

Translation

Notice: This document is an excerpt translation of the original Japanese document and is only for reference purposes. In the event of any discrepancy between this translated document and the original Japanese document, the latter shall prevail.

Summary of Consolidated Financial Results for the Nine Months Ended May 31, 2026 (Based on Japanese GAAP)

July 14, 2026

Company name: BIC CAMERA INC.
 Stock exchange listing: Tokyo
 Stock code: 3048 URL <https://www.biccamera.co.jp/ir/>
 Representative: President and Representative Director Toru Akiho
 Director, Head of Corporate Planning
 Inquiries: Takaharu Mizoguchi TEL 03-3987-8785
 Division
 Scheduled date to commence dividend payments: –
 Preparation of supplementary material on financial results: Yes
 Holding of financial results meeting: No

(Amounts less than one million yen are rounded down)

1. Consolidated financial results for the nine months ended May 31, 2026 (from September 1, 2025 to May 31, 2026)

(1) Consolidated operating results (cumulative)

Percentages indicate year-on-year changes

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
Nine months ended May 31, 2026	785,373	7.6	33,297	35.8	34,128	33.5	19,839	31.1
Nine months ended May 31, 2025	729,902	6.1	24,515	27.7	25,569	23.4	15,137	43.4

Note: Comprehensive income Nine months ended May 31, 2026 ¥23,879 million [27.0%]
 Nine months ended May 31, 2025 ¥18,799 million [20.1%]

	Earnings per share	Diluted earnings per share
	Yen	Yen
Nine months ended May 31, 2026	115.86	115.71
Nine months ended May 31, 2025	88.42	88.35

(2) Consolidated financial position

	Total assets	Net assets	Equity ratio
	Millions of yen	Millions of yen	%
As of May 31, 2026	540,116	227,574	33.7
As of August 31, 2025	492,531	211,767	34.2

Reference: Equity As of May 31, 2026: ¥181,916 million
 As of August 31, 2025: ¥168,309 million

2. Cash dividends

	Annual dividends per share				
	1st quarter-end	2nd quarter-end	3rd quarter-end	Fiscal year-end	Total
	Yen	Yen	Yen	Yen	Yen
Year ended August 31, 2025	—	18.00	—	23.00	41.00
Year ending August 31, 2026	—	20.00	—		
Year ending August 31, 2026 (Forecast)				23.00	43.00

Note: Revision to the forecast for dividends announced most recently: No

3. Forecast of consolidated financial results for the year ending August 31, 2026 (from September 1, 2025 to August 31, 2026)

Percentages indicate year-on-year changes

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Full year	1,022,000	4.9	34,400	13.6	35,700	11.8	18,400	5.3	107.45

Note: Revision to the financial results forecast announced most recently: No

4. Notes

(1) Significant changes in the scope of consolidation during the period Yes

Newly included: — companies

Excluded: 1 company (Name) TD mobile Corporation

(2) Application of special accounting methods for preparing quarterly consolidated financial statements: No

(3) Changes in accounting policies, changes in accounting estimates, and restatement of prior period financial statements

Changes in accounting policies due to revisions to accounting standards and other regulations: No

Changes in accounting policies due to other reasons: No

Changes in accounting estimates: No

Restatement of prior period financial statements: No

(4) Number of issued shares (common shares)

Total number of issued shares at the end of the period (including treasury shares)

As of May 31, 2026	188,146,304 shares	As of August 31, 2025	188,146,304 shares
--------------------	--------------------	-----------------------	--------------------

Number of treasury shares at the end of the period

As of May 31, 2026	16,893,577 shares	As of August 31, 2025	16,927,523 shares
--------------------	-------------------	-----------------------	-------------------

Average number of shares during the period (cumulative from the beginning of the fiscal year)

Nine months ended May 31, 2026	171,238,975 shares	Nine months ended May 31, 2025	171,203,266 shares
--------------------------------	--------------------	--------------------------------	--------------------

* Review of the Japanese-language originals of the attached quarterly consolidated financial statements by certified public accountants or an audit corporation: No

* Proper use of forecasts of financial results, and other special matters

(Caution concerning forward-looking statements)

The forward-looking statements, including the earnings forecasts, shown in this document are based on information currently available to the Company and on certain assumptions deemed to be reasonable. Consequently, the statements herein do not constitute assurances regarding the Company's actual results. Actual financial results may differ substantially due to various factors.

(How to obtain supplementary materials on financial results)

The supplementary materials on financial results will be posted on the Company's website.

Quarterly consolidated financial statements
Consolidated balance sheets

(Millions of yen)

	As of August 31, 2025	As of May 31, 2026
Assets		
Current assets		
Cash and deposits	69,284	79,169
Accounts receivable - trade	56,112	70,540
Securities	299	199
Merchandise and finished goods	115,180	135,664
Raw materials and supplies	694	641
Program right	364	585
Other	36,412	35,400
Allowance for doubtful accounts	(191)	(201)
Total current assets	278,158	322,000
Non-current assets		
Property, plant and equipment		
Buildings and structures, net	24,063	24,395
Land	47,057	47,115
Other, net	8,014	9,089
Total property, plant and equipment	79,136	80,600
Intangible assets		
Goodwill	8,597	7,808
Other	30,278	30,998
Total intangible assets	38,875	38,807
Investments and other assets		
Guarantee deposits	37,690	38,680
Other	59,389	60,748
Allowance for doubtful accounts	(718)	(719)
Total investments and other assets	96,361	98,708
Total non-current assets	214,373	218,116
Total assets	492,531	540,116

(Millions of yen)

	As of August 31, 2025	As of May 31, 2026
Liabilities		
Current liabilities		
Accounts payable - trade	52,227	65,630
Short-term borrowings	64,404	72,381
Current portion of long-term borrowings	8,387	8,146
Income taxes payable	5,448	7,027
Contract liabilities	34,172	45,082
Provision for bonuses	6,537	9,792
Provision for loss on store closings	34	31
Asset retirement obligations	164	245
Other	42,050	41,332
Total current liabilities	213,426	249,669
Non-current liabilities		
Long-term borrowings	23,039	17,897
Contract liabilities	9,380	9,520
Provision for goods warranties	113	111
Provision for loss on store closings	80	62
Retirement benefit liability	19,880	20,524
Asset retirement obligations	10,565	10,786
Other	4,278	3,969
Total non-current liabilities	67,337	62,872
Total liabilities	280,764	312,541
Net assets		
Shareholders' equity		
Share capital	25,929	25,929
Capital surplus	27,086	27,097
Retained earnings	120,381	132,857
Treasury shares	(21,624)	(21,580)
Total shareholders' equity	151,773	164,303
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	14,263	15,641
Deferred gains or losses on hedges	—	(0)
Remeasurements of defined benefit plans	2,273	1,972
Total accumulated other comprehensive income	16,536	17,613
Share acquisition rights	266	348
Non-controlling interests	43,190	45,309
Total net assets	211,767	227,574
Total liabilities and net assets	492,531	540,116

Consolidated statements of income (cumulative) and consolidated statements of comprehensive income (cumulative)
Consolidated statements of income (cumulative)

(Millions of yen)

	Nine months ended May 31, 2025	Nine months ended May 31, 2026
Net sales	729,902	785,373
Cost of sales	535,272	574,315
Gross profit	194,630	211,057
Selling, general and administrative expenses	170,114	177,760
Operating profit	24,515	33,297
Non-operating income		
Interest income	62	130
Dividend income	130	229
Share of profit of entities accounted for using equity method	78	77
Commission income	494	365
Other	875	755
Total non-operating income	1,640	1,559
Non-operating expenses		
Interest expenses	446	623
Other	140	104
Total non-operating expenses	587	728
Ordinary profit	25,569	34,128
Extraordinary income		
Gain on sale of non-current assets	4	86
Total extraordinary income	4	86
Extraordinary losses		
Loss on sale of non-current assets	5	92
Loss on retirement of non-current assets	78	133
Impairment losses	—	3
Other	2	14
Total extraordinary losses	86	243
Profit before income taxes	25,488	33,970
Income taxes - current	7,052	10,290
Income taxes - deferred	860	855
Total income taxes	7,912	11,145
Profit	17,575	22,825
Profit attributable to non-controlling interests	2,437	2,986
Profit attributable to owners of parent	15,137	19,839

Consolidated statements of comprehensive income (cumulative)

(Millions of yen)

	Nine months ended May 31, 2025	Nine months ended May 31, 2026
Profit	17,575	22,825
Other comprehensive income		
Valuation difference on available-for-sale securities	1,382	1,377
Deferred gains or losses on hedges	—	(0)
Remeasurements of defined benefit plans, net of tax	(157)	(323)
Total other comprehensive income	1,224	1,054
Comprehensive income	18,799	23,879
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	16,382	20,915
Comprehensive income attributable to non-controlling interests	2,417	2,963