

April 28, 2026

Consolidated Financial Results for the Fiscal Year Ended March 15, 2026 (Under Japanese GAAP)

Company name: CAWACHI LIMITED
 Listing: Tokyo Stock Exchange
 Securities code: 2664
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 Scheduled date of annual general meeting of shareholders: June 11, 2026
 Scheduled date to commence dividend payments: June 12, 2026
 Scheduled date to file annual securities report: June 10, 2026
 Preparation of supplementary material on financial results: Yes
 Holding of financial results briefing: Yes (For Securities Analysts and Institutional Investors)

(Yen amounts are rounded down to millions, unless otherwise noted.)

1. Consolidated financial results for the fiscal year ended March 15, 2026 (from March 16, 2025 to March 15, 2026)

(1) Consolidated operating results

(Percentages indicate year-on-year changes.)

Fiscal year ended	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
March 15, 2026	284,492	(1.2)	6,779	(9.1)	7,897	(5.3)	3,200	(34.5)
March 15, 2025	287,816	0.6	7,461	(1.8)	8,340	(3.1)	4,884	3.6

Note: Comprehensive income For the fiscal year ended March 15, 2026: ¥3,304 million [(32.6)%]
 For the fiscal year ended March 15, 2025: ¥4,902 million [3.6%]

Fiscal year ended	Basic earnings per share	Diluted earnings per share	Return on equity	Ratio of ordinary profit to total assets	Ratio of operating profit to net sales
	Yen	Yen	%	%	%
March 15, 2026	143.30	143.14	2.8	4.0	2.4
March 15, 2025	218.72	218.48	4.3	4.2	2.6

(2) Consolidated financial position

As of	Total assets	Net assets	Equity-to-asset ratio	Net assets per share
	Millions of yen	Millions of yen	%	Yen
March 15, 2026	199,614	115,928	58.0	5,188.27
March 15, 2025	199,601	114,410	57.3	5,120.32

Reference: Equity
 As of March 15, 2026: ¥115,876 million
 As of March 15, 2025: ¥114,358 million

(3) Consolidated cash flows

Fiscal year ended	Cash flows from operating activities	Cash flows from investing activities	Cash flows from financing activities	Cash and cash equivalents at end of period
	Millions of yen	Millions of yen	Millions of yen	Millions of yen
March 15, 2026	8,865	(5,156)	(2,270)	38,112
March 15, 2025	7,481	(4,515)	(1,915)	36,674

2. Cash dividends

Fiscal year ended	Annual dividends per share					Total cash dividends (Total)	Payout ratio (Consolidated)	Ratio of dividends to net assets (Consolidated)
	First quarter-end	Second quarter-end	Third quarter-end	Fiscal year-end	Total			
	Yen	Yen	Yen	Yen	Yen	Millions of yen	%	%
March 15, 2025	-	0.00	-	80.00	80.00	1,786	36.6	1.6
March 15, 2026	-	0.00	-	100.00	100.00	2,233	69.8	1.9
March 15, 2027 (Forecast)		50.00		50.00	100.00		74.4	

Note: Breakdown of year-end dividends for the fiscal year ending March 15, 2026: Ordinary dividend of 80.00 yen, 65th anniversary dividend of 20.00 yen

3. Forecast of consolidated financial results for the fiscal year ending March 15, 2027 (from March 16, 2026 to March 15, 2027)

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Basic earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Six months ending September 15, 2026	145,800	0.3	3,000	(6.5)	3,500	(8.0)	2,300	(6.4)	102.98
Fiscal year ending March 15, 2027	285,000	0.2	5,100	(24.8)	6,000	(24.0)	3,000	(6.3)	134.32

* **Notes**

- (1) Significant changes in the scope of consolidation during the period: None
- (2) Changes in accounting policies, changes in accounting estimates, and restatement
- (i) Changes in accounting policies due to revisions to accounting standards and other regulations: Yes
 - (ii) Changes in accounting policies due to other reasons: None
 - (iii) Changes in accounting estimates: None
 - (iv) Restatement: None

Note: For details, see "3. Please refer to Consolidated Financial Statements and Major Notes (5) Notes on Consolidated Financial Statements (Notes on Changes in Accounting Policy).

(3) Number of issued shares (common shares)

(i) Total number of issued shares at the end of the period (including treasury shares)

As of March 15, 2026	24,583,420 shares
As of March 15, 2025	24,583,420 shares

(ii) Number of treasury shares at the end of the period

As of March 15, 2026	2,249,173 shares
As of March 15, 2025	2,249,173 shares

(iii) Average number of shares outstanding during the period

Fiscal year ended March 15, 2026	22,334,247 shares
Fiscal year ended March 15, 2025	22,334,247 shares

* Financial results reports are exempt from audit conducted by certified public accountants or an audit firm.

* Proper use of earnings forecasts, and other special matters

The forward-looking statements, including forecasts of financial results, contained in these materials are based on information available to the Company and on certain assumptions deemed to be reasonable. Actual financial results may differ from the results anticipated in the statements due to various factors. For the conditions on which earnings forecasts are predicated and precautions for using earnings forecasts, please refer to "1. Please refer to "Summary of Operating Results for the Current Fiscal Year" (1) Summary of Operating Results for the Current Fiscal Year.

Consolidated balance sheet

(Millions of yen)

	As of March 15, 2025	As of March 15, 2026
Assets		
Current assets		
Cash and deposits	36,674	38,112
Accounts receivable - trade	14,726	15,833
Merchandise	34,175	34,545
Supplies	32	32
Other	4,863	4,794
Total current assets	90,472	93,318
Non-current assets		
Property, plant and equipment		
Buildings and structures	117,568	117,763
Accumulated depreciation	(78,796)	(81,284)
Buildings and structures, net	38,771	36,479
Land	49,551	49,638
Construction in progress	441	235
Other	25,600	26,429
Accumulated depreciation	(22,563)	(23,059)
Other, net	3,036	3,370
Total property, plant and equipment	91,801	89,724
Intangible assets		
Other	5,155	4,935
Total intangible assets	5,155	4,935
Investments and other assets		
Investment securities	154	306
Leasehold and guarantee deposits	7,381	6,932
Deferred tax assets	4,347	4,036
Other	288	360
Total investments and other assets	12,172	11,636
Total non-current assets	109,128	106,296
Total assets	199,601	199,614

	As of March 15, 2025	As of March 15, 2026
Liabilities		
Current liabilities		
Accounts payable - trade	41,271	41,874
Current portion of long-term borrowings	5,847	5,706
Income taxes payable	1,067	1,352
Provision for bonuses	1,224	1,280
Contract liabilities	2,218	2,424
Provision for loss on store closings	101	12
Asset retirement obligations	819	164
Other	8,308	7,599
Total current liabilities	60,858	60,413
Non-current liabilities		
Long-term borrowings	10,752	10,408
Retirement benefit liability	9,328	8,547
Asset retirement obligations	3,359	3,442
Other	892	873
Total non-current liabilities	24,332	23,272
Total liabilities	85,190	83,686
Net assets		
Shareholders' equity		
Share capital	13,001	13,001
Capital surplus	14,902	14,902
Retained earnings	90,765	92,178
Treasury shares	(4,363)	(4,363)
Total shareholders' equity	114,306	115,720
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	51	155
Total accumulated other comprehensive income	51	155
Share acquisition rights	52	52
Total net assets	114,410	115,928
Total liabilities and net assets	199,601	199,614

Consolidated statement of income

(Millions of yen)

	Fiscal year ended March 15, 2025	Fiscal year ended March 15, 2026
Net sales	287,816	284,492
Cost of sales	221,098	219,174
Gross profit	66,717	65,318
Selling, general and administrative expenses	59,256	58,538
Operating profit	7,461	6,779
Non-operating income		
Interest income	17	23
Dividend income	3	5
Sponsorship money income	109	201
Commission income	785	785
Revenue from sales of electric power	177	182
Other	272	403
Total non-operating income	1,366	1,601
Non-operating expenses		
Interest expenses	36	70
Commission expenses	129	125
Depreciation	55	55
Loss on tax purpose reduction entry of non-current assets	44	56
Donations	52	52
Other	169	122
Total non-operating expenses	487	483
Ordinary profit	8,340	7,897
Extraordinary income		
Gain on sale of non-current assets	0	0
Other	6	-
Total extraordinary income	6	0
Extraordinary losses		
Loss on retirement of non-current assets	36	114
Impairment losses	861	2,117
Loss on store closings	532	41
Provision for loss on store closings	86	19
Other	1	32
Total extraordinary losses	1,519	2,326
Profit before income taxes	6,827	5,572
Income taxes - current	2,023	2,108
Income taxes - deferred	(80)	263
Total income taxes	1,942	2,371
Profit	4,884	3,200
Profit attributable to owners of parent	4,884	3,200

Consolidated statement of comprehensive income

(Millions of yen)

	Fiscal year ended March 15, 2025	Fiscal year ended March 15, 2026
Profit	4,884	3,200
Other comprehensive income		
Valuation difference on available-for-sale securities	17	103
Total other comprehensive income	17	103
Comprehensive income	4,902	3,304
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	4,902	3,304

Consolidated statement of changes in equity

Fiscal year ended March 15, 2025

(Millions of yen)

	Shareholders' equity					Accumulated other comprehensive income		Share acquisition rights	Total net assets
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity	Valuation difference on available-for-sale securities	Total accumulated other comprehensive income		
Balance at beginning of period	13,001	14,902	87,666	(4,363)	111,208	34	34	52	111,295
Changes during period									
Dividends of surplus			(1,786)		(1,786)				(1,786)
Profit attributable to owners of parent			4,884		4,884				4,884
Net changes in items other than shareholders' equity						17	17	-	17
Total changes during period	-	-	3,098	-	3,098	17	17	-	3,115
Balance at end of period	13,001	14,902	90,765	(4,363)	114,306	51	51	52	114,410

Consolidated statement of changes in equity

Fiscal year ended March 15, 2026

(Millions of yen)

	Shareholders' equity					Accumulated other comprehensive income		Share acquisition rights	Total net assets
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity	Valuation difference on available-for-sale securities	Total accumulated other comprehensive income		
Balance at beginning of period	13,001	14,902	90,765	(4,363)	114,306	51	51	52	114,410
Changes during period									
Dividends of surplus			(1,786)		(1,786)				(1,786)
Profit attributable to owners of parent			3,200		3,200				3,200
Net changes in items other than shareholders' equity			-		-	103	103	-	103
Total changes during period	-	-	1,413	-	1,413	103	103	-	1,517
Balance at end of period	13,001	14,902	92,178	(4,363)	115,720	155	155	52	115,928

Consolidated statement of cash flows

(Millions of yen)

	Fiscal year ended March 15, 2025	Fiscal year ended March 15, 2026
Cash flows from operating activities		
Profit before income taxes	6,827	5,572
Depreciation	4,494	4,472
Impairment losses	861	2,117
Loss on store closings	532	41
Increase (decrease) in provision for loss on store closings	86	(89)
Loss on retirement of non-current assets	25	20
Increase (decrease) in provision for bonuses	(127)	56
Increase (decrease) in retirement benefit liability	369	(780)
Interest and dividend income	(20)	(29)
Interest expenses	36	70
Loss (gain) on sale of non-current assets	(0)	(0)
Increase (decrease) in contract liabilities	122	205
Decrease (increase) in trade receivables	(4,270)	(1,106)
Decrease (increase) in inventories	521	(369)
Increase (decrease) in trade payables	(740)	595
Other, net	1,164	0
Subtotal	9,882	10,777
Interest and dividends received	3	13
Interest paid	(37)	(71)
Income taxes paid	(2,366)	(1,853)
Net cash provided by (used in) operating activities	7,481	8,865
Cash flows from investing activities		
Purchase of property, plant and equipment	(4,079)	(4,209)
Proceeds from sale of property, plant and equipment	8	13
Purchase of intangible assets	(181)	(114)
Purchase of long-term prepaid expenses	(46)	(123)
Payments of leasehold and guarantee deposits	(182)	(68)
Proceeds from refund of leasehold and guarantee deposits	58	226
Payments for asset retirement obligations	-	(874)
Other, net	(92)	(5)
Net cash provided by (used in) investing activities	(4,515)	(5,156)
Cash flows from financing activities		
Proceeds from long-term borrowings	7,200	5,900
Repayments of long-term borrowings	(7,329)	(6,384)
Dividends paid	(1,786)	(1,785)
Net cash provided by (used in) financing activities	(1,915)	(2,270)
Net increase (decrease) in cash and cash equivalents	1,050	1,438
Cash and cash equivalents at beginning of period	35,623	36,674
Cash and cash equivalents at end of period	36,674	38,112

(Notes on segment information, etc.)

Segment Information

The Group is engaged in the retail business of selling pharmaceuticals, cosmetics, miscellaneous goods, general foods, etc., and is omitted because it is a single segment.