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Company name: EAT&HOLDINGS Co., Ltd
Representative: Hiroyasu Nakata, Representative Director
(Securities Code: 2882,
Tokyo Stock Exchange Prime Market)
Inquiries: Hirohito Imai, Managing Executive Officer,
Head of Corporate Supervising Headquarters
Telephone: +81-3-5769-5050

Notice Concerning Revision to Targets of Medium-Term Management Plan

EAT&HOLDINGS Co., Ltd (the “Company”) hereby announces that it has decided, in light of recent trends in business performance, that it will revise its management target figures for the fiscal year ending February 28, 2027, the final year of its Three-Year Medium-Term Management Plan announced on April 11, 2024, as described below.

1. Details of revisions

	FY ending Feb. 28, 2027 Previous announcement	FY ending Feb. 28, 2027 After revision
Net sales	50.0 billion yen	43.0 billion yen
Operating profit	2.5 billion yen	1.25 billion yen
Operating profit margin	5.0%	2.9%
Return on equity (ROE)	8.0%	4.0%
Earnings per share (EPS)	100 yen	40 yen
Number of stores in the Restaurant Business	650 stores	500 stores

2. Background of the revisions

The Group announced its “Three-Year Medium-Term Management Plan” ending in fiscal 2026 (fiscal year ending February 28, 2027) and has been working toward achieving its management targets. However, compared to when the plan was formulated, the business environment in and outside of Japan has changed significantly, such as with the rising prices of raw materials and energy costs.

While growth in the Food Business has progressed steadily, the increase in the number of stores in the Restaurant Business has slowed both domestically and internationally, and there was a delay in the Restaurant Business’s recovery.

Considering this situation, the Company has determined that it will be difficult to achieve the management targets set forth for the final year (fiscal year ending February 28, 2027) of the “Three-Year Medium-Term Management Plan,” and has decided to revise its management target figures.

3. Future outlook

The Group is currently formulating a new medium- to long-term management plan, aiming for sustainable growth, enhancement of corporate value over the medium to long term, and maximization of shareholder value.

The purpose of the plan is to, with careful consideration to current external circumstances, envision a more reliable growth path through multifaceted deliberations such as deepening dual-track management of the Restaurant Business and the Frozen Food Business as well as executing overseas strategies and M&A strategies.

The Company plans to disclose specific details when it announces its financial results for the first three months of the fiscal year ending February 28, 2027.