



May 29, 2026

Company Name: HARD OFF CORPORATION Co., Ltd.
Representative: Taro Yamamoto, Representative Director and President
(Securities code: 2674 ; Prime Market)
Contact: Tsuyoshi Nagahashi, Senior Managing Director,
General Manager of president's office, and General
Manager of Management Administration Headquarters
(Telephone: +81-254-24-4344)

Notice Regarding the Financial Results of the Parent Company, etc.

We hereby inform you that the financial results for the fiscal year ended February 2026 of our parent company etc., Yamamoto Asset Co., Ltd., have been finalized.

1. Overview of the Parent Company, etc.

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|-------------------------|---|
| (1) Name | Yamamoto Asset Co., Ltd. |
| (2) Location | 5 – 12 – 22 Sumiyoshicho, Shibata-city, Niigata |
| (3) Representative | Aiko Yamamoto, Representative Director and Chairman
Taro Yamamoto, Representative Director and President |
| (4) Business Activities | Investment, holding, buying and selling, management of securities,
leasing of real estate, etc. |
| (5) Capital | 57 million yen |

2. Financial statements

Balance Sheet
(As of February 28, 2026)

		(Yen)	
Subject	Amount	Subject	Amount
Assets		Liabilities	
Current assets	350,171,989	Current liabilities	893,740,362
Cash and deposits	332,292,241	Short-term borrowings	880,000,000
Accounts receivable	3,078,198	Accrued expenses	4,428,718
Prepaid Expenses	55,822	Advance received	3,401,586
Deposit	14,309,423	Provisional receipt	5,340,968
Consumption taxes receivable	436,305	Deposit	389,090
Fixed assets	3,566,432,292	Income taxes payable	180,000
(Tangible assets)	419,172,823		
Building	78,213,375	Non-current liabilities	459,219,702
Building Accessories	17,839,759	Long-term borrowings	8,611,779
Construct	5,616,655	Deposit	8,084,993
Mechanical device	1	Corporate bond	432,000,000
Tools and fixtures	1	Reserve for loss on new business investments	10,522,930
Land	317,307,108		
Deferred Assets for Lump-sum Depreciation	195,924		
(Investments and Other Assets)	3,147,259,469	Total liabilities	1,352,960,064
Investment securities	488,437,232	Net assets	
Investment	42,718,270	Shareholders' equity	2,563,644,217
Long-term loan	272,740,000	Share Capital	57,000,000
Shares of affiliated companies	2,136,209,793	Capital surplus	32,133,375
Long-term prepaid expenses	22,168,285	Retained earnings	2,474,510,842
Deposit	50,000	Other retained earnings	2,474,510,842
Life insurance reserve	186,535,889	Retained earnings carried forward	2,474,510,842
Allowance for doubtful accounts	△ 1,600,000	Total net assets	2,563,644,217
Total assets	3,916,604,281	Total liabilities and net assets	3,916,604,281

Income Statement

(From March 1, 2025 to February 28, 2026)

(Yen)

Subject	Amount
Net sales	425,460,257
Gross profit	425,460,257
Selling, general and administrative expenses	81,105,373
Operating profit	344,354,884
Non-operating income	6,743,749
Interest income	2,248,642
Miscellaneous income	4,495,107
Non-operating expenses	38,926,124
Interest expense	8,926,124
Subsidiary subsidies	30,000,000
Ordinary profit	312,172,509
Extraordinary income	1,948,658
Gain on Reversal of Allowance for Doubtful Accounts	100,000
Reversal of reserve for loss on investment in new business	1,848,658
Income before income taxes	314,121,167
Income taxes – current	1,306,543
Net profit	312,814,624

3. Class A Shares

Category	Number of shares per unit								Shareholding of fractional units (share)
	Government and local public organization	Financial institution	Financial Merchandise trader	Other corporations	Foreign Corporation, etc.		Individual and Others	Total	
					Non-individual	Individual			
Number of shareholders	-	-	-	-	-	-	4	4	-
Number of shares (share)	-	-	-	-	-	-	516	516	-
Shareholding ratio (%)	-	-	-	-	-	-	100.00	100.00	-

4. Details about major shareholders

Name	Address	Number of Shares Owned	To the total number of shares outstanding Number of shares held (%)
Taro Yamamoto	Minato-ku, Tokyo	400	77.5%
Tomoko Kasai	Minato-ku, Tokyo	112	21.7%
Yoshimasa Yamamoto	Shibata-city, Niigata	2	0.4%
Aiko Yamamoto	Shibata-city, Niigata	2	0.4%
Total		516	100.0%

5. Board of Directors

Position	Name and date of birth	Career summary	Number of shares owned
Representative Director	Aiko Yamamoto February 18, 1950	July 1995 Director March 2003 Representative Director and President April 2026 Representative Director and Chairman(Current position)	2
Representative Director	Taro Yamamoto November 16, 1980	March 2003 Director June 2011 HARD OFF CORPORATION Co., Ltd. Managing Director and General Manager of Corporate Planning Office April 2013 HARD OFF CORPORATION Co., Ltd. Managing Director and General Manager of Store Operation Headquarters April 2016 HARD OFF CORPORATION Co., Ltd. Executive Vice President and General Manager of Store Operation Headquarters April 2019 HARD OFF CORPORATION Co., Ltd. Representative Director and President (Current position) April 2026 Representative Director and President(Current position)	400
Director	Tomoko Kasai September 8, 1978	March 2003 Director (Current position)	112
Auditor	Seira Yamamoto February 1, 1985	April 2015 Auditor (Current position)	-