

Note: This document has been translated from the Japanese original for reference purposes only. In the event of any discrepancy between this translated document and the Japanese original, the original shall prevail.

November 11, 2025

Consolidated Financial Results for the Six Months Ended September 30, 2025 (Under Japanese GAAP)



Company name: SHIKIBO LTD.
Listing: Tokyo Stock Exchange
Securities code: 3109
URL: <https://www.shikibo.co.jp/>
Representative: Suzuki Yoshihito, Representative Director, President
Inquiries: Itami Hidenori, Senior Executive Officer, Division Manager, Corporate Division
Telephone: +81-6-6268-5421
Scheduled date to file semi-annual securities report: November 14, 2025
Scheduled date to commence dividend payments: December 4, 2025
Preparation of supplementary material on financial results: Yes
Holding of financial results briefing: Yes

(Yen amounts are rounded down to millions, unless otherwise noted.)

1. Consolidated financial results for the six months ended September 30, 2025 (from April 1, 2025 to September 30, 2025)

(1) Consolidated operating results (cumulative) (Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
Six months ended September 30, 2025	19,781	4.6	628	14.6	512	17.5	345	11.9
September 30, 2024	18,911	(2.3)	548	(2.3)	435	(21.0)	308	(23.0)

Note: Comprehensive income For the six months ended September 30, 2025: ¥ 157 million [(76.5) %]
For the six months ended September 30, 2024: ¥ 667 million [(21.5) %]

	Basic earnings per share	Diluted earnings per share
	Yen	Yen
Six months ended September 30, 2025	27.23	-
September 30, 2024	24.75	-

(2) Consolidated financial position

	Total assets	Net assets	Equity-to-asset ratio
	Millions of yen	Millions of yen	%
As of September 30, 2025	84,910	35,094	41.3
March 31, 2025	85,611	35,238	41.1

Reference: Equity

As of September 30, 2025: ¥ 35,069 million
As of March 31, 2025: ¥ 35,211 million

2. Cash dividends

	Annual dividends per share				
	First quarter-end	Second quarter-end	Third quarter-end	Fiscal year-end	Total
	Yen	Yen	Yen	Yen	Yen
Fiscal year ended March 31, 2025	-	25.00	-	25.00	50.00
Fiscal year ending March 31, 2026	-	25.00			
Fiscal year ending March 31, 2026 (Forecast)			-	25.00	50.00

Note: Revisions to the forecast of cash dividends most recently announced: None

3. Consolidated financial result forecasts for the fiscal year ending March 31, 2026 (from April 1, 2025 to March 31, 2026)

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Basic earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Full year	-	-	-	-	-	-	-	-	-

Note: Revisions to the financial result forecast most recently announced: None

* Notes

(1) Significant changes in the scope of consolidation during the period: None

(2) Adoption of accounting treatment specific to the preparation of semi-annual consolidated financial statements: None

(3) Changes in accounting policies, changes in accounting estimates, and restatement

- (i) Changes in accounting policies due to revisions to accounting standards and other regulations: None
- (ii) Changes in accounting policies due to other reasons: None
- (iii) Changes in accounting estimates: None
- (iv) Restatement: None

(4) Number of issued shares (common shares)

(i) Total number of issued shares at the end of the period (including treasury shares)

As of September 30, 2025	12,810,829 shares
As of March 31, 2025	12,810,829 shares

(ii) Number of treasury shares at the end of the period

As of September 30, 2025	115,450 shares
As of March 31, 2025	133,908 shares

(iii) Average number of shares outstanding during the period (cumulative from the beginning of the fiscal year)

Six months ended September 30, 2025	12,684,866 shares
Six months ended September 30, 2024	12,475,256 shares

Note: The Company has adopted a stock compensation plan (Board Benefit Trust). For the purpose of calculating basic earnings per share, the number of the shares of the Company remaining in the Board Benefit Trust that are recorded as treasury shares under shareholders' equity is included in the number of treasury shares to be deducted in the calculation of the average number of shares during the period.

* Semi-annual financial results reports are exempt from review conducted by certified public accountants or an audit firm.

* Proper use of earnings forecasts, and other special matters

Financial result forecasts and other forward-looking statements included in this material are based on information currently available to the Company and certain assumptions deemed reasonable, and actual performance and other results may differ significantly from these forecasts due to various factors.

(How to obtain supplementary briefing materials on financial results and details of financial results briefing session)

The Company plans to stream a video of a financial results briefing (recording). In addition, materials for the financial results briefing session will be posted on the Company's website.

Semi-annual Consolidated Financial Statements and Primary Notes
Semi-annual Consolidated Balance Sheet

(Millions of yen)

	As of March 31, 2025	As of September 30, 2025
Assets		
Current assets		
Cash and deposits	5,903	6,069
Notes and accounts receivable - trade	7,001	6,867
Electronically recorded monetary claims - operating	2,071	2,063
Merchandise and finished goods	5,658	5,864
Work in process	2,094	2,441
Raw materials and supplies	1,826	1,745
Short-term loans receivable	70	-
Other	1,242	788
Allowance for doubtful accounts	(73)	(18)
Total current assets	25,794	25,820
Non-current assets		
Property, plant and equipment		
Buildings and structures	48,308	48,346
Accumulated depreciation and impairment	(35,247)	(35,621)
Buildings and structures, net	13,060	12,725
Machinery, equipment and vehicles	29,376	28,867
Accumulated depreciation and impairment	(25,949)	(25,750)
Machinery, equipment and vehicles, net	3,426	3,116
Tools, furniture and fixtures	1,681	1,711
Accumulated depreciation and impairment	(1,528)	(1,540)
Tools, furniture and fixtures, net	152	170
Land	37,941	37,941
Leased assets	1,643	1,644
Accumulated depreciation	(607)	(687)
Leased assets, net	1,036	957
Construction in progress	84	119
Total property, plant and equipment	55,702	55,031
Intangible assets	618	621
Investments and other assets		
Investment securities	1,112	1,192
Long-term loans receivable	200	200
Deferred tax assets	1,844	1,738
Other	534	480
Allowance for doubtful accounts	(196)	(173)
Total investments and other assets	3,494	3,437
Total non-current assets	59,816	59,090
Total assets	85,611	84,910

(Millions of yen)

	As of March 31, 2025	As of September 30, 2025
Liabilities		
Current liabilities		
Notes and accounts payable - trade	2,772	2,639
Electronically recorded obligations - operating	1,397	1,453
Short-term borrowings	9,293	9,753
Current portion of bonds payable	860	730
Accrued expenses	608	553
Income taxes payable	181	190
Accrued consumption taxes	199	187
Provision for bonuses	653	675
Other	1,244	1,191
Total current liabilities	17,211	17,374
Non-current liabilities		
Bonds payable	1,140	800
Long-term borrowings	14,380	14,256
Lease liabilities	947	875
Deferred tax liabilities	185	186
Deferred tax liabilities for land revaluation	6,342	6,342
Retirement benefit liability	5,686	5,495
Provision for retirement benefits for directors (and other officers)	73	68
Provision for repairs	110	122
Long-term leasehold and guarantee deposits received	4,142	4,142
Other	150	151
Total non-current liabilities	33,161	32,441
Total liabilities	50,372	49,816
Net assets		
Shareholders' equity		
Share capital	11,820	11,820
Capital surplus	1,381	1,381
Retained earnings	9,274	9,302
Treasury shares	(156)	(139)
Total shareholders' equity	22,320	22,365
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	303	385
Deferred gains or losses on hedges	27	52
Revaluation reserve for land	13,197	13,197
Foreign currency translation adjustment	(498)	(798)
Remeasurements of defined benefit plans	(139)	(133)
Total accumulated other comprehensive income	12,890	12,704
Non-controlling interests	27	25
Total net assets	35,238	35,094
Total liabilities and net assets	85,611	84,910

Semi-annual Consolidated Statements of Income and Comprehensive Income

Semi-annual Consolidated Statement of Income

(Millions of yen)

	For the six months ended September 30, 2024	For the six months ended September 30, 2025
Net sales	18,911	19,781
Cost of sales	15,433	16,085
Gross profit	3,477	3,695
Selling, general and administrative expenses	2,929	3,066
Operating profit	548	628
Non-operating income		
Interest income	12	16
Dividend income	17	21
Foreign exchange gains	-	10
Subsidy income	42	62
Miscellaneous income	18	29
Total non-operating income	91	140
Non-operating expenses		
Interest expenses	119	172
Arrangement fee	-	52
Foreign exchange losses	33	-
Miscellaneous expenses	51	31
Total non-operating expenses	203	257
Ordinary profit	435	512
Extraordinary income		
Gain on sale of investment securities	-	37
Subsidy income	-	17
Total extraordinary income	-	54
Extraordinary losses		
Loss due to disaster	-	20
Loss on tax purpose reduction entry of non-current assets	-	16
Loss on retirement of non-current assets	3	-
Total extraordinary losses	3	37
Profit before income taxes	432	529
Income taxes - current	85	137
Income taxes - deferred	39	46
Total income taxes	124	183
Profit	307	345
Profit (loss) attributable to non-controlling interests	(1)	0
Profit attributable to owners of parent	308	345

Semi-annual Consolidated Statement of Comprehensive Income

(Millions of yen)

	For the six months ended September 30, 2024	For the six months ended September 30, 2025
Profit	307	345
Other comprehensive income		
Valuation difference on available-for-sale securities	15	82
Deferred gains or losses on hedges	(52)	24
Foreign currency translation adjustment	409	(302)
Remeasurements of defined benefit plans, net of tax	(11)	6
Total other comprehensive income	360	(188)
Comprehensive income	667	157
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	666	159
Comprehensive income attributable to non-controlling interests	1	(1)

Semi-annual Consolidated Statement of Cash Flows

(Millions of yen)

	For the six months ended September 30, 2024	For the six months ended September 30, 2025
Cash flows from operating activities		
Profit before income taxes	432	529
Depreciation	955	1,120
Amortization of long-term prepaid expenses	17	14
Increase (decrease) in retirement benefit liability	(154)	(101)
Increase (decrease) in provision for retirement benefits for directors (and other officers)	3	(4)
Increase (decrease) in provision for repairs	11	12
Increase (decrease) in allowance for doubtful accounts	0	(77)
Increase (decrease) in provision for bonuses	19	22
Interest and dividend income	(29)	(36)
Interest expenses	119	172
Foreign exchange losses (gains)	4	19
Loss on disaster	-	20
Loss (gain) on disposal of non-current assets	3	-
Loss (gain) on sale of investment securities	-	(37)
Loss on tax purpose reduction entry of non-current assets	-	16
Decrease (increase) in trade receivables	1,033	91
Decrease (increase) in inventories	(278)	(592)
Increase (decrease) in trade payables	(128)	(6)
Increase (decrease) in consumption taxes receivable payable	(156)	347
Other, net	(64)	19
Subtotal	1,791	1,530
Interest and dividends received	18	29
Interest paid	(120)	(173)
Income taxes refund (paid)	(279)	(73)
Payments associated with disaster loss	(2)	-
Net cash provided by (used in) operating activities	1,406	1,312
Cash flows from investing activities		
Purchase of property, plant and equipment	(478)	(486)
Proceeds from sale of property, plant and equipment	0	16
Purchase of investment securities	(3)	(71)
Proceeds from sale of investment securities	-	76
Proceeds from collection of loans receivable	-	70
Proceeds from withdrawal of time deposits	35	43
Payments into time deposits	(36)	(170)
Other, net	(63)	(84)
Net cash provided by (used in) investing activities	(545)	(606)

(Millions of yen)

	For the six months ended September 30, 2024	For the six months ended September 30, 2025
Cash flows from financing activities		
Net increase (decrease) in short-term borrowings	(554)	415
Proceeds from long-term borrowings	2,430	1,900
Repayments of long-term borrowings	(1,987)	(1,977)
Proceeds from issuance of bonds	588	-
Redemption of bonds	(1,540)	(470)
Proceeds from issuance of shares resulting from exercise of share acquisition rights	963	-
Purchase of treasury shares	(0)	(0)
Dividends paid	(581)	(317)
Other, net	(103)	(107)
Net cash provided by (used in) financing activities	(785)	(557)
Effect of exchange rate change on cash and cash equivalents	103	(109)
Net increase (decrease) in cash and cash equivalents	179	39
Cash and cash equivalents at beginning of period	5,303	5,816
Cash and cash equivalents at end of period	5,483	5,855

Notes to Semi-annual Consolidated Financial Statements

(Notes on going concern assumption)

Not applicable.

(Notes in case of significant changes in shareholders' equity)

Not applicable.

(Segment information, etc.)

[Segment information]

I For the six months ended September 30, 2024 (from April 1, 2024 to September 30, 2024)

1. Information on net sales and profit (loss) by reportable segment

(Millions of yen)

	Reportable segment					Adjustment (Note 1)	Amount recorded in Semi-annual Consolidated Statements of Income (Note 2)
	Textile	Industrial Materials	Functional Materials	Real Estate Business & Service Industry	Total		
Net sales							
Net sales to external customers	9,511	3,528	3,128	2,743	18,911	—	18,911
Inter-segment net sales or transfers	4	—	11	213	229	(229)	—
Total	9,515	3,528	3,140	2,956	19,140	(229)	18,911
Segment profit (loss)	(50)	69	14	1,035	1,069	(520)	548

(Notes) 1. The ¥(520) million adjustment for segment profit (loss) consists of corporate expenses not allocated to any reportable segment. Corporate expenses mostly consist of selling, general and administrative expenses not attributable to any reportable segment.

2. Segment profit (loss) is adjusted with operating profit in the Semi-annual Consolidated Statements of Income.

2. Information on impairment loss on non-current assets and goodwill by reportable segment

Not applicable.

II For the six months ended September 30, 2025 (from April 1, 2025 to September 30, 2025)

1. Information on net sales and profit (loss) by reportable segment

(Millions of yen)

	Reportable segment					Adjustment (Note 1)	Amount recorded in Semi-annual Consolidated Statements of Income (Note 2)
	Textile	Industrial Materials	Functional Materials	Real Estate Business & Service Industry	Total		
Net sales							
Net sales to external customers	9,754	3,700	3,507	2,818	19,781	—	19,781
Inter-segment net sales or transfers	4	—	5	201	212	(212)	—
Total	9,759	3,700	3,513	3,020	19,993	(212)	19,781
Segment profit (loss)	246	68	(77)	984	1,221	(592)	628

(Notes)1. The ¥(592) million adjustment for segment profit (loss) consists of corporate expenses not allocated to any reportable segment. Corporate expenses mostly consist of selling, general and administrative expenses not attributable to any reportable segment. Corporate expenses include ¥79 million of costs incurred in connection with the acquisition of UNITIKA Group.

2. Segment profit (loss) is adjusted with operating profit in the Semi-annual Consolidated Statements of Income.

2. Information on impairment loss on non-current assets and goodwill by reportable segment

Not applicable.

3. Matters regarding changes, etc., to reportable segment

From the beginning of the semi-annual period under review, the “Functional Materials Business,” which was previously included in the “Industrial Materials” segment, has been reclassified as the “Functional Materials” segment.

The “Functional Materials Business” was positioned as a new core business in a growth area by the new medium-term management plan “TG25-27,” and as its financial importance is expected to increase, it has been designated as a new reportable segment in order to clearly present information related to this business.

In addition, certain affiliated companies in the “Real Estate Business and Service Industry” segment have been changed to the “Textile” segment due to changes in the department in charge.

Segment information for the six months ended September 30, 2024 is presented based on the revised classification.