

October 5, 2026

To whom it may concern,

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Company representative:	Mutsumi Kimura, President
Securities code and stock exchange listings:	2531 Tokyo (Prime section)
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Notice Regarding the Transfer of Shares of a Consolidated Subsidiary and the Recognition of Extraordinary Income

Takara Holdings Inc. (the “Company”) hereby announces that its Board of Directors resolved at a meeting held today, the Company resolved to transfer 70% of the shares of Takara Butsuryu System Co.,Ltd. (“Takara Butsuryu System”), a wholly owned subsidiary of the Company, to Chuo Warehouse Co.,Ltd.(Prime Market of the Tokyo Stock Exchange, Securities Code: 9319, “Chuo Warehouse”), and entered into a share transfer agreement.

1. Reason for transfer of shares

As a basic policy of the Takara Group Medium-Term Management Plan 2030, announced on May 13, 2026, the Group has established a business portfolio strategy aimed at realizing its Long-Term Vision 2050 and restoring a sustainable growth trajectory. Through the swift selection and concentration of management resources, the Group seeks to enhance its corporate value over the medium to long term.

Takara Butsuryu System provides a wide range of logistics services, centered on transportation and warehousing operations, and its key strength lies in its nationwide logistics network. Leveraging this network, Takara Butsuryu System has been promoting the expansion of sales to external customers (“External Sales”), in addition to services provided to Takara Shuzo Co.,Ltd. (“Takara Shuzo”), resulting in steady growth in both net sales and profits.

However, over the medium to long term, the volume of products handled for Takara Shuzo is expected to decline due to demographic trends in Japan and changes in alcohol consumption. Accordingly, the continued expansion of External Sales has become a key challenge in maintaining and strengthening the logistics functions of Takara Logistics Systems.

Furthermore, amid increasing challenges in securing drivers, cargo handling personnel, and other logistics-related workers in recent years, as well as the need to address revisions to logistics-related regulations and rising labor costs stemming from such labor shortages, further investments in management resources have become necessary, including capital expenditures, investments in labor-saving initiatives, and investments in human capital.

Under these circumstances, we determined that promoting the selection and concentration of management resources within the Group by enabling the sustainable growth of Takara Butsuryu System and maintaining and securing employment for its employees under a new shareholder whose core business is logistics would contribute to enhancing the corporate value of the Group as a whole. Accordingly, we decided to transfer the shares of the company.

2. Profile of subsidiary to change

(1)	Company name	Takara Butsuryu System Co.,Ltd.	
(2)	Location	55-13 Osumihama, Kyotanabe City, Kyoto, Japan	
(3)	Position and name of representative	Hiroki Taniguchi, Representative Director and President	
(4)	Business	Transportation, warehousing, distribution processing, e-commerce logistics and promotional goods logistics, non-life insurance agency, and leasing	
(5)	Capital	¥50 million	
(6)	Established	April 27,1944	
(7)	Major shareholder and shareholding ratio	Takara Shuzo Co., Ltd. 100%	
(8)	Relationships between Takara Holdings and the company in question	Capital	The Company holds 100% of the shares of said company.
		Personnel	One director of the Company and one director of the Company's subsidiary concurrently serve as directors of the subject company. In addition, one Corporate Auditor of the Company concurrently serves as a Corporate Auditor of the subject company. Furthermore, the Company has seconded four directors to the subject company.
		Transactions	The Company and its group companies have business relationships with the subject company, including transactions involving the provision of services.
(9)	Consolidated Operating Results and Financial Position of the Target Company for the Most Recent Three Fiscal Years		
Fiscal year	Fiscal year ended March 31, 2024	Fiscal year ended March 31, 2025	Fiscal year ended March 31, 2026
Net assets (Consolidated)	¥2,057 million	¥2,076 million	¥2,550 million
Total assets (Consolidated)	¥3,413 million	¥3,408 million	¥4,249 million
Net assets per share (Consolidated)	¥2,057	¥2,076	¥2,550
Net sales (Consolidated)	¥13,121million	¥12,560 million	¥12,649 million
Operating income (Consolidated)	¥553 million	¥587 million	¥676 million
Ordinary income (Consolidated)	¥574 million	¥608 million	¥698 million
Net income attributable to owners of the parent	¥375 million	¥394 million	¥869 million
Net income per share (Consolidated)	¥375	¥394	¥869
Dividend per share	¥376	¥395	¥869

3. Profile of the counterparty to the share transfer

(1)	Company name	Chuo Warehouse Co.,Ltd.
(2)	Location	41 Sujakuuchihata-cho, Shimogyo -ku,Kyoto City, Kyoto,Japan

(3)	Position and name of representative	Masakazu Kimura,Representative Director and Chairman Hidemi Tanioku,Representative Director, President & Executive Officer																					
(4)	Business	Warehousing, freight transportation, customs brokerage, packaging and packing materials processing and sales, real estate sales, leasing, brokerage and property management, and non-life Insurance agency services																					
(5)	Capital	¥2,734 million																					
(6)	Established	October 18,1927																					
(7)	Net assets	¥49,089 million ※Fiscal Year Ended March 31, 2026																					
(8)	Total assets	¥63,662 million ※Fiscal Year Ended March 31, 2026																					
(9)	Major shareholder and shareholding ratio ※As of March 31, 2026	<table><tr><td>Bank of Kyoto, Ltd</td><td>4.74%</td></tr><tr><td>Bank of Shiga, Ltd.</td><td>4.57%</td></tr><tr><td>The Master Trust Bank of Japan, Ltd. (Trust Account)</td><td>4.54%</td></tr><tr><td>Yasuda Logistics Corporation</td><td>4.46%</td></tr><tr><td>Nippon Life Insurance Company</td><td>3.70%</td></tr><tr><td>MUFG Bank, Ltd.</td><td>3.60%</td></tr><tr><td>Mizuho Trust & Banking Co., Ltd.</td><td>3.28%</td></tr><tr><td>Toda Corporation</td><td>3.04%</td></tr><tr><td>Kyoto Chuo Shinkin Bank</td><td>2.87%</td></tr><tr><td>The Chuo Warehouse Employees' Shareholding Association</td><td>2.27%</td></tr></table>		Bank of Kyoto, Ltd	4.74%	Bank of Shiga, Ltd.	4.57%	The Master Trust Bank of Japan, Ltd. (Trust Account)	4.54%	Yasuda Logistics Corporation	4.46%	Nippon Life Insurance Company	3.70%	MUFG Bank, Ltd.	3.60%	Mizuho Trust & Banking Co., Ltd.	3.28%	Toda Corporation	3.04%	Kyoto Chuo Shinkin Bank	2.87%	The Chuo Warehouse Employees' Shareholding Association	2.27%
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(10)	Relationship between the parties	Capital	As of today, the Company holds 164,350 shares of common stock of the subject company (representing 0.86% of its outstanding shares).In addition, as of today, the subject company holds 634,000 shares of common stock of the Company (representing 0.32% of the Company's outstanding shares).																				
		Personnel	There are no matters to be noted.																				
		Transactions	The Company has business transactions with the subsidiary subject to the transfer.																				
		Related parties	There are no matters to be noted.																				

4. Number of shares to be transferred and share owned before and after transfer

(1)	Number of shares owned before transfer	1,000,000 shares (No. of voting rights: 1,000,000, percentage of voting rights owned: 100%)
(2)	Number of shares to be transferred	700,000 shares (No. of voting rights: 700,000, percentage of voting rights owned: 70%)
(3)	Transfer Price	¥5,985 million
(4)	Number of shares owned after transfer	300,000 shares (No. of voting rights: 300,000, percentage of voting rights owned: 30%)

5. Schedule

(1)	Date of approval by Board of Directors	October 5, 2026
(2)	Date of conclusion of agreement	October 5, 2026
(3)	Date of execution of share transfer	April, 1, 2027 (planned)

6. Future outlook

As a result of this transaction, the Company expects to record a gain on sale of shares of approximately ¥3,625 million as extraordinary income in its consolidated financial results for the fiscal year ending March 31, 2028.

Please note that the final share transfer price will be determined after the completion of price adjustments and other procedures in accordance with the share transfer agreement. Accordingly, the amount of the gain on sale to be recognized may be subject to change.

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