



MEMBERSHIP
June 26, 2026

Company name: Natori Co., Ltd.
Name of representative: Saburo Natori,
Chairman of the Board of Directors and
President
Code number: 2922, TSE Prime Market
Inquiries: Shigeru Ataka, Member of the Board of
Directors, Executive Officer, General
Manager of Corporate Planning Dept. and
Accounting Dept.
(+81-(0)3-5390-8111)

Notice Regarding Change in Representative Member of the Board of Directors (Additional Appointment)

Natori Co., Ltd. (hereinafter the “Company”) hereby announces that at a meeting held on June 26, 2026, the Board of Directors of the Company resolved the change in the Representative Member of the Board of Directors, as described below.

1. Reason for the change

The Company will further strengthen its management structure by increasing the number of Representative Members of the Board of Directors to two.

2. Details of the change (effective June 26, 2026)

Name	New position	Previous position
Koichiro Natori (October 3, 1981)	<u>Representative Member of the Board of Directors and Vice President</u> Supervising Executive of Marketing and R&D Division Supervising Executive of SCM Department In charge of Information Systems Department In charge of Sales Division In charge of Raw Materials Procurement Division	<u>Member of the Board of Directors, Senior Managing Executive Officer</u> Supervising Executive of Marketing and R&D Division Supervising Executive of SCM Department In charge of Information Systems Department In charge of Sales Division In charge of Raw Materials Procurement Division

3. Career summary

April 2004 Joined the Company
August 2006 Natori Saitama Plant
May 2008 Head of Saitama Sales Office
March 2014 Deputy General Manager of Sales Planning Department
March 2016 Deputy General Manager of Sales Division
June 2016 Executive Officer
June 2018 Member of the Board of Directors
April 2020 Managing Executive Officer and General Manager of Sales Division
June 2024 Senior Managing Executive Officer and General Manager of Sales Division
June 2026 Representative Member of the Board of Directors and Vice President

4. Number of shares held

18,300 shares (as of March 31, 2026)