



September 9, 2026

To whom it may concern,

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Name of representative: Ikuo Takeuchi,
President and Representative Director
(Stock code: 3101, Prime Market of the Tokyo Stock Exchange)
Contact: Godo Sakamoto,
General Manager,
Corporate Communication Department
(TEL +81-6-6348-3044)

**(Corrections) “Regarding the Preparation of
the 2030 Medium-Term Management Plan (FY 3/27 – FY 3/31)”**

Toyobo Co., Ltd. announces that corrections to the “Regarding the Preparation of the 2030 Medium-Term Management Plan (FY 3/27 – FY 3/31)” released on April 6, 2026, as shown below.

1. Reason for corrections

This correction addresses erroneous descriptions in the following pages of the “Regarding the Preparation of the 2030 Medium-Term Management Plan (FY 3/27 – FY 3/31)” released on April 6, 2026.

2. Details of corrections

Please refer to the Appendix for details.

- (1) p. 2 【Ideal State】
- (2) p. 3 【Management Targets】
- (3) p. 4 【Value Proposition Areas】
- (4) p. 6 【CAPEX】

(Appendix)

Corrections are enclosed in red.

(1) p. 2 【Ideal State】

(Before correction)

Vision

Continue to create the solutions needed by people and the earth with our materials and science

Priority areas: Advanced materials, Healthcare, Environment and energy

Value Creation Story

- Under the principle of “Jun-Ri-Soku-Yu” (Adhering to reason leads to prosperity),
- we will continue helping to solve social issues through a corporate culture defined by our DNA of flexibility and transformation, perseverance, and sincerity, underpinned by our core technologies: Polymer and Biotechnology.
- By optimizing a diverse range of materials to achieve target performance through co-creation with customers and collaboration with partners, we create customers value and sustainable prosperity for people and the planet.
In so doing, we also continue to seek growth and development of our people and the Group.

Brand Slogan

いのちと世界の、役に立て。

(After correction)

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(2) p. 3 【Management Targets】

(Before correction)

	FY 3/26 forecasts	FY 3/29 medium- term targets	FY 3/31 targets
Serious incident	zero	zero	
ROE (%) ^{*1}	4.3	> 6	> 8
ROIC (%) ^{*2}	3.3	> 4.5	> 6
Operation profit margin (%)	5.6	> 7	> 8
D/E ratio	1.29	< 1.2	
Ratio of Priority businesses (capital employed) (%)	27	> 50	
Employee engagement score	52%	≧ 60%	≧ 70%

*1 Profit / Beginning and ending balance average shareholder's equity

*2 NOPAT / (Interest-bearing debt + Net assets)

(After correction)

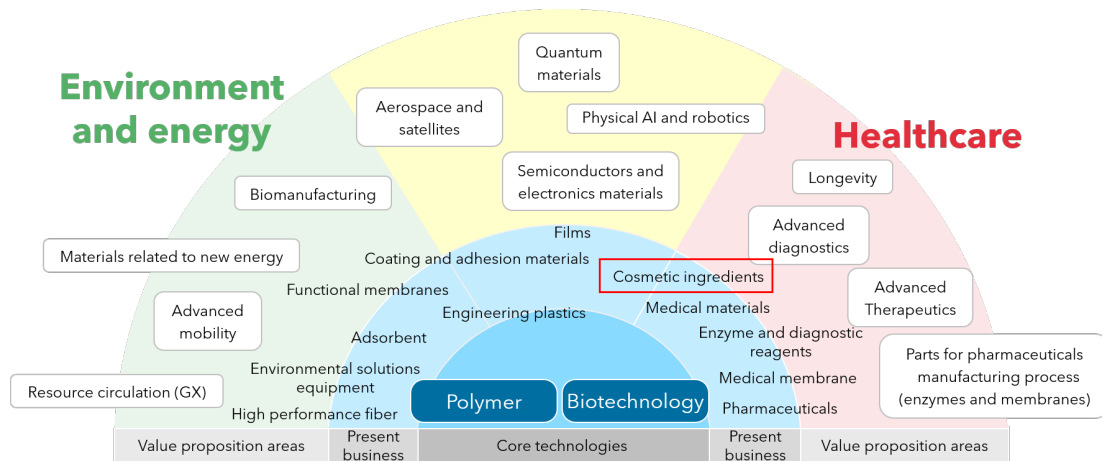
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(3) p. 4 【Value Proposition Areas】

(Before correction)

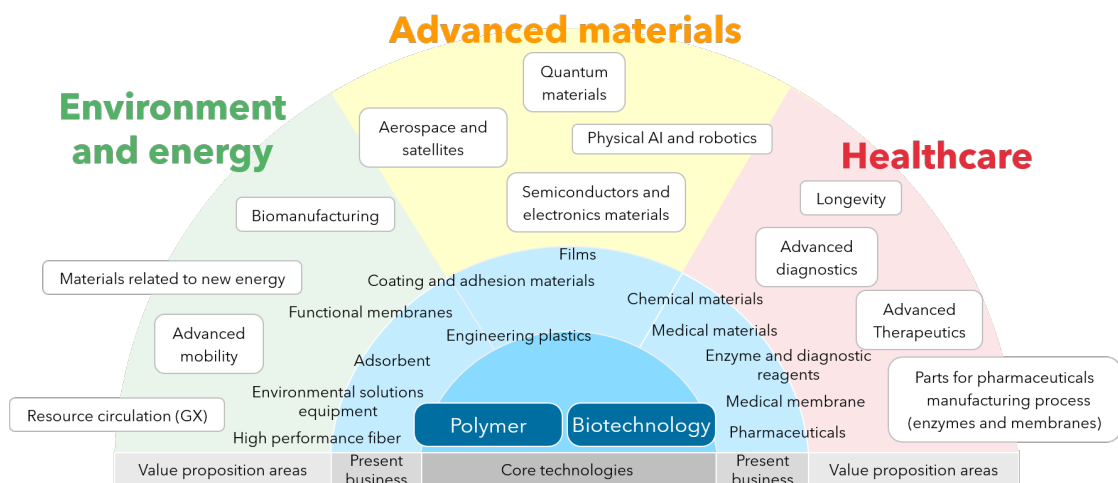


Policy - Shift resources to three value proposition areas and accelerate commercialization

- Strengthen marketing functions (fusion of technology development with market and customer development)

Resource allocation - New creation and basic technology: 20%, New product development: 65%, Support of businesses: 15%

(After correction)



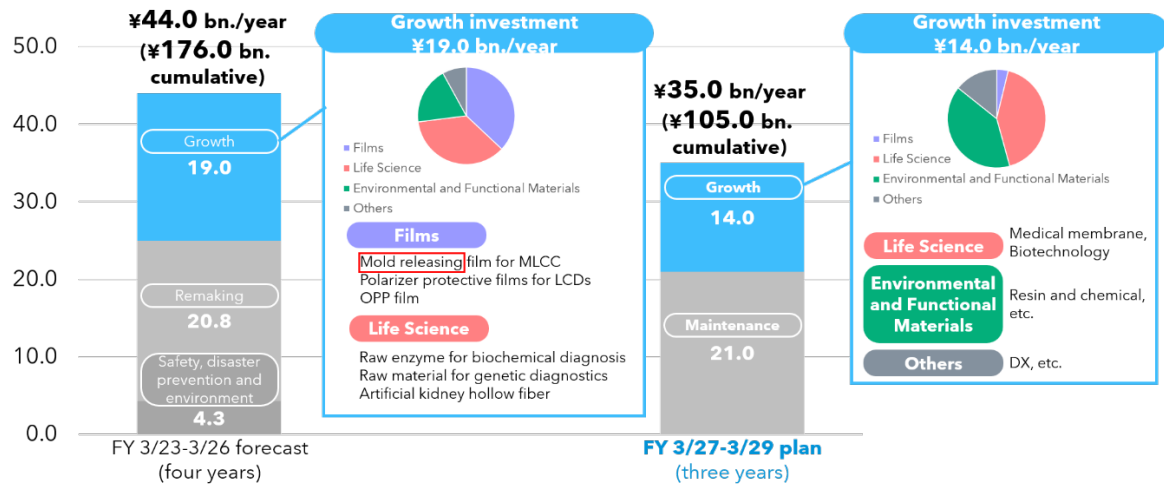
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(Before correction)



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