

Press Release

Company : Kikkoman Corporation
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Stock Exchanges : Tokyo, Prime Market
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Kikkoman Announces Status and Conclusion of Acquisition of Own Shares

(Under the provisions of Kikkoman's Articles of Incorporation pursuant to Article 165-2 of the Companies Act of Japan)

Kikkoman Corporation ("the Company") announces that it has executed to acquire its own shares under Article 156 of the Companies Act of Japan, as applied pursuant to Article 165-3 of the Companies Act. The details of the share acquisition for November 2025 are as follows.

This concluded the acquisition of own shares in accordance with the resolution of the Board of Directors meeting held on April 28, 2025.

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| 1. Acquisition period | : From November 1, 2025 to November 28, 2025 |
| 2. Number of shares acquired | : 2,931,700 shares |
| 3. Aggregate amount of acquisition price | : 3,974,798,655yen |
| 4. Method of acquisition | : Market transactions on the Tokyo Stock Exchange |

Reference:

1. Details of the acquisition resolved by the Board of Directors' meeting held on April 28, 2025

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| (1) Class of shares to be acquired | : Common shares |
| (2) Total number of shares to be acquired | : 16,000,000 shares (maximum) |

This represents 1.70% of shares outstanding (excluding treasury shares) as of March 31, 2025.

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| (3) Total acquisition price | : 20,000,000,000 yen (maximum) |
| (4) Acquisition period | : From May 8, 2025 to March 31, 2026 |
| (5) Method of acquisition | : Market transactions on the Tokyo Stock Exchange |

2. Total number of own shares acquired in accordance with the above Board of Directors' meeting resolution
(As of November 28, 2025)

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| (1) Total number of shares acquired | : 15,366,200 shares |
| (2) Aggregate amount of acquisition price | : 19,999,912,504 yen |