



June 30, 2026

To whom it may concern

(This is an English translation of the Japanese original)

Company: ALSOK CO., LTD.

Representative: Tsuyoshi Murai, Representative Director, Group CEO

(Securities Code: 2331, TSE Prime Market)

Contact: Mototsugu Koga, General Manager, IR Office

(Phone: +81-3-3423-2331)

Company Name: TCG2511 Co., Ltd.

Representative: Genta Saito, Representative Director

Notice Concerning Results of Tender Offer for Common Stocks of Nippon Dry-Chemical Co., Ltd.

(Securities Code: 1909) by TCG2511 Co., Ltd.

TCG2511 Co., Ltd. (hereinafter referred to as the “tender offeror”) has resolved on May 13, 2026, to acquire the common stocks of Nippon Dry-Chemical Co., Ltd. by means of a tender offer (hereinafter referred to as the “Tender Offer”) as prescribed by the Financial Instruments and Exchange Act (Act No. 25 of 1948, as amended) and implemented the Tender Offer from May 14, 2026. As the Tender Offer was concluded on June 29, 2026, we hereby announce the results thereof as set forth in the attached document.

End

This document has been disclosed by ALSOK CO.,LTD. (the joint tender offeror for this tender offer) based on a request made by TCG2511 Co., Ltd. (the “tender offeror”) pursuant to Article 30, Paragraph 1, Item 4 of the Order for Enforcement of the Financial Instruments and Exchange Act.

(Attachment)

“Notice Concerning Results of Tender Offer for Common Stocks of Nippon Dry-Chemical Co., Ltd. (Securities Code: 1909)” dated June 30, 2026

June 30, 2026

To whom it may concern

(This is an English translation of the Japanese original)

Company Name: TCG2511 Co., Ltd.

Representative: Genta Saito, Representative Director

Notice Concerning Results of Tender Offer for Common Stocks of Nippon Dry-Chemical Co., Ltd. (Securities Code: 1909)

TCG2511 Co., Ltd. (hereinafter referred to as the “Tender Offeror”) has resolved on May 13, 2026, to acquire the common stocks (hereinafter referred to as the “Target Stocks”) of Nippon Dry-Chemical Co., Ltd. (Standard Market, Tokyo Stock Exchange, Securities Code: 1909, hereinafter referred to as the “Target Company”) by means of a tender offer (hereinafter referred to as the “Tender Offer”) as prescribed by the Financial Instruments and Exchange Act (Act No. 25 of 1948, as amended; hereinafter referred to as the “Act”) and had been implemented the Tender Offer from May 14, 2026. The Company hereby announces, as below, that the Tender Offer, which the Tender Offeror had been conducting since May 14, 2026, was concluded on June 29, 2026.

1. Outline of Purchase, Etc.

(1) Name and Address of the Tender Offeror

TCG2511 Co., Ltd.

1-5-1 Marunouchi, Chiyoda-ku, Tokyo

(2) Name of the Target Company

Nippon Dry-Chemical Co., Ltd.

(3) Class of Shares, Etc., to be Purchased, Etc.

Common stock

(4) Number of Shares, Etc., to Be Purchased

Class of Shares	Number of Shares to Be Purchased	Minimum Number of Shares to Be Purchased	Maximum Number of Shares to Be Purchased
Common Stocks	22,403,872 (shares)	13,465,700 (shares)	— (shares)

(Note 1) If the total number of the shares etc. tendered in the Tender Offer (the “Tendered Shares, Etc.”) is less than the minimum number of shares to be purchased (13,465,700 shares), the Tender Offeror will not purchase any of the Tendered Shares, Etc. If the total number of the Tendered Shares, Etc. is equal to or greater than the minimum number of shares to be purchased (13,465,700 shares), the Tender Offeror will purchase all of the Tendered Shares, Etc.

(Note 2) Since the maximum number of shares to be purchased is not set in the Tender Offer, the number of shares to be purchased is stated as 22,403,872 shares, being the maximum number of shares, etc. of the Target Company to be purchased by the Tender Offeror in the Tender Offer. Such maximum number of shares is calculated by taking the Adjusted Total Number of Issued Shares of the Target Company (26,814,704 shares)—which is obtained by

deducting the number of treasury shares (1,912,544 shares) as also stated therein from the total number of issued shares (28,727,248 shares) as stated in the "Consolidated Financial Results for the Fiscal Year Ended March 31, 2026 [Japanese GAAP]" (the "Target Company's Financial Results")—and minus the number of the Target Company shares held by ALSOK CO., LTD. (4,400,000 shares), a party having a special relationship with the Tender Offeror, and the number of shares with restriction on transfer held by four Directors of the Target Company (10,832 shares). Each of the above numbers of shares takes into account the Target Company's stock split effective April 1, 2026.

(Note 3) Shares constituting less than a unit will also be subject to the Tender Offer. The Target Company may, in accordance with the procedures stipulated in the laws and regulations, purchase its treasury shares during the period for purchase, etc. in the Tender Offer (the "Tender Offer Period") from any shareholder who exercises the right to require the Target Company to purchase shares constituting less than a unit under the Companies Act (Act No. 86 of 2005, as amended).

(Note 4) The Tender Offeror does not intend to acquire any treasury shares held by the Target Company through the Tender Offer.

(5) Period for Purchase, Etc.

1) Period for Purchase, Etc.

From May 14, 2026 (Thursday) to June 29, 2026 (Monday) (33 business days)

2) Possibility of an Extension of the Tender Offer Period upon the Request of the Target Company

Not applicable.

(6) Price for Purchase, Etc.

3,730 yen per common stock

2. Results of Purchase, Etc.

(1) Outcome of the Tender Offer

The Tender Offer was subject to the condition that, if the total number of the Tendered Shares, Etc. is less than the minimum number of shares to be purchased (13,465,700 shares), the Tender Offeror will not purchase any Tendered Shares, Etc. Since the total number of the Tendered Shares, Etc., (14,162,145 shares) was equal to or greater than the minimum number of shares to be purchased (13,465,700 shares), the Tender Offeror will purchase all of the Tendered Shares, Etc., as described in the Public Notice of the Commencement of the Tender Offer (including the matters amended by the amendment to the tender offer registration statement filed thereafter) and the Tender Offer Registration Statement (including the matters amended by the amendment to the Tender Offer Registration Statement filed thereafter; the same shall apply hereinafter).

(2) Date of Public Notice of Results of the Tender Offer, and Name of Newspaper for Public Notice

Pursuant to the provision of Article 27-13, Paragraph 1 of the Act, on June 30, 2026, the Tender Offeror announced to the press at the Tokyo Stock Exchange the results of the Tender Offer, by the method prescribed in Article 9-4 of the Order for Enforcement of the Financial Instruments and Exchange Act (Cabinet Order No. 321 of 1965, as amended) and Article 30-2 of the Cabinet Office Order on Disclosure Required for Tender Offer for Share Certificates by Persons Other Than Issuers (Ministry of Finance Order No. 38 of 1990, as amended; hereinafter referred to as the "TOB Order").

(3) Number of Purchased Shares, Etc.

Class of Shares, etc.	(I) Number of Tenders Converted into Shares	(II) Number of Purchases Converted into Shares
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Share Certificates	14,162,145 shares	14,162,145 shares
Stock Acquisition Rights Certificates	— shares	— shares
Bonds Certificates with Stock Acquisition Rights	— shares	— shares
Trust Beneficiary Certificates for Shares, Etc.	— shares	— shares
Depository Receipts for Shares, Etc.	— shares	— shares
Total	14,162,145 shares	14,162,145 shares
(Total Number of Potential Shares, Etc.)	— shares	— shares

(4) Changes in Ownership Ratio of Shares, Etc., after Purchase, Etc.

Number of Voting Rights Represented by Shares, Etc., Held by the Tender Offeror prior to Purchase, Etc.	— units	(Ownership Ratio of Shares, Etc., prior to Purchase, Etc. — %)
Number of Voting Rights Represented by Shares, Etc., Held by Special Related Parties prior to Purchase, Etc.	44,000 units	(Ownership Ratio of Shares, Etc., prior to Purchase, Etc. 16.41%)
Number of Voting Rights Represented by Shares, Etc., Held by Tender Offeror after Purchase, Etc.	141,621 units	(Ownership Ratio of Shares, Etc., after Purchase, Etc. 52.81%)
Number of Voting Rights Represented by Shares, Etc., Held by Special Related Parties after Purchase, Etc.	44,000 units	(Ownership Ratio of Shares, Etc., after Purchase, Etc. 16.41%)
Total Number of Voting Rights of All Shareholders, Etc. of the Target Company	66,987 units	

(Note 1) The “Number of Voting Rights Represented by Shares, Etc., Held by Special Related Parties prior to Purchase, Etc.” and “Number of Voting Rights Represented by Shares, Etc., Held by Special Related Parties after Purchase, Etc.” mean the total number of voting rights represented by the shares, etc. held by special related parties (provided that any party that is excluded from the special related parties pursuant to Article 3, Paragraph 2, Item 1 of the TOB Order in the calculation of the ownership ratio of shares, etc. prescribed in each item of Article 27-2, Paragraph 1 of the Act shall not be included).

(Note 2) The Target Company’s common shares were subject to a stock split at a ratio of four shares for one share, effective as of April 1, 2026. The “Total Number of Voting Rights of All Shareholders, Etc. of the Target Company” represents the number of voting rights of all shareholders as of September 30, 2025 (stated on the basis that one unit consists of 100 shares) as set forth in the semiannual securities report for the 74th fiscal year submitted by the Target Company on November 12, 2025 (the number of voting rights of all shareholders, etc. of the Target Company as of September 30, 2025, calculated taking into account the stock split is 267,948 units). However, since shares constituting less than a unit (excluding treasury shares constituting less than a unit held by the Target Company) were also subject to the Tender Offer, in calculating the “Ownership Ratio of Shares, Etc., prior to Purchase, Etc.” and the “Ownership Ratio of Shares, Etc., after Purchase, Etc.,” the denominator used is the number of voting rights (268,147 units) pertaining to the Adjusted Total Number of Issued Shares of the Target Company (26,814,704 shares).

(Note 3) With respect to the “Ownership Ratio of Shares, Etc., prior to Purchase, Etc.” and the “Ownership Ratio of Shares, Etc., after Purchase, Etc.” the figures are rounded to two decimal places.

(5) Calculation in the case where Purchase, Etc., will be Conducted by the Proportional Distribution Method

Not applicable

(6) Method of Settlement

1) Name and Address of the Head Office of the Financial Instruments Business Operators / Banks in Charge of Settlement for Purchase, Etc.

Mizuho Securities Co., Ltd. 1-5-1 Otemachi, Chiyoda-ku, Tokyo

Rakuten Securities, Inc. (sub-agent) 2-6-21 Minamiaoyama, Minato-ku, Tokyo

2) Settlement Commencement Date

July 6, 2026 (Monday)

3) Method of Settlement

(If tendering through Mizuho Securities Co., Ltd.)

A notice of purchase, etc. in connection with the Tender Offer will be mailed, without delay after the expiration of the Tender Offer Period, to the address or location of persons who have given acceptances or made offers to sell shares, etc., in the Tender Offer (hereinafter referred to as the “Tendering Shareholders, Etc.”) (or, in the case of shareholders, etc. residing outside Japan (including corporate shareholders, etc.; hereinafter referred to as the “Foreign Shareholders, Etc.”), to the address or location of their standing proxy). The purchase will be settled in cash. The purchase price for the shares, etc. purchased will, in accordance with the instructions of the Tendering Shareholders, Etc. (or, in the case of Foreign Shareholders, Etc., their standing proxy), and without delay after the commencement date of settlement, be remitted by the tender offer agent to the place designated by the Tendering Shareholders, Etc. (or their standing proxy) (remittance fees may apply), or will be paid into the account of the Tendering Shareholders, Etc. with the tender offer agent that accepted the application.

(If tendering through Rakuten Securities, Inc.)

A notice of purchase, etc. by way of the Tender Offer will be delivered to the Tendering Shareholders, Etc. by electromagnetic means, without delay after the expiration of the Tender Offer Period. The purchase will be settled in cash. The purchase price for the shares, etc. purchased will, without delay after the commencement date of settlement, be paid by the sub-agent into the comprehensive securities trading account opened by the Tendering Shareholders, Etc. with the sub-agent in the name of the Tendering Shareholders, Etc.

3. Policies, Etc. and Future Outlook after Tender Offer

With respect to the policies, etc. after the Tender Offer, there is no change from those described in the Tender Offer Registration Statement for the Tender Offer.

4. Location of Copy of Tender Offer Report for Public Inspection

TCG2511 Co., Ltd.

(1-5-1 Marunouchi, Chiyoda-ku, Tokyo)

Tokyo Stock Exchange, Inc.

(2-1 Nihonbashi Kabuto-cho, Chuo-ku, Tokyo)

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