

Note: This document has been translated from the Japanese original for reference purposes only. In the event of any discrepancy between this translated document and the Japanese original, the original shall prevail.

# **Financial Results** **for the Fiscal Year Ended June 30, 2026** **[Japanese GAAP]** **(Non-consolidated)**



August 10, 2026

Company name: WELLNET CORPORATION  
Stock exchange listing: Tokyo Stock Exchange, Sapporo Securities Exchange  
Code number: 2428  
URL: <https://www.wellnet.co.jp>  
Representative: Kazuhiro Miyazawa, President and Representative Director  
Contact: Sachio Higashihara, Director, Executive Officer, General Manager of Administrative Division  
Phone: +81-11-350-7770  
Scheduled date of annual general meeting of shareholders: September 25, 2026  
Scheduled date of commencing dividend payments: September 28, 2026  
Scheduled date of filing securities report: September 24, 2026  
Availability of supplementary briefing material on financial results: Available  
Schedule for financial results briefing session: Yes

(Amounts of less than one million yen are rounded down.)

## **1. Financial Results for the Fiscal Year Ended June 30, 2026 (July 1, 2025, to June 30, 2026)**

(1) Operating Results (% indicates changes from the previous corresponding period.)

|                   | Net sales   |       | Operating profit |       | Ordinary profit |       | Profit      |      |
|-------------------|-------------|-------|------------------|-------|-----------------|-------|-------------|------|
| Fiscal year ended | Million yen | %     | Million yen      | %     | Million yen     | %     | Million yen | %    |
| June 30, 2026     | 10,059      | (7.9) | 1,411            | (6.1) | 1,505           | (9.6) | 1,081       | 0.4  |
| June 30, 2025     | 10,918      | 7.8   | 1,502            | 22.9  | 1,664           | 36.0  | 1,077       | 28.8 |

|                   | Basic earnings per share | Diluted earnings per share | Return on equity | Ordinary profit to total assets | Operating profit to net sales |
|-------------------|--------------------------|----------------------------|------------------|---------------------------------|-------------------------------|
| Fiscal year ended | Yen                      | Yen                        | %                | %                               | %                             |
| June 30, 2026     | 57.27                    | 56.87                      | 12.0             | 5.4                             | 14.0                          |
| June 30, 2025     | 57.56                    | 56.85                      | 12.6             | 5.9                             | 13.8                          |

(Reference) Equity in earnings/loss of affiliates: Fiscal year ended June 30, 2026: ¥– million  
Fiscal year ended June 30, 2025: ¥– million

## **(2) Financial Position**

|                     | Total assets | Net assets  | Equity ratio | Net assets per share |
|---------------------|--------------|-------------|--------------|----------------------|
|                     | Million yen  | Million yen | %            | Yen                  |
| As of June 30, 2026 | 25,984       | 9,261       | 35.4         | 484.47               |
| As of June 30, 2025 | 29,302       | 8,860       | 29.9         | 467.03               |

(Reference) Equity: As of June 30, 2026: ¥9,191 million  
As of June 30, 2025: ¥8,774 million

## **(3) Status of Cash Flows**

|                   | Cash flows from operating activities | Cash flows from investing activities | Cash flows from financing activities | Cash and cash equivalents at the end of year |
|-------------------|--------------------------------------|--------------------------------------|--------------------------------------|----------------------------------------------|
| Fiscal year ended | Million yen                          | Million yen                          | Million yen                          | Million yen                                  |
| June 30, 2026     | (2,116)                              | (1,258)                              | (797)                                | 13,322                                       |
| June 30, 2025     | 2,406                                | (831)                                | (737)                                | 17,495                                       |

## 2. Dividends

|                                             | Annual dividends |                 |                 |          |       | Total dividends | Payout ratio | Dividend to net assets |
|---------------------------------------------|------------------|-----------------|-----------------|----------|-------|-----------------|--------------|------------------------|
|                                             | 1st quarter-end  | 2nd quarter-end | 3rd quarter-end | Year-end | Total |                 |              |                        |
|                                             | Yen              | Yen             | Yen             | Yen      | Yen   | Million yen     | %            | %                      |
| Fiscal year ended June 30, 2025             | —                | 0.00            | —               | 29.00    | 29.00 | 544             | 50.5         | 6.4                    |
| Fiscal year ended June 30, 2026             | —                | 12.00           | —               | 17.50    | 29.50 | 559             | 51.7         | 6.2                    |
| Fiscal year ending June 30, 2027 (Forecast) | —                | 12.50           | —               | 18.00    | 30.50 |                 | 50.3         |                        |

## 3. Financial Results Forecast for the Fiscal Year Ending June 30, 2027 (July 1, 2026, to June 30, 2027)

(% indicates changes from the previous corresponding period.)

|            | Net sales   |       | Operating profit |        | Ordinary profit |        | Profit      |        | Basic earnings per share |
|------------|-------------|-------|------------------|--------|-----------------|--------|-------------|--------|--------------------------|
|            | Million yen | %     | Million yen      | %      | Million yen     | %      | Million yen | %      | Yen                      |
| First half | 4,900       | (4.0) | 600              | (16.1) | 650             | (11.2) | 450         | (11.1) | 23.72                    |
| Full year  | 10,500      | 4.4   | 1,500            | 6.3    | 1,700           | 12.9   | 1,150       | 6.3    | 60.62                    |

### \* Notes:

(1) Changes in accounting policies, changes in accounting estimates and retrospective restatement

- 1) Changes in accounting policies due to the revision of accounting standards: No
- 2) Changes in accounting policies other than 1) above: No
- 3) Changes in accounting estimates: No
- 4) Retrospective restatement: No

(2) Total number of issued shares (common shares)

1) Total number of issued shares at the end of the period (including treasury shares):

As of June 30, 2026: 19,400,000 shares

As of June 30, 2025: 19,400,000 shares

2) Total number of treasury shares at the end of the period:

As of June 30, 2026: 428,460 shares

As of June 30, 2025: 611,857 shares

3) Average number of shares during the period:

Fiscal year ended June 30, 2026: 18,892,638 shares

Fiscal year ended June 30, 2025: 18,725,430 shares

\* These financial results are outside the scope of audit procedures by a certified public accountant or an audit corporation.

\* Explanation of the proper use of financial results forecast and other notes

The forward-looking statements, including earnings forecasts, contained in this document are based on information available to the Company at the time of the announcement of this document and on certain assumptions judged to be reasonable. Actual business performance and other results may differ from the forecasts due to various factors.

## Table of Contents

|                                                                                               |    |
|-----------------------------------------------------------------------------------------------|----|
| 1. Overview of Business Results, etc.....                                                     | 2  |
| (1) Overview of Business Results .....                                                        | 2  |
| (2) Overview of Financial Position .....                                                      | 3  |
| (3) Basic Policy for Profit Sharing and Dividends for the Current and Next Fiscal Years ..... | 4  |
| 2. Management Policy .....                                                                    | 6  |
| 3. Basic Principle on the Selection of Accounting Standards .....                             | 8  |
| 4. Financial Statements and Significant Notes .....                                           | 9  |
| (1) Balance Sheet .....                                                                       | 9  |
| (2) Statement of Income.....                                                                  | 11 |
| (3) Statement of Changes in Equity .....                                                      | 13 |
| (4) Statement of Cash Flows.....                                                              | 15 |
| (5) Notes to Financial Statements .....                                                       | 16 |
| (Notes on going concern assumption).....                                                      | 16 |
| (Changes in presentation).....                                                                | 16 |
| (Additional information).....                                                                 | 16 |
| (Notes to balance sheet) .....                                                                | 17 |
| (Notes to statement of income) .....                                                          | 17 |
| (Notes to statement of changes in equity) .....                                               | 18 |
| (Notes to statement of cash flows).....                                                       | 22 |
| (Notes on segment information, etc.).....                                                     | 22 |
| (Per share information) .....                                                                 | 24 |
| (Significant subsequent events) .....                                                         | 24 |
| 5. Others.....                                                                                | 24 |
| (1) Changes to Directors .....                                                                | 24 |
| (2) Others .....                                                                              | 24 |

## Overview of Financial Results for the Fiscal Year Ended June 30, 2026

## 1. Overview of Business Results, etc.

### (1) Overview of Business Results

The Japanese economy in the fiscal year under review continued to encounter uncertainties due to the impact of factors including unstable international affairs, the political situation, and tariff issues. Meanwhile, in corporate activities, it is foreseen that there will be a heightened demand for solutions to bolster sales and profitability, in addition to digital transformation (DX) initiatives aimed at improving operating efficiency and reducing labor to cover labor shortages.

Under such business conditions, the Company has also been working on initiatives for DX promotion including “paperless” and “cashless,” promoting activities such as “Electronic invoicing and electronic payment” and “DX Promotion Solution Project and MaaS for the transportation industry” as priority measures, and conducting measures considering a lifestyle-based fin-tech platform in this context, and has focused on expanding the “Payment Plus Alpha Platform,” including ekaiin.com and SHIMA-YELL, a service for issuing and storing electronic invoices.

During the fiscal year under review, we proceeded with preparations to provide services that enable each company to internalize e-money and next-generation local money, toward the social implementation of a safe, secure, easy, and convenient to use “e-money with identity authentication” system that utilizes Japan Communications Inc. (Stock code: 9424) authentication infrastructure. In July 2026, at the “FPoS Developers Conference 2026” hosted by Japan Communications Inc., the Company gave a presentation, exhibiting and communicating the concepts and initiatives for e-money with identity authentication as well as other authentication and payment integration services. In addition, the Company proposed the potential future of utilizing identity authentication technologies, aiming to realize new service fields of “peace of mind, safety, comfort, and convenience” that integrate payments and authentication.

In the transportation industry sector, we received the grant notification for the Ministry of Land, Infrastructure, Transport and Tourism’s “Co-Creation Model Demonstration Operation Project,” and we promoted the expansion of scope of the “Gurutto Hokkaido” digital ticket website, which facilitates seamless movement throughout all areas of Hokkaido, in collaboration with many related-corporations and organizations, including the Hokkaido Economic Federation. This project aims to revitalize the regional economy by aggregating digital tickets across Hokkaido to connect transportation and tourism. We have been working on the project as the core project in our tourism DX and MaaS initiatives.

In addition, for the “Surutto QRtto” service, as the coverage area and use cases have expanded, the service has been adopted for Nankai Digital Tickets provided by Nankai Electric Railway Co., Ltd. Also, we promoted collaboration with transportation operators and in the tourism field of the Company’s MaaS engine. This has helped expanding application of transportation DX platforms provided by the Company steadily.

Moreover, enhancing solutions for transportation operators centered around “ALTAIR triple star,” we started the operation of multilingual automatic ticket vending machines connected to the ALTAIR triple star cloud at Kansai International Airport. Additionally, we developed digital signage for departure information and introduced it at the “Hato Bus stand at the JR Tokyo Station Marunouchi South Exit” and “Miyagi Kotsu Sendai Highway Bus Center.” Through initiatives such as this, we have proceeded with the expansion of the service lineup to support DX of transportation operators.

While these initiatives have been carried out, business results for the fiscal year under review were affected by factors such as the absence of large-scale projects recorded in the previous fiscal year. However, in addition to the operation of existing businesses centered on Multi Payment Services, Money Transfer Services, and ALTAIR triple star, we have been building a new business foundation in the electronic money business and transportation DX field and continuing our efforts to increase corporate value over the medium to long term.

(Millions of yen)

|                                                       | FY2025 | FY2026 | YoY<br>Difference | YoY Change | Forecast* | Difference |
|-------------------------------------------------------|--------|--------|-------------------|------------|-----------|------------|
| Net sales                                             | 10,918 | 10,059 | (859)             | 92.1%      | 10,000    | 59         |
| Cost of sales                                         | 8,399  | 7,562  | (837)             | 90.0%      | —         | —          |
| Gross profit                                          | 2,518  | 2,497  | (21)              | 99.1%      | —         | —          |
| Selling,<br>general and<br>administrative<br>expenses | 1,016  | 1,086  | 69                | 106.8%     | —         | —          |
| Operating<br>profit                                   | 1,502  | 1,411  | (91)              | 93.9%      | 1,350     | 61         |
| Ordinary<br>profit                                    | 1,664  | 1,505  | (159)             | 90.4%      | 1,450     | 55         |
| Profit                                                | 1,077  | 1,081  | 4                 | 100.4%     | 1,000     | 81         |
| ROE (%)                                               | 12.6   | 12.0   | (0.6)             | —          | —         | —          |

\*The financial results forecasts were announced on April 30, 2026.

## (2) Overview of Financial Position

### 1) Status of assets, liabilities, and net assets

#### (Assets)

Current assets as of June 30, 2026, stood at ¥19,010 million. This mainly comprises cash and deposits of ¥13,322 million, deposits paid of ¥3,961 million and accounts receivable - trade, and contract assets of ¥642 million. Cash and deposits include receiving agency deposits in money collection business, which will be transferred to operators up to the predetermined date of transfer. Meanwhile, non-current assets amounted to ¥6,974 million. This mainly comprises property, plant and equipment of ¥3,628 million, intangible assets of ¥507 million, and investments and other assets of ¥2,837 million. As a result, total assets amounted to ¥25,984 million.

#### (Liabilities)

Current liabilities as of June 30, 2026, stood at ¥15,054 million. This mainly comprises deposits received of ¥5,020 million and receiving agency deposits of ¥8,917 million. Meanwhile, non-current liabilities amounted to ¥1,668 million. This mainly comprises long-term borrowings of ¥1,400 million. As a result, total liabilities amounted to ¥16,723 million.

#### (Net assets)

Net assets as of June 30, 2026, stood at ¥9,261 million. This mainly comprises shareholders' equity of ¥9,200 million.

## (Reference) Overview of balance sheet

(Millions of yen)

|                                       | FY2025 | FY2026 | YoY Difference | YoY Change |
|---------------------------------------|--------|--------|----------------|------------|
| Current assets                        | 23,250 | 19,010 | (4,240)        | 81.8%      |
| Of which, cash and deposits           | 17,495 | 13,322 | (4,173)        | 76.1%      |
| Non-current assets a                  | 6,052  | 6,974  | 921            | 115.2%     |
| Total assets b                        | 29,302 | 25,984 | (3,318)        | 88.7%      |
| Liabilities                           | 20,441 | 16,723 | (3,718)        | 81.8%      |
| Of which, deposits received c         | 4,939  | 5,020  | 80             | 101.6%     |
| Of which, receiving agency deposits d | 12,407 | 8,917  | (3,489)        | 71.9%      |
| Of which, long-term borrowings e      | 1,500  | 1,400  | (100)          | 93.3%      |
| Net assets f                          | 8,860  | 9,261  | 400            | 104.5%     |
| Equity g                              | 8,774  | 9,191  | 416            | 104.7%     |
| Actual cash and deposits* e+f-a       | 4,308  | 3,686  | (621)          | 85.6%      |
| Equity ratio                          | 29.9%  | 35.4%  | 5.4%           |            |
| Actual equity ratio<br>*g÷(b-c-d)     | 73.4%  | 76.3%  | 2.9%           |            |

## 2) Status of cash flows

Cash and cash equivalents (the “funds”) at the end of the fiscal year under review stood at ¥13,322 million (a decrease of 23.9% year on year).

The status of cash flows at the end of the fiscal year under review and their contributing factors are as follows.

## (Cash flows from operating activities)

Funds used in operating activities for the fiscal year ended June 30, 2026, amounted to ¥2,116 million (compared to ¥2,406 million of funds provided in the previous fiscal year). The main factors for the increase are profit before income taxes of ¥1,506 million and recording of depreciation of ¥288 million, while the main factors for the decrease are a decrease in receiving agency deposits of ¥3,489 million and income taxes paid of ¥626 million.

## (Cash flows from investing activities)

Funds used in investing activities for the fiscal year ended June 30, 2026, amounted to ¥1,258 million (compared to ¥831 million of funds used in the previous fiscal year). The main factors for the decrease are purchase of investment securities of ¥700 million and payments of guarantee deposits of ¥501 million.

## (Cash flows from financing activities)

Funds used in financing activities for the fiscal year ended June 30, 2026, amounted to ¥797 million (compared to ¥737 million of funds used in the previous fiscal year). The main factor for the decrease is dividends paid of ¥770 million.

## (3) Basic Policy for Profit Sharing and Dividends for the Current and Next Fiscal Years

The Company has set the year-end dividend per share at ¥17.50 (annual dividends of ¥29.50), based on the following policy and considering the overall performance for the current fiscal year. This represents an increase of ¥0.50 (1.7%) compared to the previous fiscal year’s annual dividends per share.

Annual dividends: Set a minimum dividend on equity (DOE) ratio of 5% and maintain a payout ratio of 50% or more

Interim dividends: Implement a minimum DOE ratio of 2.5% since the six months ended December 31, 2025

To commemorate the 30th anniversary of the Company's effective founding and to express gratitude to shareholders, we are expanding shareholder benefits. The usual ¥1,000 worth of universal "Shiharai-Hisho" electronic money will be doubled to ¥2,000.

## 2. Management Policy

Basic policy and strategy for the fiscal year ending June 30, 2027

We have formulated “Think Wild.–Driving Japan’s DX through innovative services from Hokkaido–” as our management plan for the next five years (from July 2025 to June 2030).

In accordance with this plan, we will focus on maximizing the profitability of our current services while fostering new businesses related to electronic money and authentication, promoting transportation DX, and expanding payment plus alpha services.

### A. Electronic money deployment strategy

We will promote a two-type deployment strategy for our e-money system with identity authentication, which has evolved to be safe and secure through collaboration with Japan Communications Inc. These three types are a universally usable electronic money “Shiharai-Hisho,” an “OEM supply type,” and “next-generation local money” that can be integrated into applications developed by companies for their own customers.

### B. Actively promoting IT projects for transportation operators

The smartphone electronic ticketing applications Bus Mori! and ALTAIR triple star have expanded the types of electronic ticket to include single-trip tickets, coupon tickets, commuter passes, unlimited ride passes, discount passes, and reserved-seat tickets. As the transition to cloud-based services utilizing ABT (Account Based Ticketing) authentication progresses, we anticipate that the DX of transportation will expand even in regions where investment has traditionally been challenging. We will further strengthen functional enhancements and our proposal-based sales efforts to expand the utilization of “ALTAIR triple star,” our all-in-one total cloud service for transport business operators.

### C. Expansion of Multi Payment Services and Money Transfer Services

Multi Payment Services and Money Transfer Services for non-face-to-face payment are expected to have the potential for continued growth, and the Company aims to continue to enhance payment functions that contribute to increase in convenience for both operators and consumers. This fiscal year, anticipating the expansion of smartphone payments, we have implemented Apple Pay and Google Pay, and additionally supported several other “Pay” services.

Also, the number of customers using the Stamp service, the smartphone barcode payment service adopted by Family Mart in September 2022, is steadily increasing. We are actively proposing the adoption of the product at other convenience stores.

### D. Activities contributing to local communities

We recognize that the “IT utilization and DX” we promote itself contributes to global environmental conservation.

As part of our social contribution, we are providing support to many students through our WELLNET Scholarship, established to help financially struggling students at colleges of technology in Hokkaido. A cumulative total of approximately ¥120 million in scholarships was paid to a total of 1,129 students from the start through FY 2025, directly contributing to zero students dropping out due to economic reasons. We will continue these activities moving forward.

Furthermore, in order to contribute to the promotion of local Hokkaido winter sports, the Company has participated in the “Scrum” concept promoted by Hokkaido All Olympians and is supporting the activities of four athletes who are employees of the Company. Among them, two athletes, Kazuya Yamada and Motonaga Arito, competed in the Olympic Winter Games Milano Cortina 2026 held in Italy in February 2026 and placed eighth in the men’s team pursuit speed skating event. In April 2026, with the aim of further strengthening support and enhancing the level, we established our own skating club. We will continue to actively utilize our service platform, ekaiin.com, and other resources to promote sports

through the Company's IT services.

E. Human resource investment and improvement of employee job satisfaction

The Company adopts the “empowerment of employees to explore and realize their full potential” as one of its managements philosophies and has set the “investment in talent to attract, develop, and retain high-performing employees and promote internal development” in the “Think Wild.” mid-term management plan.

As part of that policy, in August 2025, we introduced a “Scholarship Repayment Support System” that supports employees in taking on challenges, thereby reducing employees’ economic burdens and creating an environment where they can focus on career development with peace of mind. Additionally, we were recognized for our efforts to provide a workplace where employees can work with peace of mind over the long term through the creation of a comfortable working environment that accommodates different life stages, and in January 2026, we obtained the “Step 3 Leading Initiative Company” certification (for companies undertaking initiatives that exceed laws and regulations), the highest classification in Sapporo City’s Work-Life Balance+ Certification Program.

Additionally, our head office earlier received the platinum rank of WELL Certification, the highest ranking of the WELL Certification that began in the U.S. to evaluate and certify spaces including buildings and offices from the standpoint of human health. More recently, our head office won the “36th Nikkei New Office Awards,” which awards creativity in office design. By providing our employees as human capital, with the best possible work environment, we are working to increase corporate value through measures such as increased productivity and workstyle reforms.

F. Financial results forecast

Regarding the financial results for the fiscal year ending June 2027, in addition to strengthening sales activities for existing services, we will continue to focus on expanding the adoption of high value-added services and forecast as follows.

(Millions of yen)

|                  | Interim period     |                      |                   | Full year         |                     |                   |
|------------------|--------------------|----------------------|-------------------|-------------------|---------------------|-------------------|
|                  | FH25/12<br>Results | FH26/12<br>Forecasts | YoY<br>Difference | FY26/6<br>Results | FY27/6<br>Forecasts | YoY<br>Difference |
| Net sales        | 5,104              | 4,900                | (204)             | 10,059            | 10,500              | 441               |
| Operating profit | 715                | 600                  | (115)             | 1,411             | 1,500               | 89                |
| Ordinary profit  | 731                | 650                  | (81)              | 1,505             | 1,700               | 195               |
| Profit           | 506                | 450                  | (56)              | 1,081             | 1,150               | 69                |

The year-end dividend for the fiscal year ended June 30, 2026, has been determined to be ¥29.00 per share based on the basic policy for sharing profits with shareholders (dividend payout ratio of 50% or more).

In addition, regarding dividend payments for the fiscal year ending June 30, 2027, based on the following new basic policy for sharing profits with shareholders, we forecast an interim dividend of ¥12.50 per share, a year-end dividend of ¥18.00 per share, and an annual dividend of ¥30.50 per share.

Annual dividends: Introduce a minimum dividend on equity (DOE) ratio of 5% and maintain a payout ratio of 50% or more

Interim dividends: Implement a minimum DOE ratio of 2.5%

\* The financial results forecast and dividends forecast above are based on certain assumptions judged to be reasonable based on information available to the Company at the time of the announcement of this

document. Actual business performance may differ from the forecasts due to various factors that may arise in the future.

- \* The Company will promptly announce any significant events that should be disclosed.

### 3. Basic Principle on the Selection of Accounting Standards

The Company's policy, for the time being, is to prepare the financial statements in accordance with J-GAAP, in consideration of the comparability of financial statements over time as well as between companies.

With respect to the adoption of IFRS, the Company will make decision as appropriate, in view of the circumstances both in Japan and abroad.

#### 4. Financial Statements and Significant Notes

##### (1) Balance Sheet

(Thousands of yen)

|                                                  | As of June 30, 2025 | As of June 30, 2026 |
|--------------------------------------------------|---------------------|---------------------|
| <b>Assets</b>                                    |                     |                     |
| Current assets                                   |                     |                     |
| Cash and deposits                                | 17,495,195          | 13,322,122          |
| Accounts receivable - trade, and contract assets | 661,842             | 642,394             |
| Merchandise                                      | 8,058               | 4,494               |
| Supplies                                         | 1,014               | 829                 |
| Prepaid expenses                                 | 97,455              | 105,315             |
| Deposits paid                                    | 4,198,514           | 3,961,350           |
| Other                                            | 788,110             | 973,540             |
| Total current assets                             | 23,250,192          | 19,010,046          |
| Non-current assets                               |                     |                     |
| Property, plant and equipment                    |                     |                     |
| Buildings                                        | 2,272,497           | 2,271,098           |
| Accumulated depreciation                         | (341,984)           | (426,663)           |
| Buildings, net                                   | 1,930,513           | 1,844,434           |
| Structures                                       | 52,322              | 52,322              |
| Accumulated depreciation                         | (15,703)            | (20,037)            |
| Structures, net                                  | 36,618              | 32,284              |
| Vehicles                                         | 4,500               | 4,500               |
| Accumulated depreciation                         | (1,232)             | (1,958)             |
| Vehicles, net                                    | 3,267               | 2,541               |
| Tools, furniture and fixtures                    | 541,785             | 532,082             |
| Accumulated depreciation                         | (343,485)           | (385,972)           |
| Tools, furniture and fixtures, net               | 198,299             | 146,110             |
| Land                                             | 1,602,943           | 1,602,943           |
| Total property, plant and equipment              | 3,771,641           | 3,628,314           |
| Intangible assets                                |                     |                     |
| Trademark right                                  | 321                 | 167                 |
| Software                                         | 392,605             | 507,587             |
| Other                                            | 207                 | 188                 |
| Total intangible assets                          | 393,134             | 507,944             |
| Investments and other assets                     |                     |                     |
| Investment securities                            | 83,842              | 799,034             |
| Long-term prepaid expenses                       | 106,927             | 93,499              |
| Investments in capital                           | 40,175              | 29,384              |
| Guarantee deposits                               | 1,549,370           | 1,840,525           |
| Prepaid pension costs                            | —                   | —                   |
| Deferred tax assets                              | 105,744             | 74,057              |
| Other                                            | 1,413               | 1,413               |
| Total investments and other assets               | 1,887,474           | 2,837,914           |
| Total non-current assets                         | 6,052,250           | 6,974,172           |
| Total assets                                     | 29,302,442          | 25,984,219          |

(Thousands of yen)

|                                                       | As of June 30, 2025 | As of June 30, 2026 |
|-------------------------------------------------------|---------------------|---------------------|
| <b>Liabilities</b>                                    |                     |                     |
| Current liabilities                                   |                     |                     |
| Accounts payable - trade                              | 470,018             | 392,310             |
| Current portion of long-term borrowings               | 100,000             | 100,000             |
| Accounts payable - other                              | 267,494             | 357,695             |
| Accrued expenses                                      | 37,522              | 38,003              |
| Income taxes payable                                  | 379,941             | 136,094             |
| Contract liabilities                                  | 341                 | 561                 |
| Deposits received                                     | 4,939,161           | 5,020,028           |
| Receiving agency deposits                             | 12,407,384          | 8,917,888           |
| Provision for bonuses                                 | 37,549              | 19,070              |
| Provision for point card certificates                 | 0                   | 0                   |
| Other                                                 | 43,649              | 73,069              |
| Total current liabilities                             | 18,683,062          | 15,054,720          |
| Non-current liabilities                               |                     |                     |
| Long-term borrowings                                  | 1,500,000           | 1,400,000           |
| Provision for share awards                            | 90,925              | 94,443              |
| Provision for retirement benefits                     | 4,687               | 7,470               |
| Asset retirement obligations                          | 16,065              | 13,737              |
| Long-term accounts payable - other                    | 119,007             | 119,007             |
| Other                                                 | 27,991              | 33,678              |
| Total non-current liabilities                         | 1,758,677           | 1,668,337           |
| <b>Total liabilities</b>                              | <b>20,441,740</b>   | <b>16,723,057</b>   |
| <b>Net assets</b>                                     |                     |                     |
| Shareholders' equity                                  |                     |                     |
| Share capital                                         | 667,782             | 667,782             |
| Capital surplus                                       |                     |                     |
| Legal capital surplus                                 | 3,509,216           | 3,509,216           |
| Total capital surplus                                 | 3,509,216           | 3,509,216           |
| Retained earnings                                     |                     |                     |
| Legal retained earnings                               | 22,010              | 22,010              |
| Other retained earnings                               |                     |                     |
| General reserve                                       | 3,160,000           | 3,160,000           |
| Retained earnings brought forward                     | 2,135,087           | 2,365,882           |
| Total retained earnings                               | 5,317,097           | 5,547,892           |
| Treasury shares                                       | (714,341)           | (524,805)           |
| <b>Total shareholders' equity</b>                     | <b>8,779,754</b>    | <b>9,200,086</b>    |
| Valuation and translation adjustments                 |                     |                     |
| Valuation difference on available-for-sale securities | (5,052)             | (9,005)             |
| Total valuation and translation adjustments           | (5,052)             | (9,005)             |
| Share acquisition rights                              | 86,001              | 70,080              |
| <b>Total net assets</b>                               | <b>8,860,702</b>    | <b>9,261,162</b>    |
| <b>Total liabilities and net assets</b>               | <b>29,302,442</b>   | <b>25,984,219</b>   |

## (2) Statement of Income

(Thousands of yen)

|                                                | Fiscal year ended<br>June 30, 2025<br>(from July 1, 2024,<br>to June 30, 2025) | Fiscal year ended<br>June 30, 2026<br>(from July 1, 2025,<br>to June 30, 2026) |
|------------------------------------------------|--------------------------------------------------------------------------------|--------------------------------------------------------------------------------|
| Net sales                                      | 10,918,645                                                                     | 10,059,578                                                                     |
| Cost of sales                                  | 8,399,891                                                                      | 7,562,512                                                                      |
| Gross profit                                   | 2,518,754                                                                      | 2,497,065                                                                      |
| Selling, general and administrative expenses   | 1,016,465                                                                      | 1,086,012                                                                      |
| Operating profit                               | 1,502,289                                                                      | 1,411,053                                                                      |
| Non-operating income                           |                                                                                |                                                                                |
| Interest income                                | 3,149                                                                          | 29,007                                                                         |
| Interest on securities                         | 1,304                                                                          | 12,778                                                                         |
| Dividend income                                | 122                                                                            | 135                                                                            |
| Gain on investments in investment partnerships | 159,829                                                                        | 9,722                                                                          |
| Government grant income                        | –                                                                              | 46,719                                                                         |
| Other                                          | 4,025                                                                          | 6,580                                                                          |
| Total non-operating income                     | 168,430                                                                        | 104,943                                                                        |
| Non-operating expenses                         |                                                                                |                                                                                |
| Interest expenses                              | 6,191                                                                          | 10,328                                                                         |
| Loss on investments in investment partnerships | –                                                                              | –                                                                              |
| Other                                          | –                                                                              | 414                                                                            |
| Total non-operating expenses                   | 6,191                                                                          | 10,742                                                                         |
| Ordinary profit                                | 1,664,528                                                                      | 1,505,254                                                                      |
| Extraordinary income                           |                                                                                |                                                                                |
| Gain on reversal of share acquisition rights   | 287                                                                            | 1,128                                                                          |
| Total extraordinary income                     | 287                                                                            | 1,128                                                                          |
| Extraordinary losses                           |                                                                                |                                                                                |
| Loss on valuation of investment securities     | 69,167                                                                         | –                                                                              |
| Total extraordinary losses                     | 69,167                                                                         | –                                                                              |
| Profit before income taxes                     | 1,595,648                                                                      | 1,506,382                                                                      |
| Income taxes - current                         | 539,833                                                                        | 390,997                                                                        |
| Income taxes - deferred                        | (22,076)                                                                       | 33,489                                                                         |
| Total income taxes                             | 517,756                                                                        | 424,486                                                                        |
| Profit                                         | 1,077,892                                                                      | 1,081,895                                                                      |

(Schedule of cost of sales)

Schedule of cost of sales

|                                  |          | Fiscal year ended June 30, 2025<br>(from July 1, 2024, to June 30, 2025) |           |                         | Fiscal year ended June 30, 2026<br>(from July 1, 2025, to June 30, 2026) |           |                         |
|----------------------------------|----------|--------------------------------------------------------------------------|-----------|-------------------------|--------------------------------------------------------------------------|-----------|-------------------------|
| Type                             | Note no. | Amount (Thousands of yen)                                                |           | Compo-<br>sition<br>(%) | Amount (Thousands of yen)                                                |           | Compo-<br>sition<br>(%) |
| I. Cost of merchandise sold      |          |                                                                          |           |                         |                                                                          |           |                         |
| 1. Beginning merchandise         |          | 2,202                                                                    |           |                         | 8,058                                                                    |           |                         |
| 2. Cost of purchased merchandise |          | 35,500                                                                   |           |                         | 79,661                                                                   |           |                         |
| Total                            |          | 37,703                                                                   |           |                         | 87,719                                                                   |           |                         |
| 3. Ending merchandise            |          | 8,058                                                                    | 29,645    | 0.3                     | 4,494                                                                    | 83,225    |                         |
| II. Labor cost                   |          |                                                                          | 550,297   | 6.4                     |                                                                          | 579,592   |                         |
| III. Expenses                    |          |                                                                          | 7,733,223 | 89.2                    |                                                                          | 6,871,780 |                         |
| IV. Subcontract expenses         |          |                                                                          | 354,647   | 4.1                     |                                                                          | 300,683   |                         |
| Total                            |          |                                                                          | 8,667,813 | 100                     |                                                                          | 7,835,282 |                         |
| Transfer to other account        |          |                                                                          | 267,922   |                         |                                                                          | 272,769   |                         |
| Cost of sales                    |          |                                                                          | 8,399,891 |                         |                                                                          | 7,562,512 |                         |

(Notes) \*1. Cost of sales is calculated based on the job-order cost system.

\*2. Details of the expenses are as follows.

(Thousands of yen)

| Item                  | Fiscal year ended June 30, 2025 | Fiscal year ended June 30, 2026 |
|-----------------------|---------------------------------|---------------------------------|
| Receiving agency fees | 6,703,558                       | 5,869,881                       |
| Invoice postage fees  | 229,773                         | 297,725                         |
| Depreciation          | 278,207                         | 253,551                         |
| Other                 | 521,684                         | 450,622                         |
| Total                 | 7,733,223                       | 6,871,780                       |

\*3. Details of the transfer to other account are as follows.

(Thousands of yen)

| Item                              | Fiscal year ended June 30, 2025 | Fiscal year ended June 30, 2026 |
|-----------------------------------|---------------------------------|---------------------------------|
| Software                          | 211,481                         | 245,024                         |
| Research and development expenses | 56,441                          | 27,745                          |
| Total                             | 267,922                         | 272,769                         |

### (3) Statement of Changes in Equity

Fiscal year ended June 30, 2025 (from July 1, 2024, to June 30, 2025)

(Thousands of yen)

|                                                      | Shareholders' equity |                       |                       |                         |                         |                                   |                         |
|------------------------------------------------------|----------------------|-----------------------|-----------------------|-------------------------|-------------------------|-----------------------------------|-------------------------|
|                                                      | Share capital        | Capital surplus       |                       | Retained earnings       |                         |                                   |                         |
|                                                      |                      | Legal capital surplus | Total capital surplus | Legal retained earnings | Other retained earnings |                                   | Total retained earnings |
|                                                      |                      |                       |                       |                         | General reserve         | Retained earnings brought forward |                         |
| Balance at beginning of period                       | 667,782              | 3,509,216             | 3,509,216             | 22,010                  | 3,160,000               | 1,584,471                         | 4,766,481               |
| Changes during period                                |                      |                       |                       |                         |                         |                                   |                         |
| Dividends of surplus                                 |                      |                       |                       |                         |                         | (418,672)                         | (418,672)               |
| Profit                                               |                      |                       |                       |                         |                         | 1,077,892                         | 1,077,892               |
| Purchase of treasury shares                          |                      |                       |                       |                         |                         |                                   |                         |
| Disposal of treasury shares                          |                      |                       |                       |                         |                         | (108,603)                         | (108,603)               |
| Net changes in items other than shareholders' equity |                      |                       |                       |                         |                         |                                   |                         |
| Total changes during period                          | —                    | —                     | —                     | —                       | —                       | 550,616                           | 550,616                 |
| Balance at end of period                             | 667,782              | 3,509,216             | 3,509,216             | 22,010                  | 3,160,000               | 2,135,087                         | 5,317,097               |

|                                                      | Shareholders' equity |                            | Valuation and translation adjustments                 |                                             | Share acquisition rights | Total net assets |
|------------------------------------------------------|----------------------|----------------------------|-------------------------------------------------------|---------------------------------------------|--------------------------|------------------|
|                                                      | Treasury shares      | Total shareholders' equity | Valuation difference on available-for-sale securities | Total valuation and translation adjustments |                          |                  |
| Balance at beginning of period                       | (671,118)            | 8,272,361                  | 4,185                                                 | 4,185                                       | 102,385                  | 8,378,932        |
| Changes during period                                |                      |                            |                                                       |                                             |                          |                  |
| Dividends of surplus                                 |                      | (418,672)                  |                                                       |                                             |                          | (418,672)        |
| Profit                                               |                      | 1,077,892                  |                                                       |                                             |                          | 1,077,892        |
| Purchase of treasury shares                          | (299,922)            | (299,922)                  |                                                       |                                             |                          | (299,922)        |
| Disposal of treasury shares                          | 256,699              | 148,095                    |                                                       |                                             |                          | 148,095          |
| Net changes in items other than shareholders' equity |                      |                            | (9,238)                                               | (9,238)                                     | (16,384)                 | (25,623)         |
| Total changes during period                          | (43,223)             | 507,393                    | (9,238)                                               | (9,238)                                     | (16,384)                 | 481,769          |
| Balance at end of period                             | (714,341)            | 8,779,754                  | (5,052)                                               | (5,052)                                     | 86,001                   | 8,860,702        |

Fiscal year ended June 30, 2026 (from July 1, 2025, to June 30, 2026)

(Thousands of yen)

|                                                      | Shareholders' equity |                       |                       |                         |                         |                                   |                         |
|------------------------------------------------------|----------------------|-----------------------|-----------------------|-------------------------|-------------------------|-----------------------------------|-------------------------|
|                                                      | Share capital        | Capital surplus       |                       | Retained earnings       |                         |                                   |                         |
|                                                      |                      | Legal capital surplus | Total capital surplus | Legal retained earnings | Other retained earnings |                                   | Total retained earnings |
|                                                      |                      |                       |                       |                         | General reserve         | Retained earnings brought forward |                         |
| Balance at beginning of period                       | 667,782              | 3,509,216             | 3,509,216             | 22,010                  | 3,160,000               | 2,135,087                         | 5,317,097               |
| Changes during period                                |                      |                       |                       |                         |                         |                                   |                         |
| Dividends of surplus                                 |                      |                       |                       |                         |                         | (772,316)                         | (772,316)               |
| Profit                                               |                      |                       |                       |                         |                         | 1,081,895                         | 1,081,895               |
| Purchase of treasury shares                          |                      |                       |                       |                         |                         |                                   |                         |
| Disposal of treasury shares                          |                      |                       |                       |                         |                         | (78,783)                          | (78,783)                |
| Net changes in items other than shareholders' equity |                      |                       |                       |                         |                         |                                   |                         |
| Total changes during period                          | –                    | –                     | –                     | –                       | –                       | 230,795                           | 230,795                 |
| Balance at end of period                             | 667,782              | 3,509,216             | 3,509,216             | 22,010                  | 3,160,000               | 2,365,882                         | 5,547,892               |

|                                                      | Shareholders' equity |                            | Valuation and translation adjustments                 |                                             | Share acquisition rights | Total net assets |
|------------------------------------------------------|----------------------|----------------------------|-------------------------------------------------------|---------------------------------------------|--------------------------|------------------|
|                                                      | Treasury shares      | Total shareholders' equity | Valuation difference on available-for-sale securities | Total valuation and translation adjustments |                          |                  |
| Balance at beginning of period                       | (714,341)            | 8,779,754                  | (5,052)                                               | (5,052)                                     | 86,001                   | 8,860,702        |
| Changes during period                                |                      |                            |                                                       |                                             |                          |                  |
| Dividends of surplus                                 |                      | (772,316)                  |                                                       |                                             |                          | (772,316)        |
| Profit                                               |                      | 1,081,895                  |                                                       |                                             |                          | 1,081,895        |
| Purchase of treasury shares                          |                      |                            |                                                       |                                             |                          |                  |
| Disposal of treasury shares                          | 189,536              | 110,753                    |                                                       |                                             |                          | 110,753          |
| Net changes in items other than shareholders' equity |                      |                            | (3,952)                                               | (3,952)                                     | (15,920)                 | (19,873)         |
| Total changes during period                          | 189,536              | 420,332                    | (3,952)                                               | (3,952)                                     | (15,920)                 | 400,459          |
| Balance at end of period                             | (524,805)            | 9,200,086                  | (9,005)                                               | (9,005)                                     | 70,080                   | 9,261,162        |

## (4) Statement of Cash Flows

(Thousands of yen)

|                                                                                               | Fiscal year ended<br>June 30, 2025<br>(from July 1, 2024,<br>to June 30, 2025) | Fiscal year ended<br>June 30, 2026<br>(from July 1, 2025,<br>to June 30, 2026) |
|-----------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------|--------------------------------------------------------------------------------|
| Cash flows from operating activities                                                          |                                                                                |                                                                                |
| Profit before income taxes                                                                    | 1,595,648                                                                      | 1,506,382                                                                      |
| Depreciation                                                                                  | 318,868                                                                        | 288,908                                                                        |
| Gain on reversal of share acquisition rights                                                  | (287)                                                                          | (1,128)                                                                        |
| Interest and dividend income                                                                  | (4,575)                                                                        | (41,921)                                                                       |
| Interest expenses                                                                             | 6,191                                                                          | 10,328                                                                         |
| Loss (gain) on valuation of investment securities                                             | 69,167                                                                         | –                                                                              |
| Loss (gain) on investments in investment partnerships                                         | (159,829)                                                                      | (9,722)                                                                        |
| Decrease (increase) in trade receivables                                                      | 147,339                                                                        | 19,447                                                                         |
| Decrease (increase) in inventories                                                            | (6,270)                                                                        | 3,749                                                                          |
| Increase (decrease) in trade payables                                                         | (13,460)                                                                       | (77,708)                                                                       |
| Decrease (increase) in deposits paid                                                          | (557,358)                                                                      | 237,164                                                                        |
| Increase (decrease) in deposits received                                                      | 688,925                                                                        | 80,867                                                                         |
| Increase (decrease) in receiving agency deposits                                              | 980,099                                                                        | (3,489,496)                                                                    |
| Other, net                                                                                    | (246,980)                                                                      | (24,786)                                                                       |
| Subtotal                                                                                      | 2,817,476                                                                      | (1,497,913)                                                                    |
| Interest and dividends received                                                               | 3,871                                                                          | 19,454                                                                         |
| Interest paid                                                                                 | (8,601)                                                                        | (11,122)                                                                       |
| Income taxes paid                                                                             | (406,499)                                                                      | (626,905)                                                                      |
| Net cash provided by (used in) operating activities                                           | 2,406,247                                                                      | (2,116,486)                                                                    |
| Cash flows from investing activities                                                          |                                                                                |                                                                                |
| Purchase of property, plant and equipment                                                     | (149,114)                                                                      | (19,802)                                                                       |
| Purchase of intangible assets                                                                 | (243,452)                                                                      | (258,216)                                                                      |
| Purchase of investment securities                                                             | –                                                                              | (700,741)                                                                      |
| Proceeds from share of profits on investments in capital                                      | 162,000                                                                        | 11,000                                                                         |
| Proceeds from refund of leasehold and guarantee deposits                                      | 1,000,000                                                                      | 209,865                                                                        |
| Payments of leasehold and guarantee deposits                                                  | (1,600,638)                                                                    | (501,020)                                                                      |
| Net cash provided by (used in) investing activities                                           | (831,204)                                                                      | (1,258,915)                                                                    |
| Cash flows from financing activities                                                          |                                                                                |                                                                                |
| Dividends paid                                                                                | (417,731)                                                                      | (770,566)                                                                      |
| Purchase of treasury shares                                                                   | (299,922)                                                                      | –                                                                              |
| Proceeds from disposal of treasury shares resulting from exercise of share acquisition rights | 105,638                                                                        | 72,895                                                                         |
| Repayments of long-term borrowings                                                            | (125,000)                                                                      | (100,000)                                                                      |
| Net cash provided by (used in) financing activities                                           | (737,015)                                                                      | (797,671)                                                                      |
| Net increase (decrease) in cash and cash equivalents                                          | 838,027                                                                        | (4,173,073)                                                                    |
| Cash and cash equivalents at beginning of period                                              | 16,657,168                                                                     | 17,495,195                                                                     |
| Cash and cash equivalents at end of period                                                    | 17,495,195                                                                     | 13,322,122                                                                     |

(5) Notes to Financial Statements

(Notes on going concern assumption)

There is no relevant information.

(Changes in presentation)

“Gain on forfeiture of unclaimed dividends,” “Rental income,” “Subsidy income,” and “Business cooperation fee,” which were presented separately under non-operating income in the previous fiscal year, have been included in “Other” under non-operating income from the fiscal year under review, since the monetary amount has become insignificant.

As a result, the amounts presented as ¥467 thousand of “Gain on forfeiture of unclaimed dividends,” ¥730 thousand of “Rental income,” ¥524 thousand of “Subsidy income,” and ¥1,800 thousand of “Business cooperation fee” were reclassified as ¥4,025 thousand of “Other.”

(Additional information)

(Employee Stock Ownership Plan)

In July 2010, we introduced the Employee Stock Ownership Plan (J-ESOP; hereafter, “the program”) with the aim of providing employees with benefits, raising their motivation to boost the share price with higher earnings, and sharing profits with shareholders and employees.

(1) Overview of the program

The program grants retiring employees shares in the Company based on the Share Granting Rules established in advance by the Company.

The Company gives employees points based on their contributions to earnings and their years of service and grants them shares in the Company equivalent to their cumulative points when they retire. These shares are acquired, including the future portion, based on an amount entrusted in advance, and managed separately as assets in trust.

With the introduction of the program, employees’ motivation to work and their interest in share prices rise, and it is also expected to help attract talented employees.

(2) We have applied the “Practical Solution on Transactions of Delivering the Company’s Own Stock to Employees, etc., through Trusts” (PITF No. 30, March 26, 2015), but accounting treatment is based on the method previously adopted.

(3) Matters related to Company shares held by the trust

- i) The book value in the trust was ¥88,240 thousand at the end of the previous fiscal year and ¥86,369 thousand at the end of the fiscal year under review. The Company shares held by the trust are posted as treasury shares under shareholders’ equity.
- ii) The number of outstanding shares was 190,600 shares at the end of the previous fiscal year and 186,560 shares at the end of the fiscal year under review. The average number of shares during the fiscal year was 190,600 shares in the previous fiscal year and 186,560 shares in the fiscal year under review. The number of shares at the end of the fiscal year and the average number of shares during the fiscal year are not included in the treasury shares excluded when calculating per share information.

(Notes to balance sheet)

\*1 Amounts of receivables and contract assets arising from contracts with customers from among accounts receivable - trade, and contract assets are as follows.

|                             | (Thousands of yen)  |                     |
|-----------------------------|---------------------|---------------------|
|                             | As of June 30, 2025 | As of June 30, 2026 |
| Accounts receivable - trade | 641,678             | 594,571             |
| Contract assets, net        | 20,163              | 47,823              |

\*2 Receiving agency deposits, deposits paid, and deposits received

Receiving agency deposits are deposits related to money collection business, and an equivalent amount is included in the deposits. A portion of deposits received includes deposits in remittance services, and an equivalent amount is included in the deposits. Deposits paid are contributed from deposits to the trust account related to remittance services.

(Notes to statement of income)

\*1 Approximate ratio of expenses included in selling expenses was 7% in the previous fiscal year, and 8% in the fiscal year under review. Approximate ratio of expenses included in general and administrative expenses was 93% in the previous fiscal year, and 92% in the fiscal year under review. The major components and amounts of selling, general and administrative expenses are as follows.

|                                  | (Thousands of yen)                                                       |                                                                          |
|----------------------------------|--------------------------------------------------------------------------|--------------------------------------------------------------------------|
|                                  | Fiscal year ended June 30, 2025<br>(from July 1, 2024, to June 30, 2025) | Fiscal year ended June 30, 2026<br>(from July 1, 2025, to June 30, 2026) |
| Advertising expenses             | 17,171                                                                   | 35,290                                                                   |
| Directors' compensations         | 73,039                                                                   | 68,946                                                                   |
| Salaries, allowances and bonuses | 343,633                                                                  | 398,991                                                                  |
| Rent expenses                    | 49,085                                                                   | 53,345                                                                   |
| Depreciation                     | 40,661                                                                   | 35,356                                                                   |
| Commission fees                  | 62,112                                                                   | 71,474                                                                   |

\*2 Total research and development expenses included in general and administrative expenses

|  | (Thousands of yen)                                                       |                                                                          |
|--|--------------------------------------------------------------------------|--------------------------------------------------------------------------|
|  | Fiscal year ended June 30, 2025<br>(from July 1, 2024, to June 30, 2025) | Fiscal year ended June 30, 2026<br>(from July 1, 2025, to June 30, 2026) |
|  | 56,441                                                                   | 27,769                                                                   |

(Notes to statement of changes in equity)

Fiscal year ended June 30, 2025 (from July 1, 2024, to June 30, 2025)

1. Class and total number of issued shares and class and total number of treasury shares

(Shares)

|                               | Number of shares at<br>beginning of period | Increase during<br>period | Decrease during<br>period | Number of shares at<br>end of period |
|-------------------------------|--------------------------------------------|---------------------------|---------------------------|--------------------------------------|
| Issued shares                 |                                            |                           |                           |                                      |
| Common shares                 | 19,400,000                                 | —                         | —                         | 19,400,000                           |
| Total                         | 19,400,000                                 | —                         | —                         | 19,400,000                           |
| Treasury shares               |                                            |                           |                           |                                      |
| Common shares<br>(Notes 1, 2) | 688,916                                    | 364,400                   | 250,859                   | 802,457                              |
| Total                         | 688,916                                    | 364,400                   | 250,859                   | 802,457                              |

- (Notes)
1. The 364,400 share increase in the number of treasury shares of common shares was due to the purchase of treasury shares for returning profit to shareholders pursuant to the resolution of the Board of Directors, and the 250,859 share decrease was due to the 29,859 share decrease from the granting of stock compensation with restrictions on transfers and the 221,000 share decrease from the exercising of rights for the 3rd series share acquisition rights in the form of performance-based stock options.
  2. Following the introduction of the Employee Stock Ownership Plan (J-ESOP), Custody Bank of Japan, Ltd. (Trust Account E) purchased 1,000 shares of the Company on October 25, 2010. The number of treasury shares stated herein includes 190,600 shares at beginning of period and 190,600 shares at end of period in the Company held by the Trust Account E as of June 30, 2025.

## 2. Matters related to share acquisition rights

| Type               | Schedule of share acquisition rights                                                         | Class of shares for the purpose of share acquisition rights | Number of shares for the purpose of share acquisition rights |                        |                        |                                   | Balance at the end of period (Thousands of yen) |
|--------------------|----------------------------------------------------------------------------------------------|-------------------------------------------------------------|--------------------------------------------------------------|------------------------|------------------------|-----------------------------------|-------------------------------------------------|
|                    |                                                                                              |                                                             | Number of shares at beginning of period                      | Increase during period | Decrease during period | Number of shares at end of period |                                                 |
| Submitting company | 1st series share acquisition rights in the form of stock options as stock-based compensation | —                                                           | —                                                            | —                      | —                      | —                                 | 6,946                                           |
|                    | 2nd series share acquisition rights in the form of stock options as stock-based compensation | —                                                           | —                                                            | —                      | —                      | —                                 | 6,075                                           |
|                    | 3rd series share acquisition rights in the form of stock options as stock-based compensation | —                                                           | —                                                            | —                      | —                      | —                                 | 5,795                                           |
|                    | 4th series share acquisition rights in the form of stock options as stock-based compensation | —                                                           | —                                                            | —                      | —                      | —                                 | 3,666                                           |
|                    | 1st series share acquisition rights in the form of qualified stock options                   | —                                                           | —                                                            | —                      | —                      | —                                 | 22,447                                          |
|                    | 5th series share acquisition rights in the form of stock options as stock-based compensation | —                                                           | —                                                            | —                      | —                      | —                                 | 4,410                                           |
|                    | 6th series share acquisition rights in the form of stock options as stock-based compensation | —                                                           | —                                                            | —                      | —                      | —                                 | 5,386                                           |
|                    | 3rd series share acquisition rights in the form of performance-based stock options           | —                                                           | —                                                            | —                      | —                      | —                                 | 31,272                                          |
| Total              |                                                                                              | —                                                           | —                                                            | —                      | —                      | —                                 | 86,001                                          |

### 3. Dividends

#### (1) Cash dividends paid

| (Resolution)                                  | Class of shares | Total cash dividends (Thousands of yen) | Dividend per share (Yen) | Record date   | Effective date     |
|-----------------------------------------------|-----------------|-----------------------------------------|--------------------------|---------------|--------------------|
| August 14, 2024<br>Board of Directors meeting | Common shares   | 418,672                                 | 22.15                    | June 30, 2024 | September 26, 2024 |

(Note) Total amount of dividend includes dividend paid to Custody Bank of Japan, Ltd. (Trust Account E) based on the Employee Stock Ownership Plan (J-ESOP) scheme.

#### (2) Dividends for which the record date falls in the fiscal year under review, but the effective date falls in the following fiscal year

| (Resolution)                                 | Class of shares | Total cash dividends (Thousands of yen) | Source of dividend | Dividend per share (Yen) | Record date   | Effective date     |
|----------------------------------------------|-----------------|-----------------------------------------|--------------------|--------------------------|---------------|--------------------|
| August 8, 2025<br>Board of Directors meeting | Common shares   | 544,856                                 | Retained earnings  | 29.00                    | June 30, 2025 | September 29, 2025 |

(Note) Total amount of dividend includes dividend paid to Custody Bank of Japan, Ltd. (Trust Account E) based on the Employee Stock Ownership Plan (J-ESOP) scheme.

Fiscal year ended June 30, 2026 (from July 1, 2025, to June 30, 2026)

#### 1. Class and total number of issued shares and class and total number of treasury shares

(Shares)

|                            | Number of shares at beginning of period | Increase during period | Decrease during period | Number of shares at end of period |
|----------------------------|-----------------------------------------|------------------------|------------------------|-----------------------------------|
| Issued shares              |                                         |                        |                        |                                   |
| Common shares              | 19,400,000                              | —                      | —                      | 19,400,000                        |
| Total                      | 19,400,000                              | —                      | —                      | 19,400,000                        |
| Treasury shares            |                                         |                        |                        |                                   |
| Common shares (Notes 1, 2) | 802,457                                 | —                      | 187,437                | 615,020                           |
| Total                      | 802,457                                 | —                      | 187,437                | 615,020                           |

(Notes) 1. The decrease in treasury shares of common shares by 187,437 shares of common shares is due to the decrease of 30,897 shares owing to the granting of stock compensation with restrictions on transfers, the decrease of 152,500 shares owing to the exercising of rights for the 3rd series share acquisition rights in the form of performance-based stock options, and the decrease of 4,040 shares owing to the granting of shares under the Employee Stock Ownership Plan (J-ESOP).

2. Following the introduction of the Employee Stock Ownership Plan (J-ESOP), Custody Bank of Japan, Ltd. (Trust Account E) purchased 1,000 shares of the Company on October 25, 2010. The number of treasury shares stated herein includes 190,600 shares at beginning of period and 186,560 shares at end of period in the Company held by the Trust Account E as of June 30, 2026.

## 2. Matters related to share acquisition rights

| Type               | Schedule of share acquisition rights                                                         | Class of shares for the purpose of share acquisition rights | Number of shares for the purpose of share acquisition rights |                        |                        |                                   | Balance at the end of period<br>(Thousands of yen) |
|--------------------|----------------------------------------------------------------------------------------------|-------------------------------------------------------------|--------------------------------------------------------------|------------------------|------------------------|-----------------------------------|----------------------------------------------------|
|                    |                                                                                              |                                                             | Number of shares at beginning of period                      | Increase during period | Decrease during period | Number of shares at end of period |                                                    |
| Submitting company | 1st series share acquisition rights in the form of stock options as stock-based compensation | —                                                           | —                                                            | —                      | —                      | —                                 | 6,946                                              |
|                    | 2nd series share acquisition rights in the form of stock options as stock-based compensation | —                                                           | —                                                            | —                      | —                      | —                                 | 6,075                                              |
|                    | 3rd series share acquisition rights in the form of stock options as stock-based compensation | —                                                           | —                                                            | —                      | —                      | —                                 | 5,795                                              |
|                    | 4th series share acquisition rights in the form of stock options as stock-based compensation | —                                                           | —                                                            | —                      | —                      | —                                 | 3,666                                              |
|                    | 1st series share acquisition rights in the form of qualified stock options                   | —                                                           | —                                                            | —                      | —                      | —                                 | 21,319                                             |
|                    | 5th series share acquisition rights in the form of stock options as stock-based compensation | —                                                           | —                                                            | —                      | —                      | —                                 | 4,410                                              |
|                    | 6th series share acquisition rights in the form of stock options as stock-based compensation | —                                                           | —                                                            | —                      | —                      | —                                 | 5,386                                              |
|                    | 3rd series share acquisition rights in the form of performance-based stock options           | —                                                           | —                                                            | —                      | —                      | —                                 | 16,480                                             |
| Total              |                                                                                              | —                                                           | —                                                            | —                      | —                      | —                                 | 70,080                                             |

### 3. Dividends

#### (1) Cash dividends paid

| (Resolution)                                      | Class of shares  | Total cash dividends<br>(Thousands of yen) | Dividend per share<br>(Yen) | Record date          | Effective date        |
|---------------------------------------------------|------------------|--------------------------------------------|-----------------------------|----------------------|-----------------------|
| August 8, 2025<br>Board of Directors<br>meeting   | Common<br>shares | 544,856                                    | 29.00                       | June 30, 2025        | September 29,<br>2025 |
| January 30, 2026<br>Board of Directors<br>meeting | Common<br>shares | 227,460                                    | 12.00                       | December 31,<br>2025 | March 6, 2026         |

(Note) Total amount of dividend includes dividend paid to Custody Bank of Japan, Ltd. (Trust Account E) based on the Employee Stock Ownership Plan (J-ESOP) scheme.

#### (2) Dividends for which the record date falls in the fiscal year under review, but the effective date falls in the following fiscal year

| (Resolution)                                     | Class of shares  | Total cash dividends<br>(Thousands of yen) | Source of dividend | Dividend per share<br>(Yen) | Record date      | Effective date     |
|--------------------------------------------------|------------------|--------------------------------------------|--------------------|-----------------------------|------------------|--------------------|
| August 10, 2026<br>Board of Directors<br>meeting | Common<br>shares | 332,001                                    | Retained earnings  | 17.50                       | June 30,<br>2026 | September 28, 2026 |

(Note) Total amount of dividend includes dividend paid to Custody Bank of Japan, Ltd. (Trust Account E) based on the Employee Stock Ownership Plan (J-ESOP) scheme.

#### (Notes to statement of cash flows)

\*Relationship between “Cash and cash equivalents at end of period” and account items listed in the Balance Sheet  
(Thousands of yen)

|                           | Fiscal year ended June 30, 2025<br>(from July 1, 2024, to<br>June 30, 2025) | Fiscal year ended June 30, 2026<br>(from July 1, 2025, to<br>June 30, 2026) |
|---------------------------|-----------------------------------------------------------------------------|-----------------------------------------------------------------------------|
| Cash and deposits         | 17,495,195                                                                  | 13,322,122                                                                  |
| Cash and cash equivalents | 17,495,195                                                                  | 13,322,122                                                                  |

(Note) Cash and cash equivalents include ¥12,407,384 thousand and ¥8,917,888 thousand for the fiscal years ended June 30, 2025, and 2026, corresponding to receiving agency deposits.

#### (Notes on segment information, etc.)

##### [Segment information]

Fiscal year ended June 30, 2025 (from July 1, 2024, to June 30, 2025)

Description is omitted because the Company operates in a single segment of payment and authentication business.

Fiscal year ended June 30, 2026 (from July 1, 2025, to June 30, 2026)

Description is omitted because the Company operates in a single segment of payment and authentication business.

##### [Related information]

Fiscal year ended June 30, 2025 (from July 1, 2024, to June 30, 2025)

##### 1. Information by product and service

Description is omitted because the Company operates in a single segment of payment and authentication business.

## 2. Information by region

### (1) Net sales

Description is omitted because net sales to external customers in Japan account for more than 90% of total net sales stated in the Statement of Income.

### (2) Property, plant and equipment

Description is omitted because the amount of property, plant and equipment located in Japan exceeds 90% of the property, plant and equipment on the Balance Sheet.

## 3. Information by major customer

(Thousands of yen)

| Customer name     | Net sales | Related segment            |
|-------------------|-----------|----------------------------|
| DEGICA Co., Ltd.  | 2,101,753 | Payment and authentication |
| Amazon Japan G.K. | 1,781,284 | Payment and authentication |

Fiscal year ended June 30, 2026 (from July 1, 2025, to June 30, 2026)

### 1. Information by product and service

Description is omitted because the Company operates in a single segment of payment and authentication business.

## 2. Information by region

### (1) Net sales

Description is omitted because net sales to external customers in Japan account for more than 90% of total net sales stated in the Statement of Income.

### (2) Property, plant and equipment

Description is omitted because the amount of property, plant and equipment located in Japan exceeds 90% of the property, plant and equipment on the Balance Sheet.

## 3. Information by major customer

(Thousands of yen)

| Customer name     | Net sales | Related segment            |
|-------------------|-----------|----------------------------|
| Amazon Japan G.K. | 1,564,426 | Payment and authentication |
| KOMOJU Co., Ltd.  | 1,430,607 | Payment and authentication |

DEGICA Co., Ltd., which was a major customer in the previous fiscal year, changed its company name to KOMOJU Co., Ltd. on March 5, 2026.

[Information on impairment of non-current assets by reported segment]

Fiscal year ended June 30, 2025 (from July 1, 2024, to June 30, 2025)

There is no relevant information.

Fiscal year ended June 30, 2026 (from July 1, 2025, to June 30, 2026)

There is no relevant information.

[Information on amortization and unamortized balance of goodwill by reported segment]

Fiscal year ended June 30, 2025 (from July 1, 2024, to June 30, 2025)

There is no relevant information.

Fiscal year ended June 30, 2026 (from July 1, 2025, to June 30, 2026)

There is no relevant information.

[Information on gain on bargain purchase by reported segment]

Fiscal year ended June 30, 2025 (from July 1, 2024, to June 30, 2025)

There is no relevant information.

Fiscal year ended June 30, 2026 (from July 1, 2025, to June 30, 2026)

There is no relevant information.

(Per share information)

(Yen)

|                            | Fiscal year ended June 30, 2025<br>(from July 1, 2024, to June 30, 2025) | Fiscal year ended June 30, 2026<br>(from July 1, 2025, to June 30, 2026) |
|----------------------------|--------------------------------------------------------------------------|--------------------------------------------------------------------------|
| Net assets per share       | 467.03                                                                   | 484.47                                                                   |
| Basic earnings per share   | 57.56                                                                    | 57.27                                                                    |
| Diluted earnings per share | 56.85                                                                    | 56.87                                                                    |

(Notes) 1. With respect to the number of treasury shares of common shares for the purpose of calculating net assets per share, as well as the average number of treasury shares of common shares during the period for the purpose of calculating basic earnings per share, the number of treasury shares does not include the number of shares of the Company held by Custody Bank of Japan, Ltd. (Trust Account E).

2. The basis of calculation of basic earnings per share and diluted earnings per share is as follows:

|                                                                                                                      | Fiscal year ended June 30, 2025<br>(from July 1, 2024, to June 30, 2025) | Fiscal year ended June 30, 2026<br>(from July 1, 2025, to June 30, 2026) |
|----------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------|--------------------------------------------------------------------------|
| Basic earnings per share                                                                                             |                                                                          |                                                                          |
| Profit (Thousands of yen)                                                                                            | 1,077,892                                                                | 1,081,895                                                                |
| Amount not attributable to common shareholders (Thousands of yen)                                                    | —                                                                        | —                                                                        |
| Profit available to common shares (Thousands of yen)                                                                 | 1,077,892                                                                | 1,081,895                                                                |
| Average number of shares of common shares during the period (Shares)                                                 | 18,725,430                                                               | 18,892,638                                                               |
| Diluted earnings per share                                                                                           |                                                                          |                                                                          |
| Adjustment to profit (Thousands of yen)                                                                              | —                                                                        | —                                                                        |
| Increase in number of shares of common shares                                                                        | 235,067                                                                  | 132,626                                                                  |
| (Share acquisition rights included in the above)                                                                     | (235,067)                                                                | (132,626)                                                                |
| Overview of residual shares not included in calculation of diluted earnings per share due to lack of dilutive effect | One class of share acquisition rights (59,700 shares of common shares)   | One class of share acquisition rights (56,700 shares of common shares)   |

(Significant subsequent events)

There is no relevant information.

## 5. Others

(1) Changes to Directors

There is no relevant information.

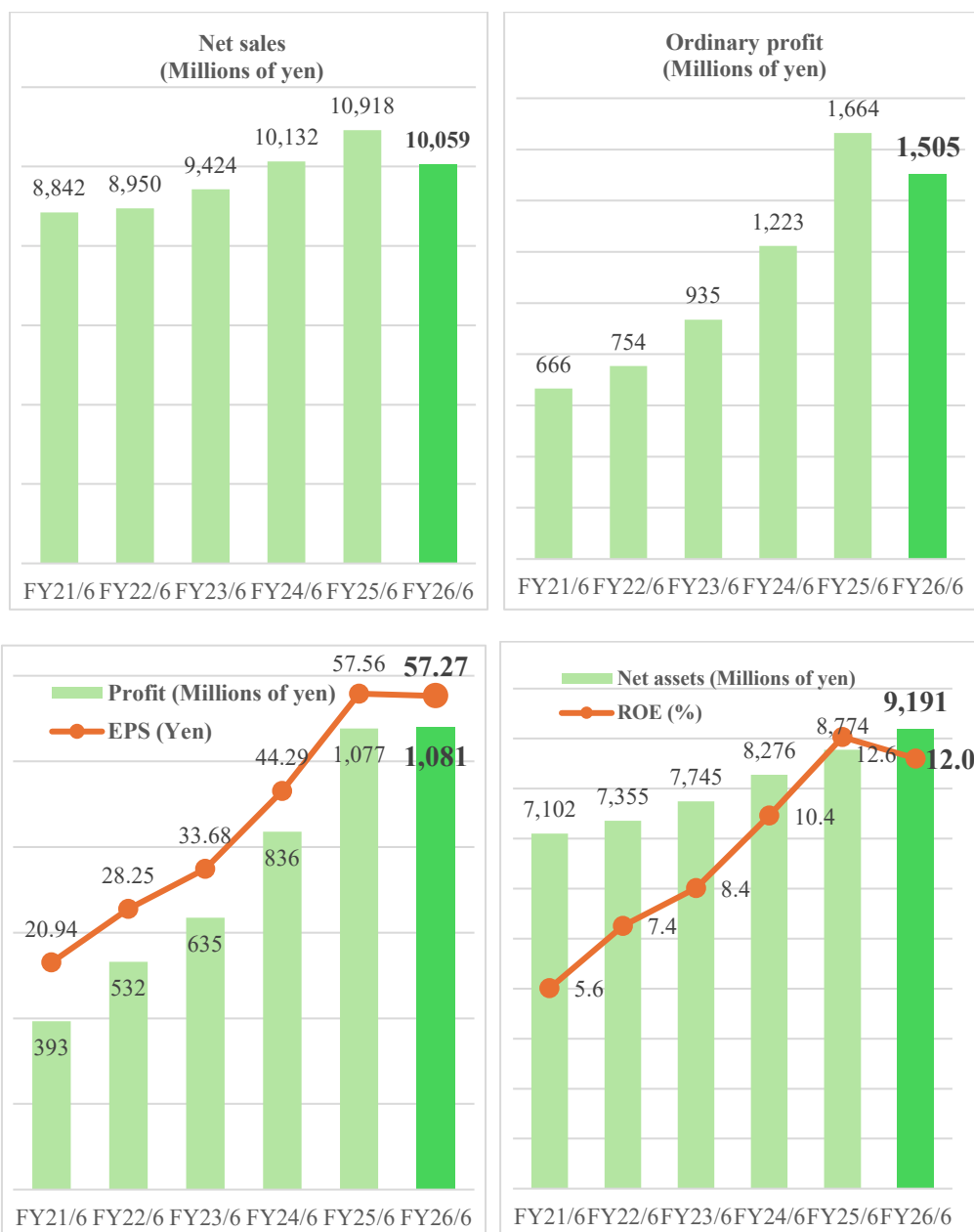
(2) Others

There is no relevant information.

## Overview of Financial Results for the Fiscal Year Ended June 30, 2026

With respect to business results for the fiscal year ended June 30, 2026, the Company saw a decline in revenue but an increase in profit and reported net sales of ¥10,059 million (92.1% year on year), operating profit of ¥1,411 million (93.9% year on year), ordinary profit of ¥1,505 million (90.4% year on year) and profit of ¥1,081 million (100.4% year on year).

Basic earnings per share (EPS) was ¥57.27, equity was ¥9,191 million and return on equity (ROE) was 12.0%.



## Overview of operating results

(Millions of yen, unless otherwise noted)

|                                              | FY2025 | FY2026        | YoY Difference | YoY Change | Forecast* | vs forecast |
|----------------------------------------------|--------|---------------|----------------|------------|-----------|-------------|
| Net sales                                    | 10,918 | <b>10,059</b> | (859)          | 92.1%      | 10,000    | 100.6%      |
| Cost of sales                                | 8,399  | <b>7,562</b>  | (837)          | 90.0%      |           |             |
| Gross profit                                 | 2,518  | <b>2,497</b>  | (21)           | 99.1%      |           |             |
| Selling, general and administrative expenses | 1,016  | <b>1,086</b>  | 69             | 106.8%     |           |             |
| Operating profit                             | 1,502  | <b>1,411</b>  | (91)           | 93.9%      | 1,350     | 104.5%      |
| Ordinary profit                              | 1,664  | <b>1,505</b>  | (159)          | 90.4%      | 1,450     | 103.8%      |
| Profit                                       | 1,077  | <b>1,081</b>  | 4              | 100.4%     | 1,000     | 108.1%      |

\* The financial results forecasts were announced on April 30, 2026.

## Overview of balance sheet

(Billions of yen)

|                                            | As of June 30, 2025 | As of June 30, 2026 | YoY Difference | YoY Change |
|--------------------------------------------|---------------------|---------------------|----------------|------------|
| Current assets                             | 23.2                | 19.0                | (4.2)          | 81.8%      |
| Of which, cash and deposits                | 17.4                | 13.3                | (4.1)          | 76.1%      |
| Non-current assets a                       | 6.0                 | 6.9                 | 0.9            | 115.2%     |
| Total assets b                             | 29.3                | 25.9                | (3.3)          | 88.7%      |
| Liabilities                                | 20.4                | 16.7                | (3.7)          | 81.8%      |
| Of which, deposits received c              | 4.9                 | 5.0                 | 0.0            | 101.6%     |
| Of which, receiving agency deposits d      | 12.4                | 8.9                 | (3.4)          | 71.9%      |
| Of which, long-term borrowings e           | 1.5                 | 1.4                 | (0.1)          | 93.3%      |
| Net assets f                               | 8.8                 | 9.2                 | 0.4            | 104.5%     |
| Equity g                                   | 8.7                 | 9.1                 | 0.4            | 104.7%     |
| <b>Actual cash and deposits*1</b><br>e+f-a | 4.3                 | 3.6                 | (0.6)          | 85.6%      |
| Equity ratio                               | 29.9%               | 35.4%               | 5.4 pt.        |            |
| <b>Actual equity ratio*2</b><br>g÷(b-c-d)  | 73.4%               | 76.3%               | 2.9 pt.        |            |

The receiving agency deposits are related to money collection business, while the deposits received are largely related to remittance services. These funds are held in custody for remittance to the business operator and its counterparties. The ‘actual cash and deposits’\*1 and ‘actual equity ratio’\*2, which exclude the impact of these funds from our balance sheet, are as stated above.

In order to contribute to expansion of the Company’s business, actual cash and deposits are invested in (1) system development, (2) working capital, (3) capital and business alliances, and (4) safe assets.

# Financial results forecast for the fiscal year ending June 30, 2027

(Millions of yen, unless otherwise noted)

|                  | Interim period     |                      |                   | Full year         |                     |                   |
|------------------|--------------------|----------------------|-------------------|-------------------|---------------------|-------------------|
|                  | FH25/12<br>Results | FH26/12<br>Forecasts | YoY<br>Difference | FY26/6<br>Results | FY27/6<br>Forecasts | YoY<br>Difference |
| Net sales        | 5,104              | 4,900                | (204)             | 10,059            | 10,500              | 441               |
| Operating profit | 715                | 600                  | (115)             | 1,411             | 1,500               | 89                |
| Ordinary profit  | 731                | 650                  | (81)              | 1,505             | 1,700               | 195               |
| Profit           | 506                | 450                  | (56)              | 1,081             | 1,150               | 69                |
| Dividend         | ¥12.00             | ¥12.50               | ¥0.50             | ¥29.50            | ¥30.50              | ¥1.00             |