Note: This document has been translated from a part of the Japanese original for reference purposes only. In the event of any discrepancy between this translated document and the Japanese original, the original shall prevail.

September 1, 2026

Company name:	PAL GROUP Holdings CO., LTD.
Name of representative:	Hirofumi Kojima Representative Director, Chairman and President (Securities code: 2726; TSE Prime Market)
Inquiries:	Akiyuki Tameda Senior Managing Executive Director and General Manager, Corporate Planning Division
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Notice Concerning the Status and Completion of the Share Repurchase

(Repurchase of Own Shares Under the Articles of Incorporation Pursuant to Article 165, Paragraph (2) of the Companies Act of Japan)

PAL GROUP Holdings CO., LTD. (the "Company") hereby announces that the status of repurchase of its own shares in accordance with Article 156 of the Companies Act of Japan ("the Act") applied by replacing terms pursuant to Article 165, Paragraph (3) of the Act, which was resolved at the Board of Directors held on May 27, 2026. The Company also announces that the repurchase of its own shares has been completed.

(1) Class of shares repurchased:	Common stock of the Company
(2) Total number of shares repurchased:	20,000 shares
(3) Total amount of repurchase price:	29,400,000 yen
(4) Repurchase period:	Monday, August 3, 2026, to Monday, August 31, 2026
(5) Repurchase method:	Market purchase on the Tokyo Stock Exchange, Inc.

[Reference]

1. Details of the matters relating to repurchase of own shares resolved by the Board of Directors held on May 27, 2026

(1) Class of shares to be repurchased:	Common stock of the Company
(2) Total number of shares to be repurchased:	1,000,000 shares (maximum) (0.57% of total number of issued shares (excluding treasury shares))
(3) Total amount of repurchase price:	1,400,000,000 yen (maximum)
(4) Repurchase period:	Monday, June 1, 2026 to Monday, August 31, 2026
(5) Repurchase method:	Market purchase on the Tokyo Stock Exchange, Inc.

(Note) Due to market trends and other factors, part or all of the shares may not be repurchased.

2. The total number of shares repurchased as of August 31, 2026 in accordance with the above resolution

(1) Total number of shares repurchased:	609,800shares
(2) Total amount of repurchase price:	848,953,000 yen

[Reference]

As a result of carefully conducting the repurchases after considering market trends, including share price movements and trading volumes during the acquisition period, the acquisition has completed without reaching the maximum limit on the total number of shares or the total acquisition amount initially planned.

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