



Consolidated Financial Results for the Year Ended February 28, 2025 [Japanese GAAP]

April 14, 2025

Company name: DD GROUP Co.,Ltd.

Listing: Tokyo Stock Exchange

Securities code: 3073

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Scheduled date of annual general meeting of shareholders: May 29, 2025

Scheduled date to commence dividend payments: -

Scheduled date to file annual securities report: May 30, 2025

Preparation of supplementary material on financial results: Yes

Holding of financial results briefing: None

President and Representative Director

Senior Managing Director, General Manager of Group's
Corporate Management Division

(Yen amounts are rounded down to millions, unless otherwise noted.)

1. Consolidated Financial Results for the Fiscal Year Ended February 28, 2025 (March 1, 2024 to February 28, 2025)

(1) Consolidated Operating Results

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
Fiscal year ended February 28, 2025	38,578	4.0	3,738	15.3	3,581	14.4	2,397	(29.8)
February 29, 2024	37,079	15.0	3,243	593.2	3,131	273.4	3,415	290.2

(Note) Comprehensive income: Fiscal year ended February 28, 2025: ¥ 2,313 million [(33.5) %]
Fiscal year ended February 29, 2024: ¥ 3,477 million [239.7 %]

	Basic earnings per share	Diluted earnings per share	Rate of return on equity	Ordinary profit to total assets ratio	Operating profit to net sales ratio
	Yen	Yen	%	%	%
Fiscal year ended February 28, 2025	127.96	-	27.9	10.9	9.7
February 29, 2024	177.59	-	46.6	9.0	8.7

(Reference) Equity in earnings (losses) of affiliated companies: Fiscal year ended February 28, 2025: ¥ (52) million
Fiscal year ended February 29, 2024: ¥ (70) million

(Note) Diluted earnings per share for the interim period is not shown in the above table, there are no residual shears having possibilities of diluting stock value.

(2) Consolidated Financial Position

	Total assets	Net assets	Capital adequacy ratio	Net assets per share
	Millions of yen	Millions of yen	%	Yen
As of February 28, 2025	31,307	8,744	25.8	331.86
February 29, 2024	34,292	9,738	26.5	214.30

(Reference) Equity: As of February 28, 2025: ¥ 8,092 million
As of February 29, 2024: ¥ 9,079 million

(Note) Net assets per share is calculated by deducting the paid-in amount and preferred dividends related to Class A preferred shares which have different rights from the Company's common stock, from the total amount of net assets.

(3) Consolidated Cash Flows

	Cash flows from operating activities	Cash flows from investing activities	Cash flows from financing activities	Cash and cash equivalents at the end of period
	Millions of yen	Millions of yen	Millions of yen	Millions of yen
Fiscal year ended February 28, 2025	3,551	(803)	(5,669)	7,679
February 29, 2024	3,396	(981)	(4,118)	10,600

2. Dividends

	Annual dividends					Total dividends	Payout ratio (consolidated)	Dividends to net assets (consolidated)
	1st quarter-end	2nd quarter-end	3rd quarter-end	Year-end	Total			
Fiscal year ended	Yen	Yen	Yen	Yen	Yen	Millions of yen	%	%
February 29, 2024	-	0.00	-	0.00	0.00	-	-	-
February 28, 2025	-	0.00	-	0.00	0.00	-	-	-
Fiscal year ending February 28, 2026 (Forecast)	-	-	-	-	-		-	

(Note) Breakdown of the year-end dividend for the fiscal year ended February 28, 2025 :

Commemorative dividend - yen

Special dividend - yen

(Note) As for the status of dividend for class shares (unlisted) with different rights from those of the company's common stock, please see "Dividend Payments for class share" on page 4.

3. Consolidated Financial Results Forecast for the Fiscal Year Ending February 28, 2026 (March 1, 2025 to February 28, 2026)

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Basic earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Six months ending August 31, 2025	20,250	5.5	1,790	0.2	1,720	(4.6)	1,250	3.8	66.79
Full year	41,560	7.7	4,130	10.5	3,960	10.5	2,410	2.8	128.61

(Note) The projected consolidated earnings per share for the fiscal year ending February 2026 is calculated by dividing the net income attributable to owners of the parent, less the preferred stock dividend for Class A shares (calculated using the applicable 4.0% rate as of February 28, 2026), by the weighted average number of common shares outstanding during the period, after deducting treasury stock of 338,833 shares, resulting in a total of 18,116,186 shares.

* Notes:

(1) Significant changes in the scope of consolidation during the period: None

Newly included: - (Company name:)

Excluded: - (Company name:)

(2) Changes in accounting policies, changes in accounting estimates, and restatement

1) Changes in accounting policies due to revisions to accounting standards and other regulations: None

2) Changes in accounting policies due to other reasons: None

3) Changes in accounting estimates: None

4) Restatement: None

(3) Number of issued shares (common shares)

1) Total number of issued shares at the end of the period (including treasury shares):

February 28, 2025: 18,455,019 shares

February 29, 2024: 18,442,720 shares

2) Number of treasury shares at the end of the period:

February 28, 2025: 338,833 shares

February 29, 2024: 338,784 shares

3) Average number of shares outstanding during the period:

Fiscal Year ended February 28, 2025: 18,111,589 shares

Fiscal Year ended February 29, 2024: 18,103,949 shares

(Reference) Overview of Non-consolidated Financial Results

1. Non-consolidated Financial Results for the Fiscal Year Ended February 28, 2025 (March 1, 2024 to February 28, 2025)

(1) Non-consolidated Operating Results

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Net income	
Fiscal year ended	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
February 28, 2025	1,904	3.7	241	(23.9)	102	(63.5)	264	84.7
February 29, 2024	1,836	14.3	316	48.8	279	14.8	143	(61.3)

	Basic earnings per share	Diluted earnings per share
Fiscal year ended	Yen	Yen
February 28, 2025	10.18	-
February 29, 2024	(3.14)	-

(2) Non-consolidated Financial Position

	Total assets	Net assets	Capital adequacy ratio	Net assets per share
As of	Millions of yen	Millions of yen	%	Yen
February 28, 2025	19,149	5,179	27.0	171.11
February 29, 2024	23,519	8,316	35.4	172.15

(Reference) Equity: As of February 28, 2025: ¥ 5,179 million
As of February 29, 2024: ¥ 8,316 million

* Financial results reports are exempt from audit conducted by certified public accountants or an audit firm.

* Proper use of earnings forecasts, and other special matters

The forward-looking statements, such as the financial forecast, provided in this material are based on information currently available to DD GROUP Co., Ltd. ("Company") and certain assumptions that the Company believes are reasonable, and are not intended as a guarantee that the Company will achieve the same. In addition, actual results, including financial performance, may significantly differ due to various factors.

Dividend Payments for class share

	Annual dividends				
	1st quarter-end	2nd quarter-end	3rd quarter-end	Year-end	Total
Fiscal year ended February 28, 2025	Yen —	Yen —	Yen —	Yen 4,000.00	Yen 4,000.00
Fiscal year ending February 28, 2026 (Forecast)	—	—	—	4,000.00	4,000.00

Consolidated Financial Statements

(1) Consolidated Balance Sheets

(Millions of yen)

	As of February 29, 2024	As of February 28, 2025
Assets		
Current assets		
Cash and deposits	10,301	7,382
Deposits held in trust	99	97
Accounts receivable - trade	1,065	1,091
Deposits paid	284	275
Real estate for sale	490	766
Merchandise	33	36
Raw materials and supplies	216	227
Prepaid expenses	560	593
Short-term loans receivable	33	-
Accounts receivable - other	384	762
Other	63	77
Allowance for doubtful accounts	(33)	-
Total current assets	13,499	11,311
Non-current assets		
Property, plant and equipment		
Buildings	14,030	14,813
Accumulated depreciation	(8,279)	(8,353)
Accumulated impairment	(2,765)	(2,477)
Buildings, net	2,985	3,981
Vehicles	26	18
Accumulated depreciation	(21)	(17)
Vehicles, net	4	1
Tools, furniture and fixtures	3,922	4,015
Accumulated depreciation	(3,272)	(3,268)
Accumulated impairment	(391)	(368)
Tools, furniture and fixtures, net	258	378
Land	521	521
Buildings in trust	3,667	3,667
Accumulated depreciation	(466)	(583)
Buildings in trust, net	3,201	3,083
Land in trust	1,948	1,948
Leased assets	239	240
Accumulated depreciation	(101)	(122)
Accumulated impairment	(61)	(60)
Leased assets, net	75	57
Construction in progress	480	123
Total property, plant and equipment	9,475	10,096
Intangible assets		
Goodwill	2,581	2,401
Trademark right	0	0
Software	43	31
Other	6	6
Total intangible assets	2,632	2,439

(Millions of yen)

	As of February 29, 2024	As of February 28, 2025
Investments and other assets		
Investment securities	1,542	1,424
Long-term prepaid expenses	108	99
Guarantee deposits	4,289	4,155
Deferred tax assets	2,646	1,686
Other	98	95
Total investments and other assets	8,685	7,460
Total non-current assets	20,793	19,996
Total assets	34,292	31,307
Liabilities		
Current liabilities		
Accounts payable - trade	716	727
Short-term borrowings	3,227	-
Current portion of long-term borrowings	10,851	3,088
Accounts payable - other	579	643
Accrued expenses	1,102	1,193
Income taxes payable	31	50
Provision for shareholder benefit program	96	88
Asset retirement obligations	231	81
Other	850	627
Total current liabilities	17,687	6,500
Non-current liabilities		
Bonds payable	100	100
Long-term borrowings	4,674	13,346
Lease liabilities	67	49
Asset retirement obligations	1,202	1,727
Long-term unearned revenue	0	22
Provision for share-based payments	-	7
Deferred tax liabilities	784	767
Other	37	41
Total non-current liabilities	6,866	16,062
Total liabilities	24,554	22,562
Net assets		
Shareholders' equity		
Share capital	100	40
Capital surplus	7,733	4,686
Retained earnings	1,083	3,280
Treasury shares	(72)	(72)
Total shareholders' equity	8,845	7,935
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	234	156
Total accumulated other comprehensive income	234	156
Share acquisition rights	1	1
Non-controlling interests	658	651
Total net assets	9,738	8,744
Total liabilities and net assets	34,292	31,307

(2) Consolidated Statements of Income and Comprehensive Income
(Consolidated Statements of Income)

(Millions of yen)

	For the fiscal year ended February 29, 2024	For the fiscal year ended February 28, 2025
Net sales	37,079	38,578
Cost of sales	7,992	8,168
Gross profit	29,086	30,409
Selling, general and administrative expenses	25,843	26,671
Operating profit	3,243	3,738
Non-operating income		
Interest income	1	6
Receipt support money	42	12
Dividend income	1	37
Rental income from land and buildings	72	72
Support money	-	60
Other	77	60
Total non-operating income	195	249
Non-operating expenses		
Interest expenses	136	157
Rental expenses	64	64
Commission expenses	21	116
Share of loss of entities accounted for using equity method	70	52
Foreign exchange losses	1	-
Other	12	14
Total non-operating expenses	306	405
Ordinary profit	3,131	3,581
Extraordinary income		
Gain on sale of non-current assets	8	0
Gain on reversal of allowance for doubtful accounts	-	33
Total extraordinary income	8	33
Extraordinary losses		
Loss on sale of non-current assets	1	-
Loss on retirement of non-current assets	1	0
Impairment losses	625	157
Other	35	7
Total extraordinary losses	663	165
Profit before income taxes	2,475	3,450
Income taxes - current	78	75
Income taxes - deferred	(941)	983
Total income taxes	(862)	1,059
Profit	3,337	2,391
Loss attributable to non-controlling interests	(77)	(6)
Profit attributable to owners of parent	3,415	2,397

Consolidated Statements of Comprehensive Income

(Millions of yen)

	For the fiscal year ended February 29, 2024	For the fiscal year ended February 28, 2025
Profit	3,337	2,391
Other comprehensive income		
Valuation difference on available-for-sale securities	177	(77)
Foreign currency translation adjustment	(38)	-
Total other comprehensive income	139	(77)
Comprehensive income	3,477	2,313
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	3,551	2,320
Comprehensive income attributable to non-controlling interests	(74)	(6)

Consolidated Statements of Changes in Equity
For the fiscal year ended February 29, 2024

(Millions of yen)

	Shareholders' equity				
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity
Balance at beginning of period	100	7,733	(2,292)	(71)	5,469
Changes during period					
Dividends of surplus			(200)		(200)
Profit attributable to owners of parent			3,415		3,415
Purchase of treasury shares				(0)	(0)
Increase and decrease earned surplus of earned surplus according to share change to consolidated subsidiary			162		162
Other			(1)		(1)
Net changes in items other than shareholders' equity					
Total changes during period	-	-	3,376	(0)	3,376
Balance at end of period	100	7,733	1,083	(72)	8,845

	Accumulated other comprehensive income			Share acquisition rights	Non-controlling interests	Total net assets
	Valuation difference on available-for-sale securities	Foreign currency translation adjustment	Total accumulated other comprehensive income			
Balance at beginning of period	56	38	94	1	772	6,336
Changes during period						
Dividends of surplus						(200)
Profit attributable to owners of parent						3,415
Purchase of treasury shares						(0)
Increase and decrease earned surplus of earned surplus according to share change to consolidated subsidiary						162
Other						(1)
Net changes in items other than shareholders' equity	177	(38)	139		(114)	25
Total changes during period	177	(38)	139	-	(114)	3,401
Balance at end of period	234	-	234	1	658	9,738

For the fiscal year ended February 28, 2025

(Millions of yen)

	Shareholders' equity				
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity
Balance at beginning of period	100	7,733	1,083	(72)	8,845
Changes during period					
Issuance of new shares	7	7			15
Capital reduction	(67)	67			-
Dividends of surplus			(200)		(200)
Profit attributable to owners of parent			2,397		2,397
Purchase of treasury shares				(3,122)	(3,122)
Cancellation of treasury shares		(3,122)		3,122	-
Net changes in items other than shareholders' equity					
Total changes during period	(60)	(3,046)	2,196	(0)	(910)
Balance at end of period	40	4,686	3,280	(72)	7,935

	Accumulated other comprehensive income			Share acquisition rights	Non-controlling interests	Total net assets
	Valuation difference on available-for-sale securities	Foreign currency translation adjustment	Total accumulated other comprehensive income			
Balance at beginning of period	234	-	234	1	658	9,738
Changes during period						
Issuance of new shares						15
Capital reduction						-
Dividends of surplus						(200)
Profit attributable to owners of parent						2,397
Purchase of treasury shares						(3,122)
Cancellation of treasury shares						-
Net changes in items other than shareholders' equity	(77)		(77)		(6)	(83)
Total changes during period	(77)	-	(77)	-	(6)	(993)
Balance at end of period	156	-	156	1	651	8,744

Consolidated Statements of Cash Flows

(Millions of yen)

	For the fiscal year ended February 29, 2024	For the fiscal year ended February 28, 2025
Cash flows from operating activities		
Profit before income taxes	2,475	3,450
Depreciation	662	692
Impairment losses	625	157
Amortization of goodwill	180	180
Increase (decrease) in allowance for doubtful accounts	33	(33)
Increase (decrease) in provision for shareholder benefit program	2	(8)
Loss (gain) on sale of property, plant and equipment	(6)	(0)
Loss on retirement of property, plant and equipment	1	0
Share of loss (profit) of entities accounted for using equity method	70	52
Interest and dividend income	(2)	(18)
Interest expenses	136	157
Commission expenses	21	116
Support money	-	(60)
Decrease (increase) in trade receivables	(85)	(26)
Decrease (increase) in accounts receivable - other	(299)	(510)
Increase (decrease) in unearned revenue	(2)	(6)
Decrease (increase) in inventories	267	(289)
Decrease (increase) in prepaid expenses	77	(11)
Increase (decrease) in accrued expenses	43	90
Increase (decrease) in trade payables	(105)	11
Increase (decrease) in accounts payable - other	60	(11)
Increase/decrease in consumption taxes payable/consumption taxes refund receivable	(388)	(132)
Other, net	25	(244)
Subtotal	3,793	3,556
Interest and dividends received	2	18
Interest paid	(132)	(157)
Suubsidy for production cost received	-	87
Income taxes refund (paid)	(266)	46
Net cash provided by (used in) operating activities	3,396	3,551

(Millions of yen)

	For the fiscal year ended February 29, 2024	For the fiscal year ended February 28, 2025
Cash flows from investing activities		
Net decrease (increase) in time deposits	-	7
Purchase of property, plant and equipment	(758)	(849)
Proceeds from sale of property, plant and equipment	5	3
Purchase of intangible assets	(19)	(4)
Payments of guarantee deposits	(60)	(101)
Proceeds from refund of guarantee deposits	60	281
Purchase of long-term prepaid expenses	(52)	(50)
Purchase of investment securities	(38)	-
Payments for asset retirement obligations	(115)	(90)
Other, net	(3)	0
Net cash provided by (used in) investing activities	(981)	(803)
Cash flows from financing activities		
Net increase (decrease) in short-term borrowings	(3,003)	(3,227)
Proceeds from long-term borrowings	-	12,438
Repayments of long-term borrowings	(852)	(11,530)
Repayments of lease liabilities	(24)	(27)
Expenditure by del credere commission (nonoperation)	(38)	-
Dividends paid	(200)	(200)
Purchase of treasury shares	(0)	(3,122)
Other, net	-	(0)
Net cash provided by (used in) financing activities	(4,118)	(5,669)
Effect of exchange rate change on cash and cash equivalents	4	-
Net increase (decrease) in cash and cash equivalents	(1,698)	(2,921)
Cash and cash equivalents at beginning of period	12,322	10,600
Increase (decrease) in cash and cash equivalents resulting from change in scope of consolidation	(22)	-
Cash and cash equivalents at end of period	10,600	7,679