

Note: This document has been translated from the Japanese original for reference purposes only. In the event of any discrepancy between this translated document and the Japanese original, the original shall prevail.

November 13, 2025

Consolidated Financial Results for the Six Months Ended September 30, 2025 (Under IFRS)

Company name: Kuroda Group Co., Ltd.
Listing: Tokyo Stock Exchange
Securities code: 287A
URL: <https://www.kuroda-group.com/hd/>
Representative: Koichi Hosokawa, Representative Director, President and CEO
Inquiries: Hisao Handa, Executive Officer, Head of Office of the CEO
Telephone: +81-3-6685-5115
Scheduled date of filing of semiannual report: November 13, 2025
Scheduled date to commence dividend payments: December 9, 2025
Preparation of supplementary material on financial results: Yes
Holding of financial results briefing: None

(Amounts are rounded to the nearest million yen)

1. Consolidated financial results for the six months ended September 30, 2025 (from April 1, 2025 to September 30, 2025)

(1) Consolidated operating results (cumulative)

(Percentages indicate year-on-year changes.)

	Revenue		Operating profit		Profit before tax		Profit		Profit attributable to owners of parent		Total comprehensive income	
	millions of yen	%	millions of yen	%	millions of yen	%	millions of yen	%	millions of yen	%	millions of yen	%
Six months ended September 30, 2025	59,473	(1.5)	2,875	(8.1)	2,536	(15.2)	1,193	(48.9)	1,163	(49.4)	1,793	(18.4)
Six months ended September 30, 2024	60,360	(7.8)	3,130	(10.6)	2,991	(0.1)	2,335	10.2	2,301	11.2	2,198	(43.2)

	Basic earnings per share	Diluted earnings per share
	Yen	Yen
Six months ended September 30, 2025	27.40	27.32
Six months ended September 30, 2024	54.20	54.20

Note: On September 21, 2024, the Company executed a 10-for-1 stock split, followed by a 2-for-1 stock split on October 18, 2024. Basic earnings per share and diluted earnings per share are calculated on the assumption that the stock split was conducted at the beginning of the previous fiscal year.

(2) Consolidated financial position

	Total assets	Total equity	Equity attributable to owners of parent	Ratio of equity attributable to owners of parent to total assets
	millions of yen	millions of yen	millions of yen	%
As of September 30, 2025	95,592	38,886	37,674	39.4
As of March 31, 2025	95,782	39,608	38,426	40.1

2. Cash dividends

	Annual dividends per share				
	First quarter-end	Second quarter-end	Third quarter-end	Fiscal year-end	Total
	Yen	Yen	Yen	Yen	Yen
Fiscal year ended March 31, 2025	-	0.00	-	60.00	60.00
Fiscal year ending March 31, 2026	-	30.00			
Fiscal year ending March 31, 2026 (Forecast)			-	31.00	61.00

Note: Revisions to the forecast of cash dividends most recently announced: None

3. Forecasts of consolidated financial results for the fiscal year ending March 31, 2026 (from April 1, 2025 to March 31, 2026)

(Percentages indicate year-on-year changes.)

	Revenue		Operating profit		Profit before tax		Profit		Profit attributable to owners of parent		Basic earnings per share
	millions of yen	%	millions of yen	%	millions of yen	%	millions of yen	%	millions of yen	%	
Full year	121,000	(0.3)	6,700	13.0	6,100	10.0	4,100	3.1	4,000	2.2	Yen 94.23

Note: Revisions to the forecast of consolidated financial results most recently announced: None

* Notes

(1) Significant changes in the scope of consolidation during the period: None

Newly included: (Number of companies) company/companies, (Company Names)

Excluded: (Number of companies) company/companies, (Company Names)

(2) Changes in accounting policies and changes in accounting estimates

(i) Changes in accounting policies required by IFRS: None

(ii) Changes in accounting policies due to other reasons: None

(iii) Changes in accounting estimates: None

(3) Number of issued shares (ordinary shares)

(i) Total number of issued shares at the end of the period (including treasury shares)

As of September 30, 2025	44,683,980 shares
As of March 31, 2025	44,683,980 shares

(ii) Number of treasury shares at the end of the period

As of September 30, 2025	2,234,000 shares
As of March 31, 2025	2,234,000 shares

(iii) Average number of shares outstanding during the period (cumulative from the beginning of the fiscal year)

Six months ended September 30, 2025	42,449,980 shares
Six months ended September 30, 2024	42,449,980 shares

Note: On September 21, 2024, the Company executed a 10-for-1 stock split, followed by a 2-for-1 stock split on October 18, 2024. "Average number of shares outstanding during the period" is calculated on the assumption that the stock split was conducted at the beginning of the previous consolidated fiscal year.

* The summary of consolidated financial results for the first half of the fiscal year is not subject to review by a certified public accountant or auditing firm.

* Proper use of earnings forecasts, and other special matters

(Cautionary statement regarding forward-looking statements)

The results forecast and other forward-looking statements contained in this document are based on information currently available to the Company and should not be interpreted as a guarantee of the Company's future performance. Actual results may vary significantly from these forecasts due to a variety of factors.

○ Table of contents in the attachments

1. Overview of Operating Results, etc.	2
(1) Summary of Operating Results for the Six Months Ended September 30, 2025	2
(2) Summary of Financial Position for the Six Months Ended September 30, 2025.....	3
(3) Prospects	3
2. Consolidated Financial Statements and Notes.....	4
(1) Condensed Interim Consolidated Statement of Financial Position	4
(2) Condensed Interim Consolidated Statement of Profit and Loss and Condensed Interim Consolidated Statement of Comprehensive Income	6
(3) Condensed Interim Consolidated Statement of Changes in Equity	8
(4) Condensed Interim Consolidated Statement of Cash Flows	10
(5) Condensed Notes to Interim Consolidated Financial Statements.....	11
(Notes on Going Concern Assumptions).....	11
(Segment Information).....	11

1. Overview of Operating Results, etc.

(1) Summary of Operating Results for the Six Months Ended September 30, 2025

During the six months ended September 30, 2025, the first half of the fiscal year under review, the global economy continued to face an uncertain outlook due to trade friction caused by China's tightening of rare earth export controls and other factors, on top of the lingering concerns associated with U.S. trade policy, such as economic fluctuations across various countries and regions and shifts in supply chains.

Under such circumstances, the Company has formulated a three-year management plan covering the fiscal years ending March 31, 2026, through the fiscal year ending March 31, 2028 in an aim to achieve sustainable growth and enhance the Group's corporate value. In this plan, the Company has established a fundamental business development policy of "Group management based on a sales composition of 1:2 between Manufacturing and Trading companies." With this approach, the Company is working to enhance portfolio management, to strengthen digital and technological capabilities that will contribute to increasing added value, and to thoroughly localize operations.

As a result, for the six months ended September 30, 2025, the Group posted revenue of 59,473 million yen (down 1.5% year-on-year), operating profit of 2,875 million yen (down 8.1% year-on-year), and profit attributable to owners of parent of 1,163 million yen (down 49.4% year-on-year).

The results by segment are as follows:

<Manufacturing>

Domestic Manufacturing (providing manufacturing and services in Japan):

The LCD production goods business increased sales thanks to successful sales expansion activities in China, the largest market for alignment film printing plates for LCDs. However, overall sales increased only slightly from a year earlier due to decreased sales in Taiwan. In automated equipment, while sales decreased during the six months ended September 30, 2025, mainly due to the postponement of plans for some customer equipment, orders for various types of equipment for hard disk drives increased steadily.

The electrical installation materials business increased sales by strengthening sales of various products, including new offerings, amid steady demand within the electrical installation industry. NICHIDO DENKO Co., Ltd., the Company's subsidiary in charge of this business, relocated to the new headquarters plant (Tenri City, Nara Prefecture) in August 2025.

The circuit design and contract development business posted sales that were on par with those of the previous year mainly in automotive circuit design.

Overseas Manufacturing (providing manufacturing and services in foreign countries):

The hard disk drive components business expanded sales of various components, particularly seals and labels, driven by the rising production volume of nearline storage models for data centers, which is closely linked to the spread of generative AI. However, overall sales decreased due to the termination of the supply of filter products to some customers at the end of the previous fiscal year.

In the aluminum die-casting business, sales of a variety of aluminum die-cast products, including industrial motors, were flat from the previous fiscal year.

The automotive plastic molding die business saw an increase in sales of dies to major customers.

During the six months ended September 30, 2025, gain on sale of non-current assets of 1,319 million yen and impairment losses of non-current assets of 529 million yen were recorded. As a result, the manufacturing business posted revenue of 14,939 million yen and operating profit of 2,100 million yen, with an operating margin of 14.1%.

<Trading>

Automotive (providing services to specific customers globally):

Sales of electronic components, including printed circuit boards, remained strong, showing no significant impact from the current situation, even amidst the challenges faced by Japanese automakers in the Chinese market and the need to continue to monitor changes in the supply chain dynamics associated with U.S. trade policies and China's tightening of rare earth export controls.

Regional (providing customized services to customers in each country/region):

Sales of high-value-added materials have increased due to the rise in demand for air-conditioning-related products, office automation equipment, and certain factory automation equipment-related products. On the other

hand, demand for various parts and materials weakened in China due to the economic slowdown in the country, while demand in Japan for EV related parts and small- and medium-sized LCD parts for entertainment purposes was also sluggish, which caused overall sales to decline. The Company also incurred restructuring expenses amounting to 225 million yen at its Chinese subsidiary during the six months ended September 30, 2025.

As a result, the trading business posted revenue of 45,453 million yen and operating profit of 1,380 million yen, with an operating margin of 3.0%.

In addition to operating profit (loss) for each of the above segments, there were corporate expenses and other costs that do not belong to any reporting segment of 605 million yen.

(2) Summary of Financial Position for the Six Months Ended September 30, 2025

As of September 30, 2025, the end of the first half of the fiscal year under review, total assets were 95,592 million yen, a decrease of 190 million yen from the end of the previous fiscal year. The primary factor contributing to this decrease was the 1,570 million yen decrease in cash and cash equivalents due to dividend payments, despite a 439 million yen increase in property, plant and equipment attributed to the construction of a new plant in the electric power and electrical equipment and materials business, a 589 million yen increase in other current assets, and a 446 million yen increase in other financial assets.

Total liabilities were 56,706 million yen, which is an increase of 533 million yen from the end of the previous fiscal year. The primary factors contributing to this increase include a 838 million yen increase in income taxes payable and a 531 million yen increase in trade and other payables, despite a 942 million yen decrease in borrowings.

Total equity was 38,886 million yen, which is a decrease of 722 million yen from the end of the previous fiscal year. The main factor contributing to this decrease was the 1,381 million yen decrease in retained earnings (a 1,163 million yen increase resulting from profit for the period, a 2 million yen increase in other, and a 2,547 million yen decrease due to dividend payments), despite a 629 million yen increase in other components of equity.

(3) Prospects

The consolidated earnings forecast for the fiscal year ending March 31, 2026 (from April 1, 2025 to March 31, 2026) remains unchanged from the forecast announced on May 15, 2025.

2. Consolidated Financial Statements and Notes

(1) Condensed Interim Consolidated Statement of Financial Position

	As of March 31, 2025	As of September 30, 2025
Assets		
Current assets		
Cash and cash equivalents	15,476	13,906
Trade and other receivables	28,805	28,362
Inventories	10,221	10,398
Other financial assets	140	110
Other current assets	1,517	2,106
Total current assets	56,158	54,881
Non-current assets		
Property, plant and equipment	15,575	16,014
Right-of-use assets	645	618
Goodwill	19,061	19,063
Intangible assets	1,970	2,137
Other financial assets	1,615	2,061
Deferred tax assets	474	533
Other non-current assets	284	285
Total non-current assets	39,624	40,712
Total assets	95,782	95,592

(millions of yen)

	As of March 31, 2025	As of September 30, 2025
Liabilities and equity		
Liabilities		
Current liabilities		
Trade and other payables	20,987	21,518
Borrowings	7,362	7,348
Lease liabilities	383	343
Income taxes payable	723	1,561
Other financial liabilities	77	156
Other current liabilities	3,099	3,200
Total current liabilities	32,630	34,127
Non-current liabilities		
Borrowings	21,041	20,111
Lease liabilities	358	342
Retirement benefit liability	802	846
Deferred tax liabilities	1,016	1,016
Other non-current liabilities	327	264
Total non-current liabilities	23,544	22,580
Total liabilities	56,174	56,706
Equity		
Share capital	11,642	11,642
Capital surplus	10,599	10,599
Retained earnings	13,682	12,301
Treasury shares	(1,627)	(1,627)
Other components of equity	4,131	4,760
Total equity attributable to owners of parent	38,426	37,674
Non-controlling interests	1,182	1,212
Total equity	39,608	38,886
Total liabilities and equity	95,782	95,592

(2) Condensed Interim Consolidated Statement of Profit and Loss and Condensed Interim Consolidated Statement of Comprehensive Income
(Condensed Interim Consolidated Statement of Profit and Loss)

(millions of yen)

	Six months ended September 30, 2024 (From April 1, 2024 to September 30, 2024)	Six months ended September 30, 2025 (From April 1, 2025 to September 30, 2025)
Revenue	60,360	59,473
Cost of sales	49,671	49,900
Gross profit	10,689	9,573
Selling, general and administrative expenses	7,430	7,779
Other income	73	1,340
Other expenses	202	259
Operating profit	3,130	2,875
Finance income	537	91
Finance costs	676	429
Profit before tax	2,991	2,536
Income tax expense	656	1,343
Profit	2,335	1,193
Profit attributable to		
Owners of parent	2,301	1,163
Non-controlling interests	34	30
Profit	2,335	1,193
Earnings per share		
Basic earnings per share (yen)	54.20	27.40
Diluted earnings per share (yen)	54.20	27.32

(Condensed Interim Consolidated Statement of Comprehensive Income)

(millions of yen)

	Six months ended September 30, 2024 (From April 1, 2024 to September 30, 2024)	Six months ended September 30, 2025 (From April 1, 2025 to September 30, 2025)
Profit	2,335	1,193
Other comprehensive income		
Items that will not be reclassified to profit or loss		
Remeasurements of defined benefit plans	(0)	2
Net changes in financial assets measured at fair value through other comprehensive income	42	295
Total of items that will not be reclassified to profit or loss	41	298
Items that may be reclassified to profit or loss		
Net changes in the fair value of cash flow hedges	96	(35)
Exchange differences on foreign operations	(275)	337
Total of items that may be reclassified to profit or loss	(179)	302
Other comprehensive income after tax	(137)	599
Comprehensive income	2,198	1,793
Comprehensive income attributable to		
Owners of parent	2,164	1,763
Non-controlling interests	34	30
Comprehensive income	2,198	1,793

(3) Condensed Interim Consolidated Statement of Changes in Equity

Six months ended September 30, 2024 (From April 1, 2024 to September 30, 2024)

(millions of yen)

	Equity attributable to owners of parent						
	Share capital	Capital surplus	Retained earnings	Treasury shares	Other components of equity		
					Share acquisition rights	Remeasurements of defined benefit plans	Net changes in financial assets measured at fair value through other comprehensive income
Balance as of April 1, 2024	11,642	11,971	9,351	(3,000)	257	-	510
Profit			2,301				
Other comprehensive income						(0)	42
Total comprehensive income	-	-	2,301	-	-	(0)	42
Dividend							
Share-based payment transactions					138		
Transfer from other components of equity to retained earnings			71			0	(71)
Total transactions with owners	-	-	71	-	138	0	(71)
Balance as of September 30, 2024	11,642	11,971	11,723	(3,000)	395	-	481

	Equity attributable to owners of parent					
	Other components of equity			Total	Non-controlling interests	Total
	Net changes in the fair value of cash flow hedges	Exchange differences on foreign operations	Total			
Balance as of April 1, 2024	(55)	3,468	4,180	34,144	1,120	35,264
Profit			-	2,301	34	2,335
Other comprehensive income	96	(275)	(137)	(137)		(137)
Total comprehensive income	96	(275)	(137)	2,164	34	2,198
Dividend			-	-		-
Share-based payment transactions			138	138		138
Transfer from other components of equity to retained earnings			(71)	-		-
Total transactions with owners	-	-	66	138	-	138
Balance as of September 30, 2024	41	3,193	4,109	36,445	1,155	37,600

Six months ended September 30, 2025 (From April 1, 2025 to September 30, 2025)

(millions of yen)

	Equity attributable to owners of parent						
	Share capital	Capital surplus	Retained earnings	Treasury shares	Other components of equity		
					Share acquisition rights	Remeasurements of defined benefit plans	Net changes in financial assets measured at fair value through other comprehensive income
Balance as of April 1, 2025	11,642	10,599	13,682	(1,627)	153	-	446
Profit			1,163				
Other comprehensive income						2	295
Total comprehensive income	-	-	1,163	-	-	2	295
Dividend			(2,547)				
Share-based payment transactions					32		
Transfer from other components of equity to retained earnings			2			(2)	
Total transactions with owners	-	-	(2,545)	-	32	(2)	-
Balance as of September 30, 2025	11,642	10,599	12,301	(1,627)	185	-	742

	Equity attributable to owners of parent				Non-controlling interests	Total
	Other components of equity			Total		
	Net changes in the fair value of cash flow hedges	Exchange differences on foreign operations	Total			
Balance as of April 1, 2025	27	3,504	4,131	38,426	1,182	39,608
Profit			-	1,163	30	1,193
Other comprehensive income	(35)	337	599	599		599
Total comprehensive income	(35)	337	599	1,763	30	1,793
Dividend			-	(2,547)		(2,547)
Share-based payment transactions			32	32		32
Transfer from other components of equity to retained earnings			(2)	-		-
Total transactions with owners	-	-	30	(2,515)	-	(2,515)
Balance as of September 30, 2025	(8)	3,841	4,760	37,674	1,212	38,886

(4) Condensed Interim Consolidate Statement of Cash Flows

(millions of yen)

	Six months ended September 30, 2024 (From April 1, 2024 to September 30, 2024)	Six months ended September 30, 2025 (From April 1, 2025 to September 30, 2025)
Cash flows from operating activities		
Profit before tax	2,991	2,536
Depreciation and amortization	1,196	1,155
Impairment losses	-	529
Interest expenses	226	311
Loss (gain) arising from modifications in the terms of financial liabilities that do not result in derecognition	(467)	-
Loss (gain) on sale of non-current assets	(22)	(1,319)
Decrease (increase) in trade and other receivables	1,672	147
Decrease (increase) in inventories	55	(141)
Increase (decrease) in trade and other payables	(1,666)	783
Decrease (increase) in consumption taxes refund receivable	(43)	(376)
Increase (decrease) in other financial liabilities	(47)	27
Other	118	260
Subtotal	4,013	3,913
Interest and dividends received	68	87
Interest paid	(135)	(204)
Income taxes paid or refunded	(16)	(937)
Cash flows from operating activities	3,930	2,858
Cash flows from investing activities		
Purchase of property, plant and equipment	(2,207)	(2,099)
Proceeds from sale of property, plant and equipment	24	1,751
Purchase of intangible assets	(146)	(235)
Proceeds from sale of investment securities	208	-
Other	142	(48)
Cash flows from investing activities	(1,978)	(631)
Net cash provided by (used in) financing activities		
Net increase (decrease) in short-term borrowings	5,000	-
Proceeds from long-term borrowings	25,000	-
Repayments of long-term borrowings	(31,451)	(1,050)
Repayments of lease liabilities	(263)	(247)
Dividends paid	-	(2,546)
Net cash provided by (used in) financing activities	(1,714)	(3,843)
Net increase (decrease) in cash and cash equivalents	238	(1,616)
Cash and cash equivalents at the beginning of the period	15,144	15,476
Effect of exchange rate changes on cash and cash equivalents	(315)	46
Cash and cash equivalents at the end of the period	15,067	13,906

(5) Condensed Notes to Interim Consolidated Financial Statements

(Notes on Going Concern Assumptions)

Not applicable.

(Segment Information)

(1) Reportable segments

The Group's operating segments are components of the Group for which separate financial information is available and are subject to periodic review by the Board of Directors to make decisions regarding management resource allocation and to evaluate performance.

The Group categorizes its operations into two segments: "Manufacturing" and "Trading," depending on the nature of services provided. The Company and its consolidated subsidiaries are established to develop comprehensive strategies and drive business activities in Japan and overseas, with each management unit operating independently. Additionally, the Company takes a holistic and cross-sectional approach to supervising and managing both the "Manufacturing" and "Trading" segments.

Accordingly, the Group views these two as distinct reportable segments. Each of them has its primary business focus, as outlined below.

Reportable segments	Manufacturing	Trading
Core Businesses	- Manufacture and sale of alignment film printing plates for LCDs - Manufacture and sale of precision assembly and various types of automation equipment - Manufacture and sale of electrical installation-related materials - Contract development and sale of electronic circuit design and substrate design - Manufacture and sale of hard disk drive components - Manufacture and sale of large resin molding dies for automobiles - Manufacture and sale of aluminum die-cast products for industrial motors	- Sale of electronic components and electrical materials primarily targeting customers in the automotive and electronics industries - Sale of merchandise tailored to the specific needs of various countries and regions, leveraging the Group's extensive network to serve customers in Japan and overseas

(2) Segment revenue and performance

Six months ended September 30, 2024 (From April 1, 2024 to September 30, 2024)

(millions of yen)

	Manufacturing	Trading	Total	Adjustment Note 2	Consolidated
Revenue					
Revenue from external customers	14,093	46,268	60,360	-	60,360
Intersegment revenue Note 1	1,008	127	1,136	(1,136)	-
Total	15,101	46,395	61,496	(1,136)	60,360
Segment profit (loss)	2,152	1,606	3,758	(628)	3,130
Finance income					537
Finance costs					676
Profit before tax					2,991

Notes: 1. Intersegment revenue is recorded at prevailing market prices.

2. Adjustments mainly include intersegment eliminations and corporate expenses that are not allocated to specific reportable segments.

Six months ended September 30, 2025 (From April 1, 2025 to September 30, 2025)

(millions of yen)

	Manufacturing	Trading	Total	Adjustment Note 2	Consolidated
Revenue					
Revenue from external customers	14,176	45,297	59,473	-	59,473
Intersegment revenue Note 1	763	156	919	(919)	-
Total	14,939	45,453	60,392	(919)	59,473
Segment profit (loss)	2,100	1,380	3,480	(605)	2,875
Finance income					91
Finance costs					429
Profit before tax					2,536

- Notes: 1. Intersegment revenue is recorded at prevailing market prices.
2. Adjustments mainly include intersegment eliminations and corporate expenses that are not allocated to specific reportable segments.

(Material Impairment Losses Pertaining to Non-current Assets)

During the six months ended September 30, 2025, impairment losses of 529 million yen were recognized in the "Manufacturing" segment and recorded in cost of sales in the condensed interim consolidated statement of profit and loss.