



December 15, 2025

To Whom It May Concern,

Company Name: FAN Communications, Inc.
Name of Representative: Koji Ninomiya,
Representative Director and President
(Code Number: 2461, TSE Prime Market)
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Notice Regarding Monthly Business Performance Report for November 2025

Revenue by Reporting Segment (Consolidated Basis)

(Current Fiscal Year)

(Top row: Revenue (Unit: Thousand JPY), Bottom row: Year-on-Year Comparison (Unit: %))

	January	February	March	April	May	June
CPA Solution Business	511,459	500,534	526,664	505,111	480,169	463,073
	105.5	108.3	110.7	105.1	92.8	93.7
Strategic Business	77,611	100,869	138,580	99,969	121,214	118,967
	64.0	131.4	170.0	149.0	164.9	172.0
Total	589,070	601,404	665,245	605,081	601,383	582,040
	97.2	111.6	119.4	110.5	101.7	103.3

	July	August	September	October	November	December
CPA Solution Business	457,556	441,846	425,713	446,643	445,387	
	91.0	92.4	85.4	88.3	89.4	
Strategic Business	143,210	136,108	172,811	120,034	98,779	
	164.1	157.3	164.0	126.4	106.3	
Total	600,766	577,954	598,525	566,677	544,167	
	101.8	102.3	99.1	94.4	92.0	

(Prior Fiscal Year)

(Top row: Revenue (Unit: Thousand JPY), Bottom row: Year-on-Year Comparison (Unit: %))

	January	February	March	April	May	June
CPA Solution Business	484,858	462,351	475,711	480,375	517,660	494,300
	93.4	93.0	91.0	94.5	98.2	102.0
Strategic Business	121,266	76,780	81,507	67,095	73,495	69,161
	108.3	92.0	85.2	68.7	89.1	99.7
Total	606,125	539,132	557,218	547,471	591,156	563,461
	90.7	88.9	86.4	86.8	93.1	97.2

	July	August	September	October	November	December
CPA Solution Business	503,072	478,271	498,293	505,622	498,335	514,805
	106.4	95.2	99.2	104.2	98.7	106.3
Strategic Business	87,268	86,545	105,363	94,979	92,958	91,581
	94.3	107.1	137.3	150.3	100.8	71.1
Total	590,341	564,816	603,657	600,601	591,293	606,387
	100.4	92.7	100.0	105.1	94.9	95.3

Transaction Volume by Reporting Segment (Consolidated Basis)

(Current Fiscal Year)

(Top row: Transaction Volume (Unit: Thousand JPY), Bottom row: Year-on-Year Comparison (Unit: %))

	January	February	March	April	May	June
CPA Solution Business	2,201,114	2,066,572	2,078,835	2,085,135	1,989,041	1,896,432
	119.5	118.4	117.0	110.1	100.6	93.6
Strategic Business	116,959	138,377	177,006	140,034	149,836	141,780
	36.5	68.2	83.0	116.1	110.1	102.7
Total	2,318,074	2,204,949	2,255,841	2,225,169	2,138,878	2,038,212
	107.2	113.2	113.3	110.5	101.2	94.2

	July	August	September	October	November	December
CPA Solution Business	1,904,240	1,821,498	1,788,442	1,824,771	1,812,829	
	94.4	92.3	84.5	87.2	85.9	
Strategic Business	163,396	155,720	197,590	144,245	113,167	
	103.9	100.5	123.7	89.5	83.9	
Total	2,067,636	1,977,219	1,986,033	1,969,016	1,925,996	
	95.1	92.8	87.3	87.4	85.7	

(Prior Fiscal Year)

(Top row: Transaction Volume (Unit: Thousand JPY), Bottom row: Year-on-Year Comparison (Unit: %))

	January	February	March	April	May	June
CPA Solution Business	1,842,210	1,744,911	1,777,030	1,893,485	1,977,146	2,025,945
	90.1	88.3	87.2	92.9	96.9	103.8
Strategic Business	320,052	203,006	213,275	120,649	136,059	138,090
	70.1	69.0	58.5	32.2	42.9	51.6
Total	2,162,263	1,947,917	1,990,305	2,014,134	2,113,206	2,164,036
	85.0	84.7	81.8	82.5	88.5	96.3

	July	August	September	October	November	December
CPA Solution Business	2,016,322	1,974,506	2,115,709	2,092,248	2,111,304	2,162,102
	108.5	99.0	110.7	109.5	113.3	117.5
Strategic Business	157,228	154,998	159,758	161,136	134,901	121,711
	43.9	50.6	58.7	79.9	52.3	31.6
Total	2,173,550	2,129,504	2,275,468	2,253,385	2,246,205	2,283,814
	97.0	91.5	103.0	105.5	104.5	101.5

Note: This performance report consists of preliminary figures that have not been audited by an external auditing firm.
However, any confirmed figures following audit completion will be retroactively revised.