

July 30, 2026

Consolidated Financial Results for the Three Months Ended June 30, 2026 (Under Japanese GAAP)

Company name: Nippon Care Supply Co., Ltd.
 Listing: Tokyo Stock Exchange
 Securities code: 2393
 URL: <https://www.caresupply.co.jp/>
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 Scheduled date to commence dividend payments: -
 Preparation of supplementary material on financial results: Yes
 Holding of financial results briefing: None

(Yen amounts are rounded down to millions, unless otherwise noted.)

1. Consolidated financial results for the three months ended June 30, 2026 (from April 1, 2026 to June 30, 2026)

(1) Consolidated operating results (cumulative)

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
Three months ended	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
June 30, 2026	9,193	8.2	814	18.3	827	18.3	545	17.3
June 30, 2025	8,499	10.6	687	35.7	698	33.6	464	33.5

Note: Comprehensive income For the three months ended June 30, 2026: ¥541 million [21.2%]
 For the three months ended June 30, 2025: ¥446 million [25.9%]

	Basic earnings per share	Diluted earnings per share
Three months ended	Yen	Yen
June 30, 2026	35.08	-
June 30, 2025	29.90	-

(2) Consolidated financial position

	Total assets	Net assets	Equity-to-asset ratio
As of	Millions of yen	Millions of yen	%
June 30, 2026	28,191	17,984	63.8
March 31, 2026	27,734	18,611	67.1

Reference: Equity
 As of June 30, 2026: ¥17,975 million
 As of March 31, 2026: ¥18,602 million

2. Cash dividends

	Annual dividends per share				
	First quarter-end	Second quarter-end	Third quarter-end	Fiscal year-end	Total
Fiscal year ended March 31, 2026	Yen	Yen	Yen	Yen	Yen
	-	0.00	-	72.00	72.00
Fiscal year ending March 31, 2027	-				
Fiscal year ending March 31, 2027 (Forecast)		0.00		74.00	74.00

Note: Revisions to the forecast of cash dividends most recently announced: None

3. Forecast of consolidated financial results for the fiscal year ending March 31, 2027 (from April 1, 2026 to March 31, 2027)

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Basic earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Fiscal year ending March 31, 2027	37,500	7.4	3,450	11.5	3,450	10.5	2,300	1.9	148.00

Note: Revisions to the earnings forecasts most recently announced: None

* **Notes**

- (1) Significant changes in the scope of consolidation during the period: None
- (2) Adoption of accounting treatment specific to the preparation of quarterly consolidated financial statements: Yes

Note: For details, please refer to Appendix P.7 "2. Quarterly Consolidated Financial Statements and Key Notes (3) Notes on Quarterly Consolidated Financial Statements (Notes on Accounting Procedures Specific to the Preparation of Quarterly Consolidated Financial Statements)" are available.

- (3) Changes in accounting policies, changes in accounting estimates, and restatement
- (i) Changes in accounting policies due to revisions to accounting standards and other regulations: None
- (ii) Changes in accounting policies due to other reasons: None
- (iii) Changes in accounting estimates: None
- (iv) Restatement: None

- (4) Number of issued shares (common shares)

- (i) Total number of issued shares at the end of the period (including treasury shares)

As of June 30, 2026	16,237,693 shares
As of March 31, 2026	16,237,693 shares

- (ii) Number of treasury shares at the end of the period

As of June 30, 2026	696,308 shares
As of March 31, 2026	696,970 shares

- (iii) Average number of shares outstanding during the period (cumulative from the beginning of the fiscal year)

Three months ended June 30, 2026	15,540,993 shares
Three months ended June 30, 2025	15,537,831 shares

Note: The number of treasury shares at the end of the fiscal year includes the Company's shares (696,087 shares in the first quarter of the fiscal year ending March 31, 2027 and 696,846 shares in the fiscal year ending March 31, 2026) held by the ESOP Trust Account for the granting of shares. In addition, the Company's shares held by the trust account are included in the treasury stock to be deducted in the calculation of the average number of shares during the period. (696,548 shares for the first quarter of the fiscal year ending March 31, 2027, 699,741 shares for the first quarter of the fiscal year ending March 31, 2026)

- * Review of the Japanese-language originals of the attached consolidated quarterly financial statements by certified public accountants or an audit firm: None

- * Proper use of earnings forecasts, and other special matters

(Cautions on forward-looking statements, etc.)

The forward-looking statements, including forecasts of financial results, contained in these materials are based on information currently available to the Company and on certain assumptions deemed to be reasonable. However, the Company makes no guarantee that these forecasts will be achieved. Actual financial results, etc. may differ substantially due to various factors. For the conditions on which earnings forecasts are predicated and precautions for the use of earnings forecasts, please refer to Appendix P.2 "1. Summary of Operating Results, etc. (3) Explanation of Forward-Looking Information such as Consolidated Earnings Forecasts."

(How to obtain supplementary explanatory materials for financial results)

Supplementary financial results materials are disclosed on TDnet on the same day.

Quarterly consolidated balance sheet

(Thousands of yen)

	As of March 31, 2026	As of June 30, 2026
Assets		
Current assets		
Cash and deposits	692,644	721,071
Electronically recorded monetary claims - operating	131,189	120,440
Accounts receivable - trade	1,146,771	1,038,763
Accounts receivable-rental	3,625,054	3,773,774
Merchandise	198,912	243,381
Supplies	56,902	62,389
Other	503,029	530,720
Allowance for doubtful accounts	(13,273)	(12,403)
Total current assets	6,341,230	6,478,139
Non-current assets		
Property, plant and equipment		
Rental assets, net	15,131,278	15,277,892
Other, net	3,175,612	3,341,999
Total property, plant and equipment	18,306,891	18,619,892
Intangible assets	468,969	441,409
Investments and other assets		
Investments and other assets	2,618,402	2,653,871
Allowance for doubtful accounts	(887)	(1,629)
Total investments and other assets	2,617,515	2,652,241
Total non-current assets	21,393,375	21,713,542
Total assets	27,734,606	28,191,682

	As of March 31, 2026	As of June 30, 2026
Liabilities		
Current liabilities		
Accounts payable - trade	1,168,211	937,110
Accounts payable-rental assets	1,088,722	1,276,545
Short-term borrowings	1,050,000	2,100,000
Current portion of long-term borrowings	1,644	1,644
Income taxes payable	692,508	318,929
Provision for bonuses	514,821	747,273
Provision for rental asset maintenance	1,857,300	1,907,800
Other	1,272,917	1,409,628
Total current liabilities	7,646,125	8,698,930
Non-current liabilities		
Long-term borrowings	3,563	3,152
Provision for share awards	116,662	134,932
Retirement benefit liability	1,127,225	1,142,681
Other	229,800	227,642
Total non-current liabilities	1,477,251	1,508,408
Total liabilities	9,123,377	10,207,339
Net assets		
Shareholders' equity		
Share capital	2,897,650	2,897,650
Capital surplus	2,575,983	2,575,983
Retained earnings	14,254,747	13,630,794
Treasury shares	(1,345,142)	(1,343,974)
Total shareholders' equity	18,383,237	17,760,453
Accumulated other comprehensive income		
Foreign currency translation adjustment	36,213	42,331
Remeasurements of defined benefit plans	183,345	172,767
Total accumulated other comprehensive income	219,559	215,098
Non-controlling interests	8,431	8,791
Total net assets	18,611,228	17,984,343
Total liabilities and net assets	27,734,606	28,191,682

Quarterly consolidated statement of income

(Thousands of yen)

	Three months ended June 30, 2025	Three months ended June 30, 2026
Net sales	8,499,864	9,193,311
Cost of sales	5,424,262	5,831,693
Gross profit	3,075,601	3,361,617
Selling, general and administrative expenses	2,387,633	2,547,509
Operating profit	687,968	814,108
Non-operating income		
Interest income	3	8
Foreign exchange gains	-	1,765
Share of profit of entities accounted for using equity method	11,062	10,054
Other	3,700	3,381
Total non-operating income	14,766	15,209
Non-operating expenses		
Interest expenses	3,611	2,284
Foreign exchange losses	51	-
Other	224	-
Total non-operating expenses	3,886	2,284
Ordinary profit	698,849	827,032
Extraordinary losses		
Loss on retirement of non-current assets	0	93
Total extraordinary losses	0	93
Profit before income taxes	698,849	826,938
Income taxes	234,686	281,426
Profit	464,162	545,512
Profit (loss) attributable to non-controlling interests	(413)	360
Profit attributable to owners of parent	464,575	545,152

Quarterly consolidated statement of comprehensive income

(Thousands of yen)

	Three months ended June 30, 2025	Three months ended June 30, 2026
Profit	464,162	545,512
Other comprehensive income		
Remeasurements of defined benefit plans, net of tax	(10,361)	(10,578)
Share of other comprehensive income of entities accounted for using equity method	(7,394)	6,117
Total other comprehensive income	(17,756)	(4,460)
Comprehensive income	446,406	541,051
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	446,819	540,691
Comprehensive income attributable to non-controlling interests	(413)	360

(Notes on segment information, etc.)

Since the Group is a single segment of the elderly living support business, the description is omitted.