Note: This document has been translated from the Japanese original for reference purposes only. In the event of any discrepancy between this translated document and the Japanese original, the original shall prevail.

October 31,2025

Consolidated Financial Results for the Six Months Ended September 30,2025 (Under Japanese GAAP)

Company name: Fujibo Holdings, Inc. Listing: Tokyo Stock Exchange

Securities code: 3104

URL: https://www.fujibo.co.jp/

Representative: Masahide Inoue, Representative Director and President

Inquiries: Tatsuya Sasaki, Director Telephone: +81-(0)3-3665-7612

Scheduled date to file semi-annual securities report:

November 13, 2025
Scheduled date to commence dividend payments:

December 8, 2025

Preparation of supplementary material on financial results: Yes

Holding of financial results briefing:

Yes (for institutional investors and analysts)

(Yen amounts are rounded down to millions, unless otherwise noted.)

1. Consolidated financial results for the six months ended September 30,2025 (from April 1,2025 to September 30,2025)

(1) Consolidated operating results (cumulative)

(Percentages indicate year-on-year changes.)

	Net sales	3	Operating profit		Ordinary profit		Profit attributable to owners of parent	
Six months ended	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
September 30,2025	22,528	7.0	3,771	26.0	3,904	27.1	2,730	30.3
September 30,2024	21,060	23.2	2,992	226.1	3,071	143.4	2,095	133.6

Note: Comprehensive income For the six months ended September 30,2025: \$\ \xi_3,118\$ million [37.9%]
For the six months ended September 30,2024: \$\xi_2,260\$ million [64.6%]

	Basic earnings per share	Diluted earnings per share
Six months ended	Yen	Yen
September 30,2025	241.74	_
September 30,2024	184.79	_

(2) Consolidated financial position

	Total assets	Net assets	Equity-to-asset ratio
As of	Millions of yen	Millions of yen	%
September 30,2025	68,783	49,311	71.7
March 31,2025	66,608	47,460	71.3

Reference: Equity

As of September 30,2025: ¥49,310 million As of March 31,2025: ¥47,459 million

2. Cash dividends

		Annual dividends per share					
	First quarter-end	Second quarter-end	Third quarter-end	Fiscal year-end	Total		
	Yen	Yen	Yen	Yen	Yen		
Fiscal year ended March 31,2025	_	60.00	_	70.00	130.00		
Fiscal year ending March 31,2026	_	75.00					
Fiscal year ending March 31,2026 (Forecast)				85.00	160.00		

Note: Revisions to the forecast of cash dividends most recently announced: Yes

3. Forecast of consolidated financial results for the March 31,2026 (from April 1,2025 to March 31,2026)

(Percentages indicate year-on-year changes.)

	Net sales	Net sales Operating profit Ordinary profit Profit attributable to owners of parent		Operating profit Ordinary profit			Basic earnings per share		
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Fiscal year ending March 31,2026	45,400	5.8	7,500	15.8	7,700	15.4	5,000	11.7	443.42

Note: Revisions to the forecasts of financial results most recently announced: Yes

* Notes

- (1) Significant changes in the scope of consolidation during the period: None
- (2) Adoption of accounting treatment specific to the preparation of semi-annual consolidated financial statements: Yes

Note: For details, please refer to "2. Semi-annual Consolidated Financial Statements and Principal Notes (4) Notes to Semi-annual Consolidated Financial Statements" on page 10 of the Attachments.

- (3) Changes in accounting policies, changes in accounting estimates, and restatement
 - (i) Changes in accounting policies due to revisions to accounting standards and other regulations: None
 - (ii) Changes in accounting policies due to other reasons: None
 - (iii) Changes in accounting estimates: None
 - (iv) Restatement: None
- (4) Number of issued shares (common shares)
 - (i) Total number of issued shares at the end of the period (including treasury shares)

1		_	-	,	
As of September 30,2025					11,354,000 shares
As of March 31,2025			•		11,354,000 shares

(ii) Number of treasury shares at the end of the period

As of September 30,2025	98,151 shares
As of March 31,2025	10,733 shares

(iii) Average number of shares outstanding during the period (cumulative from the beginning of the fiscal year)

Six months ended September 30,2025	11,295,814 shares
Six months ended September 30,2024	11,340,849 shares

- * Semi-annual financial results reports are exempt from review conducted by certified public accountants or an audit firm.
- * Proper use of earnings forecasts, and other special matters

 The earnings forecasts and other forward-looking statements herein are based on information currently available and certain assumptions deemed reasonable by the Company, and actual results may differ significantly from these forecasts due to various factors.

 Please refer to "1. Qualitative Information on the semi-annual Financial Results (3) Explanation of Consolidated Financial Results Forecast and Other Forward-looking Information" on page 4 of the Attachments for cautionary notes regarding underlying assumptions for and the use of the forecasts of financial results.

(Availability of supplementary explanatory materials on financial results and details of financial results briefing session)

The Company plans to hold a financial results briefing session (online) for institutional investors and analysts on November 7, 2025. In addition, the Company plans to post a video of the financial results briefing session and the briefing material on the Company's website after the briefing session.

Table of Contents - Attachments

1. Qualitative Information on the Semi-annual Financial Results	2
(1) Explanation of Operating Results	
(2) Explanation of Financial Position	
(3) Explanation of Consolidated Financial Results Forecast and Other Forward-looking Info	
2 G	-
2. Semi-annual Consolidated Financial Statements and Principal Notes	
(1) Semi-annual Consolidated Balance Sheets	5
(2) Semi-annual Consolidated Statements of Income and Comprehensive Income	7
(3) Semi-annual Consolidated Statement of Cash Flows	9
(4) Notes to Semi-annual Consolidated Financial Statements	10
(Notes on going concern assumption)	10
(Notes in case of significant changes in shareholders' equity)	10
(Accounting methods adopted particularly for the preparation of semi-annual	consolidated
financial statements)	
(Segment information, etc.)	10

1. Qualitative Information on Semi-annual Financial Results

(1) Explanation of Operating Results

For the six months ended September 30, 2025, the Japanese economy was on a moderate recovery trend as personal consumption showed signs of a recovery on the back of improvements in the employment and income environment, although the improvement of corporate earnings came to a standstill. On the other hand, the economic outlook remains uncertain due to various unstable factors affecting corporate earnings and commodity prices, including the U.S. trade policy, the impact of conflicts in various regions, and trends in resource prices.

In this economic environment, the Fujibo Group is implementing business portfolio reforms and reinforcing individual businesses in accordance with the basic strategies of its Medium-term Management Plan, "Zokyo 21-25," which concludes in the fiscal year under review. The Polishing Pad Business, which is the mainstay of our business, experienced strong order volume, driven by growing demand for advanced semiconductors for AI applications. The Industrial Chemicals Business also saw a steady flow of orders, primarily driven by demand in the electronic materials market, including semiconductors. In the Lifestyle Apparel Business, the business situation was harsh due to high personnel expenses and costs, as well as the weak yen, and sales at stores were slow due to consumer frugality, despite strong sales of our e-commerce products in Japan and an increasing recognition of our Japanese products overseas.

As a result, for the six months ended September 30, 2025, net sales amounted to \(\frac{\text{\$\tex{

Results by segment are as described below.

1) Polishing Pad Business

The global semiconductor market is projected to continue growing in FY2025. Against this backdrop, orders for polishing pads for semiconductor devices (CMP) increased, as demand increased for semiconductors for use in memory, including HBM, and the advanced logic, fueled by the adoption of generative AI, as well as the ensuing rise in the inventory levels among some users. A certain level of sales for silicon wafers was secured due to strong demand in advanced product applications, despite the sluggish demand in applications for general-use products. Demand for hard disks applications by data centers recovered, while in terms of LCD glass applications, demand for LCD panels remained strong due to China's subsidy policy, resulting in an increase in orders.

As a result, net sales amounted to \$10,744 million, a year-on-year increase of \$1,535 million (16.7%), and operating profit amounted to \$2,918 million, a year-on-year increase of \$792 million (37.3%).

2) Industrial Chemicals Business

Orders for contract manufacturing of functional materials, pharmaceutical intermediates, agricultural chemical intermediates, etc. remained strong, supported by the continued expansion of the electronic materials market, including semiconductors, as the agricultural chemical market, which had remained in a phase of inventory adjustments, showed signs of a gradual recovery. In addition, the overall operating rates at the Yanai and Takefu plants were maintained at high levels.

As a result, net sales amounted to \$7,212 million, a year-on-year increase of \$391 million (5.7%), and operating profit amounted to \$726 million, a year-on-year increase of \$131 million (22.1%).

3) Lifestyle Apparel Business

A difficult environment persisted for textile materials due to rising personnel expenses and costs, as well as the weak yen. On the other hand, for textile products, we sought to more effectively showcase our e-commerce products by reinforcing our web marketing, including social media and search advertisements, and expanding our lineup of exclusive e-commerce products. The high quality of Japanese products gained recognition, and overseas sales were strong. However, sales to mass merchandiser stores were affected by reduced selling floor space, as well as a sales to mass merchandisers were affected by reduced sales floor space, as well as fewer store visitors due to the extreme summer heat and consumer spending restraint.

As a result, net sales amounted to \(\frac{\pma}{3}\),146 million, a year-on-year decrease of \(\frac{\pma}{3}\)98 million (11.2%), and operating profit amounted to \(\frac{\pma}{2}\)223 million, a year-on-year decrease of \(\frac{\pma}{9}\)7 million (30.5%).

4) Other Business

In Chemical products division, both sales and profit increased year on year as orders for medical device parts and digital camera parts have been solid. In Molding division, although the business situation for automotive applications remained uncertain due to quality assurance irregularities at automakers, delays in the shift to EVs, and the impact of new tariff policies on exports to the U.S. market, the business climate shows signs of a recovery in response to an increase in inquiries about projects for fiscal year 2026. Meanwhile, the business situation remained harsh for office equipment applications due to a changeover period in development projects and a decline in demand for hot runners for automotive connectors and smartphone applications.

As a result, net sales amounted to \$1,426 million, a year-on-year decrease of \$59 million (4.0%), and operating profit amounted to a loss of \$97 million, a year-on-year decrease of \$47 million.

(2) Explanation of Financial Position

(Assets)

Total assets increased \(\frac{\pma}{2}\),174 million from the end of the previous fiscal year to \(\frac{\pma}{68}\),783 million.

Current assets increased ¥435 million to ¥25,487 million. This was mainly due to an increase in cash and deposits, despite a decrease in trade receivables.

Non-current assets increased ¥1,739 million to ¥43,296 million. This was mainly due to an increase in property, plant and equipment as a result of capital investments in the Industrial Chemicals Business.

(Liabilities)

Total liabilities increased \(\frac{\pma}{2}\)323 million from the end of the previous fiscal year to \(\frac{\pma}{1}\)9,472 million.

Current liabilities increased ¥298 million to ¥12,798 million, while non-current liabilities increased ¥24 million to ¥6,674 million. This was mainly due to an increase in liability relating to capital investments included in other liabilities, despite decreases in trade payables and income taxes payable.

(Net assets)

Total net assets increased \$1,850 million from the end of the previous fiscal year to \$49,311 million. This was mainly due to an increase of \$2,730 million from the recording of profit attributable to owners of parent, despite a decrease of \$794 million due to dividends of surplus and a decrease of \$477 million due to purchase of treasury shares, etc.

(Cash flows)

Cash provided by operating activities during the six months ended September 30, 2025 amounted to \(\frac{\pmathbf{4}}{4},929\) million due mainly to the recording of profit before income taxes and depreciation as well as a decrease in trade receivables, despite income taxes paid, etc.

Cash used in investing activities amounted to \(\frac{\pmathbf{\text{\frac{\pmathbf{\text{\frac{\pmathbf{\text{\text{\frac{\pmathbf{\text{\frac{\pmathbf{\text{\text{\frac{\pmathbf{\text{\frac{\pmathbf{\text{\frac{\pmathbf{\text{\text{\frac{\pmathbf{\text{\frac{\pmathbf{\text{\texi}\text{\text{\text{\text{\ti}\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\t

Cash used in financing activities amounted to ¥1,444 million due mainly to purchase of treasury shares and dividends paid.

As a result, the balance of cash and cash equivalents as of September 30, 2025 increased by ¥559 million from the end of the previous fiscal year to ¥8,607 million.

(3) Explanation of Consolidated Financial Results Forecast and Other Forward-looking Information

Forecasts of the financial results for the fiscal year ending March 31, 2026 have been revised from those announced on May 15, 2025, in light of factors such as the results for the six months ended September 30, 2025 and the anticipated increase in demand for advanced semiconductors for AI applications. The financial results forecast is based on information available at the present time. However, actual results may differ from forecast figures depending on various factors.

2. Semi-annual Consolidated Financial Statements and Principal Notes (1) Semi-annual Consolidated Balance Sheets

(Millions of yen)

	As of March 31, 2025	As of September 30, 2025
Assets		
Current assets		
Cash and deposits	8,065	9,625
Notes and accounts receivable - trade	10,038	8,400
Electronically recorded monetary claims - operating	533	421
Merchandise and finished goods	1,031	1,445
Work in process	2,558	2,689
Raw materials and supplies	1,830	2,002
Other	1,000	909
Allowance for doubtful accounts	(7)	(7)
Total current assets	25,052	25,487
Non-current assets		
Property, plant and equipment		
Buildings and structures, net	12,080	11,933
Machinery, equipment and vehicles, net	6,989	6,695
Land	15,068	15,089
Other, net	2,637	4,338
Total property, plant and equipment	36,776	38,057
Intangible assets		
Goodwill	862	792
Other	211	194
Total intangible assets	1,073	987
Investments and other assets	3,705	4,251
Total non-current assets	41,556	43,296
Total assets	66,608	68,783

	As of March 31, 2025	As of September 30, 2025
Liabilities		
Current liabilities		
Notes and accounts payable - trade	4,772	3,754
Electronically recorded obligations - operating	1,276	2,080
Short-term borrowings	321	229
Income taxes payable	1,863	1,268
Provisions	815	911
Other	3,449	4,553
Total current liabilities	12,499	12,798
Non-current liabilities		
Long-term borrowings	150	120
Retirement benefit liability	4,088	4,006
Asset retirement obligations	523	527
Other	1,887	2,020
Total non-current liabilities	6,649	6,674
Total liabilities	19,148	19,472
Net assets	·	,
Shareholders' equity		
Share capital	6,673	6,673
Capital surplus	1,273	1,277
Retained earnings	35,846	37,783
Treasury shares	(28)	(505)
Total shareholders' equity	43,765	45,229
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	1,329	1,731
Deferred gains or losses on hedges	(5)	(29)
Revaluation reserve for land	1,505	1,505
Foreign currency translation adjustment	936	940
Remeasurements of defined benefit plans	(71)	(67)
Total accumulated other comprehensive income	3,694	4,081
Non-controlling interests	0	0
Total net assets	47,460	49,311
Total liabilities and net assets	66,608	68,783

(2) Semi-annual Consolidated Statements of Income and Comprehensive Income Semi-annual Consolidated Statements of Income Six Months Ended September 30

(Millions of yen) For the six months ended For the six months ended September 30, 2024 September 30, 2025 Net sales 21,060 22,528 Cost of sales 13,872 14,422 Gross profit 7,187 8,106 Selling, general and administrative expenses Salaries and wages 800 820 Retirement benefit expenses 76 72 Provision for bonuses 191 202 Technical research expenses 869 855 Other 2,256 2,383 Total selling, general and administrative expenses 4,194 4,334 Operating profit 2,992 3,771 Non-operating income Interest income 8 1 37 Dividend income 54 Rental income from non-current assets 148 152 Other 41 16 229 232 Total non-operating income Non-operating expenses 2 Interest expenses 13 32 31 Rental expenses on non-current assets 104 65 150 99 Total non-operating expenses Ordinary profit 3,071 3,904 Extraordinary income Gain on sale of non-current assets 0 2 Gain on sale of investment securities 16 Total extraordinary income 17 2 Extraordinary losses 38 81 Loss on disposal of non-current assets Impairment losses 0 0 38 81 Total extraordinary income Profit before income taxes 3,050 3,825 Income taxes - current 974 1,063 (19)31 Income taxes - deferred 954 1,095 Total income taxes 2,095 2,730 Profit Profit attributable to non-controlling interests 0 0 2,095 2,730 Profit attributable to owners of parent

Semi-annual Consolidated Statements of Comprehensive Income Six Months Ended September 30

Six Months Ended September 30		
		(Millions of yen)
	For the six months ended September 30, 2024	For the six months ended September 30, 2025
Profit	2,095	2,730
Other comprehensive income		
Valuation difference on available-for-sale securities	(45)	402
Deferred gains or losses on hedges	7	(23)
Foreign currency translation adjustment	199	4
Remeasurements of defined benefit plans, net of tax	3	4
Total other comprehensive income	165	387
Comprehensive income	2,260	3,118
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	2,260	3,118
Comprehensive income attributable to non-controlling interests	0	(0)

(Millions of yen)

	(Millions of ye				
	For the six months ended September 30, 2024	For the six months ended September 30, 2025			
Cash flows from operating activities					
Profit before income taxes	3,050	3,825			
Depreciation	1,604	1,576			
Amortization of goodwill	70	70			
Impairment losses	0	0			
Increase (decrease) in allowance for doubtful accounts	(0)	(0)			
Increase (decrease) in retirement benefit liability	(59)	(71)			
Interest and dividend income	(39)	(63)			
Interest expenses	13	2			
Foreign exchange losses (gains)	36	2			
Loss (gain) on sale of non-current assets	(0)	(2)			
Loss (gain) on disposal of non-current assets	38	81			
Loss (gain) on sale of investment securities	(16)	_			
Decrease (increase) in trade receivables	(774)	1,760			
Decrease (increase) in inventories	205	(723)			
Increase (decrease) in trade payables	704	(209)			
Other, net	(413)	195			
Subtotal	4,420	6,444			
Interest and dividends received	39	63			
Interest paid	(13)	(2)			
Subsidies received	30	30			
Income taxes paid	(244)	(1,605)			
Net cash provided by (used in) operating activities	4,231	4,929			
Cash flows from investing activities					
Purchase of property, plant and equipment and	(2,193)	(1,838)			
intangible assets Proceeds from sale of property, plant and equipment and intangible assets	0	2			
Payments for retirement of property, plant and equipment	(15)	(52)			
Purchase of investment securities	(3)	(3)			
Proceeds from sale of investment securities	27	_			
Payments into time deposits	(17)	(1,017)			
Proceeds from withdrawal of time deposits	17	17			
Net cash provided by (used in) investing activities	(2,184)	(2,891)			
Cash flows from financing activities					
Net increase (decrease) in short-term borrowings	(78)	(98)			
Repayments of long-term borrowings	(30)	(30)			
Purchase of treasury shares	(0)	(500)			
Dividends paid	(621)	(790)			
Repayments of lease liabilities	(25)	(24)			
Net cash provided by (used in) financing activities	(756)	(1,444)			
Effect of exchange rate change on cash and cash equivalents	17	(35)			
Net increase (decrease) in cash and cash equivalents	1,309	559			
Cash and cash equivalents at beginning of period	8,245	8,048			
Cash and cash equivalents at end of period	9,555	8,607			

(4) Notes to Semi-annual Consolidated Financial Statements

(Notes on going concern assumption)

Not applicable.

(Notes in case of significant changes in shareholders' equity) Not applicable.

(Accounting methods adopted particularly for the preparation of semi-annual consolidated financial statements)

Deferred accounting of cost differences

The cost differences arising from periodic repairs that are performed in a particular quarter are deferred because costs are planned on an annual basis and are expected to be eliminated by the end of the cost calculation period.

(Segment information, etc.)

[Segment information]

I. For the six months ended September 30, 2024 (from April 1, 2024 to September 30, 2024)
Information on net sales and income or loss and information on breakdown of revenue by reportable segment

(Millions of yen)

		Reportable segment						Amount
	Polishing Pad Business	Industrial Chemicals Business	Lifestyle Apparel Business	Total	Other (Note 1)	Total	Adjustment (Note 2)	recorded in Semi-annual Consolidated Statements of Income (Note 3)
Net sales								
Revenue from								
contracts with	9,209	6,820	3,544	19,574	1,485	21,060	_	21,060
customers								
Other revenue					_	_		_
Net sales to outside	9,209	6,820	3,544	19,574	1,485	21,060		21,060
customers	9,209	0,820	3,344	17,574	1,403	21,000		21,000
Inter-segment net	0	_	_	0	_	0	(0)	
sales or transfers	· ·			0		· ·	(0)	
Total	9,209	6,820	3,544	19,574	1,485	21,060	(0)	21,060
Segment income (loss)	2,125	595	321	3,042	(50)	2,992	(0)	2,992

Notes: 1. The "Other" category represents business segments that are not included in the reportable segments. It includes the automotive-related business and the molded products business.

- 2. Segment income (loss) adjustments include or loss inter-segment transaction eliminations.
- 3. Segment income (loss) is adjusted with operating profit in the semi-annual consolidated statement of income.

II. For the six months ended September 30, 2025 (from April 1, 2025 to September 30, 2025)
Information on net sales and income or loss and information on breakdown of revenue by reportable segment
(Millions of yen)

	Polishing Pad Business	Reportabl Industrial Chemicals Business	Lifestyle Apparel Business	Total	Other (Note 1)	Total	Adjustment (Note 2)	Amount recorded in Semi-annual Consolidated Statements of Income
N 1								(Note 3)
Net sales								
Revenue from contracts with customers	10,744	7,212	3,146	21,102	1,426	22,528	_	22,528
Other revenue	_	_	_	_	_	_	_	_
Net sales to outside customers	10,744	7,212	3,146	21,102	1,426	22,528	_	22,528
Inter-segment net sales or transfers	0		1	1		1	(1)	_
Total	10,744	7,212	3,147	21,103	1,426	22,530	(1)	22,528
Segment income (loss)	2,918	726	223	3,869	(97)	3,771	0	3,771

Notes: 1. The "Other" category represents business segments that are not included in the reportable segments. It includes the automotive-related business and the molded products business.

- 2. Segment income (loss) adjustments include or loss inter-segment transaction eliminations.
- 3. Segment income (loss) is adjusted with operating profit in the semi-annual consolidated statement of income.