawashima, Ryoko Ueda, and Hiroshi Tsunemine as Independent Officers as stipulated by the Tokyo Stock Exchange. If the election of the said candidates is approved, the Company plans for their designation as Independent Officers to continue.
- 7. The Company judges there to be no concerns regarding the independence of Tomohisa Imada. If his election is approved, the Company plans to designate him as an Independent Officer as stipulated by the Tokyo Stock Exchange.
- 8. The Company has entered into a directors and officers liability insurance policy as provided by Article 430-3, paragraph 1 of the Companies Act with an insurance company. The policy covers losses that may arise in cases where the insured, which includes Directors of the Company, assumes liability incurred in the course of the performance of their duties or claims pertaining to the pursuit of such liability. If each candidate is elected and assumes office as Director, they will be included within the insureds under this insurance policy. Moreover, when the policy is renewed, the Company plans to renew the policy with the same terms.
- 9. Nobuko Kawashima is the name that Ms. Kawashima uses professionally. We have used the same name, as it is widely known. However, her name in her family register is Nobuko Yokoyama.

Proposal 3: Accounting Auditor

The Company's Accounting Auditor is Deloitte Touche Tohmatsu LLC. As the expiration of its term of office coincides with the conclusion of the General Meeting of Shareholders, we would like to request the appointment of a new Accounting Auditor.

This proposal is in line with a decision made by the Audit & Supervisory Board.

The Audit & Supervisory Board has proposed Ernst & Young ShinNihon LLC as its candidate for Accounting Auditor. The reason is that Deloitte Touche Tohmatsu LLC's period as Accounting Auditor has continued for an extended period of time; we expect that the candidate for Accounting Auditor will offer a fresh perspective during audits, and have conducted a comprehensive review of its audit system, expertise, independence, and quality control system. As such, we have determined that the candidate is suited to the position.

The candidate for Accounting Auditor is as follows:

(As of March 31, 2025)

Name	Ernst & Young Shinl	Nihon LLC
Offices	Main office	1-1-2 Yurakucho, Chiyoda-ku, Tokyo
		Tokyo Midtown Hibiya, Hibiya Mitsui Tower
	Other offices	Other offices: 15 locations
History	Apr. 2000	Century Ota Showa & Co. was established with the merger of Showa Ota
		& Co. and Century Audit Corporation
	July 2001	Changed name to Shin Nihon & Co.
	Aug. 2003	Concluded membership agreement with Ernst & Young Global Limited
	July 2008	Changed name to Ernst & Young ShinNihon LLC
	July 2018	Changed name to Ernst & Young ShinNihon LLC
Overview	Capital	1,186 million yen
	Staff composition	Partners (Certified Public Accountants) 543
		(Other partners) 19
		Employees (Certified Public Accountants) 2,594
		(Those who passed the Certified Public Accountant Examination, etc.)
		1,226
		(Other employees) 2,023
		Total 6,405
	Number of	3,850
	companies the firm	
	audits	

[Reference] Skills Matrix of Directors and Audit & Supervisory Board Members (In the Case Where All Director Candidates Are Elected at the General Meeting of Shareholders)

Candidates Are Electe	d at the General Mi	tening of i	Sharehore	1018)	1		1	ı	
		Corporate Manage- ment	Finance/ Account- ing	Legal/ Compli- ance and Risk Manage- ment	Inter- national	DX	Sustain- ability	HR/ HR Strategy	Sales/ Market- ing
Director									
Representative Director, President and CEO	Katsuo Oguri	•		•			•	•	
Representative Director and Senior Executive Officer	Junichi Yamada		•	•		•		•	
Director	Mitsugu Hamazaki	•					•	•	•
Director	Tsuyoshi Takahashi	•				•		•	•
Director	Koji Iwamoto	•					•	•	•
Outside Director	Nobuko Kawashima				•		•	•	
Outside Director	Ryoko Ueda		•	•	•		•		
Outside Director	Hiroshi Tsunemine	•	•					•	•
Outside Director	Tomohisa Imada	•		•				•	•
Audit & Supervisory Board Member									
Standing Audit & Supervisory Board Member	Hisao Ishima		•					•	•
Outside Audit & Supervisory Board Member	Masayuki Atsumi		•	•	•		•		
Outside Audit & Supervisory Board Member	Toshiro Matsubuchi	•	•	•	•				
Outside Audit & Supervisory Board Member	Yoichi Obuchi	•		•				•	•

Note: A "•" mark has been placed next to a maximum of four notable skills among the skills possessed by each individual.