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April 7, 2026

Company name: SAN-A CO., LTD.  
Name of representative: Taku Toyoda, President, Chief Executive Officer  
(Securities code: 2659, Prime Market, Tokyo Stock Exchange)  
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### **Notice Concerning the Determination of Matters Relating to Treasury Share Acquisition (Treasury Share Acquisition Based on the Provisions of the Company's Articles of Incorporation Pursuant to Article 165, Paragraph 2 of the Companies Act)**

SAN-A CO., LTD. (the "Company") hereby announces that it has resolved, at a meeting of the Board of Directors held on April 7, 2026, matters relating to the acquisition of treasury shares pursuant to Article 156 of the Companies Act, as applied mutatis mutandis pursuant to Article 165, paragraph 3 of the same Act, as described below.

#### **1. Reasons for the acquisition of treasury shares**

Taking into comprehensive consideration the current market price of the Company's shares and its financial position, the Company has decided to acquire treasury shares with the aim of executing a flexible capital policy in response to the business environment.

#### **2. Details of matters relating to the acquisition**

(1) Type of shares to be acquired	Common shares
(2) Total number of shares to be acquired	7,000,000 shares (Maximum number) (Percentage of total number of issued shares (excluding treasury shares): 11.32%)
(3) Total acquisition cost of shares	¥15,000,000,000 (Maximum cost)
(4) Acquisition period	From April 8, 2026 to February 26, 2027
(5) Acquisition method	Market purchase on the Tokyo Stock Exchange

(Reference) Status of treasury share holdings as of February 28, 2026

Total number of issued shares (excluding treasury shares)	61,847,599 shares
Number of treasury shares	2,115,709 shares