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Consolidated Financial Results for the Fiscal Year Ended March 31, 2026

(Japanese GAAP)

May 8, 2026

GEO HOLDINGS CORPORATION

Listing: Tokyo Stock Exchange
 Securities code: 2681
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Scheduled date of Annual General Meeting of Shareholders: June 26, 2026
 Scheduled date to submit Annual Securities Report: June 25, 2026
 Scheduled date to begin dividend payment: June 29, 2026
 Supplementary material on financial results: Yes
 Briefing on this annual financial results: Yes (for institutional investors and analysts)

(Amounts less than one million yen are rounded down)

1. Consolidated Financial Results for the Fiscal Year Ended March 31, 2026 (from April 1, 2025 to March 31, 2026)

(1) Consolidated operating results

(Percentages indicate changes from the previous corresponding period)

Fiscal Year ended:	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
March 31, 2026	481,249	12.5	14,239	26.6	15,348	25.6	8,738	92.6
March 31, 2025	427,669	(1.4)	11,250	(33.1)	12,224	(34.8)	4,537	(58.4)

(Note) Comprehensive income: 9,121 million yen (increase of 101.0%) for fiscal year ended March 31, 2026
 4,537 million yen (decrease of 58.3%) for fiscal year ended March 31, 2025

Fiscal Year ended:	Earnings per share	Diluted earnings per share	Return on equity	Ratio of ordinary profit to total assets	Ratio of operating profit to net sales
	Yen	Yen	%	%	%
March 31, 2026	219.77	219.36	9.3	5.6	3.0
March 31, 2025	114.27	113.81	5.1	5.1	2.6

(Reference) Equity in net income (losses) of affiliates: -33 million yen for fiscal year ended March 31, 2026
 -4 million yen for fiscal year ended March 31, 2025

(2) Consolidated financial position

	Total assets	Net assets	Shareholders' equity ratio	Book value per share
As of	Millions of yen	Millions of yen	%	Yen
March 31, 2026	295,211	98,190	33.2	2,463.88
March 31, 2025	252,807	90,469	35.7	2,272.11

(Reference) Shareholders' equity: As of March 31, 2026: 98,021 million yen
 As of March 31, 2025: 90,243 million yen

(3) Consolidated statement of cash flow

	Cash flows from operating activities	Cash flows from investing activities	Cash flows from financing activities	Cash and cash equivalents at end of period
As of	Millions of yen	Millions of yen	Millions of yen	Millions of yen
March 31, 2026	19,475	(15,339)	22,489	91,747
March 31, 2025	8,012	(12,494)	10,778	64,760

2. Dividends

	Annual dividends per share (yen)					Total dividend paid (Millions of yen)	Dividend payout ratio (consolidated) (%)	Ratio of dividends to shareholders' equity (%)
	1st quarter end	2nd quarter end	3rd quarter end	Year-end	Annual			
FY 2025	-	17.00	-	17.00	34.00	1,350	29.8	1.5
FY 2026	-	17.00	-	17.00	34.00	1,352	15.5	1.4
FY 2027 (Forecast)	-	17.00	-	17.00	34.00		22.5	

3. Consolidated Earnings Forecast for the Fiscal Year Ending March 31, 2027 (from April 1, 2026 to March 31, 2027)

(Percentages indicate changes from the previous corresponding period)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
FY 2027	510,000	6.0	13,000	(8.7)	12,500	(18.6)	6,000	(31.3)	150.90

Notes

(1) Significant changes in the scope of consolidation during the period: None

(2) Changes in accounting policies, changes in accounting estimates, and restatements

1) Changes in accounting policies due to revisions to accounting standards and other regulations: None

2) Changes in accounting policies other than 1): None

3) Changes in accounting estimates: None

4) Restatement: None

(3) Number of issued shares (common shares)

1) Total number of issued shares at the end of the period (including treasury shares)

As of March 31, 2026 39,783,552 shares

As of March 31, 2025 39,718,052 shares

2) Number of treasury shares at the end of the period

As of March 31, 2026 81 shares

As of March 31, 2025 41 shares

3) Average number of shares outstanding during the period

During the fiscal year ended March 31, 2026 39,761,376 shares

During the fiscal year ended March 31, 2025 39,709,801 shares

(Reference) Unconsolidated Results for the Fiscal Year Ended March 31, 2026 (from April 1, 2025 to March 31, 2026)

(1) Unconsolidated operating results

(The percentages indicate the rates of increase or decrease from the previous year)

	Revenue		Operating profit		Ordinary profit		Profit	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
Fiscal Year ended: March 31, 2026	27,536	48.1	10,712	302.1	15,130	-	12,368	-
March 31, 2025	18,598	11.9	2,663	1.6	(3,729)	-	(3,553)	-

	Earnings per share		Diluted earnings per share	
	Yen		Yen	
Fiscal Year ended: March 31, 2026	311.06		310.48	
March 31, 2025	(89.49)		-	

(2) Unconsolidated financial position

	Total assets		Net assets		Shareholders' equity ratio		Shareholders' equity per share	
	Millions of yen		Millions of yen		%		Yen	
Fiscal Year ended: March 31, 2026	159,270		26,848		16.8		673.68	
March 31, 2025	131,545		15,792		11.9		393.58	

(Reference) Shareholders' equity: As of March 31, 2026: 26,801 million yen
As of March 31, 2025: 15,632 million yen

< Reason for the difference in unconsolidated results between the current and previous fiscal year >

In the previous fiscal year, the Company recorded a provision for doubtful accounts in relation to transactions with subsidiaries, resulting in an ordinary loss. In the current fiscal year, ordinary profit and profit exceeded the results of the previous fiscal year due to a reversal of allowance for doubtful accounts and foreign exchange gains.

* Consolidated financial results reports are not subject to audit conducted by certified public accountants or an audit firm.

* Explanation regarding appropriate use of financial forecasts and other special remarks

The forward-looking statements included in this summary, such as financial forecasts, are based on currently available information and certain assumptions, which we deem to be reasonable as of the date of this summary. There is no guarantee that we will achieve those financial forecasts. Actual results may significantly differ from these forecasts due to various factors. Please see "1. Overview of Results of Operations, etc.," "(1) Overview of operating results," "(ii) Future forecast" on page 3 of the Attachments for the basis of forecasts and notes on reliance on forecasts.

<Supplementary Information for English Translation>

Our business named "2nd STREET," which mainly sells and purchases second-hand clothing and household items, is hereinafter referred to as "Reuse Store(s)," and our businesses named "GEO," "GEO Store" and "GEO mobile," which mainly handle video games, DVDs, CDs and smartphones, are hereinafter collectively referred to as "Media Store(s)" in this document.

Both our Reuse Store(s) and Media Store(s) use the term "reuse" to refer to second-hand items, and "brand-new" to refer to non-secondhand items that are procured from manufacturers or through conventional commercial distribution channels.

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1. Overview of Results of Operations, etc.

(1) Overview of operating results

(i) Results for the current fiscal year

During the current fiscal year, Japan's economic environment showed a gradual recovery trend, supported by improvements in employment and income conditions. However, the outlook remains uncertain due to geopolitical risks, surging raw material prices, changes in overseas tariff policies, and the impact of exchange rate fluctuations.

In the second-hand industry, the market continued to grow, driven by growing consumer thriftiness amid soaring prices and the spread of values such as the appeal of one-of-a-kind items and a reduced environmental impact.

In this environment, aiming "to offer a rich and enjoyable daily life" the Group is working to increase choices and to improve convenience for customers by expanding its e-commerce services and opening new reuse stores centered around 2nd STREET both in Japan and overseas and to achieve sustainable growth.

As for trends in 2nd STREET's Japan operations, sales of second-hand clothing and accessories, the core of the merchandise mix, remained strong throughout current fiscal year. In addition, the opening of 64 new stores ahead of schedule, against an initial plan of 60, contributed to the growth in net sales.

As for trends in 2nd STREET overseas, net sales expanded through the opening of directly-managed stores in Singapore and Hong Kong, where the Group launched operations during the current fiscal year. As a result, net sales for the 2nd STREET Business amounted to 155,250 million yen (up 17.6% YoY).

In the GEO Business, demand for second-hand software and peripherals remained firm, despite a decline in demand for consoles due to the shift to next-generation consoles and the impact of the market environment's ongoing shift to download sales. In addition, sales of second-hand telecommunications equipment, including smartphones and tablets, exceeded the high level of the same period of the previous fiscal year, thanks to the continued expansion of GEO mobile store openings. As a result, net sales in the GEO Business totaled 87,759 million yen (up 4.9% YoY).

As for trends in the Luxury Business, distribution of mainstay merchandise stagnated mainly in the first half of the year due to the impact of tariff policies in the USA. As a result, net sales in the Luxury Business were 57,595 million yen (down 1.1% YoY).

As for brand-new products, sales were driven by the new console Nintendo Switch 2 and hit trading cards. As a result, net sales of brand-new products amounted to 124,333 million yen (up 25.5% YoY).

In selling, general and administrative expenses, the growth in operating profit exceeded the increase in expenses due to the curbing of advertising expenses through in-house production and unspent system development, operating, and distribution expenses.

In non-operating income, the Company recorded foreign exchange gains of 762 million yen due to fluctuations in the foreign exchange market. In extraordinary income, a 1,592 million yen gain on bargain purchase resulting from the acquisition of shares of SEKAIZ Co.,Ltd. on November 28, 2025 was recorded, while in extraordinary losses, 4,277 million yen in impairment losses were recorded for stores and other non-current assets whose profitability had declined.

As a result, the Group's financial results for the current fiscal year were as follows: net sales of 481,249 million yen (up 12.5% YoY), operating profit of 14,239 million yen (up 26.6% YoY), ordinary profit of 15,348 million yen (up 25.6% YoY) and profit attributable to owners of parent of 8,738 million yen (up 92.6% YoY).

Net sales for major products were as follows

		Fiscal year ended March 31, 2026 (Millions of yen)	YoY Change
Reuse	2nd STREET Business	155,250	117.6%
	GEO Business	87,759	104.9%
	Luxury Business	57,595	98.9%
Brand-new		124,333	125.5%
Others		56,310	103.0%
of which; Rental		25,131	87.7%

Note: Effective from the current fiscal year, the names of the businesses have been changed to more clearly reflect the characteristics and actual business conditions of each business. The segment previously referred to as Reuse goods (Comprehensive) has been split and renamed to 2nd STREET Business and Luxury Business to conform to the actual business conditions, and figures for the two businesses are now presented separately. In addition, the Reuse goods (media) has been renamed to GEO Business.

The number of the Group's stores and facilities as of the end of the current fiscal year are as follows.
 Figures in parentheses represent the change from the end of the previous fiscal year.

	Directly-managed stores			FC stores and distributors			Total	
	Newly opened	Closed		Newly opened	Closed			
The number of GEO Group stores	2,153	183	73	121	2	24	2,274	(+88)
2nd STREET (Japan)	875	64	14	56	1	0	931	(+51)
2nd STREET (USA)	55	9	1	0	0	0	55	(+8)
2nd STREET (Taiwan)	50	11	0	0	0	0	50	(+11)
2nd STREET (Malaysia)	30	7	0	0	0	0	30	(+7)
2nd STREET (Thailand)	9	5	0	0	0	0	9	(+5)
2nd STREET (Singapore)	2	2	0	0	0	0	2	(+2)
2nd STREET (Hong Kong)	2	2	0	0	0	0	2	(+2)
GEO	963	31	34	64	0	24	1,027	(-27)
OKURA TOKYO	23	1	2	0	0	0	23	(-1)
LuckRack	45	21	3	0	0	0	45	(+18)
CAPSULE RAKKYOKU	61	27	8	0	0	0	61	(+19)
Other	38	3	11	1	1	0	39	(-7)

Notes: 1. The number of stores are counted per each store brand.

2. "2nd STREET" includes stores that sell and purchase clothing and home appliances, and other items where the Group operates under the names of "2nd STREET," "Super 2nd STREET," "2nd OUTDOOR," "JUMBLE STORE," etc.

3. "GEO" includes stores that sell and purchase home game-related items, mobile phones and smartphones, and rent DVDs where the Group operates under the store names of "GEO" and "GEO mobile."

(ii) Future forecast

The business environment surrounding the Group is expected to remain challenging, due to cost-push inflation resulting from sustained wage increases and rising logistics costs, as well as fluctuations in foreign exchange rates and financial and capital markets, and uncertain international conditions.

In this environment, for the Group in the fiscal year ending March 31, 2027, we will work to sustainably enhance our corporate value by addressing material issue such as realizing a recycling-oriented society, responding to climate change, promoting the success and growth of diverse human resources, building a responsible supply chain, contributing to local communities, and strengthening governance.

For the 2nd STREET Business in Japan, the Group plans to rapidly open 100 stores. The Group will maximize revenue by making strategic decisions on dominant store openings based on results data. To build an inventory supply system to support this store opening plan, the Group will prioritize opening purchasing-only stores and conduct cross-group procurement of items such as furniture and home appliances, and other specialized areas through the common infrastructure of the Group. In addition, the Group will strive to maximize gross profit and expand market share by strengthening the procurement of large merchandise by making our on-site purchasing department independent and stable operation of a new base for home pickup purchase services..

For the 2nd STREET Business overseas, the Group plans to open 38 new stores. To support this network expansion, the Group will streamline the store opening process by standardizing our store formats and enhance our human resource development system for prospective store managers and other personnel.

In the GEO Business, the Group will promote a shift to a store format centered on the digital domain and strive to maximize revenue by leveraging the superiority of its second-hand merchandise. In the game business, placing the highest priority on securing inventory by promoting purchases, the Group will seek to secure stable revenue by expanding its lineup in line with market needs. In the mobile business, the Group will further strengthen purchases of smartphones and other devices, provide trade-in services through cooperation with external partners in primary distribution, and expand overseas wholesaling, to both secure a stable supply of high-quality inventory and build a diversified revenue source. In addition, the Group will establish a group procurement network for key product categories such as PCs and televisions and strengthen the offering of second-hand merchandise. At the same time, the Group will establish a framework for providing intangible services such as repairs and setup support and aim to increase value-added revenue associated with merchandise sales and improve profit margins through face-to-face customer service by staff with specialized knowledge.

In the Luxury Business, the Company will continue to stabilize profitability by optimizing inventory operations and reviewing retail sales channels. In addition, the Company will consider flexible business development in response to circumstances while maintaining its existing revenue base by utilizing its wholesale business in Japan and its overseas offices, and by moving its auction business online.

In the Brand-new merchandise, the Group believes that the strong demand for consoles following their initial launch has run its course, and the market is shifting to a phase led by stable demand for software. The Company will leverage its extensive retail network to provide a high level of convenience to capture brand-new demand during the market penetration phase.

Selling, general and administrative expenses are expected to exceed the increase in gross profit due to various expenses associated with the aggressive opening of new stores in Japan and overseas, as well as sustained wage increases, new hires, and an increase in various expenses due to soaring prices.

Based on the above, the Company forecasts consolidated financial results for the fiscal year ending March 31, 2027, as follows: net sales of 510,000 million yen (up 6.0% YoY), operating profit of 13,000 million yen (down 8.7% YoY), ordinary profit of 12,500 million yen (down 18.6% YoY), and profit attributable to owners of parent of 6,000 million yen (down 31.3% YoY). The above forecasts are based on information available as of the date of publication of this document, and actual results may differ from the forecasts due to various factors.

(2) Overview of consolidated financial position

(i) Current assets

Current assets at the end of the current consolidated fiscal year totaled 196,393 million yen, an increase of 31,320 million yen from 165,072 million yen at the end of the previous consolidated fiscal year. This was mainly due to a 26,566 million yen increase in cash and deposits, a 3,175 million yen increase in merchandise, and a 2,862 million yen increase in accounts receivable - trade.

(ii) Non-current assets

The balance of non-current assets at the end of the consolidated fiscal year was 98,817 million yen, an increase of 11,082 million yen from 87,735 million yen at the end of the previous fiscal year. This was mainly due to increases of 3,993 million yen in other property, plant and equipment, net; 2,161 million yen in land; 1,343 million yen in leasehold and guarantee deposits; 1,178 million yen in buildings and structures, net; 983 million yen in deferred tax assets; and 880 million yen in right-of-use assets (net).

(iii) Current liabilities

Current liabilities at the end of the consolidated fiscal year totaled 54,899 million yen, an increase of 8,295 million yen from 46,603 million yen at the end of the previous fiscal year. This was mainly due to a 4,462 million yen increase in other current liabilities, a 2,571 million yen increase in current portion of long-term borrowings, and a 751 million yen increase in income taxes payable.

(iv) Non-current liabilities

Non-current liabilities at the end of the consolidated fiscal year totaled 142,121 million yen, an increase of 26,386 million yen from 115,734 million yen at the end of the previous fiscal year. This was mainly due to an increase of 21,578 million yen in long-term borrowings and 3,063 million yen in lease liabilities.

(v) Net assets

Total net assets at the end of the current fiscal year amounted to 98,190 million yen, an increase of 7,720 million yen from 90,469 million yen at the end of the previous fiscal year. This was mainly due to profit attributable to owners of parent of 8,738 million yen and dividends from surplus of 1,351 million yen.

(3) Cash flows

Cash and cash equivalents (“cash”) at the end of the consolidated fiscal year totaled 91,747 million yen, an increase of 26,987 million yen from the end of the previous consolidated fiscal year.

The status of each cash flow and their main factors for the current fiscal year are as follows.

(Cash flows from operating activities)

As a result of operating activities, cash increased by 19,475 million yen (compared with an increase of 8,012 million yen in the same period last year).

This was mainly due to profit before income taxes of 12,427 million yen and depreciation of 8,108 million yen, which more than offset income taxes paid of 4,756 million yen.

(Cash flows from investing activities)

As a result of investing activities, cash decreased by 15,339 million yen (compared with a decrease of 12,494 million yen in the same period last year).

This was mainly due to the purchase of property, plant and equipment amounting to 13,131 million yen.

(Cash flows from financing activities)

As a result of financing activities, cash increased by 22,489 million yen (compared with an increase of 10,778 million yen in the same period last year).

This was mainly due to proceeds from long-term borrowings of 35,000 million yen, against repayments of long-term borrowings of 10,849 million yen.

(4) Basic policy in distributing profits and dividends for the current and next fiscal year

One of the Company’s top management priorities is to return profits to shareholders. For this purpose, the Company’s basic policy is to establish a sound managerial base and improve profitability and to pay dividends in a balanced manner in line with performance. The Company currently pays dividends twice a year at interim and year-end as dividend of surplus.

The shareholders’ meeting decides the dividend of surplus for the year-end dividend, and the Board of Directors decides this for the interim dividend.

Pursuant to the above basic policy, in the current fiscal year, an interim dividend of 17 yen per share was paid and a year-end dividend of 17 yen is scheduled to be paid.

The Company paid dividends as follows over the recent five (5) years.

	(per share in yen)				
	March 2022	March 2023	March 2024	March 2025	March 2026
Interim	12	12	12	17	17
Year-end	12	12	17	17	17
Total	24	24	29	34	34

Regarding the dividend for the fiscal year ending March 31, 2027, the Company faces unpredictable conditions, including cost-push inflation resulting from sustained wage increases and rising logistics costs, as well as fluctuations in foreign exchange rates and financial and capital markets. In this environment, the Group plans to pay an annual dividend of 34 yen per share, consisting of an interim dividend of 17 yen per share and a year-end dividend of 17 yen per share, taking into comprehensive consideration the need to maintain stable dividends while ensuring sufficient retained earnings to invest in store openings and human capital to expand our market share.

2. The GEO Group Companies

The Group consists of the Company, 33 consolidated subsidiaries, one subsidiary excluded from the scope of consolidation (not accounted for by the equity method), and one company accounted for by the equity method, and is mainly engaged in the operation of stores that purchase and sell reuse merchandise such as clothing, fashion accessories, and consumer electronics ("2nd STREET Business") and stores that purchase and sell games, smartphones, and consumer electronics, sell brand-new games, and rent DVDs, CDs, and comics ("GEO Business").

In addition, the Group is also advancing into the wholesale business of these types of merchandise, and the operation of online services and EC sites.

The Group companies and their businesses

(As of March 31, 2026)

Type of company	Business	Operating company
Holding company	Planning and administration of Group management	GEO HOLDINGS CORPORATION (the Company)
Operating companies	Store operational support	GEO CORPORATION
	2nd STREET Business	GEO CORPORATION 2ND STREET CORPORATION 2nd STREET USA, Inc. 2nd STREET TRADING MALAYSIA Sdn. Bhd. 2nd STREET TAIWAN Co., Ltd. 2nd STREET (THAILAND) Company Limited and 3 others
	GEO Business	GEO CORPORATION GEO STORE CORPORATION World mobile corporation and 3 others
	Luxury Business	OKURA CO., Ltd. Ookura Investments Limited BANK OKURA CO., Ltd. and 4 others
	Others	GEO CORPORATION viviON, inc. EISYS, inc. and 12 others

Companies accounted for by the equity method

One company

Subsidiaries excluded from the scope of consolidation (not accounted for by the equity method)

One company

3. Basic Policy on Selection of Accounting Standards

With respect to accounting standards, we apply Japanese generally accepted accounting principles (Japanese GAAP) to enable comparison with competitors in the same industry in Japan.

4. Consolidated Financial Statements

(1) Consolidated balance sheet

(Millions of yen)

	As of March 31, 2025	As of March 31, 2026
Assets		
Current assets		
Cash and deposits	60,090	86,656
Accounts receivable - trade	15,930	18,792
Merchandise	73,887	77,062
Other	15,334	14,238
Allowance for doubtful accounts	(170)	(357)
Total current assets	165,072	196,393
Non-current assets		
Property, plant and equipment		
Buildings and structures, net	20,307	21,486
Land	5,117	7,279
Right-of-use assets, net	22,173	23,054
Other, net	8,684	12,677
Total property, plant and equipment	56,283	64,498
Intangible assets	5,030	5,447
Investments and other assets		
Leasehold and guarantee deposits	19,834	21,177
Deferred tax assets	3,881	4,865
Other	3,532	3,074
Allowance for doubtful accounts	(826)	(246)
Total investments and other assets	26,421	28,871
Total non-current assets	87,735	98,817
Total assets	252,807	295,211

(Millions of yen)

	As of March 31, 2025	As of March 31, 2026
Liabilities		
Current liabilities		
Accounts payable - trade	12,686	12,469
Current portion of long-term borrowings	10,849	13,421
Income taxes payable	2,358	3,109
Provision for bonuses	2,308	3,036
Other	18,399	22,862
Total current liabilities	46,603	54,899
Non-current liabilities		
Bonds payable	12,175	12,175
Long-term borrowings	71,475	93,053
Lease liabilities	23,549	26,613
Deferred tax liabilities	73	235
Asset retirement obligations	7,655	7,941
Other	806	2,102
Total non-current liabilities	115,734	142,121
Total liabilities	162,338	197,020
Net assets		
Shareholders' equity		
Share capital	9,263	9,317
Capital surplus	3,676	3,729
Retained earnings	77,527	84,913
Treasury shares	(0)	(0)
Total shareholders' equity	90,467	97,961
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	9	52
Foreign currency translation adjustment	(232)	7
Total accumulated other comprehensive income	(223)	60
Share acquisition rights	160	47
Non-controlling interests	65	121
Total net assets	90,469	98,190
Total liabilities and net assets	252,807	295,211

(2) Consolidated income statement and statement of comprehensive income

Consolidated income statement

(Millions of yen)

	Fiscal year ended March 31, 2025	Fiscal year ended March 31, 2026
Net sales	427,669	481,249
Cost of sales	256,997	291,802
Gross profit	170,671	189,446
Selling, general and administrative expenses	159,421	175,207
Operating profit	11,250	14,239
Non-operating income		
Interest and dividend income	139	183
Foreign exchange gains	-	762
Rental income from real estate	1,193	1,150
Insurance claim income	140	219
Other	868	489
Total non-operating income	2,341	2,805
Non-operating expenses		
Interest expenses	554	1,007
Rental expenses on real estate	503	346
Other	309	343
Total non-operating expenses	1,367	1,696
Ordinary profit	12,224	15,348
Extraordinary income		
Gain on bargain purchase	-	1,592
Total extraordinary income	-	1,592
Extraordinary losses		
Impairment losses	3,138	4,277
Loss on retirement of non-current assets	173	235
Total extraordinary losses	3,311	4,513
Profit before income taxes	8,912	12,427
Income taxes - current	4,843	4,496
Income taxes - deferred	(567)	(901)
Total income taxes	4,276	3,595
Profit	4,636	8,831
Profit attributable to non-controlling interests	99	93
Profit attributable to owners of parent	4,537	8,738

Statement of comprehensive income

(Millions of yen)

	Fiscal year ended March 31, 2025	Fiscal year ended March 31, 2026
Profit	4,636	8,831
Other comprehensive income		
Valuation difference on available-for-sale securities	(1)	43
Foreign currency translation adjustment	(97)	245
Share of other comprehensive income of entities accounted for using equity method	(0)	0
Total other comprehensive income	(98)	289
Comprehensive income	4,537	9,121
Comprehensive income attributable to		
Owners of parent	4,437	9,022
Non-controlling interests	100	98

(3) Consolidated statements of change in net assets
(For the fiscal year ended March 31, 2025)

(Millions of yen)

	Shareholders' equity				
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity
Balance at beginning of period	9,251	3,663	74,339	(0)	87,254
Changes during period					
Issuance of new shares - exercise of share acquisition rights	12	12			25
Dividends of surplus			(1,350)		(1,350)
Profit (loss) attributable to owners of parent			4,537		4,537
Purchase of treasury shares					-
Net changes in items other than shareholders' equity					
Total changes during period	12	12	3,187	-	3,213
Balance at end of period	9,263	3,676	77,527	(0)	90,467

	Accumulated other comprehensive income			Share acquisition rights	Non-controlling interests	Total net assets
	Valuation difference on available-for-sale securities	Foreign currency translation adjustment	Total accumulated other comprehensive income			
Balance at beginning of period	10	(134)	(123)	180	38	87,349
Changes during period						
Issuance of new shares - exercise of share acquisition rights						25
Dividends of surplus						(1,350)
Profit (loss) attributable to owners of parent						4,537
Purchase of treasury shares						-
Net changes in items other than shareholders' equity	(1)	(98)	(99)	(20)	26	(93)
Total changes during period	(1)	(98)	(99)	(20)	26	3,119
Balance at end of period	9	(232)	(223)	160	65	90,469

(For the fiscal year ended March 31, 2026)

(Millions of yen)

	Shareholders' equity				
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity
Balance at beginning of period	9,263	3,676	77,527	(0)	90,467
Changes during period					
Issuance of new shares - exercise of share acquisition rights	53	53			107
Dividends of surplus			(1,351)		(1,351)
Profit (loss) attributable to owners of parent			8,738		8,738
Purchase of treasury shares				(0)	(0)
Net changes in items other than shareholders' equity					-
Total changes during period	53	53	7,386	(0)	7,493
Balance at end of period	9,317	3,729	84,913	(0)	97,961

	Accumulated other comprehensive income			Share acquisition rights	Non-controlling interests	Total net assets
	Valuation difference on available-for-sale securities	Foreign currency translation adjustment	Total accumulated other comprehensive income			
Balance at beginning of period	9	(232)	(223)	160	65	90,469
Changes during period						
Issuance of new shares - exercise of share acquisition rights			-			107
Dividends of surplus			-			(1,351)
Profit (loss) attributable to owners of parent			-			8,738
Purchase of treasury shares			-			(0)
Net changes in items other than shareholders' equity	43	240	284	(112)	56	227
Total changes during period	43	240	284	(112)	56	7,720
Balance at end of period	52	7	60	47	121	98,190

(4) Consolidated statement of cash flows

(Millions of yen)

	Fiscal year ended March 31, 2025	Fiscal year ended March 31, 2026
Cash flows from operating activities		
Profit before income taxes	8,912	12,427
Depreciation	6,667	8,108
Rental assets depreciation	2,669	2,436
Impairment losses	3,138	4,277
Interest and dividend income	(139)	(183)
Interest expenses	554	1,007
Decrease (increase) in trade receivables	(746)	(2,327)
Decrease (increase) in inventories	(2,950)	(2,462)
Purchase of Rental assets	(2,754)	(2,019)
Increase (decrease) in trade payables	(1,624)	(647)
Other, net	178	4,563
Subtotal	13,906	25,180
Interest and dividends received	89	58
Interest paid	(559)	(1,007)
Income taxes paid	(5,423)	(4,756)
Net cash provided by (used in) operating activities	8,012	19,475
Cash flows from investing activities		
Proceeds from withdrawal of time deposits	1,520	-
Purchase of property, plant and equipment	(11,121)	(13,131)
Purchase of intangible assets	(2,239)	(2,741)
Other, net	(653)	532
Net cash provided by (used in) investing activities	(12,494)	(15,339)
Cash flows from financing activities		
Net increase (decrease) in short-term borrowings	(2,000)	-
Proceeds from long-term borrowings	18,000	35,000
Repayments of long-term borrowings	(8,737)	(10,849)
Proceeds from issuance of bonds	5,547	-
Dividends paid	(1,349)	(1,345)
Other, net	(681)	(315)
Net cash provided by (used in) financing activities	10,778	22,489
Effect of exchange rate change on cash and cash equivalents	(92)	362
Net increase (decrease) in cash and cash equivalents	6,204	26,987
Cash and cash equivalents at beginning of period	58,556	64,760
Cash and cash equivalents at end of period	64,760	91,747

(5) Notes to consolidated financial statements

(Notes on going concern assumptions)

None

(Notes on segment information, etc.)

[Segment information]

For the previous fiscal year (from April 1, 2024 to March 31, 2025) and the current fiscal year (from April 1, 2025 to March 31, 2026)

Segment information is omitted because the Group has only one segment, retail services.

[Related information]

For the previous fiscal year (from April 1, 2024 to March 31, 2025)

1. Information based on products and services

Segment information is omitted because the Group has only one segment, retail services.

2. Information based on geographical areas

(1) Net sales

(Millions of yen)

Japan	North America	Asia	Others	Total
377,832	24,149	25,622	64	427,669

Notes: 1. Indicated by country or region in which the Company or its consolidated subsidiaries are located.

2. The major countries or regions in each category are as follows.

North America: US

Asia: Malaysia, Hong Kong, Taiwan, Thailand, Singapore, Dubai, South Korea

Others: Europe, Oceania, South America, Africa

(2) Property, plant and equipment

(Millions of yen)

Japan	North America	Asia	Total
27,721	25,377	3,184	56,283

Notes: 1. Indicated by country or region in which the Company or its consolidated subsidiaries are located.

2. The major countries or regions in each category are as follows.

North America: US

Asia: Malaysia, Hong Kong, Taiwan, Thailand, Singapore

For the current fiscal year (from April 1, 2025 to March 31, 2026)

1. Information based on products and services

Segment information is omitted because the Group has only one segment, retail services.

2. Information based on geographical areas

(1) Net sales

(Millions of yen)

Japan	North America	Asia	Others	Total
433,023	15,839	31,166	1,220	481,249

Notes: 1. Indicated by country or region in which the Company or its consolidated subsidiaries are located.

2. The major countries or regions in each category are as follows.

North America: US

Asia: Malaysia, Hong Kong, Taiwan, Thailand, Singapore, UAE

Others: Oceania, Africa, Europe, South America

(2) Property, plant and equipment

(Millions of yen)

Japan	North America	Asia	Total
33,134	25,399	5,964	64,498

Notes: 1. Indicated by country or region in which the Company or its consolidated subsidiaries are located.

2. The major countries or regions in each category are as follows.

North America: US

Asia: Malaysia, Taiwan, Hong Kong, Thailand, Singapore

[Information on impairment loss on fixed assets by reporting segment]

For the previous fiscal year (from April 1, 2024 to March 31, 2025) and the current fiscal year (from April 1, 2025 to March 31, 2026)

Segment information is omitted because the Group has only one segment, retail services.

[Information on amortization and unamortized balance of goodwill by reporting segment]

For the previous fiscal year (from April 1, 2024 to March 31, 2025) and the current fiscal year (from April 1, 2025 to March 31, 2026)

Segment information is omitted because the Group has only one segment, retail services.

[Information on gain on negative goodwill by reporting segment]

For the previous fiscal year (from April 1, 2024 to March 31, 2025) and the current fiscal year (from April 1, 2025 to March 31, 2026)

Segment information is omitted because the Group has only one segment, retail services.

(Per share information (in yen))

	Fiscal year ended March 31, 2025	Fiscal year ended March 31, 2026
Shareholders' equity per share	2,272.11	2,463.88
Earnings per share	114.27	219.77
Fully diluted earnings per share	113.81	219.36

Notes: 1. The basis for the calculation of shareholders' equity per share is as follows.

(Millions of yen)

	Fiscal year ended March 31, 2025	Fiscal year ended March 31, 2026
Total net assets (Millions of yen)	90,469	98,190
Amount to be deducted from total net assets	225	169
(Stock acquisition rights in the above)	(160)	(47)
(Non-controlling interests in the above)	(65)	(121)
Net assets at the end of the fiscal year attributable to common shares	90,243	98,021
Number of common shares at the end of the fiscal year used for calculating the shareholders' equity per share (shares)	39,718,011	39,783,471

2. The basis for calculating the earnings per share and fully diluted earnings per share is as follows:

(Millions of yen)

	Fiscal year ended March 31, 2025	Fiscal year ended March 31, 2026
Earnings per share		
Profit attributable to owners of parent	4,537	8,738
Amount not attributable to common shareholders	-	-
Profit attributable to owners of parent for common shares	4,537	8,738
Average number of shares outstanding during the fiscal year (shares)	39,709,801	39,761,376
Fully diluted earnings per share		
Adjustments to profit attributable to owners of parent	-	-
Increase in the number of common shares (shares)	160,217	73,934
(Subscription rights to shares included in the above as number of shares)	(160,217)	(73,934)
Description of potential shares that were not included in calculating the fully diluted earnings per share due to them having no dilutive effect	-	-

(Subsequent events after the current period)

None