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Consolidated Financial Results for the Year Ended June 30, 2025 [Japanese GAAP]

August 8, 2025

Company name: ICHIMASA KAMABOKO CO.,LTD.

Listing: Tokyo Stock Exchange

Securities code: 2904

URL: https://www.ichimasa.co.jp/ Representative: Masahiro Nozaki

President & CEO

Director and Managing Executive Officer, General Manager of

Business Administration Division

Inquiries: Masaki Takashima Telephone: +81-25-270-7111

Scheduled date of annual general meeting of shareholders: September 25, 2025

Scheduled date to commence dividend payments: September 26, 2025 Scheduled date to file annual securities report: September 22, 2025 Preparation of supplementary material on financial results: Yes

Holding of financial results briefing: Yes

(Yen amounts are rounded down to millions, unless otherwise noted.)

1. Consolidated Financial Results for the Fiscal Year Ended June 30, 2025 (July 1, 2024 to June 30, 2025)

(1) Consolidated Operating Results

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
Fiscal year ended	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
June 30, 2025	34,579	0.3	891	(29.9)	907	(27.3)	746	(22.0)
June 30, 2024	34,487	5.1	1,271	-	1,247	-	957	-
(Note) Community in comm	. Eigaal waa	mandad Tu	ma 20, 2025.	V	57/	1	r (40.0).0/1	

(Note) Comprehensive income: Fiscal year ended June 30, 2025: ¥ 574 million [(49.9)%] Fiscal year ended June 30, 2024: ¥ 1,147 million [-%]

	Basic earnings per share	Diluted earnings per share	Rate of return on equity	Ordinary profit to total assets ratio	Operating profit to net sales ratio
Fiscal year ended	Yen	Yen	%	%	%
June 30, 2025	40.67	-	5.1	2.9	2.6
June 30, 2024	52.10	-	6.8	4.0	3.7

(Reference) Equity in earnings (losses) of affiliated companies: Fiscal year ended June 30, 2025: \$\frac{\pmathbf{Y}}{4}\$ (8) million Fiscal year ended June 30, 2024: \$\frac{\pmathbf{Y}}{4}\$ (45) million

(2) Consolidated Financial Position

	Total assets	Net assets	Capital adequacy ratio	Net assets per share
As of	Millions of yen	Millions of yen	%	Yen
June 30, 2025	30,413	14,908	48.8	809.92
June 30, 2024	31,392	14,504	46.2	789.23

(Reference) Equity: As of June 30, 2025: ¥ 14,828 million
As of June 30, 2024: ¥ 14,504 million

(3) Consolidated Cash Flows

	Cash flows from operating activities	Cash flows from investing activities	Cash flows from financing activities	Cash and cash equivalents at the end of period
Fiscal year ended	Millions of yen	Millions of yen	Millions of yen	Millions of yen
June 30, 2025	1,615	(2,591)	(1,137)	1,061
June 30, 2024	5,198	(1,743)	(1,648)	3,183

2. Dividends

	Annual dividends						Payout ratio	Dividends to net
	1st quarter-end	2nd quarter-end	3rd quarter-end	Year-end	Total	dividends	(consolidated)	assets (consolidated)
Fiscal year ended	Yen	Yen	Yen	Yen	Yen	Millions of yen	%	%
June 30, 2024	-	0.00	-	12.00	12.00	222	23.0	1.6
June 30, 2025	-	0.00	-	14.00	14.00	259	34.4	1.8
Fiscal year ending								
June 30, 2026	-	0.00	-	14.00	14.00		34.2	
(Forecast)								

(Note) Breakdown of the year-end dividend for the fiscal year ended June 30, 2025 :

Year-end dividend for the fiscal year ending June 2025: Ordinary dividend of 12 yen 60th anniversary commemorative dividend of 2 yen

3. Consolidated Financial Results Forecast for the Fiscal Year Ending June 30, 2026 (July 1, 2025 to June 30, 2026)

(Percentages indicate year-on-year changes.)

Yes

						,	U	•	,
	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Basic earnings per share
	Millions of		Millions of		Millions of				
	yen	%	yen	%	yen	%	Millions of yen	%	Yen
Six months ending December 31, 2025	19,910	4.5	800	(21.9)	850	(22.0)	580	(39.2)	31.67
Full year	36,200	4.7	1,100	23.4	1,150	26.8	750	0.4	40.95

*	Notes	
*	Notes	

(1) Significant changes in the scope of consolidation during the period:

Newly included: 1 (Company name: PT. KML ICHIMASA FOODS)

Excluded: - (Company name:

- (2) Changes in accounting policies, changes in accounting estimates, and restatement
 - 1) Changes in accounting policies due to revisions to accounting standards and other regulations: Yes
 - 2) Changes in accounting policies due to other reasons: None
 - 3) Changes in accounting estimates: None
 - 4) Restatement: None
- (3) Number of issued shares (common shares)
 - 1) Total number of issued shares at the end of the period (including treasury shares):

June 30, 2025: 18,590,000 shares June 30, 2024: 18,590,000 shares

2) Number of treasury shares at the end of the period:

June 30, 2025: 281,988 shares June 30, 2024: 212,088 shares

3) Average number of shares outstanding during the period:

Fiscal Year ended June 30, 2025: 18,365,666 shares Fiscal Year ended June 30, 2024: 18,377,912 shares

(Reference) Overview of Non-consolidated Financial Results

1. Non-consolidated Financial Results for the Fiscal Year Ended June 30, 2025 (July 1, 2024 to June 30, 2025)

(1) Non-consolidated Operating Results

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Net income	
Fiscal year ended	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
June 30, 2025	34,152	0.2	794	(31.0)	810	(37.9)	565	(45.9)
June 30, 2024	34,095	5.2	1,151	-	1,305	-	1,046	-

	Basic earnings per share	Diluted earnings per share
Fiscal year ended	Yen	Yen
June 30, 2025	30.81	-
June 30, 2024	56.96	-

(2) Non-consolidated Financial Position

	Total assets	Net assets	Capital adequacy ratio	Net assets per share
As of	Millions of yen	Millions of yen	%	Yen
June 30, 2025	29,022	14,215	49.0	776.45
June 30, 2024	30,614	13,986	45.7	761.05

(Reference) Equity: As of June 30, 2025: $\mbox{$\frac{1}{2}$}$ 14,215 million As of June 30, 2024: $\mbox{$\frac{1}{2}$}$ 13,986 million

^{*} Financial results reports are exempt from audit conducted by certified public accountants or an audit firm.

Consolidated Financial Statements and Primary Notes

Consolidated Balance Sheet

		(Thousands of yen)
	As of June 30, 2024	As of June 30, 2025
Assets		
Current assets		
Cash and deposits	3,222,319	1,100,383
Accounts receivable - trade	3,841,001	3,411,459
Merchandise and finished goods	971,521	903,930
Work in process	597,947	607,120
Raw materials and supplies	2,080,857	2,624,374
Other	178,943	306,789
Allowance for doubtful accounts	(41,210)	(1,759
Total current assets	10,851,379	8,952,309
Non-current assets		
Property, plant and equipment		
Buildings and structures	21,689,255	22,198,71
Accumulated depreciation	(14,499,090)	(15,024,87
Buildings and structures, net	7,190,165	7,173,83
Machinery, equipment and vehicles	20,735,025	22,272,19
Accumulated depreciation	(15,553,653)	(16,199,84
Machinery, equipment and vehicles, net	5,181,371	6,072,34
Tools, furniture and fixtures	1,634,300	1,664,44
Accumulated depreciation	(1,437,290)	(1,425,69
Tools, furniture and fixtures, net	197,010	238,74
Land	3,179,344	3,575,25
Leased assets	1,832,831	1,958,98
Accumulated depreciation	(235,437)	(390,72
Leased assets, net	1,597,393	1,568,26
Construction in progress	297,623	176,65
Total property, plant and equipment	17,642,909	18,805,09
Intangible assets		· · ·
Goodwill	-	113,49
Leased assets	42,994	27,63
Other	311,266	268,29
Total intangible assets	354,260	409,42
Investments and other assets	·	·
Investment securities	2,103,756	1,833,06
Deferred tax assets	87,223	88,23
Other	377,854	349,39
Allowance for doubtful accounts	(24,500)	(24,50
Total investments and other assets	2,544,333	2,246,19
Total non-current assets	20,541,503	21,460,71
Total assets	31,392,883	30,413,023

	As of June 30, 2024	As of June 30, 2025
Liabilities		
Current liabilities		
Notes and accounts payable - trade	1,949,276	1,998,573
Short-term borrowings	-	360,383
Current portion of long-term borrowings	2,236,296	2,447,532
Current portion of bonds payable	100,000	
Lease liabilities	164,355	165,291
Accounts payable - other, and accrued expenses	2,954,162	1,974,890
Income taxes payable	245,478	140,325
Provision for bonuses	85,959	84,658
Provision for bonuses for directors (and other officers)	25,668	27,915
Other	664,767	478,931
Total current liabilities	8,425,963	7,678,501
Non-current liabilities		
Long-term borrowings	6,255,285	5,527,659
Lease liabilities	1,481,680	1,441,214
Deferred tax liabilities	205,067	368,276
Provision for retirement benefits for directors (and other officers)	42,675	43,825
Provision for share awards for directors (and other officers)	133,434	110,995
Other	344,357	334,286
Total non-current liabilities	8,462,499	7,826,257
Total liabilities	16,888,463	15,504,758
Net assets		
Shareholders' equity		
Share capital	940,000	940,000
Capital surplus	650,000	650,000
Retained earnings	11,917,459	12,442,035
Treasury shares	(166,135)	(208,803
Total shareholders' equity	13,341,323	13,823,231
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	1,112,416	1,040,354
Foreign currency translation adjustment	50,679	(35,483
Total accumulated other comprehensive income	1,163,096	1,004,870
Non-controlling interests	-	80,168
Total net assets	14,504,420	14,908,270
Total liabilities and net assets	31,392,883	30,413,028

		(Thousands of yen)
	For the fiscal year ended June 30, 2024	For the fiscal year ended June 30, 2025
Net sales	34,487,406	34,579,066
Cost of sales	27,361,845	27,590,610
Gross profit	7,125,560	6,988,455
Selling, general and administrative expenses	5,854,314	6,097,343
Operating profit	1,271,246	891,111
Non-operating income		
Interest income	341	718
Dividend income	24,900	24,876
Rental income	14,524	14,465
Commission income	39,901	38,228
Electricity sale income	17,292	14,906
Reversal of allowance for doubtful accounts	-	39,410
Miscellaneous income	27,497	32,995
Total non-operating income	124,457	165,601
Non-operating expenses		
Interest expenses	58,341	84,397
Depreciation	10,788	-
Commission expenses	9,500	19,900
Foreign exchange losses	-	35,321
Share of loss of entities accounted for using equity method	45,447	8,693
Provision of allowance for doubtful accounts	23,188	-
Miscellaneous losses	962	1,229
Total non-operating expenses	148,228	149,542
Ordinary profit	1,247,475	907,171
Extraordinary income		
Gain on sale of non-current assets	3,300	29
Gain on sale of investment securities	167,507	118,915
Gain on step acquisitions	-	126,523
Total extraordinary income	170,807	245,469
Extraordinary losses		
Loss on retirement of non-current assets	10,492	13,446
Loss on sale of non-current assets	1,288	-
Impairment losses	3,842	21,429
Factory demolition cost	-	51,359
Total extraordinary losses	15,624	86,235
Profit before income taxes	1,402,658	1,066,405
Income taxes - current	260,209	215,783
Income taxes - deferred	184,970	117,923
Total income taxes	445,180	333,706
Profit	957,478	732,699
Loss attributable to non-controlling interests	-	(14,175)
Profit attributable to owners of parent	957,478	746,874

		(Thousands of yen)
	For the fiscal year ended June 30, 2024	For the fiscal year ended June 30, 2025
Profit	957,478	732,699
Other comprehensive income		
Valuation difference on available-for-sale securities	176,793	(72,062)
Foreign currency translation adjustment	-	(44,854)
Share of other comprehensive income of entities accounted for using equity method	12,793	(50,679)
Total other comprehensive income	189,587	(167,596)
Comprehensive income	1,147,065	565,102
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	1,147,065	588,665
Comprehensive income attributable to non-controlling interests	-	(23,562)

Consolidated Statement of Changes in Equity For the fiscal year ended June 30, 2024

(Thousands of yen)

		Shar	eholders' e	quity			umulated or ehensive i			
	Share capital	Capital surplus	Retained earnings	Treasury shares	charehold	Valuation difference on available-	Foreign currency translatio	Total accumulat ed other comprehe	a interests	Total net assets
Balance at beginning of period	940,000	650,000	11,182,2 80	(166,135)	12,606,1 44	935,623	37,886	973,509	-	13,579,6 53
Changes during period										
Dividends of surplus			(222,298)		(222,298)					(222,298)
Profit attributable to owners of parent			957,478		957,478					957,478
Purchase of treasury shares					-					-
Disposal of treasury shares					-					-
Net changes in items other than shareholders' equity						176,793	12,793	189,587	-	189,587
Total changes during period	-	-	735,179	1	735,179	176,793	12,793	189,587	-	924,766
Balance at end of period	940,000	650,000	11,917,4 59	(166,135)	13,341,3 23	1,112,41 6	50,679	1,163,09 6	-	14,504,4 20

For the fiscal year ended June 30, 2025

(Thousands of yen)

		Shar	eholders' e	quity		Accumulated other comprehensive income				
	Share capital	Capital surplus	Retained earnings	Treasury shares	10tai charehold	available-	currency translatio	ed other comprehe	Non- controllin g interests	Total net assets
Balance at beginning of period	940,000	650,000	11,917,4 59	(166,135)	13,341,3 23	1,112,41 6	50,679	1,163,09	-	14,504,4 20
Changes during period										
Dividends of surplus			(222,298)		(222,298)					(222,298)
Profit attributable to owners of parent			746,874		746,874					746,874
Purchase of treasury shares				(73,400)	(73,400)					(73,400)
Disposal of treasury shares				30,732	30,732					30,732
Net changes in items other than shareholders' equity						(72,062)	(86,163)	(158,226)	80,168	(78,057)
Total changes during period	-	-	524,575	(42,667)	481,907	(72,062)	(86,163)	(158,226)	80,168	403,850
Balance at end of period	940,000	650,000	12,442,0 35	(208,803)	13,823,2 31	1,040,35 4	(35,483)	1,004,87 0	80,168	14,908,2 70

Increase (decrease) in provision for bonuses for directors (decrease) in provision for bonuses for directors (and other officers) 11,528 2,247 Increase (decrease) in provision for share awards for directors (and other officers) 18,789 (22,438) Increase (decrease) in provision for retirement benefits for directors (and other officers) 3,400 1,150 Interest and dividend income (25,241) (25,594) Interest and dividend income (25,241) (25,594) Interest expenses 58,341 84,397 Foreign exchange losses (gains) - 14,058 Share of loss (profit) of entities accounted for using equity method 45,447 8,693 equity method 45,447 8,693 Loss (gain) on sale of investment securities (167,507) (118,915) Loss (gain) on sale of non-current assets (2,011) (29) Loss on retirement of non-current assets 10,492 13,446 Gain on step acquisitions - (126,523) Decrease (increase) in trade receivable other (16,893) 23,666 Decrease (increase) in accounts receivable - other (16,893) 23,666 Decrease (increase) in accounts receivable - other (16,893) 23,666 Decrease (increase) in accounts payable - other, and accrued expenses (16,642) (16,953) Increase (decrease) in accounts payable - other, and accrued expenses (16,642) (16,953) (16,955) Decrease (increase) in consumption taxes refund 785,323 (164,955) Decrease (increase) in consumption taxes refund 71,344 - (16,953) (16,955) Decrease (increase) in consumption taxes refund 71,344 - (16,953) (16,955) Decrease (increase) in consumption taxes refund 71,344 - (16,953) (16,955) (16,955) Decrease (increase) in consumption taxes refund 71,344 - (16,955) (16,95			(Thousands of yen)
Profit before income taxes			
Depreciation	Cash flows from operating activities		
Impairment losses	Profit before income taxes	1,402,658	1,066,405
Amortization of goodwill	Depreciation	1,627,226	1,834,603
Increase (decrease) in allowance for doubtful accounts 1,424 1,301 Increase (decrease) in provision for bonuses 4,828 1,301 Increase (decrease) in provision for bonuses for directors (and other officers) 11,528 2,247 Increase (decrease) in provision for bonuses for directors (and other officers) 18,789 (22,438) Increase (decrease) in provision for retirement benefits for directors (and other officers) 3,400 1,150 Interest and dividend income (25,241) (25,594) Interest expenses 58,341 84,397 Foreign exchange losses (gains) - 14,058 Share of loss (profit) of entities accounted for using equity method 45,447 8,693 Loss (gain) on sale of investment securities (167,507) (118,915) Loss (gain) on sale of investment securities (167,507) (129,213,446) Gain on step acquisitions - (126,523) Decrease (increase) in accounts receivables (51,4907) 440,928 Decrease (increase) in accounts receivable - other (16,893) 23,666 Decrease (increase) in accounts receivable - other (16,893) 23,666 Decrease (increase) in accounts payable - other, and accrued expenses in trade payables 45,996 15,642 Increase (decrease) in inventories 405,159 (382,785) Increase (decrease) in inventories 405,159 (382,785) Decrease (increase) in consumption taxes refund 71,344 - Income taxes refund 71,344 - Income taxes refund (paid) (128,505) (308,500) Net each provided by (used in) operating activities 5,198,058 1,615,718 Cash flows from investing activities (16,661) (21,194) Purchase of intensity plant and equipment 12,179 (25,53,114) Purchase of intensity plant and equipment 12,179 (25,53,114) Purchase of shares of subsidiaries resulting in change in scope of consolidation (21,594) Purchase of shares of subsidiaries resulting in change in scope of consolidation (25,594) (25,594)	Impairment losses	3,842	21,429
Increase (decrease) in provision for bonuses for directors (and other officers) 11,528 2,247 Increase (decrease) in provision for bonuses for directors (and other officers) 18,789 (22,438) Increase (decrease) in provision for share awards for directors (and other officers) 3,400 1,150 Increase (decrease) in provision for retirement benefits for directors (and other officers) 3,400 1,150 Interest and dividend income (25,241) (25,594) Interest and dividend income (25,241) (25,594) Interest expenses 58,341 84,397 Foreign exchange losses (gains) - 14,058 Share of loss (profit) of entities accounted for using equity method 45,447 8,693 cust (gain) on sale of investment securities (167,507) (118,915) Loss (gain) on sale of investment securities (2,011) (29) Loss on retirement of non-current assets (2,011) (29) Loss on retirement of non-current assets (314,907) 440,928 Decrease (increase) in trade receivables (514,907) 440,928 Decrease (increase) in inventories (16,893) 23,666 Decrease (increase) in inventories (1,148,426 425,609) Increase (decrease) in inventories (1,48,426 425,609) Increase (decrease) in inventories (4,596 45,996 15,642 Increase (decrease) in accounts payable - other, and accounts payable - other, and accounts payable (45,697) (389,915) Decrease (increase) in occounts payable - other, and accounts payable (45,697) (382,785) Decrease (increase) in occounts payable - other, and accounts payable (45,699) (382,785) Decrease (increase) in occounts payable - other, and accounts payable (45,697) (389,915) Decrease (increase) in occounts payable - other, and accounts payable (45,697) (389,915) Decrease (increase) in occounts payable (45,697) (389,915) (382,785) Decrease (increase) in occounts payable (45,697) (45,697) (45,697) (45,697) (45,697) (45,697) (45,697) (45,697) (45,697) (45,697) (4	Amortization of goodwill	-	12,610
Increase (decrease) in provision for bonuses for directors (and other officers)	Increase (decrease) in allowance for doubtful accounts	24,447	(39,451)
directors (and other officers) 111,328 22,441 Increase (decrease) in provision for share awards for directors (and other officers) 18,789 (22,438) Increase (decrease) in provision for retirement benefits for directors (and other officers) 11,150 Interest and dividend income (25,241) (25,594) Interest expenses 58,341 84,397 Foreign exchange losses (gains) - 14,058 Share of loss (profit) of entities accounted for using equity method 45,447 8,693 Loss (gain) on sale of investment securities (167,507) (118,915) Loss (gain) on sale of non-current assets (2,011) (29) Loss on retirement of non-current assets (2,011) (29) Loss on retirement of non-current assets (3,14907) 440,928 Loss on retirement of non-current assets (514,907) 440,928 Decrease (increase) in trade receivable - other (16,893) 23,666 Decrease (increase) in accounts receivable - other (16,893) 23,666 Decrease (increase) in accounts receivable - other (16,893) 23,666 Increase (decrease) in trade payables 45,996 15,642 Increase (decrease) in accounts payable - other, and accrued expenses 45,996 15,642 Increase (decrease) in accounts payable - other, and accrued expenses 405,159 (382,785) Decrease (increase) in consumption taxes refund 785,323 (164,955) Decrease (increase) in consumption taxes refund 785,323 (164,955) Other, net 8,303 52,461 Subtotal 5,255,219 1,924,218 Income taxes refund (paid) (128,505) (308,500) Net cash provided by (used in) operating activities 5,198,058 1,615,718 Cash flows from investing activities 5,198,058 1,615,718 Purchase of property, plant and equipment (2,059,132) (2,553,114) Proceeds from sale of investment securities 291,460	Increase (decrease) in provision for bonuses	4,828	(1,301)
Increase (decrease) in provision for retirement benefits for directors (and other officers) 3,400 1,150 Interest and dividend income	directors (and other officers)	11,528	2,247
Interest and dividend income (25,241) (25,594) Interest expenses 58,341 84,397 Foreign exchange losses (gains) - 14,058 Share of loss (profit) of entities accounted for using equity method 45,447 8,693 Loss (gain) on sale of investment securities (167,507) (118,915) Loss (gain) on sale of investment securities (167,507) (118,915) Loss (gain) on sale of non-current assets (2,011) (29) Loss on retirement of non-current assets (1,492) (1,492) Loss on retirement of non-current assets (2,011) (29) Loss on retirement of non-current assets (1,492) (1,492) Decrease (increase) in trade receivables (514,907) (440,928) Decrease (increase) in accounts receivable - other (16,893) (2,564) Lorrease (decrease) in inventories (1,48,26) (425,609) Increase (decrease) in inventories (1,48,26) (382,785) Lorrease (decrease) in accounts payable - other, and accrued expenses (1,493) (389,915) Lorrease (decrease) in accrued consumption taxes (405,159) (382,785) Decrease (increase) in consumption taxes refund (78,323) (164,955) Coffer, net (8,303) (52,461) Subtotal (5,255,219) (1,924,218) Locome taxes refund (paid) (128,505) (308,500) Net cash provided by (used in) operating activities (1,28,505) (308,500) Net cash provided by (used in) operating activities (1,28,505) (308,500) Purchase of property, plant and equipment (2,059,132) (2,553,114) Proceeds from sale of property, plant and equipment (2,059,132) (2,553,114) Proceeds from sale of investment securities (1,244) (1,39) Purchase of intangible assets (1,6661) (2	directors (and other officers)	18,789	(22,438)
Interest and dividend income (25,544) (25,594) Interest expenses 58,341 84,397 Foreign exchange losses (gains) - 14,058 Share of loss (profit) of entities accounted for using equity method 45,447 8,693 Loss (gain) on sale of investment securities (167,507) (118,915) Loss (gain) on sale of non-current assets (2,011) (29) Loss on retirement of non-current assets 10,492 13,446 Gain on step acquisitions - (126,523) Decrease (increase) in trade receivables (514,907) 440,928 Decrease (increase) in trade receivable - other (16,893) 23,666 Decrease (increase) in trade payables 45,996 15,642 Increase (decrease) in urade payables 45,996 15,642 Increase (decrease) in urade payable - other, and accrued expenses 377,569 (359,915) Increase (decrease) in accrued consumption taxes 405,159 (382,785) Decrease (increase) in consumption taxes refund 785,323 (164,955) Other, net 8,303 52,461 Subtotal		3,400	1,150
Interest expenses 58,341 84,397 Foreign exchange losses (gains) - 14,058 Share of loss (profit) of entities accounted for using equity method 45,447 8,693 Loss (gain) on sale of investment securities (167,507) (118,915) Loss (gain) on sale of investment securities (2,011) (29) Loss on retirement of non-current assets (2,011) (29) Loss on retirement of non-current assets (10,492 13,446 Gain on step acquisitions - (126,523) Decrease (increase) in trade receivables (514,907) 440,928 Decrease (increase) in accounts receivable - other (16,893) 23,666 Decrease (increase) in inventories (11,48,426 425,609) Increase (decrease) in accounts payable - other, and accrued expenses (359,965 15,642 Increase (decrease) in accounts payable - other, and accrued expenses (405,159 (382,785) Decrease (increase) in account payable - other, and accrued expenses (164,955) Decrease (increase) in consumption taxes refund 785,323 (164,955) Decrease (increase) in consumption taxes refund 785,323 (164,955) Other, net 8,303 52,461 Subtotal 5,255,219 1,924,218 Income taxes refund (paid) (128,505) (308,500) Net cash provided by (used in) operating activities 5,198,058 1,615,718 Cash flows from investing activities (128,505) (308,500) Purchase of property, plant and equipment (2,059,132) (2,553,114) Proceeds from sale of property, plant and equipment (2,059,132) (2,553,114) Proceeds from sale of property, plant and equipment (12,179 30 Purchase of intangible assets (16,661) (21,194) Purchase of intangible assets (16,661) (21,194) Purchase of investment securities (1,224) (139) Proceeds from sale of investment securities (29,460 315,450 Purchase of pope consolidation (178,116) (178,116)	•	(25,241)	(25,594)
Foreign exchange losses (gains)	Interest expenses		
Country method Country Country	-	_	
Loss (gain) on sale of non-eurrent assets (2,011) (29) Loss on retirement of non-current assets 10,492 13,446 Gain on step acquisitions - (126,523) Decrease (increase) in trade receivables (514,907) 440,928 Decrease (increase) in accounts receivable - other (16,893) 23,666 Decrease (increase) in inventories 1,148,426 (425,609) Increase (decrease) in rade payables 45,996 15,642 Increase (decrease) in accounts payable - other, and accrued expenses 377,569 359,915 Increase (decrease) in accrued consumption taxes 405,159 (382,785) Decrease (increase) in consumption taxes refund 785,323 (164,955) Other, net 8,303 52,461 Subtotal 5,255,219 1,924,218 Income taxes refund (paid) (128,505) (308,500) Net cash provided by (used in) operating activities 5,198,058 1,615,718 Cash flows from investing activities 4,149 (200) Purchase of property, plant and equipment (2,059,132) (2,553,114) Proceeds from sal	Share of loss (profit) of entities accounted for using	45,447	
Loss on retirement of non-current assets 10,492 13,446 Gain on step acquisitions - (126,523) Decrease (increase) in trade receivables (514,907) 440,928 Decrease (increase) in accounts receivable - other (16,893) 23,666 Decrease (increase) in inventories 1,148,426 (425,609) Increase (decrease) in trade payables 45,996 15,642 Increase (decrease) in accounts payable - other, and accrued expenses 377,569 (359,915) Increase (decrease) in accrued consumption taxes 405,159 (382,785) Decrease (increase) in consumption taxes refund 785,323 (164,955) Other, net 8,303 52,461 Subtotal 5,255,219 1,924,218 Income taxes refund (paid) (128,505) (308,500) Net cash provided by (used in) operating activities 5,198,058 1,615,718 Cash flows from investing activities 4,149 (200) Purchase of property, plant and equipment (2,059,132) (2,553,114) Proceeds from sale of property, plant and equipment 12,179 30 Purchas	Loss (gain) on sale of investment securities	(167,507)	(118,915)
Gain on step acquisitions - (126,523) Decrease (increase) in trade receivables (514,907) 440,928 Decrease (increase) in accounts receivable - other (16,893) 23,666 Decrease (increase) in inventories 1,148,426 (425,609) Increase (decrease) in trade payables 45,996 15,642 Increase (decrease) in accounts payable - other, and accrued expenses 377,569 (359,915) Increase (decrease) in accrued consumption taxes 405,159 (382,785) Decrease (increase) in consumption taxes refund 785,323 (164,955) Other, net 8,303 52,461 Subtotal 5,255,219 1,924,218 Income taxes refund (paid) (128,505) (308,500) Net cash provided by (used in) operating activities 5,198,058 1,615,718 Cash flows from investing activities 4,149 (200) Purchase of property, plant and equipment (2,059,132) (2,553,114) Proceeds from sale of property, plant and equipment 12,179 30 Purchase of intangible assets (16,661) (21,194) Purchase of in	Loss (gain) on sale of non-current assets	(2,011)	(29)
Decrease (increase) in trade receivables (514,907) 440,928 Decrease (increase) in accounts receivable - other (16,893) 23,666 Decrease (increase) in inventories 1,148,426 (425,609) Increase (decrease) in trade payables 45,996 15,642 Increase (decrease) in accounts payable - other, and accrued expenses 377,569 (359,915) Increase (decrease) in accrued consumption taxes 405,159 (382,785) Decrease (increase) in consumption taxes refund 785,323 (164,955) Other, net 8,303 52,461 Subtotal 5,255,219 1,924,218 Income taxes refund (paid) (128,505) (308,500) Net cash provided by (used in) operating activities 5,198,058 1,615,718 Cash flows from investing activities 5,198,058 1,615,718 Cash flows from investing activities 4,149 (200) Purchase of property, plant and equipment (2,059,132) (2,553,114) Proceeds from sale of property, plant and equipment 12,179 30 Purchase of intangible assets (1,6661) (21,194)	Loss on retirement of non-current assets	10,492	13,446
Decrease (increase) in accounts receivable - other (16,893) 23,666 Decrease (increase) in inventories 1,148,426 (425,609) Increase (decrease) in trade payables 45,996 15,642 Increase (decrease) in accounts payable - other, and accrued expenses 377,569 (359,915) Increase (decrease) in accrued consumption taxes 405,159 (382,785) Decrease (increase) in consumption taxes refund receivable 785,323 (164,955) Other, net 8,303 52,461 Subtotal 5,255,219 1,924,218 Income taxes refund (paid) (128,505) (308,500) Net cash provided by (used in) operating activities 5,198,058 1,615,718 Cash flows from investing activities 4,149 (200) Purchase of property, plant and equipment (2,059,132) (2,553,114) Proceeds from sale of property, plant and equipment 12,179 30 Purchase of intengible assets (16,661) (21,194) Proceeds from sale of investment securities 291,460 135,450 Purchase of shares of subsidiaries resulting in change in scope of consolidation -	Gain on step acquisitions	-	(126,523)
Decrease (increase) in inventories 1,148,426 (425,609) Increase (decrease) in trade payables 45,996 15,642 Increase (decrease) in accounts payable - other, and accrued expenses 377,569 (359,915) Increase (decrease) in accrued consumption taxes 405,159 (382,785) Decrease (increase) in consumption taxes refund receivable 785,323 (164,955) Other, net 8,303 52,461 Subtotal 5,255,219 1,924,218 Income taxes refund (paid) (128,505) (308,500) Net cash provided by (used in) operating activities 5,198,058 1,615,718 Cash flows from investing activities 4,149 (200) Purchase of property, plant and equipment (2,059,132) (2,553,114) Proceeds from sale of property, plant and equipment 12,179 30 Purchase of intangible assets (16,661) (21,194) Purchase of investment securities (1,224) (139) Proceeds from sale of investment securities 291,460 135,450 Purchase of shares of subsidiaries resulting in change in scope of consolidation (178,116) (178	Decrease (increase) in trade receivables	(514,907)	440,928
Increase (decrease) in trade payables 45,996 15,642 Increase (decrease) in accounts payable - other, and accrued expenses 377,569 (359,915) Increase (decrease) in accrued consumption taxes 405,159 (382,785) Decrease (increase) in consumption taxes refund receivable 785,323 (164,955) Other, net 8,303 52,461 Subtotal 5,255,219 1,924,218 Income taxes refund (paid) (128,505) (308,500) Net cash provided by (used in) operating activities 5,198,058 1,615,718 Cash flows from investing activities 4,149 (200) Purchase of property, plant and equipment (2,059,132) (2,553,114) Proceeds from sale of property, plant and equipment 12,179 30 Purchase of intangible assets (16,661) (21,194) Purchase of investment securities (1,224) (139) Proceeds from sale of investment securities 291,460 135,450 Purchase of shares of subsidiaries resulting in change in scope of consolidation (178,116) (178,116) Interest and dividends received 25,241 25,594 <td>Decrease (increase) in accounts receivable - other</td> <td>(16,893)</td> <td>23,666</td>	Decrease (increase) in accounts receivable - other	(16,893)	23,666
Increase (decrease) in accounts payable - other, and accrued expenses 377,569 (359,915) Increase (decrease) in accrued consumption taxes 405,159 (382,785) Decrease (increase) in consumption taxes refund receivable 785,323 (164,955) Other, net 8,303 52,461 Subtotal 5,255,219 1,924,218 Income taxes refund (paid) (128,505) (308,500) Net cash provided by (used in) operating activities 5,198,058 1,615,718 Cash flows from investing activities 4,149 (200) Purchase of property, plant and equipment (2,059,132) (2,553,114) Proceeds from sale of property, plant and equipment 12,179 30 Purchase of intangible assets (16,661) (21,194) Purchase of investment securities (1,224) (139) Proceeds from sale of investment securities 291,460 135,450 Purchase of shares of subsidiaries resulting in change in scope of consolidation (178,116) Interest and dividends received 25,241 25,594	Decrease (increase) in inventories	1,148,426	(425,609)
Accrued expenses S77,369 (359,915) Increase (decrease) in accrued consumption taxes 405,159 (382,785) Decrease (increase) in consumption taxes refund receivable 785,323 (164,955) Other, net 8,303 52,461 Subtotal 5,255,219 1,924,218 Income taxes refund (paid) 71,344	Increase (decrease) in trade payables	45,996	15,642
Decrease (increase) in consumption taxes refund receivable 785,323 (164,955) Other, net 8,303 52,461 Subtotal 5,255,219 1,924,218 Income taxes refund (paid) (128,505) (308,500) Net cash provided by (used in) operating activities 5,198,058 1,615,718 Cash flows from investing activities 4,149 (200) Purchase of property, plant and equipment (2,059,132) (2,553,114) Proceeds from sale of property, plant and equipment 12,179 30 Purchase of investment securities (16,661) (21,194) Purchase of investment securities (1,224) (139) Proceeds from sale of investment securities 291,460 135,450 Purchase of shares of subsidiaries resulting in change in scope of consolidation (178,116) Interest and dividends received 25,241 25,594		377,569	(359,915)
receivable 783,325 (164,935) Other, net 8,303 52,461 Subtotal 5,255,219 1,924,218 Income taxes refund 71,344 - Income taxes refund (paid) (128,505) (308,500) Net cash provided by (used in) operating activities 5,198,058 1,615,718 Cash flows from investing activities 4,149 (200) Purchase of property, plant and equipment (2,059,132) (2,553,114) Proceeds from sale of property, plant and equipment 12,179 30 Purchase of intangible assets (16,661) (21,194) Purchase of investment securities (1,224) (139) Proceeds from sale of investment securities 291,460 135,450 Purchase of shares of subsidiaries resulting in change in scope of consolidation - (178,116) Interest and dividends received 25,241 25,594		405,159	(382,785)
Subtotal 5,255,219 1,924,218 Income taxes refund 71,344 - Income taxes refund (paid) (128,505) (308,500) Net cash provided by (used in) operating activities 5,198,058 1,615,718 Cash flows from investing activities (200) Net decrease (increase) in time deposits 4,149 (200) Purchase of property, plant and equipment (2,059,132) (2,553,114) Proceeds from sale of property, plant and equipment 12,179 30 Purchase of intangible assets (16,661) (21,194) Purchase of investment securities (1,224) (139) Proceeds from sale of investment securities 291,460 135,450 Purchase of shares of subsidiaries resulting in change in scope of consolidation - (178,116) Interest and dividends received 25,241 25,594	receivable	785,323	(164,955)
Income taxes refund (paid) 71,344 Income taxes refund (paid) (128,505) (308,500) Net cash provided by (used in) operating activities 5,198,058 1,615,718 Cash flows from investing activities Net decrease (increase) in time deposits 4,149 (200) Purchase of property, plant and equipment (2,059,132) (2,553,114) Proceeds from sale of property, plant and equipment 12,179 30 Purchase of intangible assets (16,661) (21,194) Purchase of investment securities (1,224) (139) Proceeds from sale of investment securities 291,460 135,450 Purchase of shares of subsidiaries resulting in change in scope of consolidation (178,116) Interest and dividends received 25,241 25,594	Other, net	· · · · · · · · · · · · · · · · · · ·	
Income taxes refund (paid)(128,505)(308,500)Net cash provided by (used in) operating activities5,198,0581,615,718Cash flows from investing activities	Subtotal	5,255,219	1,924,218
Net cash provided by (used in) operating activities Cash flows from investing activities Net decrease (increase) in time deposits Purchase of property, plant and equipment Proceeds from sale of property, plant and equipment Purchase of intangible assets (16,661) Purchase of investment securities Proceeds from sale of investment securities Proceeds from sale of investment securities Purchase of shares of subsidiaries resulting in change in scope of consolidation Interest and dividends received 5,198,058 1,615,718 (200) (2,553,114) (2,059,132) (2,553,114) (12,179 30 (16,661) (21,194) (139) Purchase of investment securities 291,460 135,450 (178,116)	Income taxes refund	71,344	-
Cash flows from investing activities Net decrease (increase) in time deposits Purchase of property, plant and equipment Proceeds from sale of property, plant and equipment Purchase of intangible assets (16,661) Purchase of investment securities (1,224) Proceeds from sale of investment securities Purchase of shares of subsidiaries resulting in change in scope of consolidation Interest and dividends received (200) 4,149 (200) (2,553,114) (12,179 30 (16,661) (21,194) (139) Purchase of investment securities 291,460 135,450 (178,116)	Income taxes refund (paid)	(128,505)	(308,500)
Net decrease (increase) in time deposits 4,149 (200) Purchase of property, plant and equipment (2,059,132) (2,553,114) Proceeds from sale of property, plant and equipment 12,179 30 Purchase of intangible assets (16,661) (21,194) Purchase of investment securities (1,224) (139) Proceeds from sale of investment securities 291,460 135,450 Purchase of shares of subsidiaries resulting in change in scope of consolidation (178,116) Interest and dividends received 25,241 25,594	Net cash provided by (used in) operating activities	5,198,058	1,615,718
Purchase of property, plant and equipment (2,059,132) (2,553,114) Proceeds from sale of property, plant and equipment 12,179 30 Purchase of intangible assets (16,661) (21,194) Purchase of investment securities (1,224) (139) Proceeds from sale of investment securities 291,460 135,450 Purchase of shares of subsidiaries resulting in change in scope of consolidation (178,116) Interest and dividends received 25,241 25,594	Cash flows from investing activities		
Proceeds from sale of property, plant and equipment 12,179 30 Purchase of intangible assets (16,661) (21,194) Purchase of investment securities (1,224) (139) Proceeds from sale of investment securities 291,460 135,450 Purchase of shares of subsidiaries resulting in change in scope of consolidation (178,116) Interest and dividends received 25,241 25,594	Net decrease (increase) in time deposits	4,149	(200)
Purchase of intangible assets (16,661) (21,194) Purchase of investment securities (1,224) (139) Proceeds from sale of investment securities 291,460 135,450 Purchase of shares of subsidiaries resulting in change in scope of consolidation (178,116) Interest and dividends received 25,241 25,594	Purchase of property, plant and equipment	(2,059,132)	(2,553,114)
Purchase of investment securities (1,224) (139) Proceeds from sale of investment securities 291,460 135,450 Purchase of shares of subsidiaries resulting in change in scope of consolidation (178,116) Interest and dividends received 25,241 25,594	Proceeds from sale of property, plant and equipment	12,179	30
Proceeds from sale of investment securities 291,460 135,450 Purchase of shares of subsidiaries resulting in change in scope of consolidation (178,116) Interest and dividends received 25,241 25,594	Purchase of intangible assets	(16,661)	(21,194)
Purchase of shares of subsidiaries resulting in change in scope of consolidation Interest and dividends received - (178,116) 25,241 25,594	Purchase of investment securities	(1,224)	(139)
in scope of consolidation (178,110) Interest and dividends received 25,241 25,594		291,460	135,450
<u> </u>	in scope of consolidation	-	(178,116)
Net cash provided by (used in) investing activities (1,743,985) (2,591,690)	Interest and dividends received	25,241	25,594
	Net cash provided by (used in) investing activities	(1,743,985)	(2,591,690)

		(Thousands of join)
	For the fiscal year ended June 30, 2024	For the fiscal year ended June 30, 2025
Cash flows from financing activities		
Net increase (decrease) in short-term borrowings	(4,000,000)	-
Redemption of bonds	(100,000)	(100,000)
Proceeds from long-term borrowings	5,800,000	1,900,000
Repayments of long-term borrowings	(2,904,736)	(2,416,390)
Repayments of lease liabilities	(163,578)	(171,680)
Interest paid	(58,146)	(84,665)
Dividends paid	(222,298)	(222,298)
Other, net	-	(42,667)
Net cash provided by (used in) financing activities	(1,648,759)	(1,137,702)
Effect of exchange rate change on cash and cash equivalents	6,879	(8,457)
Net increase (decrease) in cash and cash equivalents	1,812,193	(2,122,131)
Cash and cash equivalents at beginning of period	1,371,758	3,183,952
Cash and cash equivalents at end of period	3,183,952	1,061,820