

Consolidated Financial Results FY04/25[Japanese GAAP]

June 13, 2025 Hamee Corp. Listed stock exchanges East https://hamee.co.jp/ URL Representative (Title) President and CEO (Name) Ikuhiro Mizushima Contact person (Title) Corporate Planning Dept. Manager(Name) Toshiki kunii (TEL) +81-465-25-0260 Scheduled date of commencement July 29, 2025

of dividend payment

Scheduled date of Ordinary July 28, 2025

General Meeting Of Shareholders

Name of listed company

Code Number

Scheduled date of filing of annual July 24, 2025 securities report

3134

Preparation of supplementary materials for financial results : Yes

Holding of financial results briefing .: Yes (Held for institutional investors and analysts on June 16, 2025)

(Millions of yen are rounded down.)

1.FY04/25 consolidated results (May 1, 2024 to April 30, 2025) (1)Consolidated Operating Results (Cumulative) (Percentages indicate year on year changes.)

| | icing results | centages ma | icate yee | ii oli year ei | langes.) | | | | |
|-----------------------------|-----------------|-----------------------------------|-----------------|----------------|-----------------|----------------|-----------------|-------------------------|--|
| | Net sal | les Operating income Ordinary inc | | | | ncome | | et profit butable to | |
| | | | | | | owners of | | | |
| | Millions of yen | % | Millions of yen | % | Millions of yen | % | Millions of yen | % | |
| FY04/25 | 22,895 | 30.0 | 2,354 | 22.8 | 2,352 | 16.5 | 1,278 | 13.9 | |
| FY04/24 | 17,612 | 25.5 | 1,917 | 50.8 | 2,018 | 44.2 | 1,121 | 18.6 | |
| (NOTE) Comprehensive income | 751Millio | ons of yen (51. | 3%) F` | Y04/24 | 1,545Mill | ions of yen 53 | .3% | | |

| | Per share Net Income | Fully diluted Per share Net Income | Shareholders' equity Net income margin | Total assets Ordinary income ratio | Net sales Operating income margin |
|---------|-------------------------|--|---|--|---|
| | Yen | Yen | % | % | % |
| FY04/25 | 80.15 | 80.13 | 12.4 | 14.9 | 10.3 |
| FY04/24 | 70.45 | 70.42 | 11.9 | 15.0 | 10.9 |

(2)Consolidated Financial Position

| | Total assets | Net assets | Equity Ratio | Net assets per share |
|---------|-----------------|-----------------|--------------|----------------------|
| | Millions of yen | Millions of yen | % | Yen |
| FY04/25 | 16,972 | 10,570 | 61.8 | 657.39 |
| FY04/24 | 14,512 | 10,157 | 69.3 | 631.69 |

(Reference) Shareholders' equity FY04/25 10,486Millions of yen FY04/24 10,063Millions of yen

(3)Consolidated Cash Flows

| | Cash Flows from operating activities | Cash Flows from investing activities | Cash Flows from financing activities | Cash and cash equivalents Balance at end of year | |
|---------|--------------------------------------|--------------------------------------|--------------------------------------|--|--|
| | Millions of yen | Millions of yen | Millions of yen | Millions of yen | |
| FY04/25 | 860 | (922) | 1,137 | 4,993 | |
| FY04/24 | 885 | (876) | 379 | 4,021 | |

2.Dividends

| | | Divi | dend per sh | nare | | Total Dividend Net assets | | | |
|-----------------------|----------------------------|-----------------------------|--------------------------------|----------|-------|-------------------------------------|------|----------------------------|--|
| | End of first quarter | End of second quarter | End of the third quarter | Year end | Total | amount (Total) (Consolida ed) | | rate (Consolidat ed) | |
| | Yen | Yen | Yen | Yen | Yen | Millions of yen | % | % | |
| FY04/24 | - | 0.00 | - | 22.50 | 22.50 | | 31.9 | 3.8 | |
| FY04/25 | - | 0.00 | - | 22.50 | 22.50 | 358 | 28.1 | 3.5 | |
| FY04/26 (Forecast) | - | 0.00 | - | 22.50 | 22.50 | | 18.9 | | |

(NOTE)At the meeting of the Board of Directors held today, we decided to submit a proposal to the Ordinary General Meeting of Shareholders to be held on July 28, 2025 regarding the payment of dividends in kind (the "Spin-Off") of shares of our subsidiaries on the record date of the end of the second quarter of the fiscal year ending April 2026, in addition to the forecasted dividends mentioned above. The above forecasts are based on the forecasts of dividends for the fiscal year ending April 2026 when this spin-off is not implemented. Please refer to the following pages [Reference].

3. Forecast of Consolidated Financial Results for FY04/26 (May 1, 2025 to April 30, 2026)

| | Net sales | | Operating in | come | Ordinary income | | | | Earnings Per share |
|--------------------------------|-----------------|------|-----------------|------|-----------------|------|-----------------|------|-----------------------|
| | Millions of yen | % | Yen |
| Second quarter (cumulative) | 11,940 | 11.8 | 1,196 | 17.1 | 1,139 | 10.2 | 771 | 15.9 | 47.34 |
| Full year 25,528 | | 11.5 | 2,920 | 24.1 | 2,798 | 19.0 | 1,940 | 51.8 | 119.05 |

(Percentages represent year-on-year changes for the full fiscal year and year-on-year changes for the quarter)

(NOTE)At the meeting of the Board of Directors held today, we decided to propose this spin-off to the Ordinary General Meeting of Shareholders to be held on July 28, 2025. The above forecasts are based on forecasts for cases where this spin-off is not implemented. However, please refer to the following pages [Reference] for the forecasts for the fiscal year ending April 2026 when this spin-off is implemented.

※ Notes

(1)Changes of important subsidiaries during the period : None

New - Company, Removed - Company

(2)Changes in accounting policies and changes or restatement of accounting estimates

- ① Changes in accounting policies caused by revision of accounting standards
- ② Changes in accounting policies other than ①
- ③ Changes in accounting estimates
- ④ Restatement

(3)Number of shares of outstanding(common stock)

| Number of shares outstanding at the end of the period (including treasury stock) | | 16,296,400Shares | FY04/24 | 16,286,400Shares |
|--|---------|------------------|---------|------------------|
| Number of treasury stock at the end of the period | FY04/25 | 344,675Shares | FY04/24 | 355,575Shares |
| ③Average number of shares during the period (quarterly consolidated cumulative period) | FY04/25 | 15,945,075Shares | FY04/24 | 15,921,724Shares |

(Reference) Summary of Non-consolidated Financial Results

1.Non-consolidated results for the year ended April 2025 (May 1, 2024 to April 30, 2025) (1)Non-Consolidated Results of Operations (Percentages represent year-on-year changes.)

| | , | J 1 | , , | 3, | | | |
|-------------------------|--|---|--|--|--|---|---|
| Net sales | | Operating ir | ncome | Ordinary in | come | Net income | |
| Millions of yen | % | Millions of yen | % | Millions of yen | % | Millions of yen | % |
| 15,637 | 42.2 | 491 | - | 884 | 161.3 | 444 | 56.6 |
| 10,992 | 22.1 | (40) | - | 338 | 881.4 | 284 | - |
| Per share Net Income | | | Fully diluted let income per share | | | | |
| Yen | | | Yen | | | | |
| | | | | | | | |
| | Net sale Millions of yen 15,637 10,992 Per sha | Net sales Millions of yen 15,637 42.2 10,992 22.1 Per share Net Income Yen 27.90 | Net salesOperating inMillions of yen%15,63742.210,99222.1Per shareFully diluNet IncomeNet income point | Net salesOperating incomeMillions of yen%15,63742.2491-10,99222.1(40)-Per share Net IncomeFully diluted Net income per shareYen 27.90Yen 27.90 | Net salesOperating incomeOrdinary inMillions of yen%Millions of yen%15,63742.2491-10,99222.1(40)-Per shareFully dilutedNet IncomeYen27.9027.90 | Net salesOperating incomeOrdinary incomeMillions of yen%Millions of yen%15,63742.2491-10,99222.1(40)-Per share Net IncomeFully diluted Net income per shareYen 27.90Yen 27.90 | Net salesOperating incomeOrdinary incomeNet incomeMillions of yen%Millions of yen%Millions of yen%15,63742.2491-884161.344410,99222.1(40)-338881.4284Per share Net incomeFully diluted Net income per shareYen 27.90Yen 27.90 |

(2)Non-Consolidated Financial Position

| | Total assets | Net assets | Equity Ratio | Net assets per share | |
|-------------|-----------------|-----------------|---------------------------|---------------------------|--|
| | Millions of yen | Millions of yen | % | Yen | |
| FY04/25 | 8,690 | 3,620 | 40.7 | 221.70 | |
| FY04/24 | 6,592 | 3,580 | 52.9 | 218.89 | |
| (Reference) | Shareholders' | equity FY04/25 | 3,536Millions of yen FY04 | 1/24 3,487Millions of yen | |

※ Financial results are not subject to audit by a certified public accountant or audit firm.

 \times Explanations and other special notes concerning the appropriate use of business performance forecasts.

- : Yes : None
- : None
- : None

(Precautions on forward-looking statements)

The earnings forecasts and other forward-looking statements herein are based on information currently available to the Company and on certain assumptions deemed reasonable by the Company. Consequently, any statements herein do not constitute assurances regarding actual results by the Company. Actual results may differ significantly from these forecasts for a number of reasons. Please refer to "1. Overview of Operating Results (4) Future Outlook " on page 6 of the attached material for the assumptions underlying the earnings forecasts and notes on the use of the earnings forecasts.

(Method of Obtaining Details of Financial Results Briefing Session)

We plan to distribute a video of our financial results presentation on our website. (https://hamee.co.jp/ir/library/video)

[Reference]

1. Overview of Cash Dividends (Dividends from Assets Other Than Money)

| (1) Record Date | Friday, October 31, 2025 |
|--|--|
| (2) Type of assets to be distributed | Common shares of NE Inc. |
| (3) Total book value and per share value of dividend assets | JPY1,000,000 (JPY0.25 yen per share) |
| (4) Total Market Value of Dividend Property and Per Share Price | JPY- (JPY- per share) (Note) |
| (5) Effective date | Saturday, November 1, 2025 |
| (6) Amount of capital to be reduced by dividends in kind, etc. | Retained earnings JPY1,000,000 The source of dividends is retained earnings and the carrying amount of NE shares is expected to be reduced as of the date of this spin-off. |

(NOTE) With respect to the accounting treatment for dividends of all shares of subsidiaries on a pro rata basis in accordance with the number of shares, in accordance with the proviso of paragraph 10 of the "Implementation Guidance on Accounting Standard for Decrease in the Amount of Treasury Stock and Reserves" in ASBJ Guidance No. 2, the value of shares of subsidiaries is to be calculated at an appropriate book value, and the same applies to the calculation of the amount available for distribution to us. Accordingly, the fair value of NE shares, which are dividends-paying assets, has not been calculated.

2. Dividends if this spin-off is implemented

| | | | dend per sl | dividend payout Net as | | | | |
|-------------------|----------------------------|-----------------------------|--------------------------------|------------------------|-------|--------------------|-------------------------|---------------------------------|
| | End of first quarter | End of second quarter | End of the third quarter | Year end | Total | amount (Total) | ratio (Consolidated) | Dividend rate (Consolidated) |
| | Yen | Yen | Yen | Yen | Yen | Millions of yen | % | % |
| FY04/24 | - | 0.00 | - | 22.50 | 22.50 | 358 | 31.9 | 3.8 |
| FY04/25 | - | 0.00 | - | 22.50 | 22.50 | 358 | 28.1 | 3.5 |
| FY04/26(Forecast) | - | 0.00 | - | 22.50 | 22.50 | | 25.9 | |

3.Forecast of Consolidated Financial Results for the Year Ending April 2026 (May 1, 2025 to April 30, 2026) (Percentages represent year-on-year changes for the full fiscal year and year-on-year changes for the guarter.)

| _ | (refeelinges represent year on year enanges for the fail fiscal year and year on year enanges for the quirter | | | | | | | | | | |
|---|---|-----------------|------|-----------------|--------|-----------------|------|---|------|----------------------|--|
| | | | | Operating | income | Ordinary income | | Attributable to owners of parent Net income | | Earning Per Share | |
| | | Millions of yen | % | Millions of yen | % | Millions of yen | % | Millions of yen | % | Yen | |
| | Second Quarter (Cumulative) (Note 1) | 11,940 | 11.8 | 1,196 | 17.1 | 1,139 | 10.2 | 771 | 15.9 | 47.34 | |
| | Full year (Note 2) | 23,285 | - | 2,073 | - | 1,990 | - | 1,417 | - | 86.99 | |

(NOTE) 1. Our consolidated earnings forecasts up to the second quarter also include NE Inc.

2. The above is our consolidated earnings forecast in the event of this spin-off, and in our consolidated earnings forecast from the third quarter onward NE Inc. is not included. As a result, the year-on-year change is not stated.

*For details of this spin-off, please refer to "Notice Regarding Dividend in Kind of Subsidiary Shares (Share Distribution Spin-off) and Change in Specified Subsidiary" on the date hereof.

1. Overview of Operating Results

(1) Overview of Operating Results for the Fiscal Year under Review

In the fiscal year under review, the outlook for the Japanese economy remains uncertain due to factors such as rising wages and interest rates, as well as developments in US policies such as price increases and trade policies, fluctuations in the financial and capital markets, and sudden fluctuations in foreign exchange rates.

In this business environment, our operating results by segment for the fiscal year under review were as follows.

Beginning with the fiscal year under review, the allocation method for certain expenses in the Global Business has been changed to more appropriately reflect the performance of each reportable segment. Comparison and analysis for the current consolidated fiscal year are based on the new calculation method.

1) Commerce segment

a. Mobile Life Business

During the fiscal year under review, people became increasingly conscious of saving money due to increases in various prices, including energy prices and daily necessities. However, as a result of our continued development of new products and aggressive sales activities, net sales and profits exceeded the initial forecasts. We achieved sales exceeding the results of the previous fiscal year by continuing to develop new products for new iPhone and popular models, mainly for iFace brands. We also launched various IP collaborative products, such as popular characters, and through sales during the year-end sales and new lifestyle demands. In addition, sales of peripheral accessories such as Air Pods cases, shoulder straps, strapholders, and mobile batteries, as well as smartphone cases, were strong, resulting in a 13.2% year-on-year increase in net sales.

b. Cosmetics Business

Sales of the cosmetics brand ByUR remained strong throughout the year, and sales exceeded the initial plan for the fiscal year under review. We have won various cosmetic awards and have received a cumulative total of 200 crowns to date. In addition, we have grown to become a top-selling winner in various EC malls. With our greater presence than ever before, we have decided to introduce these awards to convenience stores that are being rolled out nationwide.

Sales increased 54.3% year on year because of the tie-ups with influencers, a change in advertising distribution destinations from Instagram to TikTok, and other measures to increase exposure. At the same time, we launched new base makeup and skincare products in spring and autumn.

c. Gaming Accessories Business

In the fiscal year under review, sales and profits have dramatically increased throughout the year. Sales also expanded in the sale of various malls, the year-end sales, and new lifestyle demand, driven by monitors with diverse color variations mainly white-model color monitors and peripheral equipment such as related monitor arms. At the same time as the announcement of major game titles, replacement demand for gaming monitors was stimulated, and we were able to greatly exceed the plan. In addition to EC sales, we are gradually expanding the use of this system in electronics retailers and PC specialty stores. As a result, net sales increased 232.3% year on year.

d. Global Business

In the U.S., Korea and China markets, sales to non-group companies were significantly higher than the previous fiscal year, resulting in higher sales (+16.7% year on year) than planned. This was mainly because of a substantial increase in the number of contract stores in the U.S. market and favorable sales. In addition, sales of squeezes, in which we collaborate with popular characters, were aggressively carried out, and as a result of the impact of foreign exchange rates, consolidated adjusted net sales increased 17.2% year on year.

As a result, net sales in the Commerce segment for the fiscal year under review were JPY18,986,834 thousand(up 37.0% year on year), and operating income was JPY2,158,167 thousand (up 58.0%).

Platform segment

a. Next Engine Business

ARPU(Note) of mainstay functions, a key indicator of Next Engine's sales mix, remained strong throughout the fiscal year at more than 100% of the plan. This was due to signs of a return to EC market. This was due to a shift in consumer behavior among households that was recognized as a result of the impact of soaring commodity prices, including food and daily necessities, against the backdrop of geopolitical risks and rising energy prices accompanying the depreciation of the yen.

As for the acquisition of contracted clients, the number of contracted clients reached 6,570 (up 314 from the end of the previous fiscal year) as a result of generally achieving the planned level, despite the need to seek effective promotional measures due to the spread of the transaction value in EC sales to small-scale businesses following the revision of service prices implemented in the previous fiscal year.

The average annual ARPU for the fiscal year under review was JPY38,363, which is almost unchanged from the average annual ARPU JPY38,693 for the previous fiscal year. However, this was due to the impact of incentive-based sales associated with the business collaboration with Mercari, which occurred in the third quarter of the previous fiscal year. Excluding this impact, the average annual ARPU for the previous fiscal year was JPY36,042. As a result, we effectively achieved a JPY2,321 ARPU improvement. (NOTE) ARPU(Average Revenue Per User) means an indicator of average sales per client.

b. Consulting Business

In response to the management issue of securing the resources of consultants, we focused on initiatives that emphasize profitability, such as managing profitability for each project, improving the utilization rate of consultants, and reviewing costs. As a result, we were able to achieve an improvement in profitability significantly exceeding the initial plan. Against the backdrop of improved profitability, we have completed the development of a foundation that aims to expand sales while keeping fixed costs down by utilizing external resources. Accordingly, from the fiscal year ending April 2026, we will return to a growth trajectory and expand sales.

c. Localco Business

Although the second quarter of the current fiscal year was sluggish compared with the same period of the previous fiscal year due to a reaction to the special demand caused by the change in the hometown tax payment system that occurred in September last year, the third quarter of the current fiscal year, which was the peak period, was higher than the same period of the previous fiscal year, and the results of various measures to improve the amount of donations by the contract municipalities were observed.

In EC and sales of traditional handicrafts business, which we acquired in April of last year through a business acquisition, we worked to expand sales through steady activities such as developing original products, in addition to cultivating suppliers within the contracted local governments for hometown tax payment support services, despite the problem of suppliers (handicraftsmen) of providing a stable supply of inventories.

As a result, the Platform segment recorded sales of JPY3,925,256 thousand (up 4.2% year on year) and operating income of JPY2,083,266 thousand (up 8.2%).

As a result of the above, for the fiscal year under review, net sales were JPY22,895,350 thousand (up 30.0% year on year), operating income was JPY2,354,124 thousand (up 22.8%), ordinary income was JPY2,352,935 thousand (up 16.5%), and net income attributable to owners of parent was JPY1,278,023 thousand (up 13.9%).

(2) Overview of Financial Position for the Fiscal Year under Review

(Assets, Liabilities and Net Assets)

① Current assets

The balance of current assets at the end of the fiscal year under review increased by JPY2,789,393 thousand from the end of the previous fiscal year to JPY13,421,855 thousand (up 26.2% from the previous fiscal year). This was mainly due to increases of JPY1,354,158 thousand in product, JPY 971,896 thousand in cash and deposits, and JPY350,576 thousand in advances paid.

Fixed assets

Non-current assets at the end of the fiscal year under review decreased by JPY329,275 thousand, or 8.5%, compared with the end of the previous fiscal year to JPY3,550,734 thousand. This was mainly due to an increase of JPY199,260 thousand in shares of subsidiaries and associates and an increase of JPY115,778 thousand in deferred tax assets, and a decrease of JPY632,658 thousand in investment securities and JPY216,124 thousand in goodwill.

③ Current liabilities

The consolidated balance of current liabilities at the end of the fiscal year under review increased by JPY2,744,929 thousand from the end of the previous fiscal year to JPY6,257,553 thousand (up 78.1%). This was mainly due to increases of JPY2,650,000 thousand in short-term loans payable, JPY148,056 thousand in accounts payable-other and JPY133,284 thousand in income taxes payable, while there were decreases of JPY210,120 thousand in current portion of long-term loans payable and JPY137,694 thousand in accounts payable-trade.

④ Long-term liabilities

The balance of non-current liabilities at the end of the fiscal year under review decreased by JPY 697,795 thousand from the end of the previous fiscal year to JPY144,914 thousand (down 82.8%). This was mainly due to a decrease of JPY774,860 thousand in long-term loans payable.

⑤ Net assets

The balance of net assets at the end of the fiscal year under review increased by JPY412,983 thousand compared with the end of the previous fiscal year to JPY10,570,122 thousand (up 4.1%). This was mainly due to an increase of JPY919,580 thousand in retained earnings, while there was a decrease of JPY459,429 thousand in foreign currency translation adjustment.

(3) Overview of Cash Flows for the Fiscal Year under Review

(Cash Flows)

Cash and cash equivalents (hereinafter referred to as "cash") at the end of the current fiscal year increased by JPY971,896 thousand from the end of the previous fiscal year to JPY4,993,572 thousand. The status of each cash flow for the current consolidated fiscal year and its factors are as follows.

(Cash flows from operating activities)

Net cash provided by operating activities amounted to JPY860,373 thousand (compared to an inflow of JPY885,867 thousand in the previous consolidated fiscal year). This was primarily due to income factors such as income before income taxes and minority interests of JPY1,991,120 thousand, depreciation and amortization of JPY702,583 thousand, valuation loss on investments in associates of JPY283,321 thousand, and amortization of goodwill of JPY113,770 thousand, largely offset by outflow factors including an increase in inventories of JPY1,511,457 thousand, income taxes paid of JPY713,255 thousand, and an increase in advances paid of JPY360,018 thousand.

(Cash flows from investing activities)

Net cash used in investing activities amounted to JPY922,041 thousand (compared to an outflow of

JPY876,800 thousand in the previous consolidated fiscal year). This was primarily due to expenditure factors such as the acquisition of property, plant and equipment of JPY602,461 thousand and the acquisition of intangible assets of JPY180,875 thousand.

(Cash flows from financing activities)

Net cash provided by financing activities was JPY1,137,728 thousand (compared to an inflow of JPY 379,928 thousand in the previous consolidated fiscal year). This was mainly due to inflow factors like a net increase in short-term borrowings of JPY2,650,000 thousand, which was largely offset by outflow factors including repayments of long-term borrowings of JPY984,980 thousand, dividends paid of JPY 358,443 thousand, and repayments of lease liabilities of JPY146,006 thousand.

| | FY04/21 | FY04/22 | FY04/23 | FY04/24 | FY04/25 |
|---|---------|---------|---------|---------|---------|
| Shareholders' equity ratio (%) | 77.1 | 77.6 | 72.0 | 69.3 | 61.8 |
| Equity ratio based on market value (%) | 302.2 | 171.5 | 129.5 | 130.5 | 114.8 |
| Interest-bearing debt to cash flow ratio (years) | 0.1 | 0.5 | 1.9 | 2.5 | 4.5 |
| Interest coverage ratio (times) | 202.9 | 400.6 | 65.4 | 33.9 | 25.9 |

(Reference) Trends in cash flow-related indicators

Shareholders' equity ratio : Equity capital/Total assets

Equity ratio based on market value: Market capitalization/Total assets

Interest-bearing debt to cash flow ratio: Interest-bearing debt/Cash flows

Interest coverage ratio: Cash flows/Interest payments

(NOTE) 1.All figures are calculated on a consolidated basis.

2. Market capitalization is calculated based on the number of shares outstanding.

3.Operating cash flow is used as cash flow.

4. Interest-bearing debt refers to all liabilities on the consolidated balance sheet for which interest is paid.

(4)Future Outlook

(Future Outlook)

1 Revision of the Mid-Term Management Plan

In light of the economic environment surrounding our group, our most recent business condition, and the aforementioned various policies, we revised the med-term management plan announced on June 14, 2024 (fiscal year ended April 2026) as follows.

| | | | (Millions of yen) |
|----------------------|-------------------|---------|-------------------|
| | | FY04/26 | YoY change |
| | Net sales | 21,350 | 12.5% |
| Commerce Business | Segment profit | 2,716 | 25.9% |
| | Profit ratio | 12.7% | |
| Platform | Net sales | 4,177 | 6.9% |
| Business | Segment profit | 2,066 | (0.8%) |
| | Profit ratio | 49.5% | |
| Consolidated | Net sales | 25,528 | 11.5% |
| | Segment profit | 4,783 | 12.8% |
| | Adjusted amount ※ | (1,862) | (1.3%) |

| Ор | erating income | 2,920 | 24.1% |
|-----|----------------|-------|-------|
| Pro | ofit ratio | 11.4% | |

*Adjustments: Corporate headquarters expenses are reported as "Adjustments." In order to more Appropriately evaluate the performance of each business segment, we have changed the allocation method so that head office administrative expenses, etc., within general administrative expenses, are included in the adjusted amount.

Assumptions for the plan are as follows.

 \cdot Commerce segment

(i)Mobile Life Business

In addition to developing and supplying products for new iPhone that will be announced every September, we will continue to aggressively take various measures, such as expanding our product lineup to accommodate a diverse range of models other than iPhone, and improving the speed of development of new products that quickly respond to market trends. In our mainstay iFace series, we will focus on expanding sales through collaborative planning with leading IP and other initiatives. In addition, the group will continue to expand the number of models compatible with Android smartphones, such as Google Pixel and Samsung Galaxy other than iPhone, and will also continue to strengthen the development of new products by strengthening the mobile accessories-related business, particularly electronic accessories in the area of peripheral accessories, such as AirPods cases, shoulder straps, and strap holders, which have been well received.

Through these measures, we will further promote the formation of a portfolio in the Mobile Life Business, aiming to achieve net sales of JPY8,724 million (up 4.4% year-on-year) in the fiscal year ended April 2026 and accelerate business growth.

(ii)Cosmetics Business

ByUR brand has grown significantly in recognition and sales and has grown into a core business. We will continue to focus on ByUR brand and accelerate its growth. Specifically, we will introduce more new products to the market and actively expand our product categories to meet the diversifying needs of our customers. In terms of sales strategies, in addition to promotional activities centered on SNS, we will promote the optimization of advertising operations and strengthen attraction to EC stores. In addition, we will further strengthen our sales structure in both EC and wholesale channels, build new wholesale partnerships, and continue to strengthen our in-store presence.

By steadily implementing these measures, we aim to achieve sales of JPY4,520 million in the fiscal year ending April 2026 (up 32.0% year-on-year), aiming to further enhance the brand value and expand our business.

(iii)Gaming Accessory Business

Given the continued strong performance of our white color model monitors, we will continue to provide an attractive desk environment and further strengthen our deployment of accessories around desks other than monitors. In addition to this, we will actively expand our product categories to meet a wider range of needs. We also plan to further increase brand awareness through co-sponsorship of e-sporting events and IP collaborations. We also plan to grow top line by strengthening sales channels in both EC and wholesale. We will continue working to reduce costs and expand sales by strengthening ties with Pixio USA Inc., a manufacturer.

By steadily implementing these measures, we aim to achieve net sales of JPY3,970 million (up 7.1% year on year) in the fiscal year ending April 2026.

(iv)Others

This includes Hamic Businesses and New Business development. We plan to secure a certain level of sales, taking into account current sales results and other factors.

(v)Global Business

In addition to the current development in the U.S., we will focus on sales in Europe of

Otamatone, a music toy. In the U.S., we will work to increase sales by strengthening our efforts to cultivate the wholesale market and achieve top-line growth on a global basis. In addition, the group will work to expand and continue to grow its business by increasing the number of products it handles, such as squeezes featuring characters, mobile accessories, mainly iFace, and ByUR, a cosmetics brand that is performing well in Japan.

Through these initiatives, we plan to achieve net sales of JPY4,018 million (up 19.7% year on year) in the fiscal year ending April 2026.

Platform segment

(i)Next Engine Business

In view of the fact that the rate of growth in the total number of contracted clients and the rate of growth in sales have diverged due to the reduction in the monthly basic usage fee, our policy is to shift the most important indicator from the total number of contracted clients to ARPU. In accordance with this policy, the group will focus on measures to improve ARPU, such as improving customer convenience by implementing AI functions for Next Engine, resulting in an increase in the number of orders processed, and development Next Engine made-to-order services as part of its flexible response to clients' needs. These and other measures will also be taken.

As EC marketplace is expected to continue growing, we expect sales to JPY3,238 million (up 9.7% year on year) in the fiscal year ending April 2026 by steadily implementing the above.

(ii)Consulting Business

In response to the management issue of securing the resources of consultants, we focused on profitability by managing profitability for each project, improving the utilization rate of consultants, and reviewing costs. Against the backdrop of improved profitability because of focusing on profitability, we have completed the development of a foundation that aims to expand sales while keeping down fixed costs by utilizing external resources.

In addition to this, we will newly engage in sales of educational products to realize business growth through the self-driving of EC operators, our clients. By steadily implementing these measures, we expect net sales to JPY537 million (up 44.1% year on year) in the fiscal year ending April 2026.

(iii)Localco Business

With regard to the Hometown Tax Payment Support Service, due to the impact of intensifying competition, some municipal cancellations occurred at present, and as a result, we expect a decrease in net sales. In the future, in addition to focusing on providing services that contribute to increasing added value to local governments that have continued to sign contracts, we will work to develop new local governments in Kanagawa Prefecture. In addition, EC and sales business for traditional craft products acquired through the business acquisition in April 2024 was launched under the proprietary brand," Localco Store." In addition to expanding our product lineup and expanding our category to include alcoholic beverages and other foods with the aim of meeting the demand for gifts, we will aggressively take on the challenge of expanding our sales channels, including wholesale sales to capture inbound demand.

As a result of these efforts, we forecast net sales of JPY401 million (down 30.9% year on year) for the fiscal year ending April 2026.

(iv)Others

With regard to "encer mall", we have decided to discontinue services by focusing on R&D in order to implement a complete renewal as the core service of our new concept of "Glocal Commerce Platform Concept." As a result, sales for the fiscal year ending April 2026 are not planned.

② Full-year earnings forecast for the fiscal year ending April 2026

In accordance with the aforementioned mid-term management plan, we are currently forecasting

consolidated results for the fiscal year ending April 2026 as follows.

| Net sales | 25,528Millions of yen | (Up 11.5% year on year) |
|---|-----------------------|-------------------------|
| Operating income | 2,920Millions of yen | (Up 24.1% year on year) |
| Ordinary income | 2,798Millions of yen | (Up 19.0% year on year) |
| Profit attributable to owners of parent | 1,940Millions of yen | (Up 51.8% year on year) |

(NOTE)At the meeting of the Board of Directors held today, we decided to propose this spin-off to the Ordinary General Meeting of Shareholders to be held on July 28, 2025. The above forecasts are based on forecasts for the non-implementation of this spin-off. However, please refer to [Reference] for the forecasts for the fiscal year ending April 2026 in the event of this spin-off.

*Cautionary Statement with Respect to Forward-Looking Statements

The forecasts of consolidated financial results for the fiscal year described in this document are based on the assumptions and beliefs in light of the information available at the time of the date of this document. Actual results may differ from these forecasts for a variety of reasons.

2. Basic Approach to the Selection of Accounting Standards

Taking into consideration the comparability of consolidated financial statements between periods and between businesses, our policy for the time being is to prepare consolidated financial statements in accordance with Japanese GAAP.

With regard to the adoption of International Financial Reporting Standards, we intend to respond appropriately, taking into account various domestic and overseas circumstances.

3. Consolidated Financial Statements and Major Notes

(1) Consolidated Balance Sheets

| | | (Thousands of yer Current consolidated fisca |
|---------------------------------------|---|---|
| | End of previous fiscal year (April 30, 2024) | year (April 30, 2025) |
| ssets | | |
| Current assets | | |
| Cash and deposits | 4,021,675 | 4,993,57 |
| Trade notes and accounts | 2,367,883 | 2,352,31 |
| Inventory | 2,791,349 | 4,145,50 |
| Work in process | 4,544 | 5,51 |
| Raw materials and supplies | 80,037 | 121,16 |
| Advance payments | 631,975 | 982,55 |
| Others | 779,013 | 857,68 |
| Allowance for doubtful accounts | (44,017) | (36,450 |
| Total current assets | 10,632,462 | 13,421,85 |
| Fixed assets | | |
| Property, plant and equipment | | |
| Buildings and structures | 830,184 | 964,58 |
| Accumulated depreciation | (202,805) | (256,06 |
| Buildings and structures, net | 627,378 | 708,52 |
| Automotive equipment | 3,932 | 3,55 |
| Accumulated depreciation | (1,729) | (2,27 |
| Vehicles, net | 2,203 | 1,28 |
| Tools, furniture and fixtures | 1,074,720 | 1,347,04 |
| Accumulated depreciation | (770,248) | (965,93 |
| Tools, furniture, and fixtures, net | 304,471 | 381,10 |
| Right-of-use asset | 408,754 | 409,52 |
| Accumulated depreciation | (268,590) | (208,98 |
| Assets for right of use, net | 140,164 | 200,54 |
| Land | 367,820 | 335,43 |
| Construction in progress | 7,860 | 99 |
| Total property, plant and equipment | 1,449,898 | 1,627,88 |
| Intangible assets | 1,449,696 | 1,027,00 |
| Goodwill | 496,487 | 280,36 |
| Software | 285,097 | 244,94 |
| Trademark right | 20,372 | 21,31 |
| Others | 29,171 | 61,66 |
| Total intangible assets | 831,129 | 608,29 |
| Investments and other assets | | 000,2. |
| Investment securities | 643,592 | 10,93 |
| Stocks of subsidiaries and affiliates | 349,106 | 548,36 |
| Long-term loans receivable | 16,418 | 17,50 |
| Net defined benefit asset | 170,367 | 122,44 |
| Deferred tax assets | 324,775 | 440,55 |
| Others | 123,231 | 197,69 |
| Allowance for doubtful accounts | (28,510) | (22,940 |
| Total investments and other assets | 1,598,982 | |
| | | 1,314,55 |
| Total noncurrent assets | 3,880,010 | 3,550,73 |
| Total assets | 14,512,472 | 16,972,59 |

| End of previous fiscal year (April 30, 2024) Current consolidated fiscal year (April 30, 2025) Liabilities Current liabilities Current payable 369,736 232,041 Short-term loans payable 1,200,000 3,850,000 Current portion of long-term loans payable 210,120 Accounts payable-other 935,374 1,083,430 Accrued expenses 226,482 221,625 Income taxes payable 362,724 496,009 Provision for bonuses 190,093 243,924 Others 190,093 243,924 Total current liabilities 3,512,623 6,257,553 Long-term labilities 3,512,623 36,402,467 Net asset retirement obligations 12,375 40,988 Others 55,474 103,926 Total noncurrent liabilities 4,355,333 6,402,467 Net assets 545,014 555,203 Common stock 598,524 607,419 Capital surplus 545,014 555,203 Retained earnings <th></th> <th></th> <th>(Thousands of yen)</th> | | | (Thousands of yen) |
|---|--|-----------------------------|--------------------|
| (April 30, 2024) Year (April 30, 2025) Liabilities (April 30, 2024) Current liabilities 369,736 232,041 Short-term loans payable 1,200,000 3,850,000 Current portion of long-term loans payable 210,120 - Accounts payable-other 935,374 1,083,430 Accrued expenses 226,482 271,625 Income taxes payable 362,724 496,009 Provision for bonuses 18,093 69,334 Asset retirement obligations - 11,187 Others 190,093 243,924 Total current liabilities 3,512,623 6,257,553 Long-term debt 774,860 - Asset retirement obligations 12,375 40,988 Others 55,474 103,926 Total noncurrent liabilities 4,355,333 6,402,467 Net assets 598,524 607,419 Common stock 598,524 607,419 Capital surplus 545,014 555,203 Retained earnings 8,599,706 | | End of previous fiscal year | |
| Current liabilities Accounts payable 369,736 232,041 Short-term loans payable 1,200,000 3,850,000 Current portion of long-term loans payable 210,120 - Accounts payable-other 935,374 1,083,430 Accounte axes payable-other 226,482 271,625 Income taxes payable 362,724 496,009 Provision for bonuses 18,093 69,334 Asset retirement obligations - 111,187 Others 190,093 243,924 Total current liabilities 3,512,623 6,257,553 Long-term liabilities 3,512,623 6,257,553 Others 12,375 40,988 Others 55,474 103,926 Total noncurrent liabilities 4,355,333 6,402,467 Net assets 545,014 555,203 Shareholders' equity 545,014 555,203 Common stock 598,524 607,419 Capital surplus 545,014 555,203 Treasury stock (341,799) | | (April 30, 2024) | |
| Accounts payable 369,736 232,041 Short-term loans payable 1,200,000 3,850,000 Current portion of long-term loans payable 210,120 - Accounts payable-other 935,374 1,083,430 Accrued expenses 226,482 271,625 Income taxes payable 362,724 496,009 Provision for bonuses 18,093 69,334 Asset retirement obligations - 11,187 Others 190,093 243,924 Total current liabilities 3,512,623 6,257,553 Long-term lebt 774,860 - Acset retirement obligations 12,375 40,988 Others 103,926 - Total noncurrent liabilities 842,709 144,914 Total noncurrent liabilities 4,355,333 6,402,467 Net assets - - - Shareholders' equity - - - Common stock 598,524 607,419 - Capital surplus 545,014 555,203 | Liabilities | | |
| Short-term loans payable 1,200,000 3,850,000 Current portion of long-term loans payable 210,120 - Accounts payable-other 935,374 1,083,430 Accounts payable 362,724 496,009 Provision for bonuses 18,093 69,334 Asset retirement obligations - 11,187 Others 190,093 243,924 Total current liabilities 3,512,623 6,257,553 Long-term liabilities 3,512,623 6,257,553 Long-term debt 774,860 - Asset retirement obligations 12,375 40,988 Others 55,474 103,926 Total noncurrent liabilities 842,709 144,914 Total noncurrent liabilities 4,355,333 6,402,467 Net assets - - - Shareholders' equity - - - Common stock 598,524 607,419 - Capital surplus 545,014 555,203 - Retained earnings 8,599,706< | Current liabilities | | |
| Current portion of long-term loans payable 210,120 - Accounts payable-other 935,374 1,083,430 Accrued expenses 226,482 271,625 Income taxes payable 362,724 496,009 Provision for bonuses 18,093 69,334 Asset retirement obligations - 11,187 Others 190,093 243,924 Total current liabilities 3,512,623 6,257,553 Long-term liabilities 3,512,623 6,257,553 Long-term debt 774,860 - Asset retirement obligations 12,375 40,988 Others 55,474 103,926 Total noncurrent liabilities 842,709 144,914 Total inoncurrent liabilities 4,355,333 6,402,467 Net assets Shareholders' equity - - Common stock 598,524 607,419 - Capital surplus 545,014 555,203 - Retained earnings 8,599,706 9,519,286 - Treasury stock | Accounts payable | 369,736 | 232,041 |
| payable 210,120 - Accounts payable-other 935,374 1,083,430 Accrued expenses 226,482 271,625 Income taxes payable 362,724 496,009 Provision for bonuses 18,093 69,334 Asset retirement obligations - 11,187 Others 190,093 243,924 Total current liabilities 3,512,623 6,257,553 Long-term debt 774,860 - Asset retirement obligations 12,375 40,988 Others 55,474 103,926 Total noncurrent liabilities 842,709 144,914 Total iabilities 4,355,333 6,402,467 Net assets Shareholders' equity 245,014 555,203 Common stock 598,524 607,419 62,31,321) Total shareholders' equity 9,414,914 555,203 13,321) Total shareholders' equity 9,41,446 10,350,589 Common stock 598,524 607,419 Capital surplus 545,014 | Short-term loans payable | 1,200,000 | 3,850,000 |
| Accrued expenses 226,482 271,625 Income taxes payable 362,724 496,009 Provision for bonuses 18,093 69,334 Asset retirement obligations - 11,187 Others 190,093 243,924 Total current liabilities 3,512,623 6,257,553 Long-term debt 774,860 - Asset retirement obligations 12,375 40,988 Others 55,474 103,926 Total noncurrent liabilities 842,709 144,914 Total noncurrent liabilities 842,709 144,914 Total noncurrent liabilities 4,355,333 6,402,467 Net assets S S S Shareholders' equity - - S Common stock 598,524 607,419 S Capital surplus 545,014 555,203 S Retained earnings 8,599,706 9,519,266 - Treasury stock (341,799) (331,321) - Valuation difference on securitie | | 210,120 | - |
| Income taxes payable 362,724 496,009 Provision for bonuses 18,093 69,334 Asset retirement obligations - 11,187 Others 190,093 243,924 Total current liabilities 3,512,623 6,257,553 Long-term liabilities 774,860 - Long-term debt 774,860 - Asset retirement obligations 12,375 40,988 Others 55,474 103,926 Total noncurrent liabilities 842,709 144,914 Total liabilities 4,355,333 6,402,467 Net assets S S S Shareholders' equity 545,014 555,203 Common stock 598,524 607,419 Capital surplus 545,014 555,203 Retained earnings 8,599,706 9,519,286 Treasury stock (341,799) (331,321) Total shareholders' equity 9,401,446 10,350,589 Other accumulated comprehensive income 10,40,474 103,5876 < | Accounts payable-other | 935,374 | 1,083,430 |
| Provision for bonuses 18,093 69,334 Asset retirement obligations - 11,187 Others 190,093 243,924 Total current liabilities 3,512,623 6,257,553 Long-term liabilities - - Long-term debt 774,860 - Asset retirement obligations 12,375 40,988 Others 55,474 103,926 Total noncurrent liabilities 842,709 144,914 Total noncurrent liabilities 842,709 144,914 Total liabilities 6,402,467 Net assets Shareholders' equity - - Common stock 598,524 607,419 Capital surplus 545,014 555,203 Retained earnings 8,599,706 9,519,286 Treasury stock (341,799) (331,321) Total shareholders' equity 9,401,446 10,350,589 Other accumulated comprehensive income - - Valuation difference on securities 66,665 - Foreign cur | Accrued expenses | 226,482 | 271,625 |
| Asset retirement obligations-11,187Others190,093243,924Total current liabilities3,512,6236,257,553Long-term liabilities774,860-Asset retirement obligations12,37540,988Others55,474103,926Total noncurrent liabilities842,709144,914Total noncurrent liabilities4,355,3336,402,467Net assetsShareholders' equity545,014555,203Retained earnings8,599,7069,519,286Treasury stock(341,799)(331,321)Total shareholders' equity9,401,44610,350,589Other accumulated comprehensive incomeValuation difference on securities66,665-Foreign currency translation adjustments595,305135,876Total other accumulated comprehensive661,971135,876Stock option93,72183,657Total net assets10,157,13910,570,122 | Income taxes payable | 362,724 | 496,009 |
| Others 190,093 243,924 Total current liabilities 3,512,623 6,257,553 Long-term liabilities 774,860 - Long-term debt 774,860 - Asset retirement obligations 12,375 40,988 Others 55,474 103,926 Total noncurrent liabilities 842,709 144,914 Total liabilities 4,355,333 6,402,467 Net assets 5 - Shareholders' equity 598,524 607,419 Capital surplus 545,014 555,203 Retained earnings 8,599,706 9,519,286 Treasury stock (341,799) (331,321) Total shareholders' equity 9,401,446 10,350,589 Other accumulated comprehensive income - - Valuation difference on securities 66,665 - Foreign currency translation adjustments 595,305 135,876 Total other accumulated comprehensive income 661,971 135,876 Stock option 93,721 83,657 | Provision for bonuses | 18,093 | 69,334 |
| Total current liabilities 3,512,623 6,257,553 Long-term liabilities Long-term debt 774,860 - Asset retirement obligations 12,375 40,988 Others 55,474 103,926 Total noncurrent liabilities 842,709 144,914 Total liabilities 4,355,333 6,402,467 Net assets 5 Shareholders' equity 4,355,333 6,402,467 Common stock 598,524 607,419 Capital surplus 545,014 555,203 Retained earnings 8,599,706 9,519,286 Treasury stock (341,799) (331,321) Total shareholders' equity 9,401,446 10,350,589 Other accumulated comprehensive income Valuation difference on securities 66,665 - Foreign currency translation adjustments 595,305 135,876 Total other accumulated comprehensive income 661,971 135,876 Stock option 93,721 83,657 | Asset retirement obligations | - | 11,187 |
| Long-term liabilities Long-term debt 774,860 Asset retirement obligations 12,375 40,988 Others 55,474 103,926 Total noncurrent liabilities 842,709 144,914 Total liabilities 4,355,333 6,402,467 Net assets 3 6,402,467 Shareholders' equity 4,355,333 6,402,467 Common stock 598,524 607,419 Capital surplus 545,014 555,203 Retained earnings 8,599,706 9,519,286 Treasury stock (341,799) (331,321) Total shareholders' equity 9,401,446 10,350,589 Other accumulated comprehensive income | Others | 190,093 | 243,924 |
| Long-term debt 774,860 Asset retirement obligations 12,375 40,988 Others 55,474 103,926 Total noncurrent liabilities 842,709 144,914 Total liabilities 4,355,333 6,402,467 Net assets | Total current liabilities | 3,512,623 | 6,257,553 |
| Asset retirement obligations 12,375 40,988 Others 55,474 103,926 Total noncurrent liabilities 842,709 144,914 Total liabilities 4,355,333 6,402,467 Net assets 4,355,333 6,402,467 Net assets 4,355,333 6,402,467 Net assets 6,402,467 Shareholders' equity 598,524 607,419 Common stock 598,524 607,419 <t< td=""><td>Long-term liabilities</td><td></td><td></td></t<> | Long-term liabilities | | |
| Others 55,474 103,926 Total noncurrent liabilities 842,709 144,914 Total liabilities 4,355,333 6,402,467 Net assets 5 6 6,402,467 Net assets 5 6 6,402,467 Shareholders' equity 5 6 6,402,467 Common stock 598,524 607,419 Capital surplus 545,014 555,203 Retained earnings 8,599,706 9,519,286 Treasury stock (341,799) (331,321) Total shareholders' equity 9,401,446 10,350,589 Other accumulated comprehensive income 7 7 Valuation difference on securities 66,665 6 Foreign currency translation adjustments 595,305 135,876 Total other accumulated comprehensive income 661,971 135,876 Stock option 93,721 83,657 Total net assets 10,157,139 10,570,122 | Long-term debt | 774,860 | - |
| Total noncurrent liabilities 842,709 144,914 Total liabilities 4,355,333 6,402,467 Net assets Shareholders' equity Common stock 598,524 607,419 Capital surplus 545,014 555,203 Retained earnings 8,599,706 9,519,286 Treasury stock (341,799) (331,321) Total shareholders' equity 9,401,446 10,350,589 Other accumulated comprehensive income Valuation difference on securities 66,665 - Foreign currency translation adjustments 595,305 135,876 Total other accumulated comprehensive income 661,971 135,876 Stock option 93,721 83,657 Total net assets 10,157,139 10,570,122 | Asset retirement obligations | 12,375 | 40,988 |
| Total liabilities 4,355,333 6,402,467 Net assets Shareholders' equity Common stock 598,524 607,419 Capital surplus 545,014 555,203 Retained earnings 8,599,706 9,519,286 Treasury stock (341,799) (331,321) Total shareholders' equity 9,401,446 10,350,589 Other accumulated comprehensive income Valuation difference on securities 666,665 - Foreign currency translation adjustments 595,305 135,876 Total other accumulated comprehensive income 661,971 135,876 Stock option 93,721 83,657 Total other assets 10,157,139 10,570,122 | Others | 55,474 | 103,926 |
| Net assets Shareholders' equity Common stock 598,524 607,419 Capital surplus 545,014 555,203 Retained earnings 8,599,706 9,519,286 Treasury stock (341,799) (331,321) Total shareholders' equity 9,401,446 10,350,589 Other accumulated comprehensive income Valuation difference on securities 66,665 - Foreign currency translation adjustments 595,305 135,876 Total other accumulated comprehensive 661,971 135,876 Stock option 93,721 83,657 Total net assets 10,157,139 10,570,122 | Total noncurrent liabilities | 842,709 | 144,914 |
| Shareholders' equity Common stock 598,524 607,419 Capital surplus 545,014 555,203 Retained earnings 8,599,706 9,519,286 Treasury stock (341,799) (331,321) Total shareholders' equity 9,401,446 10,350,589 Other accumulated comprehensive income Valuation difference on securities 666,665 - Foreign currency translation adjustments 595,305 135,876 Total other accumulated comprehensive 661,971 135,876 Stock option 93,721 83,657 Total net assets 10,157,139 10,570,122 | Total liabilities | 4,355,333 | 6,402,467 |
| Common stock 598,524 607,419 Capital surplus 545,014 555,203 Retained earnings 8,599,706 9,519,286 Treasury stock (341,799) (331,321) Total shareholders' equity 9,401,446 10,350,589 Other accumulated comprehensive income Valuation difference on securities 66,665 - Foreign currency translation adjustments 595,305 135,876 Total other accumulated comprehensive 661,971 135,876 Stock option 93,721 83,657 Total net assets 10,157,139 10,570,122 | Net assets | | |
| Capital surplus 545,014 555,203 Retained earnings 8,599,706 9,519,286 Treasury stock (341,799) (331,321) Total shareholders' equity 9,401,446 10,350,589 Other accumulated comprehensive income - - Valuation difference on securities 666,665 - Foreign currency translation adjustments 595,305 135,876 Total other accumulated comprehensive income 661,971 135,876 Stock option 93,721 83,657 Total net assets 10,157,139 10,570,122 | Shareholders' equity | | |
| Retained earnings 8,599,706 9,519,286 Treasury stock (341,799) (331,321) Total shareholders' equity 9,401,446 10,350,589 Other accumulated comprehensive income - - Valuation difference on securities 66,665 - Foreign currency translation adjustments 595,305 135,876 Total other accumulated comprehensive income 661,971 135,876 Total other accumulated comprehensive 661,971 135,876 Total other accumulated comprehensive 10,157,139 10,570,122 | Common stock | 598,524 | 607,419 |
| Treasury stock(341,799)(331,321)Total shareholders' equity9,401,44610,350,589Other accumulated comprehensive incomeValuation difference on securities66,665-Foreign currency translation adjustments595,305135,876Total other accumulated comprehensive661,971135,876Stock option93,72183,657Total net assets10,157,13910,570,122 | Capital surplus | 545,014 | 555,203 |
| Total shareholders' equity9,401,44610,350,589Other accumulated comprehensive incomeValuation difference on securities66,665-Foreign currency translation adjustments595,305135,876Total other accumulated comprehensive income661,971135,876Stock option93,72183,657Total net assets10,157,13910,570,122 | Retained earnings | 8,599,706 | 9,519,286 |
| Other accumulated comprehensive incomeValuation difference on securities66,665Foreign currency translation adjustments595,305Total other accumulated comprehensive income661,971Stock option93,721Total net assets10,157,139 | Treasury stock | (341,799) | (331,321) |
| Valuation difference on securities66,665Foreign currency translation adjustments595,305135,876Total other accumulated comprehensive income661,971135,876Stock option93,72183,657Total net assets10,157,13910,570,122 | Total shareholders' equity | 9,401,446 | 10,350,589 |
| Foreign currency translation adjustments595,305135,876Total other accumulated comprehensive income661,971135,876Stock option93,72183,657Total net assets10,157,13910,570,122 | Other accumulated comprehensive income | | |
| Total other accumulated comprehensive income661,971135,876Stock option93,72183,657Total net assets10,157,13910,570,122 | Valuation difference on securities | 66,665 | - |
| income 661,971 135,876 Stock option 93,721 83,657 Total net assets 10,157,139 10,570,122 | Foreign currency translation adjustments | 595,305 | 135,876 |
| Total net assets 10,157,139 10,570,122 | | 661,971 | 135,876 |
| | Stock option | 93,721 | 83,657 |
| Total liabilities and net assets14,512,47216,972,590 | Total net assets | 10,157,139 | 10,570,122 |
| | Total liabilities and net assets | 14,512,472 | 16,972,590 |

(2) Consolidated Statement of Income and Consolidated Statement of Comprehensive Income Consolidated Statements of Income

| | End of previous fiscal year Current (May 1, 2023 to April 30, 2024)(May 1, | consolidated fiscal year 2024 to April 30, 2025) |
|---|--|---|
| Net sales | 17,612,068 | 22,895,350 |
| Cost of sales | 6,745,367 | 9,398,292 |
| Gross profit | 10,866,700 | 13,497,058 |
| Selling, general and administrative expenses | 8,949,507 | 11,142,933 |
| Operating income | 1,917,193 | 2,354,124 |
| Non-operating income | | |
| Interest income | 1,166 | 3,768 |
| Equity in earnings of associated companies | 1,201 | - |
| Consumption tax difference | 55,800 | - |
| Compensation income | 11,677 | 29,024 |
| Foreign exchange gain | 44,189 | 8,539 |
| Advertising revenue | 10,762 | 49,065 |
| Others | 22,999 | 31,689 |
| Total non-operating income | 147,797 | 122,087 |
| Non-operating expenses | | |
| Interest expenses | 26,156 | 33,254 |
| Payment Guarantee Fee | 7,465 | 7,733 |
| Equity in losses of affiliates | - | 26,248 |
| Provision for allowance for doubtful accounts | 9,277 | 8,319 |
| Commission for syndicate loan | - | 33,083 |
| Others | 3,185 | 14,636 |
| Total non-operating expenses | 46,086 | 123,276 |
| Ordinary income | 2,018,905 | 2,352,935 |
| Extraordinary income | | |
| Gain on sales of noncurrent assets | 2,623 | - |
| Gain on sales of investment securities | - | 642 |
| Gain on reversal of stock acquisition rights | 1,887 | 3,774 |
| Total extraordinary income | 4,510 | 4,416 |
| Extraordinary losses | | |
| Impairment loss | - | 44,752 |
| Loss on retirement of noncurrent assets | 3,555 | 14,897 |
| Loss on sale of investment securities | - | 1,532 |
| Write-down of investment securities | 7,558 | 21,727 |
| Valuation loss on shares of affiliates | - | 283,321 |
| Loss on liquidation of subsidiaries | 3,238 | - |
| Total extraordinary loss | 14,352 | 366,231 |
| Income before income taxes | 2,009,063 | 1,991,120 |
| Income taxes | 653,978 | 791,233 |
| Income taxes-deferred | 233,458 | (78,137) |
| Total income taxes | 887,436 | 713,096 |
| Net Income | 1,121,626 | 1,278,023 |
| Profit attributable to owners of parent | 1,121,626 | 1,278,023 |

End of previous fiscal year Current consolidated fiscal year (May 1, 2023 to April 30, 2024)(May 1, 2024 to April 30, 2025)

| Net Income | 1,121,626 | 1,278,023 | |
|--|-----------|-----------|--|
| Other comprehensive income | | | |
| Valuation difference on securities | 63,502 | (66,665) | |
| Foreign currency translation adjustments | 360,301 | (459,429) | |
| Total other comprehensive income | 423,803 (| | |
| Comprehensive income | 1,545,430 | 751,929 | |
| (Comprehensive income attributable to) | | | |
| Comprehensive profit attributable to owners of the parent | 1,545,430 | 751,929 | |
| Comprehensive income attributable to noncontrolling interests | - | - | |

(3) Consolidated Statements of Changes in Net Assets

Previous fiscal year (May 1, 2023 to April 30, 2024)

(Thousands of yen)

| | Shareholders' equity | | | | |
|---|----------------------|-----------------|-------------------|----------------|-------------------------------|
| | Common stock | Capital surplus | Retained earnings | Treasury stock | Total shareholders' equity |
| Opening balance | 598,262 | 543,737 | 7,834,362 | (349,636) | 8,626,725 |
| Change during the year | | | | | |
| Issuance of new shares | 262 | 262 | | | 524 |
| Dividend of surplus | | | (358,116) | | (358,116) |
| Profit attributable to owners of parent | | | 1,121,626 | | 1,121,626 |
| Purchase of treasury stock | | | | (44) | (44) |
| Increase (decrease) due to liquidation of consolidated subsidiaries | | | 1,833 | | 1,833 |
| Disposal of treasury stock | | 1,014 | | 7,882 | 8,897 |
| Net change in items other than shareholders' equity | | | | | |
| Total changes in current term | 262 | 1,277 | 765,344 | 7,837 | 774,721 |
| Closing balance | 598,524 | 545,014 | 8,599,706 | (341,799) | 9,401,446 |

| | Other accumulated comprehensive income | | | | |
|---|--|--|---|--------------|------------------|
| | Other securities Variance from valuation | Foreign currency translation Adjustment account | Other Comprehensive income Total accumulated amount | Stock option | Total net assets |
| Opening balance | 3,163 | 235,004 | 238,167 | 95,608 | 8,960,501 |
| Change during the year | | | | | |
| Issuance of new shares | | | | | 524 |
| Dividend of surplus | | | | | (358,116) |
| Profit attributable to owners of parent | | | | | 1,121,626 |
| Purchase of treasury stock | | | | | (44) |
| Increase (decrease) due to liquidation of consolidated subsidiaries | | | | | 1,833 |
| Disposal of treasury stock | | | | | 8,897 |
| Net change in items other than shareholders' equity | 63,502 | 360,301 | 423,803 | (1,887) | 421,916 |
| Total changes in current term | 63,502 | 360,301 | 423,803 | (1,887) | 1,196,637 |
| Closing balance | 66,665 | 595,305 | 661,971 | 93,721 | 10,157,139 |

Current fiscal year (May 1, 2024 to April 30, 2025)

(Thousands of yen)

| | Shareholders' equity | | | | |
|--|----------------------|-----------------|-------------------|----------------|-------------------------------|
| | Common stock | Capital surplus | Retained earnings | Treasury stock | Total shareholders' equity |
| Opening balance | 598,524 | 545,014 | 8,599,706 | (341,799) | 9,401,446 |
| Change during the year | | | | | |
| Issuance of new shares | 8,895 | 8,895 | | | 17,790 |
| Dividend of surplus | | | (358,443) | | (358,443) |
| Profit attributable to owners of parent | | | 1,278,023 | | 1,278,023 |
| Disposal of treasury stock | | 1,294 | | 10,477 | 11,772 |
| Net change in items other than shareholders' equity | | | | | |
| Total changes in current term | 8,895 | 10,189 | 919,580 | 10,477 | 949,142 |
| Closing balance | 607,419 | 555,203 | 9,519,286 | (331,321) | 10,350,589 |

| | Other accumulated comprehensive income | | | | |
|--|--|--|---|--------------|------------------|
| | Other securities Variance from valuation | Foreign currency translation Adjustment account | Other Comprehensive income Total accumulated amount | Stock option | Total net assets |
| Opening balance | 66,665 | 595,305 | 661,971 | 93,721 | 10,157,139 |
| Change during the year | | | | | |
| Issuance of new shares | | | | | 17,790 |
| Dividend of surplus | | | | | (358,443) |
| Profit attributable to owners of parent | | | | | 1,278,023 |
| Disposal of treasury stock | | | | | 11,772 |
| Net change in items other than shareholders' equity | (66,665) | (459,429) | (526,094) | (10,064) | (536,158) |
| Total changes in current term | (66,665) | (459,429) | (526,094) | (10,064) | 412,983 |
| Closing balance | - | 135,876 | 135,876 | 83,657 | 10,570,122 |

(4)Consolidated Statements of Cash Flows

(Thousands of yen)

| | | Current consolidated fiscal year)(May 1, 2024 to April 30, 2025) |
|---|-------------|--|
| Net cash provided by operating activities | | |
| Income before income taxes | 2,009,063 | 1,991,120 |
| Depreciation and amortization | 674,497 | 702,583 |
| Impairment loss | - | 44,752 |
| Amortization of goodwill | 111,058 | 113,770 |
| Loss on retirement of noncurrent assets | 3,555 | 14,897 |
| Loss on sales of property, plant and equipment (△gain) | | - |
| Valuation loss on shares of affiliates | - | 283,321 |
| Unrealized gains on available-for-sale securities. ($	riangle$ gain) | 7,558 | 21,727 |
| Loss on Sales of Investment Securities. (gain) | - | 1,532 |
| Increase in allowance for doubtful accounts (△decrease) | 14,298 | (8,954) |
| Increase in accrued bonuses(△decrease) | (9,205) | 56,937 |
| Increase (decrease) in net defined benefi asset and liability | (13,546) | 33,931 |
| Interest and dividend income | (1,166) | (3,768) |
| Interest expenses | 26,156 | 33,254 |
| Commission for syndicate loan | - | 33,083 |
| Equity in earnings of affiliates(\triangle gain) | (1,201) | 26,248 |
| Decrease in notes and accounts receivable trade (\triangle increase) | (507,323) | (64,572) |
| Decrease in inventories (\triangle increase) | (1,081,771) | (1,511,457) |
| Increase in notes and accounts payable-trade (△decrease) | 183,252 | (110,971) |
| Increase in advances paid(△increase) | (170,002) | (360,018) |
| Increase in accounts payable-other (△ decrease) | 112,960 | 107,323 |
| Increase in accrued expenses ($	riangle$ increase) | (25,308) | 49,400 |
| Others | (26,358) | 159,447 |
| Subtotal | 1,303,893 | 1,613,590 |
| Interest and dividends income received | 11,038 | 4,240 |
| Interest expenses paid | (32,848) | (44,201) |
| Income taxes paid | (396,216) | (713,255) |
| Net cash provided by operating activities | 885,867 | 860,373 |
| Cash flow from investing activities | | |
| Payments for transfer of business | (85,000) | - |
| Purchase of property, plant and equipment | (308,740) | (602,461) |
| Proceeds from sales of property, plant and equipment | 3,232 | - |
| Purchase of intangible assets | (167,942) | (180,875) |
| Purchase of investment securities | (10,000) | (19,998) |
| Purchase of stocks of subsidiaries and affiliates | l (301,535) | - |
| Proceeds from long-term loans receivable | 880 | 2,216 |
| Payments for long-term loans to affiliates | - | (50,000) |
| Others | (7,695) | (70,921) |
| Cash flow from investing activities | (876,800) | (922,041) |

| End of previous fiscal year | Current consolidated fiscal year |
|--------------------------------|----------------------------------|
| (May 1, 2023 to April 30, 2024 |)(May 1, 2024 to April 30, 2025) |

| Cash flow from financing activities | | |
|--|-----------|-----------|
| Net increase in short-term borrowings($	riangle$ decrease) | (100,000) | 2,650,000 |
| Proceeds from long-term debt | 1,050,000 | - |
| Repayment of long-term loans payable | (65,020) | (984,980) |
| Repayments of lease obligations | (147,414) | (146,006) |
| Proceeds from issuance of common stock | 524 | 10,242 |
| Purchase of treasury stock | (44) | - |
| Cash dividends paid | (358,116) | (358,443) |
| Payment of syndicated loan fees | - | (33,083) |
| Cash flow from financing activities | 379,928 | 1,137,728 |
| Effect of exchange rate change on cash and cash equivalents | 97,011 | (104,164) |
| Net increase in cash and cash equivalents (\bigtriangleup decrease) | 486,006 | 971,896 |
| Cash and cash equivalents at beginning of term | 3,535,669 | 4,021,675 |
| Cash and cash equivalents at end of term | 4,021,675 | 4,993,572 |
| | | |

(5)Notes of consolidated financial statements

(Notes on the Going Concern Assumption) Not applicable.

(Significant Items Forming the Basis for Preparation of Consolidated Financial Statements) Scope of consolidation

1. Number of consolidated subsidiaries: 5

Names of consolidated subsidiaries Hamee Global Inc. Hamee US,Corp. Hamee India Pvt.Ltd. Hamee Shanghai Tech & Trading Co., Ltd. NE Inc.

2.Application of the equity method

- Number of equity-method affiliates: 2 Name of equity-method affiliate Root Co., Ltd.
 Pixio USA Inc. (NOTE)
 - (NOTE) During the current consolidated fiscal year, Pixio USA Inc. was included within the scope of application of the equity method following our acquisition of an 18.75% stake in the company.

(Changes in accounting policies)

(Application of Accounting Standard for Income Taxes, Inhabitant Taxes and Business Taxes, etc.)

"Accounting Standard for Income Taxes, Resident Taxes and Business Taxes" (ASBJ Statement No. 27, October 28, 2022; hereinafter referred to as the "Revised Accounting Standard, 2022") has been applied from the beginning of the current consolidated fiscal year.

Revisions to the classification of income taxes (taxation of other comprehensive income) are made in accordance with the transitional treatment stipulated in the proviso of Article 20-3 of the Revised Accounting Standard for 2022 and the transitional treatment stipulated in Article 65-2 (2) of the "Implementation Guidance on Accounting Standard for Tax Effect Accounting" (ASBJ Guidance No. 28, October 28, 2022, hereinafter referred to as the "2022 Revised Implementation Guidance"). This change had no impact on the consolidated financial statements.

We have applied the revised guidance for 2022 from the beginning of the current fiscal year to revise the treatment of deferral of gains and losses on sales of shares of subsidiaries and others among the Companies for tax purposes in the consolidated financial statements. This change in accounting policy was applied retrospectively, and the consolidated financial statements for the previous fiscal year have been retrospectively applied. This change had no impact on the consolidated financial statements for the previous fiscal year. (Segment Information)

[Segment Information]

1. The outline of any Reporting Segment

The reportable segments of the group are the constituent units of the group for which separate financial information is available and which are subject to periodic review by the Board of Directors for the purpose of deciding the allocation of management resources and evaluating business performance. Our group consists of segments by products and services based on business activities. We have two reportable segments: Commerce and Platform. The Commerce segment mainly plans, manufactures, purchases and sells mobile accessories-related products and services. The Platform Business provides the Next Engine cloud (SaaS) type EC Attractions and sales support consulting services to support sales and inventory control by EC businesses.

(Changes in reportable segments)

Beginning with the current fiscal year, the allocation method for certain expenses in the global business has been changed to more appropriately reflect the performance of each reportable segment.

Segment information for the previous fiscal year has been prepared using the new calculation method.

2.Methods of calculating net sales, income or loss, assets, liabilities and other items by reportable segment The accounting treatments for the reportable business segments are generally the same as those described in "Significant Items Forming the Basis for Preparation of Consolidated Financial Statements."

Income of reportable segments is based on operating income.

Intersegment sales and transfers are based on prevailing market prices.

3. Information on sales, income or loss, assets, liabilities and other items by reportable segment, and breakdown of revenue

Previous fiscal year (May 1, 2023 to April 30, 2024)

| (Thousands of yen) | | | | | |
|---|----------------------|----------------------|------------|--------------------|---|
| | Rep | oortable Segme | nts | Adjusted | Consolidated Financial |
| | Commerce Business | Platform Business | Total | Adjusted amount | Statements Amount recorded (NOTE)2 |
| Net sales | | | | | |
| Income from contracts with customers | 13,855,855 | 3,756,213 | 17,612,068 | - | 17,612,068 |
| Sales to customers | 13,855,855 | 3,756,213 | 17,612,068 | - | 17,612,068 |
| Intersegment sales Or the amount transferred | - | 11,940 | 11,940 | (11,940) | - |
| Total | 13,855,855 | 3,768,153 | 17,624,008 | (11,940) | 17,612,068 |
| Segment profit | 1,365,555 | 1,925,183 | 3,290,738 | (1,373,544) | 1,917,193 |
| Other items | | | | | |
| Depreciation and amortization | 444,278 | 145,412 | 589,691 | 84,806 | 674,497 |
| Amortization of goodwill | 110,371 | 687 | 111,058 | - | 111,058 |
| Unamortized balance of goodwill | 422,913 | 73,573 | 496,487 | - | 496,487 |

(NOTE) 1.The amounts of segment assets are omitted because we do not allocate assets to reportable segments.

2.Segment income is consistent with operating income in the consolidated financial statements.

Current fiscal year (May 1, 2024 to April 30, 2025)

| , , , , | . , | , | | (Tho | ousands of yen) |
|---|----------------------|----------------------|------------|----------------------|---|
| | Reportable Segments | | | A distant a d | Consolidated Financial |
| | Commerce Business | Platform Business | Total | Adjusted amount | Statements Amount recorded (NOTE)2 |
| Net sales | | | | | |
| Income from contracts with customers | 18,986,834 | 3,908,516 | 22,895,350 | - | 22,895,350 |
| Sales to customers | 18,986,834 | 3,908,516 | 22,895,350 | - | 22,895,350 |
| Intersegment sales Or the amount transferred | - | 16,739 | 16,739 | (16,739) | - |
| Total | 18,986,834 | 3,925,256 | 22,912,090 | (16,739) | 22,895,350 |
| Segment profit | 2,158,167 | 2,083,266 | 4,241,433 | (1,887,309) | 2,354,124 |
| Other items | | | | | |
| Depreciation and amortization | 445,647 | 140,433 | 586,080 | 116,502 | 702,583 |
| Amortization of goodwill | 109,569 | 4,201 | 113,770 | - | 113,770 |
| Unamortized balance of goodwill | 280,363 | - | 280,363 | - | 280,363 |

(NOTE) 1. The amounts of segment assets are omitted because we do not allocate assets to reportable

segments.

2.Segment income is consistent with operating income in the consolidated financial statements.

[Related Information]

Previous fiscal year (May 1, 2023 to April 30, 2024)

1.Information for each product and service

This information is omitted because the same information is disclosed in Segment Information.

2.Information for each region

(1) Net sales

| | | | | (Thousands of yen) |
|------------|---------------|------------------|---------------|--------------------|
| Japan | North America | Asia and Oceania | Other regions | Total |
| 14,718,873 | 2,168,277 | 557,166 | 167,750 | 17,612,068 |

(NOTE) Net sales are classified by country or region based on the location of the customer.

(2) Property, plant and equipment

| | | | | (Thousands of yen) |
|---------|-----------|---------------|------------|--------------------|
| Japan | Korea | United States | Other Asia | Total |
| 200,110 | 1,195,988 | 45,297 | 8,501 | 1,449,898 |

3.Information for each major customer

This information is omitted because there are no external customers that account for 10% or more of net sales in the consolidated statements of income.

Current fiscal year (May 1, 2024 to April 30, 2025)

1.Information for each product and service

This information is omitted because the same information is disclosed in Segment Information.

2.Information for each region

(1) Net sales

| | | | | (Thousands of yen) |
|------------|---------------|------------------|---------------|--------------------|
| Japan | North America | Asia and Oceania | Other regions | Total |
| 19,552,991 | 2,546,813 | 633,298 | 162,248 | 22,895,350 |

(NOTE) Net sales are classified by country or region based on the location of the customer.

(2) Property, plant and equipment

| | | | | (Thousands of yen) |
|---------|-----------|---------------|------------|--------------------|
| Japan | Korea | United States | Other Asia | Total |
| 421,111 | 1,039,323 | 164,824 | 2,625 | 1,627,885 |

3. Information for each major customer

This information is omitted because there are no external customers that account for 10% or more of net sales in the consolidated statements of income.

[Information on impairment loss on non-current assets by reportable segment] Previous fiscal year (May 1, 2023, to April 30, 2024) Not applicable.

Current fiscal year (May 1, 2024 to April 30, 2025)

| | | - | | (Tho | usands of yen) |
|-----------------|----------------------|----------------------|--------|---------------|----------------|
| | Rej | portable Segme | nts | Corporate and | Total |
| | Commerce Business | Platform Business | Total | eliminations | TOLAI |
| Impairment loss | - | 44,752 | 44,752 | - | 44,752 |

[Information on Amortization of Goodwill and Unamortized Balance by Reportable Segment] Previous fiscal year (May 1, 2023 to April 30, 2024) This information is omitted because the same information is disclosed in Segment Information.

Current fiscal year (May 1, 2024 to April 30, 2025)

This information is omitted because the same information is disclosed in Segment Information.

[Information on gain on negative goodwill by reportable segment] Not applicable.

(Per Share Information)

| | End of previous fiscal year (May 1, 2023 to April 30, 2024) | Current consolidated fiscal year (May 1, 2024 to April 30, 2025) |
|--|--|---|
| Net assets per share | JPY631.69 | JPY657.39 |
| Net income per share | JPY70.45 | JPY80.15 |
| Diluted per share Net Income for the Term | JPY70.42 | JPY80.13 |

(NOTE) The basic facts underlying the calculation of Basic earnings per share and Diluted earnings per share are as follows:

| | End of previous fiscal year (May 1, 2023 to April 30, 2024) | Current consolidated fiscal year (May 1, 2024 to April 30, 2025) |
|---|---|---|
| Net income per share | | |
| Profit attributable to owners of parent (thousands of yen) | 1,121,626 | 1,278,023 |
| Amount not attributable to common shareholders | - | - |
| Net income attributable to owners of parent per common share (thousands of yen) | 1,121,626 | 1,278,023 |
| Average number of shares of common stock outstanding during the period (shares) | 15,921,724 | 15,945,075 |
| Diluted EPS Net income for computation | | |
| Adjustment to profit attributable to owners of parent (thousands of yen) | - | - |
| Increase in common stock (shares) (Stock option (shares)) | 5,267 (5,267) | 3,315 (3,315) |
| Diluted per share due to anti-dilutive effect Summary of potential shares not included in the calculation of net income | 5th stock option 149 thousand shares | 5th stock option 133 thousand shares |

(Significant subsequent events)

Not applicable.