July 13, 2026

Consolidated Financial Results for the Three Months Ended May 31, 2026 (Under Japanese GAAP)

Company name: DOUTOR·NICHIRES Holdings Co., Ltd.
Listing: Tokyo Stock Exchange
Securities code: 3087
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Scheduled date to commence dividend payments: -
Preparation of supplementary material on financial results: Yes
Holding of financial results briefing: Yes (for institutional investors and analysts)

(Yen amounts are rounded down to millions, unless otherwise noted.)

1. Consolidated financial results for the three months ended May 31, 2026 (from March 1, 2026 to May 31, 2026)

(1) Consolidated operating results (cumulative)

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
Three months ended	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
May 31, 2026	42,528	8.2	3,770	35.2	3,846	34.9	2,724	31.4
May 31, 2025	39,315	6.5	2,787	(6.5)	2,850	(8.1)	2,074	(12.8)

Note: Comprehensive income For the three months ended May 31, 2026: ¥2,818 million [66.0%]
For the three months ended May 31, 2025: ¥1,697 million [(29.2)%]

	Basic earnings per share	Diluted earnings per share
Three months ended	Yen	Yen
May 31, 2026	64.84	-
May 31, 2025	47.83	-

(2) Consolidated financial position

	Total assets	Net assets	Equity-to-asset ratio
As of	Millions of yen	Millions of yen	%
May 31, 2026	139,514	107,094	76.5
February 28, 2026	136,519	105,554	77.0

Reference: Equity
As of May 31, 2026: ¥106,721 million
As of February 28, 2026: ¥105,179 million

2. Cash dividends

	Annual dividends per share				
	First quarter-end	Second quarter-end	Third quarter-end	Fiscal year-end	Total
	Yen	Yen	Yen	Yen	Yen
Fiscal year ended February 28, 2026	-	27.00	-	30.00	57.00
Fiscal year ending February 28, 2027	-				
Fiscal year ending February 28, 2027 (Forecast)		30.00		30.00	60.00

Note: Revisions to the forecast of cash dividends most recently announced: None

3. Forecast of consolidated financial results for the fiscal year ending February 28, 2027 (from March 1, 2026 to February 28, 2027)

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Basic earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Six months ending August 31, 2026	83,982	5.3	5,740	7.4	5,851	6.4	4,013	2.0	94.70
Fiscal year ending February 28, 2027	166,501	4.6	11,043	8.8	11,272	6.2	7,556	4.5	179.80

Note: Revisions to the earnings forecasts most recently announced: None

*** Notes**

(1) Significant changes in the scope of consolidation during the period: None

(2) Adoption of accounting treatment specific to the preparation of quarterly consolidated financial statements: None

(3) Changes in accounting policies, changes in accounting estimates, and restatement

- (i) Changes in accounting policies due to revisions to accounting standards and other regulations: None
- (ii) Changes in accounting policies due to other reasons: None
- (iii) Changes in accounting estimates: None
- (iv) Restatement: None

(4) Number of issued shares (common shares)

(i) Total number of issued shares at the end of the period (including treasury shares)

As of May 31, 2026	45,609,761 shares
As of February 28, 2026	45,609,761 shares

(ii) Number of treasury shares at the end of the period

As of May 31, 2026	3,587,398 shares
As of February 28, 2026	3,587,398 shares

(iii) Average number of shares outstanding during the period (cumulative from the beginning of the fiscal year)

Three months ended May 31, 2026	42,022,363 shares
Three months ended May 31, 2025	43,365,353 shares

* Review of the Japanese-language originals of the attached consolidated quarterly financial statements by certified public accountants or an audit firm:Yes (optional)

* Proper use of earnings forecasts, and other special matters

The forward-looking statements, including forecasts of financial results, contained in these materials are based on information available to the Company and on certain assumptions deemed to be reasonable. Actual financial results may differ from the results anticipated in the statements due to various factors. For the conditions on which earnings forecasts are predicated and precautions for using earnings forecasts, see "1. Qualitative Information on the Financial Results for the this quarter (3) Explanation of Forward-Looking Information such as Consolidated Earnings Forecasts."

Quarterly consolidated balance sheet

(Millions of yen)

	As of February 28, 2026	As of May 31, 2026
Assets		
Current assets		
Cash and deposits	29,422	28,824
Notes and accounts receivable - trade	9,444	11,049
Merchandise and finished goods	4,049	4,248
Work in process	276	282
Raw materials and supplies	2,674	3,164
Other	10,152	11,035
Allowance for doubtful accounts	(89)	(90)
Total current assets	55,932	58,513
Non-current assets		
Property, plant and equipment		
Buildings and structures, net	23,619	23,827
Machinery, equipment and vehicles, net	1,190	1,427
Land	23,179	23,386
Leased assets, net	2,315	2,332
Other, net	1,695	1,489
Total property, plant and equipment	52,000	52,463
Intangible assets	646	614
Investments and other assets		
Investment securities	1,428	1,414
Deferred tax assets	1,836	1,860
Leasehold and guarantee deposits	20,214	20,280
Retirement benefit asset	15	15
Other	4,444	4,353
Total investments and other assets	27,939	27,922
Total non-current assets	80,587	81,001
Total assets	136,519	139,514

(Millions of yen)

	As of February 28, 2026	As of May 31, 2026
Liabilities		
Current liabilities		
Notes and accounts payable - trade	8,102	9,422
Short-term borrowings	470	420
Current portion of long-term borrowings	79	53
Income taxes payable	2,727	1,641
Provision for bonuses	1,270	725
Provision for bonuses for directors (and other officers)	97	29
Provision for shareholder benefit program	126	-
Other	9,702	11,868
Total current liabilities	22,576	24,161
Non-current liabilities		
Long-term borrowings	5	-
Lease liabilities	1,525	1,404
Retirement benefit liability	2,082	2,081
Asset retirement obligations	2,404	2,404
Other	2,370	2,367
Total non-current liabilities	8,388	8,258
Total liabilities	30,964	32,420
Net assets		
Shareholders' equity		
Share capital	1,000	1,000
Capital surplus	16,662	16,662
Retained earnings	94,803	96,256
Treasury shares	(8,300)	(8,300)
Total shareholders' equity	104,165	105,619
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	675	668
Deferred gains or losses on hedges	1,061	1,168
Foreign currency translation adjustment	(865)	(869)
Remeasurements of defined benefit plans	141	134
Total accumulated other comprehensive income	1,013	1,102
Non-controlling interests	375	372
Total net assets	105,554	107,094
Total liabilities and net assets	136,519	139,514

Quarterly consolidated statement of income

(Millions of yen)

	Three months ended May 31, 2025	Three months ended May 31, 2026
Net sales	39,315	42,528
Cost of sales	15,938	17,436
Gross profit	23,376	25,091
Selling, general and administrative expenses	20,588	21,321
Operating profit	2,787	3,770
Non-operating income		
Interest income	5	5
Dividend income	1	1
Rental income from real estate	27	27
Foreign exchange gains	50	46
Other	12	24
Total non-operating income	98	105
Non-operating expenses		
Interest expenses	6	7
Rental expenses on real estate	16	12
Share of loss of entities accounted for using equity method	0	1
Other	11	8
Total non-operating expenses	35	29
Ordinary profit	2,850	3,846
Extraordinary income		
Gain on sale of non-current assets	0	3
Compensation for transfer-EI2	160	208
Other	16	12
Total extraordinary income	178	224
Extraordinary losses		
Loss on retirement of non-current assets	36	32
Impairment losses	15	26
Other	1	-
Total extraordinary losses	53	58
Profit before income taxes	2,975	4,011
Income taxes	891	1,281
Profit	2,083	2,729
Profit attributable to non-controlling interests	9	4
Profit attributable to owners of parent	2,074	2,724

Quarterly consolidated statement of comprehensive income

(Millions of yen)

	Three months ended May 31, 2025	Three months ended May 31, 2026
Profit	2,083	2,729
Other comprehensive income		
Valuation difference on available-for-sale securities	3	(6)
Deferred gains or losses on hedges	(300)	107
Foreign currency translation adjustment	(91)	(3)
Remeasurements of defined benefit plans, net of tax	3	(7)
Total other comprehensive income	(385)	89
Comprehensive income	1,697	2,818
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	1,688	2,814
Comprehensive income attributable to non-controlling interests	9	4

(Notes on segment information, etc.)

Segment Information

I. Overview of Reporting Segments

The Company's reporting segments are those of the Company's constituent units for which segregated financial information is available and is subject to periodic review by the Board of Directors in order to determine the allocation of management resources and evaluate performance.

The Group, of which the Company is the holding company, consists of two core operating companies, with the business segments "Japan Restaurant System Group," "Doutor Coffee Group," and "Others."

The Japan Restaurant System Group operates a chain of restaurants mainly directly managed by the Group, and its business activities include the purchase, manufacture and sale of food ingredients.

The Doutor Coffee Group mainly operates coffee chains through directly managed stores and franchise systems, and its business activities include the purchase of coffee beans, roasting and processing of coffee beans, sales at directly managed stores, wholesale to franchise stores, royalties and other income, and the sale of coffee products to convenience stores.

"Other" refers mainly to retail and wholesale business activities related to the restaurant business in Japan and overseas.

II. The three months of the previous fiscal year (March 1, 2025 to May 31, 2025)

1. Information on sales and the amount of profit or loss for each reported segment, as well as information on the breakdown of revenues

(Millions of yen)

	Reportable segments				Adjustment amount (Note) 1	Quarterly Consolidated Statements of Income (Note)2
	NICHIRES GROUP	DOUTOR GROUP	Other	Total		
Sales						
retail	13,999	10,408	1,278	25,687	-	25,687
wholesale	123	12,494	371	12,989	-	12,989
Other	20	605	11	638	-	638
Revenue generated from customer contracts	14,144	23,509	1,662	39,315	-	39,315
Other Earnings	-	-	-	-	-	-
Revenues from external customers	14,144	23,509	1,662	39,315	-	39,315
Transactions with other segments	429	214	1,297	1,940	(1,940)	-
Total	14,573	23,723	2,959	41,256	(1,940)	39,315
Segment Profit	1,136	1,391	313	2,841	(53)	2,787

Note: 1. Segment profit adjustment of (53) million yen includes operating expenses that cannot be assigned, which are mainly expenses related to the administrative department of the parent company.

This includes 234 million yen and 180 million yen for inter-segment transactions.

2. Segment profit is adjusted to operating income in the quarterly consolidated statements of income.

2. Information on impairment losses or goodwill on fixed assets by reporting segment

(Significant impairment loss on fixed assets)

In the Japan Restaurant System Group and Doutor Coffee Group segments, we have reduced the book value of business assets scheduled for disposal to recoverable value, and recorded this decrease as an extraordinary loss as an impairment loss. The amount of impairment loss recorded was 2 million yen for the Japan Restaurant System Group, 13 million yen for the Doutor Coffee Group, and 0 million yen for others.

III. The three months of the current fiscal year (March 1, 2026 to May 31, 2026)

1. Information on sales and the amount of profit or loss for each reported segment, as well as information on the breakdown of revenues

(Millions of yen)

	Reportable segments				Adjustment amount (Note) 1	Quarterly Consolidated Statements of Income (Note)2
	NICHIRES GROUP	DOUTOR GROUP	Other	Total		
Sales						
retail	14,389	11,111	1,192	26,694	-	26,694
wholesale	170	14,584	417	15,172	-	15,172
Other	23	620	17	661	-	661
Revenue generated from customer contracts	14,584	26,316	1,627	42,528	-	42,528
Other Earnings	-	-	-	-	-	-
Revenues from external customers	14,584	26,316	1,627	42,528	-	42,528
Transactions with other segments	439	176	1,380	1,996	(1,996)	-
Total	15,023	26,493	3,007	44,525	(1,996)	42,528
Segment Profit	1,418	1,967	382	3,767	2	3,770

Note: 1. The adjustment amount of 2 million yen in segment profit includes operating expenses that cannot be assigned, which are mainly expenses related to the administrative department of the parent company.

This includes 192 million yen and 194 million yen for inter-segment transaction elimination.

2. Segment profit is adjusted to operating income in the quarterly consolidated statements of income.

2. Information on impairment losses or goodwill on fixed assets by reporting segment

(Significant impairment loss on fixed assets)

In the Japan Restaurant System Group and Doutor Coffee Group segments, we have reduced the book value of business assets scheduled for disposal to recoverable value, and recorded this decrease as an extraordinary loss as an impairment loss. The amount of impairment loss recorded was 9 million yen for the Japan Restaurant System Group and 17 million yen for the Doutor Coffee Group.