

2. Monthly YoY change in sales (Domestic directly managed restaurants)

(July 2025 - December 2025)

		Jul.	Aug.	Sep.	1Q	Oct.	Nov.	Dec.	2Q	1H
All restaurants (New restaurants included)	Net sales	114.7%	117.3%	109.6%	114.1%	110.7%			110.7%	113.2%
	# of customers	112.3%	115.6%	104.7%	111.0%	107.3%			107.3%	110.1%
	# of restaurants at end of period	506	507	510		512				
	Existing restaurants	Net sales	103.8%	105.5%	99.5%	103.0%	100.3%		100.3%	102.3%
		# of customers	100.7%	103.2%	94.8%	99.7%	96.7%		96.7%	98.9%
		# of restaurants at end of period	421	426	429		432			
	Yakiniku	Net sales	99.1%	102.6%	95.8%	99.3%	96.6%		96.6%	98.7%
		# of customers	94.0%	99.1%	89.7%	94.5%	93.9%		93.9%	94.3%
		# of restaurants at end of period	197	198	199		201			
	Ramen restaurants	Net sales	107.8%	108.1%	104.5%	106.9%	103.4%		103.4%	106.0%
		# of customers	102.5%	103.4%	95.9%	100.7%	95.4%		95.4%	99.4%
		# of restaurants at end of period	107	108	109		110			
	Yuzuan	Net sales	114.5%	110.4%	105.5%	110.1%	108.4%		108.4%	109.7%
		# of customers	111.6%	108.0%	101.9%	107.2%	105.6%		105.6%	106.8%
		# of restaurants at end of period	79	79	79		79			
	Restaurants with less business days	Net sales	104.7%	110.3%	100.1%	105.2%	101.4%		101.4%	104.3%
		# of customers	108.7%	116.2%	103.3%	109.6%	102.5%		102.5%	107.8%
		# of restaurants at end of period	38	41	42		42			

(January 2026 - June 2026)

		Jan.	Feb.	Mar.	3Q	Apr.	May	Jun.	4Q	2H	Full-year
All restaurants (New restaurants included)	Net sales										113.2%
	# of customers										110.1%
	# of restaurants at end of period										
	Existing restaurants	Net sales									102.3%
		# of customers									98.9%
		# of restaurants at end of period									
	Yakiniku	Net sales									98.7%
		# of customers									94.3%
		# of restaurants at end of period									
	Ramen	Net sales									106.0%
		# of customers									99.4%
		# of restaurants at end of period									
	Yuzuan	Net sales									109.7%
		# of customers									106.8%
		# of restaurants at end of period									
	Restaurants with less business days	Net sales									104.3%
		# of customers									107.8%
		# of restaurants at end of period									

(Note)

1. The numbers in this monthly preliminary report show trends in outlet sales and customer traffic relative to the prior year, please note that the data is not representative of the Company's business.

2. Existing restaurants are defined as those in operation for 18 months or more since opening.

3. Restaurants remodeled to different industry formats (e.g., from "Marugen" to "Kyabeton") are considered existing restaurants from the first month after remodeling.

4. Closed restaurants (including those remodeling to a different industry) are considered existing restaurants up to one month prior to the month of closure.

5. Net sales and number of customers of restaurants with less business days which had extraordinary holidays for renovation etc., are not included in existing restaurants.

6. The numbers presented are preliminary, and therefore not audited by an audit corporation.

7. The following table shows the number of restaurants that have been revised or excluded from the figures for existing restaurants for October 2025.

Number of restaurants: 13

Restaurant name:

Yakiniku King Kawaguchi Shiba (Due to renovation in the previous fiscal year)

Yakiniku King Sengawa (Due to renovation in the previous fiscal year)

Yakiniku King Fuchu (Due to renovation in the previous fiscal year)

Yakiniku King Urawa Misono (Due to renovation)

Marugen Ramen Okazaki Hane (Due to renovation)

Marugen Ramen Tochi (Due to renovation in the previous fiscal year)

Marugen Ramen Kishiwada (Due to renovation in the previous fiscal year)

Marugen Ramen Akashi (Due to renovation in the previous fiscal year)

Yuzuan Kawaguchi (Due to renovation)

Yuzuan Adachi Shimane (Due to renovation)

Okonomiyaki Hongo Sendai Oroshimachi (Due to renovation)

Okonomiyaki Hongo Kashiwa-no-ha Campus (Due to renovation)

Nikugen Akasaka (Due to renovation)

3. Number of restaurants at the end of month

(July 2025 - December 2025)

		Jul.	Aug.	Sep.	Oct.	Nov.	Dec.
Yakiniku	# of directly managed restaurants	226	226	227	228		
	# of FC restaurants	127	127	128	129		
	# of restaurantsat end of period	353	353	355	357		
Ramen	# of directly managed restaurants	129	129	131	132		
	# of FC restaurants	105	105	106	107		
	# of restaurantsat end of period	234	234	237	239		
Yuzuan	# of directly managed restaurants	92	92	92	92		
	# of FC restaurants	16	16	16	16		
	# of restaurantsat end of period	108	108	108	108		
Specialtyrestaurants/new business formats	# of directly managed restaurants	59	60	60	60		
	# of FC restaurants	4	4	3	3		
	# of restaurantsat end of period	63	64	63	63		
Other	# of overseas stores	65	70	74	73		
	# of restaurantsat end of period	65	70	74	73		
Total	# of domestic directly managed restaurants	506	507	510	512		
	# of domestic FC restaurants	252	252	253	255		
	# of overseas stores	65	70	74	73		
	# of restaurantsat end of period	823	829	837	840		

(January 2026 - June 2026)

		Jan.	Feb.	Mar.	Apr.	May	Jun.
Yakiniku	# of directly managed restaurants						
	# of FC restaurants						
	# of restaurantsat end of period						
Ramen	# of directly managed restaurants						
	# of FC restaurants						
	# of restaurantsat end of period						
Yuzuan	# of directly managed restaurants						
	# of FC restaurants						
	# of restaurantsat end of period						
Specialtyrestaurants/new business formats	# of directly managed restaurants						
	# of FC restaurants						
	# of restaurantsat end of period						
Other	# of overseas stores						
	# of restaurantsat end of period						
Total	# of domestic directly managed restaurants						
	# of domestic FC restaurants						
	# of overseas stores						
	# of restaurantsat end of period						

【Reference】

Fiscal year ended June 2025 Monthly YoY Change in Sales and Number of Restaurants

1. Monthly YoY change in sales (Domestic directory managed restaurants + franchise restaurants)

(July 2024 - December 2024)

		Jul.	Aug.	Sep.	1Q	Oct.	Nov.	Dec.	2Q	1H	
All restaurants (New restaurants included)		Net sales	108.6%	114.8%	111.1%	111.6%	110.9%	113.1%	110.6%	111.5%	111.6%
		# of customers	110.3%	114.5%	113.4%	112.8%	110.4%	111.9%	108.9%	110.3%	111.6%
		# of restaurants at end of period	695	700	705		710	718	722		
	Existing restaurants	Net sales	101.8%	108.1%	104.6%	105.0%	102.8%	104.6%	102.8%	103.3%	104.2%
		# of customers	102.6%	107.0%	106.4%	105.4%	101.6%	102.5%	100.9%	101.6%	103.5%
		# of restaurants at end of period	610	613	617		620	625	636		
	Yakinikurestaurants	Net sales	98.8%	105.3%	101.5%	102.0%	105.2%	105.1%	101.1%	103.7%	102.8%
		# of customers	98.4%	105.1%	103.0%	102.3%	101.6%	102.8%	98.1%	100.7%	101.5%
		# of restaurants at end of period	295	296	299		301	301	305		
	Ramenrestaurants	Net sales	107.9%	108.8%	105.8%	107.6%	100.9%	103.6%	106.7%	103.9%	105.7%
		# of customers	106.1%	107.4%	107.9%	107.1%	102.8%	102.3%	102.8%	102.6%	104.9%
		# of restaurants at end of period	192	193	194		195	198	201		
	Okonomiyakirestaurants	Net sales	94.1%	107.6%	110.8%	104.3%	102.3%	108.9%	105.7%	105.6%	105.0%
		# of customers	92.4%	106.7%	110.6%	103.5%	102.5%	108.7%	105.6%	105.5%	104.5%
		# of restaurants at end of period	20	20	20		20	20	20		
	*Yuzu-An*restaurants	Net sales	105.0%	118.8%	115.8%	113.5%	96.7%	103.7%	102.6%	101.1%	106.8%
		# of customers	103.6%	113.9%	112.9%	110.2%	96.6%	102.4%	101.9%	100.3%	105.0%
		# of restaurants at end of period	93	93	93		93	93	94		
	Specialtyrestaurants	Net sales	102.4%	105.3%	105.2%	104.2%	104.2%	105.6%	101.4%	103.3%	103.7%
		# of customers	95.3%	96.4%	95.0%	95.6%	95.2%	97.1%	96.4%	96.4%	96.0%
		# of restaurants at end of period	10	11	11		11	13	16		

(January 2025 - June 2025)

		Jan.	Feb.	Mar.	3Q	Apr.	May	Jun.	4Q	2H	Full-year	
All restaurants (New restaurants included)	Net sales	108.7%	110.2%	113.2%	110.8%	113.0%	121.0%	111.4%	115.2%	112.9%	112.2%	
	# of customers	106.2%	108.4%	111.2%	108.6%	112.2%	117.4%	108.2%	112.6%	110.5%	111.0%	
	# of restaurants at end of period	726	732	737		744	745	751				
	Existing restaurants	Net sales	101.5%	101.8%	104.6%	102.7%	103.8%	111.7%	102.7%	105.9%	104.3%	104.2%
		# of customers	99.0%	100.4%	103.0%	100.9%	103.1%	107.6%	99.7%	103.4%	102.1%	102.8%
		# of restaurants at end of period	639	644	647		650	651	659			
	Yakinikurestaurants	Net sales	99.3%	96.4%	101.0%	99.1%	99.7%	111.5%	100.4%	103.6%	101.2%	102.0%
		# of customers	96.5%	95.4%	98.9%	97.1%	97.9%	107.5%	94.7%	99.7%	98.3%	99.8%
		# of restaurants at end of period	306	308	309		310	312	314			
	Ramenrestaurants	Net sales	104.9%	107.7%	109.9%	107.5%	109.4%	112.1%	109.2%	110.3%	108.8%	107.3%
		# of customers	100.1%	102.7%	105.9%	102.8%	106.0%	107.5%	103.6%	105.7%	104.2%	104.6%
		# of restaurants at end of period	203	206	207		207	207	209			
	Okonomiyakirestaurants	Net sales	105.1%	114.2%	107.0%	108.5%	110.1%	109.8%	97.6%	105.8%	107.2%	106.1%
		# of customers	104.8%	112.1%	106.4%	107.6%	110.6%	109.6%	97.8%	106.0%	106.8%	105.7%
		# of restaurants at end of period	20	20	20		20	20	20			
	*Yuzu-An*restaurants	Net sales	103.7%	112.0%	110.8%	108.7%	109.1%	112.5%	101.5%	107.7%	108.2%	107.5%
		# of customers	103.4%	107.5%	107.5%	106.1%	107.6%	110.5%	100.1%	106.1%	106.1%	105.5%
		# of restaurants at end of period	94	94	94		94	93	94			
	Specialtyrestaurants	Net sales	101.7%	106.0%	102.2%	103.1%	106.4%	106.6%	103.6%	105.4%	104.3%	104.1%
		# of customers	92.0%	95.9%	95.5%	94.5%	101.8%	100.6%	99.8%	100.7%	97.9%	97.2%
		# of restaurants at end of period	16	16	17		19	19	22			

2. Monthly YoY change in sales (Domestic directly managed restaurants)

(July 2024 - December 2024)

		Jul.	Aug.	Sep.	1Q	Oct.	Nov.	Dec.	2Q	1H	
All restaurants (New restaurants included)		Net sales	110.4%	117.2%	114.0%	114.0%	114.1%	116.0%	112.3%	114.0%	114.0%
		# of customers	112.7%	117.7%	117.1%	115.9%	115.0%	116.5%	111.9%	114.3%	115.1%
		# of restaurants at end of period	451	455	459		463	468	471		
Existing restaurants		Net sales	101.3%	108.0%	105.1%	105.0%	102.4%	104.0%	102.2%	102.8%	103.9%
		# of customers	101.4%	106.4%	106.3%	104.8%	101.0%	101.9%	100.2%	101.0%	102.9%
		# of restaurants at end of period	377	380	383		385	389	399		
	Yakinikurestaurants	Net sales	98.7%	104.6%	101.4%	101.7%	104.8%	104.2%	100.8%	103.1%	102.4%
		# of customers	98.3%	104.1%	102.7%	101.8%	100.9%	101.8%	97.8%	100.1%	101.0%
# of restaurants at end of period		182	183	185		186	186	189			
	Ramenrestaurants	Net sales	106.4%	108.0%	105.8%	106.8%	100.8%	103.2%	105.7%	103.4%	105.1%
		# of customers	104.6%	106.4%	108.0%	106.4%	102.9%	101.8%	101.9%	102.2%	104.3%
		# of restaurants at end of period	92	93	94		95	97	100		
	Okonomiyakirestaurants	Net sales	93.8%	108.0%	109.5%	104.0%	101.6%	107.9%	105.5%	105.0%	104.5%
		# of customers	92.9%	108.3%	110.7%	104.3%	102.2%	108.0%	105.6%	105.3%	104.8%
		# of restaurants at end of period	16	16	16		16	16	16		
	*Yuzu-An*restaurants	Net sales	105.8%	119.9%	116.6%	114.3%	97.0%	103.4%	102.5%	101.1%	107.2%
		# of customers	104.3%	114.6%	113.5%	110.9%	96.9%	102.1%	101.9%	100.4%	105.3%
		# of restaurants at end of period	77	77	77		77	77	78		
	Specialtyrestaurants	Net sales	102.4%	105.3%	105.2%	104.2%	104.2%	105.6%	101.4%	103.3%	103.7%
		# of customers	95.3%	96.4%	95.0%	95.6%	95.2%	97.1%	96.4%	96.4%	96.0%
		# of restaurants at end of period	10	11	11		11	13	16		

(January 2025 - June 2025)

		Jan.	Feb.	Mar.	3Q	Apr.	May	Jun.	4Q	2H	Full-year
All restaurants (New restaurants included)	Net sales	110.9%	112.9%	115.8%	113.3%	116.0%	124.1%	113.9%	118.0%	115.5%	114.8%
	# of customers	109.4%	112.2%	114.6%	112.1%	116.6%	122.4%	111.8%	116.9%	114.4%	114.8%
	# of restaurants at end of period	474	481	485		492	494	499			
	Existing restaurants	Net sales	101.8%	102.1%	104.8%	103.0%	104.1%	112.0%	102.7%	106.0%	104.2%
		# of customers	99.1%	100.5%	103.0%	100.9%	103.1%	107.9%	99.4%	103.3%	102.1%
		# of restaurants at end of period	401	405	407		410	412	419		
	Yakinikurestaurants	Net sales	99.9%	96.3%	101.1%	99.3%	99.9%	111.9%	100.7%	103.8%	101.9%
		# of customers	96.9%	95.7%	99.0%	97.4%	98.2%	107.8%	94.9%	99.9%	98.6%
		# of restaurants at end of period	190	191	191		192	194	195		
	Ramenrestaurants	Net sales	104.5%	107.1%	109.9%	107.1%	108.8%	112.0%	109.0%	110.0%	106.8%
		# of customers	99.7%	102.3%	106.0%	102.6%	105.7%	107.5%	103.2%	105.5%	104.1%
		# of restaurants at end of period	101	104	105		105	105	107		
	Okonomiyakirestaurants	Net sales	105.2%	115.2%	107.0%	108.9%	110.3%	109.7%	98.0%	106.0%	107.4%
		# of customers	105.1%	112.8%	107.0%	108.1%	111.1%	109.6%	97.9%	106.2%	107.2%
		# of restaurants at end of period	16	16	16		16	16	16		
	*Yuzu-An*restaurants	Net sales	104.1%	113.0%	111.4%	109.3%	110.3%	113.3%	103.0%	108.9%	109.1%
		# of customers	103.9%	108.7%	108.2%	106.9%	108.9%	111.3%	101.7%	107.3%	107.1%
		# of restaurants at end of period	78	78	78		78	78	79		
	Specialtyrestaurants	Net sales	101.7%	106.0%	102.2%	103.1%	106.4%	106.6%	103.6%	105.4%	104.1%
		# of customers	92.0%	95.9%	95.5%	94.5%	101.8%	100.6%	99.8%	100.7%	97.9%
		# of restaurants at end of period	16	16	17		19	19	22		

(Note)

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2. Existing restaurants are defined as those in operation for 18 months or more since opening.
3. Restaurants remodeled to different industry formats (e.g., from "Marugen" to "Kyabeton") are considered existing restaurants from the first month after remodeling.
4. Closed restaurants (including those remodeling to a different industry) are considered existing restaurants up to one month prior to the month of closure.
5. Net sales and number of customers of restaurants with less business days which had extraordinary holidays for renovation etc., are not included in existing restaurants.
6. The numbers presented are preliminary, and therefore not audited by an audit corporation.